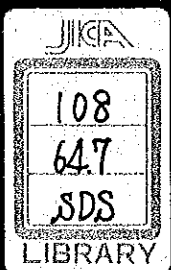


THE FINANCIAL EVALUATION
FOR
MEDAN (INDONESIA) – COLOMBO (SRI LANKA)
SUBMARINE CABLE PROJECT
(FOR SRI LANKA)

MARCH 1984

JAPAN INTERNATIONAL COOPERATION AGENCY



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QUESTION

1. The following table shows the number of people who attended a concert in each of the years 2000 to 2004.

| Year | Number of people |
|------|------------------|
| 2000 | 1200 |
| 2001 | 1500 |
| 2002 | 1800 |
| 2003 | 2100 |
| 2004 | 2400 |

2. The following table shows the number of people who attended a concert in each of the years 2000 to 2004.

| Year | Number of people |
|------|------------------|
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Summary

Taking into account the required cable length and the required number of repeaters etc., based on the route survey, total construction cost of the Medan-Colombo Submarine Cable System is estimated 80.84 Million US \$. The construction (investment) cost of the Medan-Colombo Submarine Cable System born by SRI LANKA is estimated 4.0 Million US \$.

On the other hand, it is expected that revenues yielded from using this cable system (for telephone, telex, telegraph and leased line service) increase by 10% on an annual average in SRI LANKA.

The financial internal rate of return (FIRR) for SRI LANKA's investment in this cable project, calculated from the total costs and revenues, is 34.0%. Therefore, the investment by SRI LANKA in this cable project can be judged financially feasible, taking into consideration the opportunity cost of capital in SRI LANKA.

1. General

1.1 Medan-Colombo Submarine Cable Project

Medan (Indonesia)-Colombo (Sri Lanka) Submarine Cable Project (M-C Cable Project) is one segment of the Southeast Asia-Middle East-Western Europe submarine cable project (SEA-ME-WE cable project).

This SEA-ME-WE cable project is expected to be completed by the end of 1985.

This planned submarine cable will consist of the following 8 segments.

- A. SINGAPORE - MEDAN (INDONESIA)
- B. MEDAN - COLOMBO (SRI LANKA)
- C. COLOMBO - DJIBOUTI
- D. DJIBOUTI - JEDDA (SAUDI ARABIA)
- E. JEDDA - SUEZ (EGYPT)
- F. SUEZ - CAIRO - ALEXANDRIA
- G. ALEXANDRIA - SICILY (ITALY)
- H. SICILY - MARSEILLES (FRANCE)

(note) Singapore-Medan segment precedes others and is to be completed in the late 1984.

This planned submarine cable would be the first cable route connecting Southeast Asia, the Middle East, and Western Europe. Furthermore, the new submarine cable will provide alternative routing if the existing satellite telecommunications route is damaged.

1.2 Methodology

This financial evaluation, appended to the report of route survey on the M-C cable, is done for SRI LANKA and INDONESIA which are the landing points of the M-C cable and would invest in it together with other related countries.

The object of this evaluation is to ascertain the Financial Internal Rate of Return on investment (FIRR) by assessing the return of prospective investments by SRI LANKA in the M-C cable project.

Therefore, the following items must be calculated on an annual basis.

- 1) expected revenues
- 2) prospective expenses
 - a. investment costs
 - b. recurrent charges (working capital, annual operation and maintenance cost)

2. Financial Evaluation (FIRR)

2.1 Preconditions

- (1) This evaluation is conducted by ascertaining investment costs in the M-C cable by SRI LANKA and service revenues derived from the cable circuits possessed by SRI LANKA in proportion to the investment.
- (2) SRI LANKA must use the other submarine cables connecting with and extending from the M-C cable to connect with Southeast Asia and Oceania countries which agreed to provide telecommunication services with SRI LANKA through the M-C cable.

Therefore, SRI LANKA needs to obtain ownership or possess Indefeasible Right of Use (IRU), in proportion to needed circuits, in other existing or planned cables (indicated in Table 7).

These costs for ownership or IRU are summed up as the initial investment.

- (3) The life of the projected cable is assumed to be 25 years after R.F.S (1986), so the calculation is made from 1986 to 2010.
- (4) Cost calculation is made at the prevailing price level as of 1983.
- (5) The data and materials have been collected before the 4th investors meeting held in Paris (Nov. 29 - Dec. 2) of SEA-ME-WE cable project.

All data and materials from SRI LANKA and INDONESIA are collected for the evaluation, so the traffic forecast and needed circuits between SRI LANKA and INDONESIA are not equal to each other's.

- (6) The following currency rate is used.
1 US \$ = 23 RS = 2.5374 Gold Franc = 235 YEN

2.2 Revenue Evaluation

- (1) Services taken into consideration

The evaluation considers international telephone, telex, telegram and leased line services for the revenue calculation.

(2) Related countries

The following 10 countries with which SRI LANKA has agreed to establish the cable route through the M-C cable are considered in the evaluation.

AUSTRALIA, CANADA, HONG KONG, INDONESIA, JAPAN, KOREA, NEW ZEALAND, SINGAPORE, TAIWAN, THAILAND

(3) Traffic forecast

The telephone, telex, and telegram traffic forecasts for the year 1986 are provided in Table 1. These were given by SLTD or were partly estimated based on data from ITU (Asia and Oceania plan Manila 1982).

(4) Traffic growth rates

Growth rates of the telephone, telex, and telegram traffic between SRI LANKA and the related countries are given in Table 2.

As to telephone and telex, the growth rates of outgoing and incoming traffic for the period of 1986 - 1990 are based on SLTD's forecast and the data of plan book mentioned above, and as a general rule the growth rates for the period of 1990 - 1996 are equal to 80 percent of the growth rates for 1986 - 1990. The growth rates after 1996 are estimated to be zero considering no spare cable circuits after 1996 because SRI LANKA owns the needed cable circuits based on the traffic forecast for 1996.

As to telegram, total (incoming and outgoing) telegram traffic is estimated to be decreasing.

(5) Collection rates and accounting rates

The collection and accounting rates of each services in SRI LANKA indicated in Table 3 are used to calculate the revenues from 1986 to 2010.

Revised collection rates from 1986 are used for the revenue calculation to the following countries, as SRI LANKA is planning to increase the collection rates from 1986.

AUSTRALIA, HONG KONG, JAPAN, NEW ZEALAND, SINGAPORE,
INDONESIA, KOREA

Rates between SRI LANKA and the related countries are assumed to be divided equally (50%, 50%).

(6) Revenues

The annual revenues derived from using the M-C cable are indicated in Table 5. The service revenues for each related country are detailed in the annex.

These revenues are calculated by year, service, and related country in the following manner.

1) Telephone and telex revenues

. outgoing traffic revenue =
outgoing traffic x collection rates x
traffic percentages via M-C cable

. incoming traffic revenues (deficit) =
(incoming traffic - outgoing traffic) x
accounting rates x 1/2 x traffic percentages
via M-C cable

Total revenues = outgoing revenues + incoming
revenues (deficit)

(note)

traffic percentages via M-C cable = $\frac{\text{number of M-C cable circuits}}{\text{number of total circuits}}$
(given in Table 4)

2) Telegram revenues

telegram revenues = total traffic (outgoing + incoming) x collection rate
x 1/2 x traffic percentages
via M-C cable

3) Leased line revenues

The revenues of leased lines are calculated with increasing estimated revenues for 1983 (18 mill. RS) by 2 million RS every year, that is, the increase of one voice grade and one telegraph grade leased line every year.

2.3 Cost Evaluations

(1) Investments

1) Needed circuits

Half circuits in the M-C cable and the other cables needed by SRI LANKA are indicated in Table 6. Circuits forecast for the year of 1996, provided by SLTD, are used for the needed cable circuits between SRI LANKA and the related countries. The other cables circuits except the M-C cable and MEDAN-SINGAPORE cable are assumed to be acquired on an IRU basis.

2) Total construction costs

80.84 million US \$, which was estimated based on the route survey, is used as the total construction cost of the M-C cable.

The (estimated) construction costs published or provided are used for the other cables except the M-C cable.

A half circuit cost for IRU, equal to the construction cost per half circuit, is considered to decrease 4 percent every year after R.F.S. [See Table 7]

(3) Investment costs and IRU acquisition costs

SRI LANKA's investment costs are listed in Table 7. The costs of ownership investment in the M-C cable and MEDAN-SINGAPORE cable are 91.42 million RS and 37.72 million RS respectively. One third (43.05 mill. RS) of total investment cost in the M-C cable and MEDAN-SINGAPORE cable are assumed to be paid each year for the period of 1984-1986.

All needed IRU circuits in the other cables, are assumed to be acquired in 1986. Therefore, IRU costs per half circuit as of 1986 are estimated for the calculation of IRU acquisition costs.

Total IRU acquisition costs chargeable to SRI LANKA are 72.03 million RS. So, total investment (ownership + IRU investment) costs of SRI LANKA amounts to 201.17 million RS.

No residual (scrap) value of these cables is taken into account.

(2) Running costs
(maintenance, operation and administration costs)

Annual running costs for maintenance, operation, and administration after R.F.S of the cable, are shown in Table 8. These costs consist of summing up the costs for the cable section and the inland (terrestrial) section.

1) Cable section

The costs* for maintenance and operation of the cables are considered equal to 4 percent** of the amount of the investment for the needed cable circuits and the increase is assumed equal to 10 percent every year after 1986.

* These costs consist of costs of terminal operating costs, cables ship costs (including standby cost, cable depot cost and risk factor).

** It is generally considered that 2 - 4 percent of the investment suitable for the maintenance and operation costs of submarine cable. 4 percent of the investments is used for this evaluation, taking into account the cost data of the cables in the Pacific ocean etc.

2) Inland section

The costs for maintenance and operation of inland (terrestrial) lines, plants, and exchange equipments relative to the provision of services via the M-C cable are indicated in Table 8 ③.

These costs are estimated at 30 percent of the operating revenues yielded from telecommunication services via the M-C cable, based on SLTD's data from 1978 to 1982.

Administration costs are estimated at 10 percent of the maintenance and operation costs.

(3) Working Capital

Annual increments of working capital required for providing services after R.F.S are described in the Table below.

Generally, the working capital required is said to be around 30 percent of operating revenues. This percentage, however, is considered to decrease in accordance with service scale expansion.

In this evaluation, 30 percent of operation revenues are used for the working capital.

Table 3. 3

(unit: mill. ₪)

| Year | 1986 | '87 | '88 | '89 | 1990 | '91 | '92 | '93 | '94 |
|--------------------------------|-------|-------|-------|-------|-------|-------|--------|-------|-------|
| "Working Capital requirements" | 26.85 | 29.93 | 33.39 | 37.31 | 41.74 | 45.75 | 50.19 | 55.11 | 60.56 |
| "Annual increments" | | 3.08 | 3.46 | 3.92 | 4.43 | 4.01 | 4.44 | 4.92 | 5.45 |
| Year | 1995 | '96 | '97 | '98 | '99 | 2000 | '01 | '02 | '03 |
| "Working Capital requirements" | 66.59 | 73.29 | 73.28 | 73.27 | 73.26 | 73.25 | 73.24 | 73.23 | 73.23 |
| "Annual increments" | 6.03 | 6.70 | -0.01 | -0.01 | -0.01 | -0.01 | -0.01 | -0.01 | 0 |
| Year | '04 | 2005 | '06 | '07 | '08 | '09 | 2010 | | |
| "Working Capital requirements" | 73.22 | 73.21 | 73.20 | 73.20 | 73.20 | 73.19 | -73.19 | | |
| "Annual increments" | -0.01 | -0.01 | -0.01 | 0 | 0 | -0.01 | -73.19 | | |

2.4 Financial Internal Rate of Return

Table 9 presents year by year breakdowns of the submarine cables investment costs estimated, running costs and of the revenues calculated in preceding chapters.

Some working capital is to be recovered after 1997 when the revenue decreases compared with the year before and all of the balance is to be recovered at the end of the project life. It is entered as debits to expenditures.

The project life is set at 25 years after R.F.S as stated in the preceding chapter.

The financial internal rate of return (FIRR) for SRI LANKA's investment in this cable project computed based on Table 9, i.e., the discount rate that equalizes the present value as of 1984 of the costs and revenues streams estimated at the price level of 1983, is 34.0 percent**.

** Table of the Net Present Value is shown in Annex 5 for reference.

3. Conclusion

The FIRR (34.0 percent) for SRI LANKA's investment in the M-C cable project is concluded to exceed the opportunity cost of capital (real interest), which is estimated about 5 - 8 percent, judging from interest and the increase rates of consumer price index in SRI LANKA. Therefore, it can be judged that the investment by SRI LANKA in the M-C cable project is financially feasible.

Table 1 Traffic Forecast for 1986

| SRI LANKA relations | Telephone (Thousand minutes) | | | Telex (Thousand minutes) | | | TG (Thousand words) | | |
|------------------------|------------------------------|----------|--------|--------------------------|----------|--------|---------------------|----------|-------|
| | Outgoing | Incoming | Total | Outgoing | Incoming | Total | Outgoing | Incoming | Total |
| AUSTRALIA | 119.0 | 814.3 | 933.3 | 73.7 | 63.5 | 137.2 | 209.0 | | |
| CANADA | 76.0 | 157.3 | 233.3 | 63.3 | 30.3 | 93.6 | 119.0 | | |
| HONG KONG | 167.0 | 279.8 | 446.8 | 663.0 | 477.9 | 1140.9 | 213.0 | | |
| INDONESIA | 17.0 | 21.4 | 38.4 | 27.0 | 34.0 | 61.0 | 46.0 | | |
| JAPAN | 228.5 | 406.7 | 635.2 | 704.4 | 464.0 | 1168.4 | 846.0 | | |
| KOREA | 18.7 | 21.0 | 39.7 | 99.0 | 93.0 | 192.0 | 43.0 | | |
| SINGAPORE | 514.8 | 969.6 | 1484.4 | 1030.3 | 468.2 | 1498.5 | 455.0 | | |
| TAIWAN | 9.0 | 12.0 | 21.0 | 81.2 | 81.2 | 162.4 | 93.0 | | |
| THAILAND | 34.2 | 31.8 | 66.0 | 27.7 | 34.5 | 62.2 | 115.0 | | |
| NEW ZEALAND | 12.6 | 8.2 | 20.8 | 20.0 | 13.0 | 33.0 | 38.0 | | |

(unit: \$)

Table 2 Growth Rate

| Period Relations | TF Outgoing | | | TF Incoming | | | TLX OUT | | | TLX IN | | | TG | | |
|---------------------|-------------|----|---|-------------|----|---|---------|----|---|--------|----|---|-----|----|----|
| | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 4 | 5 | 6 |
| AUSTRALIA | 10 | 8 | 0 | 20 | 16 | 0 | 10 | 8 | 0 | 11 | 9 | 0 | -10 | -8 | -6 |
| CANADA | 9 | 7 | 0 | 9 | 7 | 0 | 12 | 10 | 0 | 10 | 8 | 0 | -10 | -8 | -6 |
| HONG KONG | 10 | 8 | 0 | 9 | 7 | 0 | 10 | 8 | 0 | 12 | 10 | 0 | -10 | -8 | -6 |
| INDONESIA | 8 | 8 | 0 | 8 | 8 | 0 | 12 | 10 | 0 | 12 | 10 | 0 | -10 | -8 | -6 |
| JAPAN | 10 | 8 | 0 | 11 | 9 | 0 | 10 | 8 | 0 | 10 | 8 | 0 | -10 | -8 | -6 |
| KOREA | 10 | 10 | 0 | 10 | 10 | 0 | 12 | 10 | 0 | 12 | 10 | 0 | -10 | -8 | -6 |
| NEW ZEALAND | 10 | 10 | 0 | 10 | 10 | 0 | 12 | 10 | 0 | 12 | 10 | 0 | -10 | -8 | -6 |
| SINGAPORE | 10 | 8 | 0 | 18 | 14 | 0 | 10 | 8 | 0 | 13 | 10 | 0 | -10 | -8 | -6 |
| TAIWAN | 8 | 8 | 0 | 8 | 8 | 0 | 10 | 10 | 0 | 10 | 10 | 0 | -10 | -8 | -6 |
| THAILAND | 10 | 8 | 0 | 10 | 8 | 0 | 10 | 8 | 0 | 13 | 10 | 0 | -10 | -8 | -6 |

(Note) ① Year 1986 - 1990 ④ 1986 - 1990
 ② Year 1990 - 1996 ⑤ 1990 - 2000
 ③ Year 1996 - 2010 ⑥ 2000 - 2010

Table 3 Collection Rates and Accounting Rates

| SRI LANKA relations | telephone | | Telex | | Telegraph |
|-----------------------------|-----------------|-----------------|-----------------|-----------------|--------------|
| | Collection rate | Accounting rate | Collection rate | Accounting rate | |
| AUSTRALIA | 54 RS/min | 6.12 GF/min | 48 RS/min | 5.08 GF/min | 3.45 RS/word |
| CANADA | 49 | 6.12 | 54 | 9.18 | 3.45 |
| HONG KONG | 54 | 4.1 | 48 | 3.43 | 3.45 |
| INDONESIA | 54 | 9.0 | 54 | 9.18 | 3.45 |
| JAPAN | 54 | 7.5 | 48 | 9.18 | 3.45 |
| KOREA | 54 | 12.0 | 48 | 9.18 | 3.45 |
| NEW ZEALAND | 54 | 6.12 | 48 | 5.08 | 3.45 |
| SINGAPORE | 54 | 4.1 | 48 | 3.43 | 3.45 |
| TAIWAN | 54 | 9.0 | 54 | 9.0 | 3.45 |
| THAILAND | 65 | 12.86 | 54 | 9.18 | 3.45 |

Table 4 Traffic Ratio via MEDAN-COLOMBO Cable

| SRI LANKA relations | Traffic ratio | SRI LANKA relations | Traffic ratio |
|-----------------------------|---------------|-----------------------------|---------------|
| AUSTRALIA | 20% | KOREA | 30% |
| CANADA | 75% | NEW ZEALAND | 100% |
| HONG KONG | 10% | SINGAPORE | 65% |
| INDONESIA | 50% | TAIWAN | 30% |
| JAPAN | 30% | THAILAND | 30% |

Table 5 Revenues

(Unit: Mill. RS)

| Year | (1) Telephone | (2) Telex | (3) Telegram | (4) Leased Line | (5) Total |
|-------|---------------|-----------|--------------|-----------------|-----------|
| 1986 | 42.07 | 43.56 | 1.46 | 2.40 | 89.49 |
| 87 | 47.67 | 48.19 | 1.29 | 2.60 | 99.75 |
| 88 | 54.03 | 53.28 | 1.18 | 2.80 | 111.29 |
| 89 | 61.39 | 58.91 | 1.06 | 3.00 | 124.36 |
| 1990 | 69.81 | 65.16 | 0.95 | 3.20 | 139.12 |
| 91 | 77.52 | 70.70 | 0.87 | 3.40 | 152.49 |
| 92 | 86.15 | 76.75 | 0.80 | 3.60 | 167.30 |
| 93 | 95.85 | 83.30 | 0.74 | 3.80 | 183.69 |
| 94 | 106.75 | 90.42 | 0.69 | 4.00 | 201.86 |
| 1995 | 118.95 | 98.17 | 0.64 | 4.20 | 221.96 |
| 96 | 132.72 | 106.61 | 0.58 | 4.40 | 244.31 |
| 97 | 132.72 | 106.61 | 0.54 | 4.40 | 244.27 |
| 98 | 132.72 | 106.61 | 0.49 | 4.40 | 244.22 |
| 99 | 132.72 | 106.61 | 0.46 | 4.40 | 244.19 |
| 2000 | 132.72 | 106.61 | 0.43 | 4.40 | 244.16 |
| 01 | 132.72 | 106.61 | 0.40 | 4.40 | 244.13 |
| 02 | 132.72 | 106.61 | 0.38 | 4.40 | 244.11 |
| 03 | 132.72 | 106.61 | 0.37 | 4.40 | 244.10 |
| 04 | 132.72 | 106.61 | 0.33 | 4.40 | 244.06 |
| 2005 | 132.72 | 106.61 | 0.30 | 4.40 | 244.03 |
| 06 | 132.72 | 106.61 | 0.28 | 4.40 | 244.01 |
| 07 | 132.72 | 106.61 | 0.27 | 4.40 | 244.00 |
| 08 | 132.72 | 106.61 | 0.26 | 4.40 | 243.99 |
| 09 | 132.72 | 106.61 | 0.23 | 4.40 | 243.96 |
| 2010 | 132.72 | 106.61 | 0.23 | 4.40 | 243.96 |
| Total | 2750.99 | 2287.59 | 15.23 | 99.00 | 5152.81 |

Table 7 Investment Cost in the cables for SRI LANKA

| Cables | Total construction cost (mill. US \$) | Cable capacity | Needed half circuits | Investment Share IRU cost (Year 1986) | Investment cost thousand US\$ (million RS) |
|---|---------------------------------------|----------------|----------------------|---------------------------------------|--|
| COLOMBO - MEDAN | 80.84 | 1200 | 118 ch | 4.92% | 3975 (91.42 mill. RS) |
| MEDAN - SINGAPORE | 39 | 1260 | 106 ch | 4.21% | 1640 (37.72) |
| SINGAPORE - HONG KONG (planned) | 120 * (1985) | 1380 | 6 ch | IRU 41700 US \$/half circuit | 250 (5.75) |
| SINGAPORE - PHILIPPINES (ASEAN P-S) | 56 (1978) | 1380 | 20 ch | IRU 14600 | 292 (6.72) |
| PHILIPPINES - TAIWAN (TAYLU) | 29 (1980) | 480 | 2 ch | IRU 23600 | 47 (1.08) |
| PHILIPPINES - OKINAWA (JAP) (OLU) | 25 (1977) | 1200 | 18 ch | IRU 7200 | 130 (2.99) |
| OKINAWA - NINOMIYA | 98 (1984) | 1600 | 9 ch | IRU 29400 | 265 (6.09) |
| JAPAN - KOREA | 23 (1978) | 2700 | 3 ch | IRU 3100 | 9 (0.21) |
| SINGAPORE - THAILAND (S-M-T) | 66 (1983) | 480 | 1 ch | IRU 60800 | 122 (2.80) |
| SINGAPORE - DJAKARTA (planned) | 66.4 (1986) | 900 | 18 ch | IRU 36900 | 664 (15.27) |
| DJAKARTA - PERTH (AUSTRALIA) (planned) | 120.2 (1986) | 1380 | 18 ch | IRU 43600 | 785 (18.06) |
| AUSTRALIA - NEW ZEALAND | 14.3 (1976) | 480 | 1 ch | IRU 9900 | 10 (0.23) |
| JAPAN - GUAM - HAWAII - CANADA (TFC-II - ANZCAN) | 123 + 144 (1975) (1983) | 845/1380 | 6 ch | IRU 93000 | 558 (12.83) |
| | | | | Total | 8747 (201.17) |

(Note) * () indicates the constructed year or expected construction year.

Table 8 Running Cost (Cost of Maintenance, Operation and Administration)

(Unit: Million RS)

| Year | ① M-C Cable | ② Other Cables | ③ Inland | ④ Inland | ⑤ Total |
|-------|-----------------------------|----------------|------------------------|-----------------|---------|
| | Maintenance, operation cost | | Maintenance, operation | Administra-tion | |
| 1986 | 3.66 | 4.33 | 26.85 | 2.69 | 37.53 |
| 1987 | 4.02 | 4.77 | 29.93 | 2.99 | 41.71 |
| 1988 | 4.42 | 5.24 | 33.39 | 3.34 | 46.39 |
| 1989 | 4.87 | 5.77 | 37.31 | 3.73 | 51.68 |
| 1990 | 5.35 | 6.35 | 41.74 | 4.17 | 57.61 |
| 1991 | 5.89 | 6.98 | 45.75 | 4.58 | 63.20 |
| 1992 | 6.48 | 7.68 | 50.19 | 5.02 | 69.37 |
| 1993 | 7.13 | 8.45 | 55.11 | 5.51 | 76.20 |
| 1994 | 7.84 | 9.29 | 60.56 | 6.06 | 83.75 |
| 1995 | 8.62 | 10.22 | 66.59 | 6.66 | 92.09 |
| 1996 | 9.48 | 11.24 | 73.29 | 7.33 | 101.34 |
| 1997 | 10.43 | 12.37 | 73.28 | 7.33 | 103.41 |
| 1998 | 11.48 | 13.60 | 73.27 | 7.33 | 105.68 |
| 1999 | 12.62 | 14.96 | 73.26 | 7.33 | 108.17 |
| 2000 | 13.89 | 16.46 | 73.25 | 7.33 | 110.93 |
| 2001 | 15.28 | 18.10 | 73.24 | 7.32 | 113.94 |
| 2002 | 16.80 | 19.91 | 73.23 | 7.32 | 117.26 |
| 2003 | 18.48 | 21.91 | 73.23 | 7.32 | 120.94 |
| 2004 | 20.33 | 24.10 | 73.22 | 7.32 | 124.97 |
| 2005 | 22.36 | 26.51 | 73.21 | 7.32 | 129.40 |
| 2006 | 24.60 | 29.16 | 73.20 | 7.32 | 134.28 |
| 2007 | 27.06 | 32.07 | 73.20 | 7.32 | 139.65 |
| 2008 | 29.77 | 35.28 | 73.20 | 7.32 | 145.57 |
| 2009 | 32.74 | 38.81 | 73.19 | 7.32 | 152.06 |
| 2010 | 36.02 | 42.69 | 73.19 | 7.32 | 159.22 |
| Total | 359.62 | 426.25 | 1545.88 | 154.60 | 2486.35 |

(note) ① = M-C cable investment cost x 0.04 x (1.1)^{t-1986}

② = Other cables investment cost x 0.04 x (1.1)^{t-1986}

③ = Revenues via M-C cable x 0.3

④ = ③ x 0.1

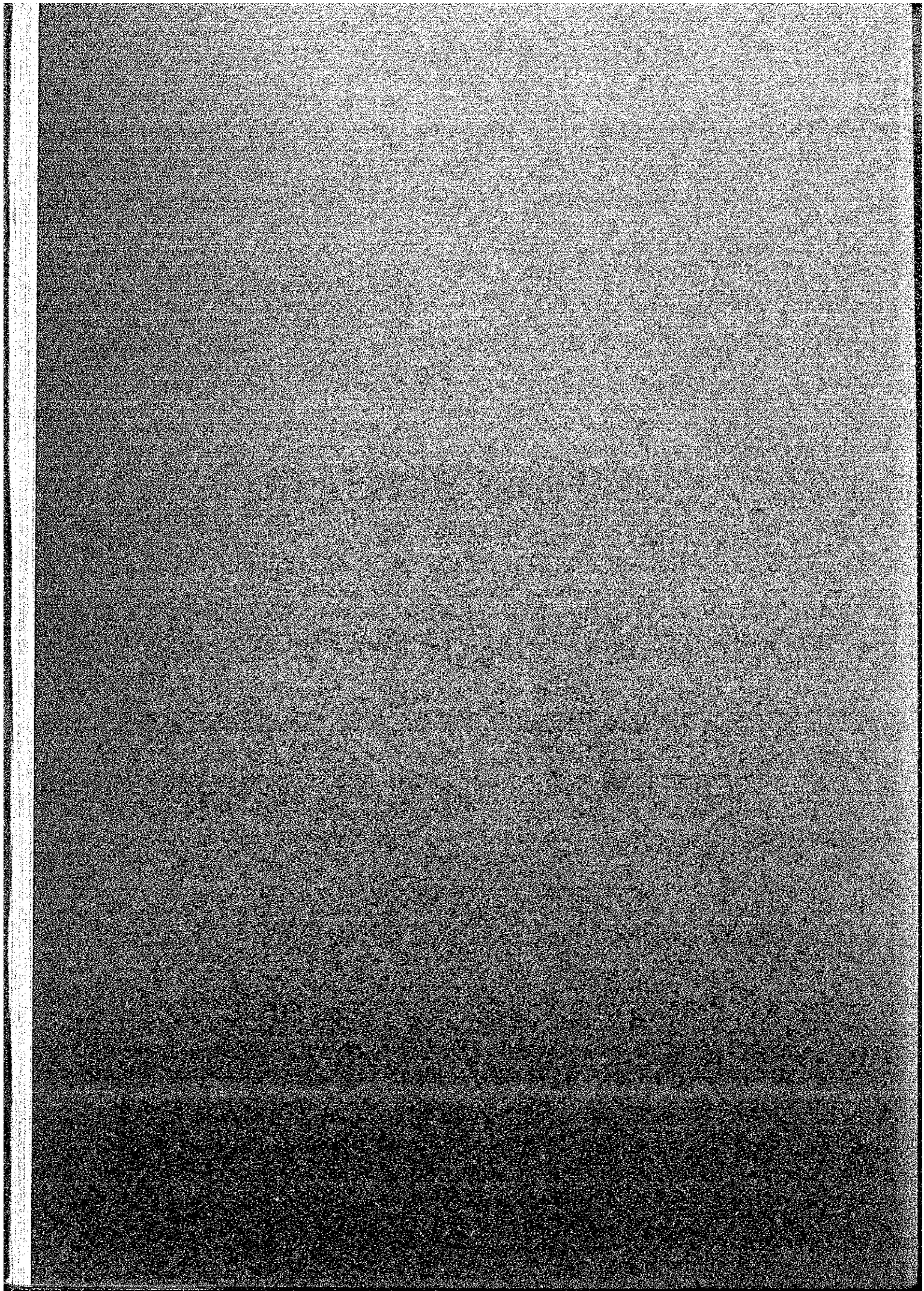
⑤ = ① + ② + ③ + ④

Table 9 I R R

Unit = ten thousand RS
IRR = 33.95%

| Year | Working capital | Running Cost | Investment | Revenues | cash flow | Cumulative capital | Present Value |
|------|-----------------|--------------|------------|----------|-----------|--------------------|---------------|
| 1984 | 0 | 0 | 4,304 | 0 | -4,304 | -4,304 | -4,304 |
| 1985 | 0 | 0 | 4,305 | 0 | -4,305 | -8,609 | -3,214 |
| 1986 | 2,685 | 3,753 | 11,508 | 8,949 | -8,997 | -17,606 | -5,014 |
| 1987 | 308 | 4,171 | 0 | 9,975 | 5,496 | -12,110 | 2,286 |
| 1988 | 346 | 4,639 | 0 | 11,129 | 6,144 | -5,966 | 1,908 |
| 1989 | 392 | 5,168 | 0 | 12,436 | 6,876 | 910 | 1,596 |
| 1990 | 443 | 5,761 | 0 | 13,912 | 7,708 | 8,618 | 1,334 |
| 1991 | 401 | 6,320 | 0 | 15,249 | 8,528 | 17,146 | 1,102 |
| 1992 | 444 | 6,937 | 0 | 16,730 | 9,349 | 26,495 | 902 |
| 1993 | 492 | 7,620 | 0 | 18,369 | 10,257 | 36,752 | 739 |
| 1994 | 545 | 8,375 | 0 | 20,186 | 11,266 | 48,018 | 606 |
| 1995 | 603 | 9,209 | 0 | 22,196 | 12,384 | 60,402 | 497 |
| 1996 | 670 | 10,134 | 0 | 24,431 | 13,627 | 74,029 | 408 |
| 1997 | -1 | 10,341 | 0 | 24,427 | 14,087 | 88,116 | 315 |
| 1998 | -1 | 10,568 | 0 | 24,422 | 13,855 | 101,971 | 231 |
| 1999 | -1 | 10,817 | 0 | 24,419 | 13,603 | 115,574 | 170 |
| 2000 | -1 | 11,093 | 0 | 24,416 | 13,324 | 128,898 | 124 |
| 2001 | -1 | 11,394 | 0 | 24,413 | 13,020 | 141,918 | 90 |
| 2002 | -1 | 11,726 | 0 | 24,411 | 12,686 | 154,604 | 66 |
| 2003 | 0 | 12,094 | 0 | 24,410 | 12,316 | 166,920 | 48 |
| 2004 | -1 | 12,497 | 0 | 24,406 | 11,910 | 178,830 | 34 |
| 2005 | -1 | 12,940 | 0 | 24,403 | 11,464 | 190,294 | 25 |
| 2006 | -1 | 13,428 | 0 | 24,401 | 10,974 | 201,268 | 18 |
| 2007 | 0 | 13,965 | 0 | 24,400 | 10,435 | 211,703 | 13 |
| 2008 | 0 | 14,557 | 0 | 24,399 | 9,842 | 221,545 | 9 |
| 2009 | -1 | 15,206 | 0 | 24,396 | 9,191 | 230,736 | 6 |
| 2010 | -7,319 | 15,922 | 0 | 24,396 | 15,793 | 246,529 | 8 |

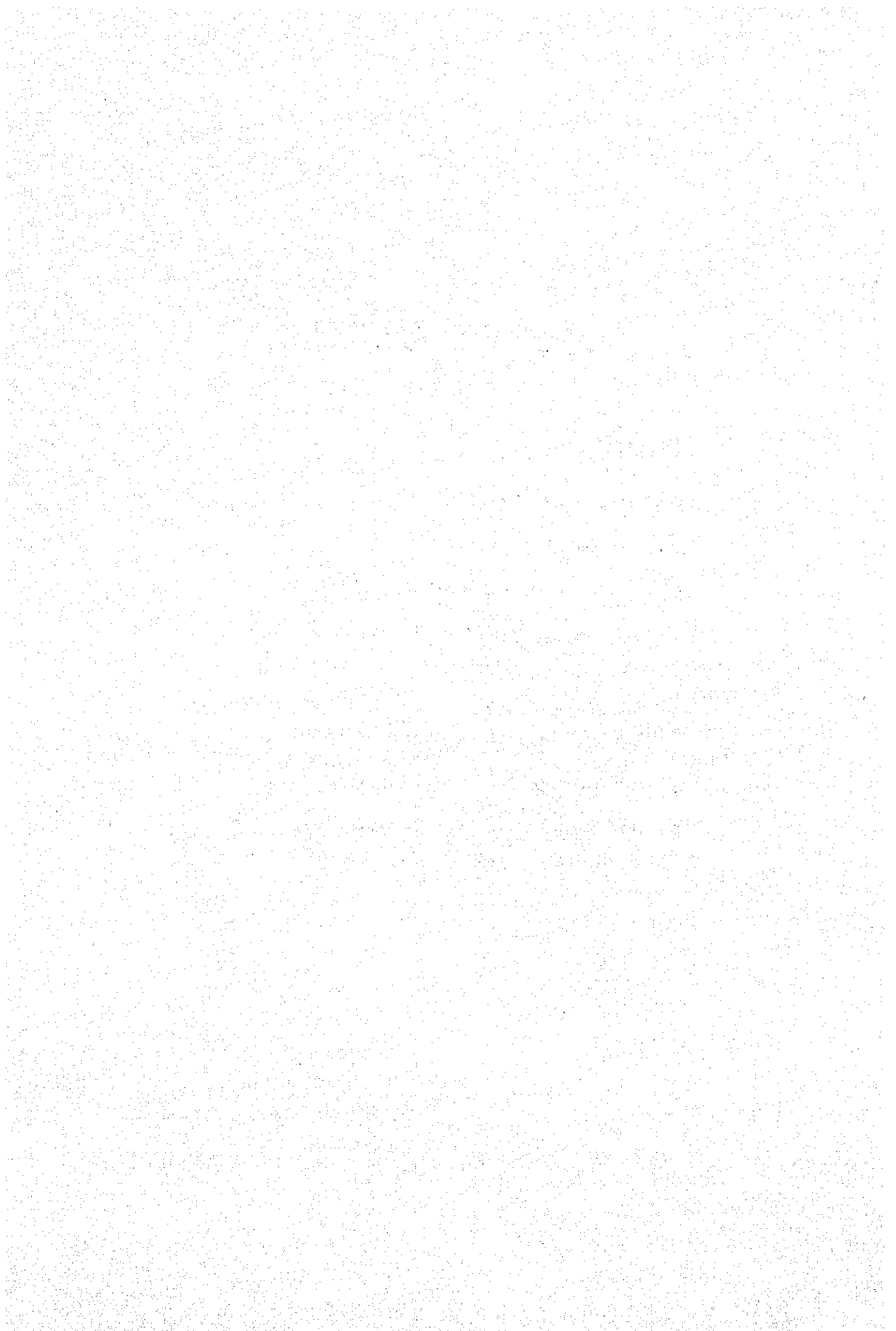
ANNEX



TELEPHONE REVENUES

(Note)

- ① : Outgoing Traffic
- ② : Incoming Traffic
- ③ : (Incoming - Outgoing) Traffic
- ④ : Outgoing Traffic Revenues
= ① × Collection Rates
- ⑤ : Incoming Traffic Revenues (or Expenses)
= ③ × Accounting Rates × 1/2
- ⑥ : Total Revenues = ④ + ⑤
- ⑦ : Revenues via M-C Cable
= ④ + ⑤ × Traffic Ratio via M-C Cable



Relation = AUSTRALIA

| Year | ① OUT | ② I N | ③ IN-OUT | Revenue | | ⑥ Total | ⑦ C-revenue |
|-------|--------|----------|----------|---------|----------|----------|-------------|
| | | | | ④ out | ⑤ in | | |
| 1986 | 119.00 | 814.30 | 695.30 | 6.43 | 19.29 | 25.72 | 5.14 |
| 1987 | 130.90 | 977.16 | 846.26 | 7.07 | 23.47 | 30.54 | 6.11 |
| 1988 | 143.99 | 1,172.59 | 1,028.60 | 7.78 | 28.53 | 36.31 | 7.26 |
| 1989 | 158.39 | 1,407.11 | 1,248.72 | 8.55 | 34.64 | 43.19 | 8.64 |
| 1990 | 174.23 | 1,688.53 | 1,514.30 | 9.41 | 42.00 | 51.41 | 10.28 |
| 1991 | 188.17 | 1,958.70 | 1,770.53 | 10.16 | 49.11 | 59.27 | 11.85 |
| 1992 | 203.22 | 2,272.09 | 2,068.87 | 10.97 | 57.38 | 68.35 | 13.67 |
| 1993 | 219.48 | 2,635.62 | 2,416.15 | 11.85 | 67.02 | 78.87 | 15.77 |
| 1994 | 237.04 | 3,057.32 | 2,820.29 | 12.80 | 78.23 | 91.03 | 18.21 |
| 1995 | 256.00 | 3,546.50 | 3,290.50 | 13.82 | 91.27 | 105.09 | 21.02 |
| 1996 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 1997 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 1998 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 1999 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2000 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2001 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2002 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2003 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2004 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2005 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2006 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2007 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2008 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2009 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| 2010 | 276.48 | 4,113.93 | 3,837.46 | 14.93 | 106.44 | 121.37 | 24.27 |
| Total | | | | 322.79 | 2,087.54 | 2,410.33 | 482.00 |

Relation = CANADA

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|--------|--------|--------|---------|--------|--------|-----------|
| | | | | out | i n | | |
| 1986 | 76.00 | 157.30 | 81.30 | 3.72 | 2.26 | 5.98 | 4.49 |
| 1987 | 82.84 | 171.46 | 88.62 | 4.06 | 2.46 | 6.52 | 4.89 |
| 1988 | 90.30 | 186.89 | 96.59 | 4.42 | 2.68 | 7.10 | 5.33 |
| 1989 | 98.42 | 203.71 | 105.29 | 4.82 | 2.92 | 7.74 | 5.81 |
| 1990 | 107.28 | 222.04 | 114.76 | 5.26 | 3.18 | 8.44 | 6.33 |
| 1991 | 114.79 | 237.58 | 122.79 | 5.62 | 3.41 | 9.03 | 6.77 |
| 1992 | 122.83 | 254.22 | 131.39 | 6.02 | 3.64 | 9.66 | 7.25 |
| 1993 | 131.42 | 272.01 | 140.59 | 6.44 | 3.90 | 10.34 | 7.76 |
| 1994 | 140.62 | 291.05 | 150.43 | 6.89 | 4.17 | 11.06 | 8.30 |
| 1995 | 150.47 | 311.43 | 160.96 | 7.37 | 4.46 | 11.83 | 8.87 |
| 1996 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 1997 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 1998 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 1999 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2000 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2001 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2002 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2003 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2004 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2005 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2006 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2007 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2008 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2009 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| 2010 | 161.00 | 333.23 | 172.23 | 7.89 | 4.78 | 12.67 | 9.50 |
| Total | | | | 172.97 | 104.78 | 277.75 | 208.30 |

Relation = HONG KONG

| Year | OUT | I N | IN--OUT | Revenue | | Total | C-revenue |
|-------|--------|--------|---------|---------|-------|--------|-----------|
| | | | | out | in | | |
| 1986 | 167.00 | 279.80 | 112.80 | 9.02 | 2.10 | 11.12 | 1.11 |
| 1987 | 183.70 | 304.98 | 121.28 | 9.92 | 2.25 | 12.17 | 1.22 |
| 1988 | 202.07 | 332.43 | 130.36 | 10.91 | 2.42 | 13.33 | 1.33 |
| 1989 | 222.28 | 362.35 | 140.07 | 12.00 | 2.60 | 14.60 | 1.46 |
| 1990 | 244.50 | 394.96 | 150.46 | 13.20 | 2.80 | 16.00 | 1.60 |
| 1991 | 264.07 | 422.61 | 158.54 | 14.26 | 2.95 | 17.21 | 1.72 |
| 1992 | 285.19 | 452.19 | 167.00 | 15.40 | 3.10 | 18.50 | 1.85 |
| 1993 | 308.01 | 483.84 | 175.84 | 16.63 | 3.27 | 19.90 | 1.99 |
| 1994 | 332.65 | 517.71 | 185.07 | 17.96 | 3.44 | 21.40 | 2.14 |
| 1995 | 359.26 | 553.95 | 194.70 | 19.40 | 3.62 | 23.02 | 2.38 |
| 1996 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 1997 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 1998 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 1999 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2000 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2001 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2002 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2003 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2004 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2005 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2006 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2007 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2008 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2009 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| 2010 | 388.00 | 592.73 | 204.73 | 20.95 | 3.80 | 24.75 | 2.47 |
| Total | | | | 452.95 | 85.55 | 538.50 | 53.77 |

Relation = INDONESIA

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|-------|-------|--------|---------|------|-------|-----------|
| | | | | out | i n | | |
| 1986 | 17.00 | 21.40 | 4.40 | 0.92 | 0.18 | 1.10 | 0.55 |
| 1987 | 18.36 | 23.11 | 4.75 | 0.99 | 0.19 | 1.18 | 0.59 |
| 1988 | 19.83 | 24.96 | 5.13 | 1.07 | 0.21 | 1.28 | 0.64 |
| 1989 | 21.42 | 26.96 | 5.54 | 1.16 | 0.23 | 1.39 | 0.70 |
| 1990 | 23.13 | 29.11 | 5.99 | 1.25 | 0.24 | 1.49 | 0.75 |
| 1991 | 24.93 | 31.44 | 6.47 | 1.35 | 0.26 | 1.61 | 0.81 |
| 1992 | 26.98 | 33.96 | 6.98 | 1.46 | 0.28 | 1.74 | 0.87 |
| 1993 | 29.14 | 36.68 | 7.54 | 1.57 | 0.31 | 1.88 | 0.94 |
| 1994 | 31.47 | 39.61 | 8.14 | 1.70 | 0.33 | 2.03 | 1.02 |
| 1995 | 33.98 | 42.78 | 8.80 | 1.84 | 0.36 | 2.20 | 1.10 |
| 1996 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 1997 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 1998 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 1999 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2000 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2001 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2002 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2003 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2004 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2005 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2006 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2007 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2008 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2009 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| 2010 | 36.70 | 46.20 | 9.50 | 1.98 | 0.39 | 2.37 | 1.19 |
| Total | | | | 43.01 | 8.44 | 51.45 | 25.82 |

Relation = JAPAN

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|--------|----------|--------|---------|--------|--------|-----------|
| | | | | out | in | | |
| 1986 | 228.50 | 406.70 | 178.20 | 12.34 | 6.06 | 18.40 | 5.52 |
| 1987 | 251.35 | 451.44 | 200.09 | 13.57 | 6.80 | 20.37 | 6.11 |
| 1988 | 276.49 | 501.10 | 224.61 | 14.93 | 7.63 | 22.56 | 6.77 |
| 1989 | 304.13 | 556.22 | 252.08 | 16.42 | 8.57 | 24.99 | 7.50 |
| 1990 | 334.55 | 617.40 | 282.85 | 18.07 | 9.61 | 27.68 | 8.30 |
| 1991 | 361.31 | 672.97 | 311.65 | 19.51 | 10.59 | 30.10 | 9.03 |
| 1992 | 390.22 | 733.53 | 343.32 | 21.07 | 11.67 | 32.74 | 9.82 |
| 1993 | 421.43 | 799.55 | 378.12 | 22.76 | 12.85 | 35.61 | 10.68 |
| 1994 | 455.15 | 871.51 | 416.36 | 24.58 | 14.15 | 38.73 | 11.62 |
| 1995 | 491.56 | 949.95 | 458.39 | 26.54 | 15.58 | 42.12 | 12.64 |
| 1996 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 1997 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 1998 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 1999 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2000 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2001 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2002 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2003 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2004 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2005 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2006 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2007 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2008 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2009 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| 2010 | 530.88 | 1,035.44 | 504.56 | 28.67 | 17.15 | 45.82 | 13.75 |
| Total | | | | 619.84 | 360.76 | 980.60 | 294.24 |

Relation = KOREA

| Year | OUT | I N | IN--OUT | Revenue | | Total | C-revenue |
|-------|-------|-------|---------|---------|------|-------|-----------|
| | | | | out | in | | |
| 1986 | 18.70 | 21.00 | 2.30 | 1.01 | 0.13 | 1.14 | 0.34 |
| 1987 | 20.57 | 23.10 | 2.53 | 1.11 | 0.14 | 1.25 | 0.38 |
| 1988 | 22.63 | 25.41 | 2.78 | 1.22 | 0.15 | 1.37 | 0.41 |
| 1989 | 24.89 | 27.95 | 3.06 | 1.34 | 0.17 | 1.51 | 0.45 |
| 1990 | 27.38 | 30.75 | 3.37 | 1.48 | 0.18 | 1.66 | 0.50 |
| 1991 | 30.12 | 33.82 | 3.70 | 1.63 | 0.20 | 1.83 | 0.55 |
| 1992 | 33.13 | 37.20 | 4.07 | 1.79 | 0.22 | 2.01 | 0.60 |
| 1993 | 36.44 | 40.92 | 4.48 | 1.97 | 0.24 | 2.21 | 0.66 |
| 1994 | 40.09 | 45.02 | 4.93 | 2.16 | 0.27 | 2.43 | 0.73 |
| 1995 | 44.09 | 49.52 | 5.42 | 2.38 | 0.29 | 2.67 | 0.80 |
| 1996 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 1997 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 1998 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 1999 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2000 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2001 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2002 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2003 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2004 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2005 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2006 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2007 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2008 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2009 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| 2010 | 48.50 | 54.47 | 5.97 | 2.62 | 0.32 | 2.94 | 0.88 |
| Total | | | | 55.39 | 6.79 | 62.18 | 18.62 |

Relation = NEW ZEALAND

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|-------|-------|---------|---------|-------|-------|-----------|
| | | | | out | in | | |
| 1986 | 12.60 | 8.20 | -- 4.40 | 0.68 | -0.12 | 0.56 | 0.56 |
| 1987 | 13.86 | 9.02 | -- 4.84 | 0.75 | -0.13 | 0.62 | 0.62 |
| 1988 | 15.25 | 9.92 | -- 5.32 | 0.82 | -0.15 | 0.67 | 0.67 |
| 1989 | 16.77 | 10.91 | -- 5.86 | 0.91 | -0.16 | 0.75 | 0.75 |
| 1990 | 18.45 | 12.01 | -- 6.44 | 1.00 | -0.18 | 0.82 | 0.82 |
| 1991 | 20.29 | 13.21 | -- 7.09 | 1.10 | -0.20 | 0.90 | 0.90 |
| 1992 | 22.32 | 14.53 | -- 7.79 | 1.21 | -0.22 | 0.99 | 0.99 |
| 1993 | 24.55 | 15.98 | -- 8.57 | 1.33 | -0.24 | 1.09 | 1.09 |
| 1994 | 27.01 | 17.58 | -- 9.43 | 1.46 | -0.26 | 1.20 | 1.20 |
| 1995 | 29.71 | 19.34 | -10.37 | 1.60 | -0.29 | 1.31 | 1.31 |
| 1996 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 1997 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 1998 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 1999 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2000 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2001 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2002 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2003 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2004 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2005 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2006 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2007 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2008 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2009 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| 2010 | 32.68 | 21.27 | -11.41 | 1.76 | -0.32 | 1.44 | 1.44 |
| Total | | | | 37.26 | -6.75 | 30.51 | 30.51 |

Relation = SINGAPORE

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|----------|----------|----------|----------|----------|----------|-----------|
| | | | | out | i n | | |
| 1986 | 514.80 | 969.60 | 454.80 | 27.80 | 8.45 | 36.25 | 23.56 |
| 1987 | 566.28 | 1,144.13 | 577.85 | 30.58 | 10.74 | 41.32 | 26.86 |
| 1988 | 622.91 | 1,350.07 | 727.16 | 33.64 | 13.51 | 47.15 | 30.65 |
| 1989 | 685.20 | 1,593.08 | 907.88 | 37.00 | 16.87 | 53.87 | 35.02 |
| 1990 | 753.72 | 1,879.84 | 1,126.12 | 40.70 | 20.93 | 61.63 | 40.06 |
| 1991 | 814.02 | 2,143.02 | 1,329.00 | 43.96 | 24.70 | 68.66 | 44.63 |
| 1992 | 879.14 | 2,443.04 | 1,563.90 | 47.47 | 29.06 | 76.53 | 49.74 |
| 1993 | 949.47 | 2,785.06 | 1,835.60 | 51.27 | 34.11 | 85.38 | 55.50 |
| 1994 | 1,025.43 | 3,174.97 | 2,149.55 | 55.37 | 39.94 | 95.31 | 61.95 |
| 1995 | 1,107.46 | 3,619.47 | 2,512.01 | 59.80 | 46.68 | 106.48 | 69.21 |
| 1996 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 1997 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 1998 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 1999 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2000 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2001 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2002 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2003 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2004 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2005 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2006 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2007 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2008 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2009 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| 2010 | 1,196.06 | 4,126.19 | 2,930.14 | 64.59 | 54.45 | 119.04 | 77.38 |
| Total | | | | 1,396.44 | 1,061.74 | 2,458.18 | 1,597.88 |

Relation = TAIWAN

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|-------|-------|--------|---------|------|-------|-----------|
| | | | | out | i n | | |
| 1986 | 9.00 | 12.00 | 3.00 | 0.49 | 0.12 | 0.61 | 0.18 |
| 1987 | 9.72 | 12.96 | 3.24 | 0.52 | 0.13 | 0.65 | 0.20 |
| 1988 | 10.50 | 14.00 | 3.50 | 0.57 | 0.14 | 0.71 | 0.21 |
| 1989 | 11.34 | 15.12 | 3.78 | 0.61 | 0.15 | 0.76 | 0.23 |
| 1990 | 12.24 | 16.33 | 4.08 | 0.66 | 0.17 | 0.83 | 0.25 |
| 1991 | 13.22 | 17.63 | 4.41 | 0.71 | 0.18 | 0.89 | 0.27 |
| 1992 | 14.28 | 19.04 | 4.76 | 0.77 | 0.19 | 0.96 | 0.29 |
| 1993 | 15.42 | 20.57 | 5.14 | 0.83 | 0.21 | 1.04 | 0.31 |
| 1994 | 16.66 | 22.21 | 5.55 | 0.90 | 0.23 | 1.13 | 0.34 |
| 1995 | 17.99 | 23.99 | 6.00 | 0.97 | 0.24 | 1.21 | 0.36 |
| 1996 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 1997 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 1998 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 1999 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2000 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2001 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2002 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2003 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2004 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2005 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2006 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2007 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2008 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2009 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| 2010 | 19.43 | 25.91 | 6.48 | 1.05 | 0.26 | 1.31 | 0.39 |
| Total | | | | 22.78 | 5.66 | 28.44 | 8.49 |

Relation = THAILAND

| Year | OUT | I N | IN-OUT | Revenue | | Total | C-revenue |
|-------|-------|-------|--------|---------|-------|--------|-----------|
| | | | | out | i n | | |
| 1986 | 34.20 | 31.80 | -2.40 | 2.22 | -0.14 | 2.08 | 0.62 |
| 1987 | 37.62 | 34.98 | -2.64 | 2.45 | -0.15 | 2.30 | 0.69 |
| 1988 | 41.38 | 38.48 | -2.90 | 2.69 | -0.17 | 2.52 | 0.76 |
| 1989 | 45.52 | 42.33 | -3.19 | 2.96 | -0.19 | 2.77 | 0.83 |
| 1990 | 50.07 | 46.56 | -3.51 | 3.25 | -0.20 | 3.05 | 0.92 |
| 1991 | 54.08 | 50.28 | -3.79 | 3.52 | -0.22 | 3.30 | 0.99 |
| 1992 | 58.40 | 54.31 | -4.10 | 3.80 | -0.24 | 3.56 | 1.07 |
| 1993 | 63.08 | 58.65 | -4.43 | 4.10 | -0.26 | 3.84 | 1.15 |
| 1994 | 68.12 | 63.34 | -4.78 | 4.43 | -0.28 | 4.15 | 1.24 |
| 1995 | 73.57 | 68.41 | -5.16 | 4.78 | -0.30 | 4.48 | 1.34 |
| 1996 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 1997 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 1998 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 1999 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2000 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2001 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2002 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2003 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2004 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2005 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2006 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2007 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2008 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2009 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| 2010 | 79.46 | 73.88 | -5.58 | 5.16 | -0.32 | 4.84 | 1.45 |
| Total | | | | 111.68 | -6.95 | 104.65 | 31.36 |