(2) Power source equipment for signalling facilities

The electric power for signalling facilities must be from a reliable source to enable smooth electric traction.

The power source for signalling facilities is tapped through 3 to 30 kVA line transformers (25 kV/230 V) from overhead contact wires at each point along lines where power supply is required.

8-4-6 Signalling Facilities

(1) Measures against inductive interference

When electrification is completed, the return current of electric rolling stock must be routed through the rail to the substation. The following measures are taken since the present double-rail DC track circuit with insulation to both rails cannot be used.

a. DC track circuits within stations

The present track circuits are improved to the single-rail track circuits (cf. Fig. 8.4.12), which use a single rail as a return circuit for the electric traction current. Jumper bonds (cf. Fig. 8.4.13) enable the adjacent rail to be used as a return circuit during rail breaks. Either the track circuit sending voltage is increased or the track circuit is divided when the track circuit is affected by the DC component contained in the rush current for AC electric rolling stock.

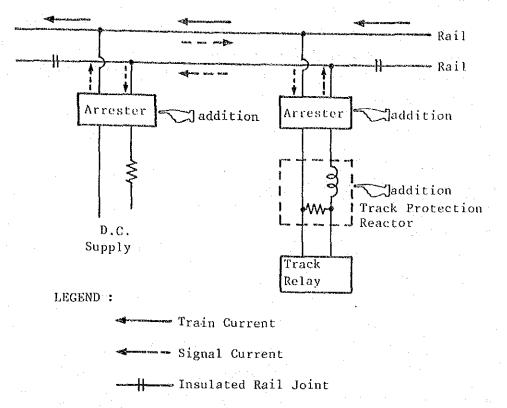
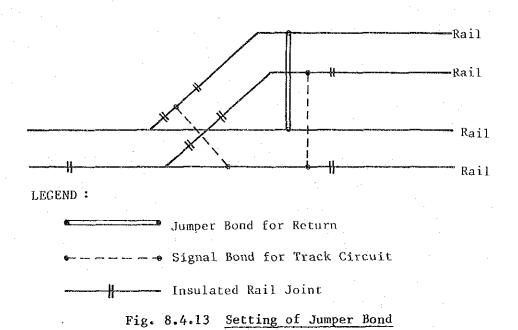


Fig. 8.4.12 Single-Rail Track Circuit for AC Electrification Section

Source: Study draws



Source: Study draws

b. DC track circuit between stations

DC track circuits between stations have no bypass to conduct the return circuit current when the rail is broken. The track circuit is therefore changed to the audio frequency (AF) non-insulated track circuit given in Fig. 8.4.14.

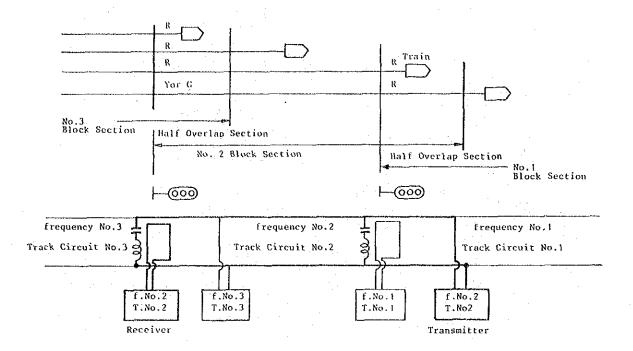


Fig. 8.4.14 Audio Frequency Non-Insulated Track Circuit

Source: Study draws

(2) Change of block system

The present lock and block system and the block system by telephone communication are not suited for this electrification for the following reasons.

- (a) Manual operation requires a longer time than automatic operation
- (b) Deterioration of devices and faulty P.T.C. communication circuit often require reoperation.
- (c) Length of block section (maximum seven kilometres) is too long to secure the minimum headway of 7.5 minutes.

Therefore, an automatic block system, setting one to three stations (maximum 2.8 kilometres) as one block is selected. This automatic block instrument includes a check-in check-out system or track circuit systems,

and the former is adopted because no equipment and rail insulation are necessary between stations.

The check-in check-out system has axle counters that can check the car separation between stations. An AF non-insulated track circuit for an overrun protection of 600 feet is installed inside signals. Fig. 8.4.15 shows the plan for the signal block section, and Fig. 8.4.16 shows the system structure.

(3) Changes to relay interlocking devices

The outmoded system is replaced with a modern computer-controlled interlocking at the Insein station. This system replaces the logic circuits used by relay contacts, with a computer program, and can easily cope with future route changes without hardware alterations. This is also economically suited to station having many routes.

The Mingaladon Bazaar and Togyaunggale stations are shuttling stations, and are equipped with relay interlocking devices.

(4) Rail line level crossing removal

Changes of the track layout in the Rangoon station require the construction of new routes, and that the relay interlocking device is improved. Moreover, the relay interlocking device routes are reduced at the Pazundaung station, and the automatic block instruments are improved between the Rangoon and Pazundaung stations.

(5) Measures for level crossings

Level crossing signals are to be installed as a safety measure. The devices to be adopted have both lamp and sound alarm functions.

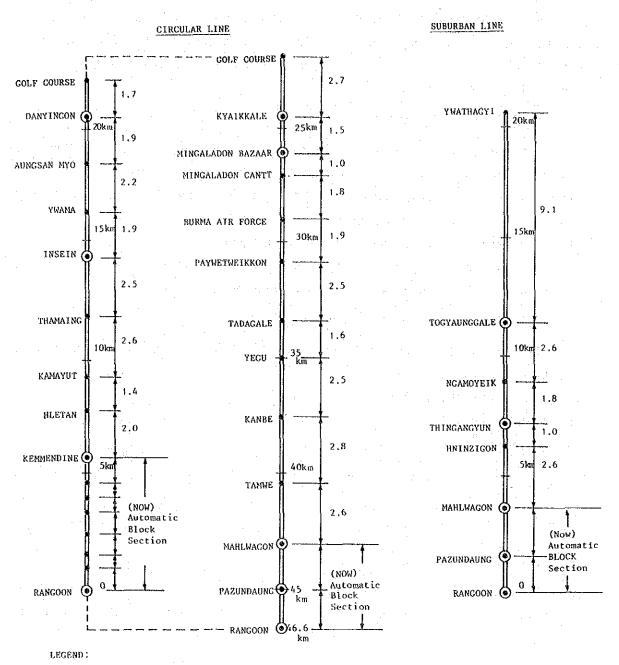
(6) Measures against rain

The track circuits are divided wherever possible to avoid forced "Emergency Supply" excitation during malfunction of the track circuits in the Rangoon station yard.

(7) Reinforcement of insulated rail joints

To improve the dielectric strength and to increase the durability, wood-insulated rail joints are replaced with new type ones.

(Unit: km)



- Interlocking Station
 - 6 Signal Control Station

Fig. 8.4.15 Automatic Block Section

Source: Study draws

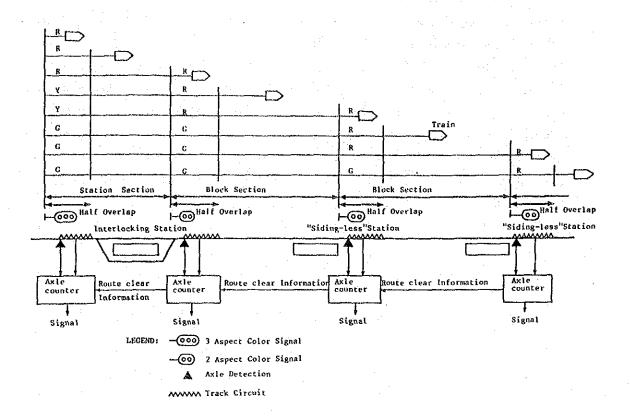


Fig. 8.4.16 Automatic Block Instrument by Axle Counter

Source: Study draws

(8) Education and training

To maintain the new and improved devices, a short course of study and training are required for the following devices.

- Single-rail track circuits
- Non-insulated track circuits
- Automatic block instruments using axle counters
- Computer-controlled interlocking system
- Level crossing signals
- Reinforced plastic-inserted or glass fiber insulated rail joints

8-4-7 Telecommunications Facilities

(1) Measures against inductive interference

Inductive interference occurs on the P.T.C. overhead bare wires built along the Circular and Suburban Lines. As measures against this, overhead bare wires are either moved to positions where no inductive interference exists, replaced with cables having the function to shield inductive interference or otherwise replaced with a wireless system. The inductive prediction calculation is complex, and recalculation must be made at the detailed design stage when the preconditions become fixed.

The trial calculations on various cases, of electrostatic induction, electromagnetic induction and psophometric noise, have been conducted under the normal traction current and the fault. The results shown in Table 8.4.7 and Fig. 8.4.17 lead to the following measures to clear the limit specified by Comite Consultatif International Telegraphique et Telephonique (C.C.I.T.T.).

Result of Trial Calculation for Inductive Interference Countermeasures Table 8.4.7

| -1 | | ٠. ا | | | | | * 1 | l. | | | | | | | : | | | | |
|----|---|----------------------------------|----------|-------------------------|-----------|--|--------------|------------------|------------|---------------|-----------|-----------|----------------------------|--------|-----------|---------------------|-----------------|----------------------|--|
| | ay s | | Noîse | 0.10 | 0.043 | 0.054 | 0.087 | 0.020 | 0.022 | 0.042 | 0.083 | 0.043 | 0.040 | 690*0 | 0.060 | 0.12 | 0.092 | 0.35 | Line |
| | rom Railw Bare Wire | ctor of | Accident | 0.95 | 0.33 | 0.44 | 0.83 | 0.19 | 0.24 | 0.41 | 0.77 | 0.31 | 0.30 | 19.0 | 0.56 | 66.0 | 0.84 | no-need | andalay I e wires a |
| | Distance from Railway to P.T.C. Bare Wires | Screening Factor Buried Cable | Norma 1 | no-need | 0.50 | 0.59 | 0.93 | 0.21 | 0.24 | 97.0 | 0.92 | 0.46 | 0.45 | 0.71 | 0.65 | no-need | no-need | po-zeed | west side the line east side the line Motor Road along Mandalay Line in the case of bare wires and non-shielded cable |
| | ት ት | Scre | L[m] | 12.5 | 15 | . 51 | ξ. (2) | 1.5 | 1.5 | 13 | 12.5 | *23 | **20 | *22 | \$144 | *27 | #×12 1 | 7500 I | side side r Road the car |
| | | o£ | Noise | 0.13 | 0.053 | 990.0 | 0.10 | 0.024 | 0.027 | 0.053 | 0.106 | | , , | 0 | | ; | | | * west ** east *** Hoto in t |
| | 4 metre | Screening Factor Buried Cable | Accident | no-need | 0.36 | 0.49 | 0.92 | 0.21 | 0.26 | 0.46 | 0.87 | | 10.0 | . 5 | 70.0 | | 0.50 | | |
| | H La | Screening Fac Buried Cable | Normal A | no-need | 0.55 | 0.65 | no-need | 0.24 | 0.26 | 0.51 | no-need | ,,, | 0.46 | i | 1.5 | | no-need | 1 1 | on line ndition condition |
| | ilway | 5 93 | Noise | 315 (252) | 480 (405) | 435 (370) | 350 (280) | (290 (260) | (240 (240) | 470 (405) | 350 (290) | (307) 013 | (664) 016 | (36) | (A) (2) | (07.0) | | 1 | 1 2 2 2 |
| | Distance from Railway Center (metre) for | Bare Wires | Accident | 22 | 250 | 150 | 35 | 597 | 375 | 1.65 | 42 | | 210 | , G | | | 76 | t | ance to parallel communicati EMI voltage under normal co: EMI voltage under faulty psophometric noise voltage non-shielded cable |
| | Distan | Aerial | Normal | 11 | 115 | 82 | 23.5 | 420 | 370 | 135 | 23 | 9,1 | 001 | 5 | 6 | u r | o H | ŧ | ପ ∺Ω ⊑ |
| | Н | Ē | | 4 | 14.3 | 10 | | 26.5 | 20 | 10 | М | | 7.01 | ř | ? | 1 | <u>}</u> | 12 | l: distand Normal: EN Accident: Noise: psc (): nor |
| | | Pre-condition | | Insein 18.3km Mahlwason | Skm - 1 | The state of the s | - 10kp - 4km | vagon 26.5km Ins | | 26, 5km ## ## | 0 5km 0 | | Hahluagon 16.28m Ywathagyi | O.S. | 90 | 16.2km 16.2km 7.2km | Motor Road 12km | Н давоу е 2.k | Δ: Sectioning Post β: Substation : Electric locomotive |
| | | Section | | Mahlwagon | Rangoon | Insein | | Insein | Danyngon | Mahlwagon | | | | • | Mahlwagon | Ywathagyı | | | legend: S.F |

Source: Study estimates

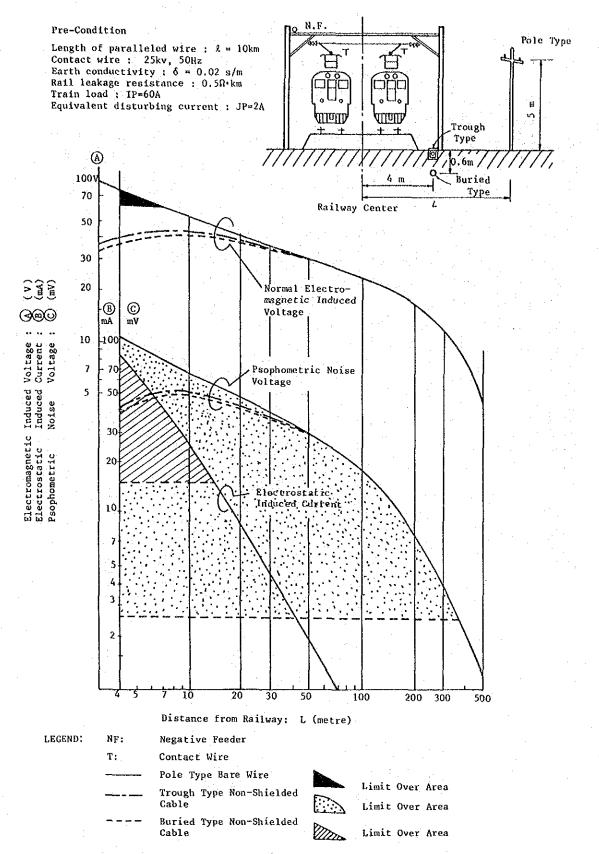


Fig. 8.4.17 Sample of Inductive Interference Area

Source: Study draws

- (a) The P.T.C. cabling project will be carried out in 1986 between Rangoon and Danyingon via Insein, and a cable must have shielding characteristics according to the paralleling distance of the telecommunications line.
- (b) As for other sections, telecommunications poles must be shifted over 300 metre apart from railway, however, there is no suitable route for the continuous shifting of poles. As a result buried cable is selected within the railway ground.

Between Mahlwagon and Ywathagyi the P.T.C. bare wires will be replaced by the buried cables at the expense of B.R.C. which is included in the electrification investment plan. After the commencement of electrification the P.T.C. will maintain these buried cables as the P.T.C.'s own property.

Between Mahlwagon and Danyingon via Mingaladon, since the B.R.C. telecommunications network as mentioned in the next section will be newly installed, the P.T.C. bare wires will be unnecessary for B.R.C.

(2) B.R.C. telecommunications network

The existing outmoded manual type telephone exchanges, at the Rangoon and Insein Stations are replaced with automatic ones.

The telecommunications circuit diagram is shown in Fig. 8.4.18.

This network will be constructed at the expense of B.R.C. and be also maintained by B.R.C. as its own property.

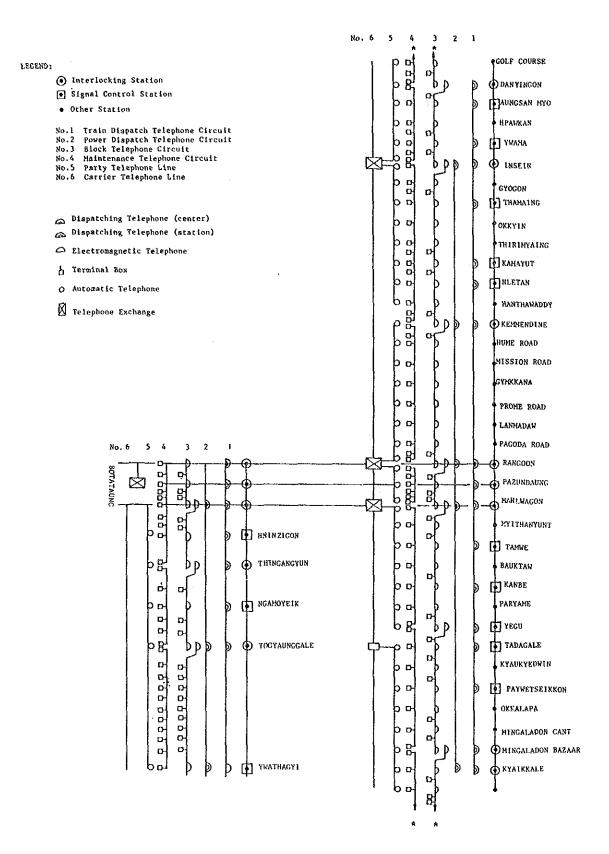


Fig. 8.4.18 Telecommunications Circuit Diagram

Source: Study draws

RESTRICTED

CHAPTER 9 INVESTMENT PLAN

CHAPTER 9 INVESTMENT PLAN

9-1 Investment Costs

9-1-1 Premises

Investment costs are estimated on the basis of following premises.

(1) Socio-economic factors

a. Prices

Prices are based on the April 1984 economic condition. An escalation factor will not be considered in the base cases of the economic and financial appraisal.

b. Exchange rate

The exchange rate of 100 Yen = 3.5 Kyats is used, based on the certified six month rate for April 1984.

c. Material procurement

Cement, ballast, wood, reinforced concrete pipes, sleepers and used rail will be procured on the domestic market while other materials will be imported.

d. Labour costs

The labour force will be procured in local currency, except for staff for education and training, design, engineering consultation and a part of the supervision work. These will be paid in foreign currencies. Domestic labour costs are as shown below.

unskilled labour: 170 Kyats/month (6.5 Kyats/day) (minimum wage guidelines)

skilled or supervisory labour: 474 Kyats/month
(annual salary for B.R.C. employees above middle class)

e. Freight and insurance charges

The freight and insurance charges are 8% of FOB value and 1% of C&F value, respectively.

f. Customs duty

Customs duty is levied on imported goods, with the assessable value (100.5% of CIF value) multiplied by the following rates of customs duty.

Table 9.1.1 Rates of Major Commodities

(Unit: %)

| Item | Rate |
|---------------------------------|------|
| Electric facilities | 20 |
| Rolling stock | 10 |
| Civil engineering | 10 |
| Signalling facilities | 15 |
| Telecommunication facilities | 15 |
| Inspection and repair equipment | 15 |

Source: Study estimates based on CUSTOMS TARIFF by CUSTOMS DEPARTMENT

g. Commodity tax

Commodity tax is levied on imported goods at 30% of the assessable values.

h. Site procurement

Costs for site procurement are not considered.

(2) Passenger volume and train operation

a. Passenger volume

The daily passenger volume is estimated at 233 thousand persons for 1990/91, and is expected to increase at the annual average rate of 2.9% during the project life.

b. Train operation plan

The train operating plan is formulated as follows.

Table 9.1.2 Train Operating Plan

| | | | (Unit: | Number) |
|-------------------------------|---------|---------|---------|---------|
| | 1983/84 | 1990/91 | 2000/01 | 2010/11 |
| Traction | DEL-6PC | EL-6PC | EL-6PC | EL-6PC |
| Train km/day | 2664.8 | 3939.2 | 4952.6 | 6358.4 |
| No. of Trains | 13 | 19 | 24 | 31 |
| (Maintenance and Stand-by) | (3) | (3) | (3) | (5) |
| No. of Carriage | 84 | 105 | 136 | 173 |
| (Maintenance and Stand-by) | (24) | (9) | (10) | (17) |

Source: Study estimates

c. Procurement programme

Rolling stock will be purchased in the fiscal years of 1988/89, 1989/90, 1998/99, 1999/00 and 2009/10, on the basis of the train operating plan, the driver training programme and the utilization of the existing rolling stock. Of the existing rolling stock, 54 carriages reconstructed from diesel railcars will be used on the Circular and Suburban Lines, and others will be removed and utilized on the other lines. The rolling stock procurement programme is as shown below. In this programme, knocked-down production of carriages is planned after the initial procurements.

Table 9.1.3 Rolling Stock Procurement Programme

| | | 1988/89 | 1989/90 | 1998/99 | 1999/00 | 2009/10 |
|----|-------------------|---------|---------|---------|---------|---------|
| EL | Purchasing Number | 3 | 16 | - | 5 | 7 |
| | Cumulative Number | 3 | 19 | 19 | 24 | 31 |
| PC | Purchasing Number | 12 | 39 | 54 | 31 | 37 |
| | Cumulative Number | 66 | 105 | 105 | 136 | 173 |

Source: Study estimates

(3) Description of major works

Works to be carried out before the initial year of the electrification are as follows.

- a. Electricity facilities
- (a) Transmission facilities: Two circuits from Thaketa substation
- (b) Transmission lines: Two underground cables (5.95 km) between Thaketa substation and Mahlwagon railway substation.
- (c) Railway substation: Two banks of transformers, three feeding circuit breakers
- (d) Overhead contact system: 174 km length of simple catenary system,2 km length of special overhead contact system
- (e) Power distribution facilities: 30 line transformers
- b. Civil engineering

| (a) | Track: | New construction | 2.0 km |
|-----|------------------------|------------------------------------|--|
| (a) | ILACK. | Removal | 1.7 km |
| | | Track lowering | 15.5 km |
| (b) | Passenger overbridges: | New construction Bridge raising | 1 10 |
| (c) | Buildings: | | 5 Insein workshop platform roofs |
| (a) | Rail-bed drains: | Hanthawaddy-Rangoon-Mahlwago | • |

- c. Signalling and telecommunications
- (a) Automatic block instruments: 46 sections
- (b) Computer-controlled interlocking system and relay interlocking devices:

 at 3 stations
- (c) Level crossing signals: 32 sets(d) Automatic exchangers: 2 sets(e) Aluminium shield cable: 6 circuits
- d. Workshop facilities

Inspection and repair facilities for electric locomotives: new installation

- e. Rolling stock shed
- (a) Pantograph inspection deck: 40 m
- (b) Inspection and repair instruments

(4) Future investment for the ground facilities

The rolling stock storage track will be extended at Insein shed as follows, according to the rolling stock procurement programme.

Table 9.1.4 Future investment for Insein Shed

(Unit: metre)

| | 1999/00 | 2009/10 |
|----------------------------|---------|---------|
| Storage track | 600 | 750 |
| Overhead contact line | 800 | 1200 |
| Pantograph inspection deck | | 40 |

Source: Study estimates

(5) Engineering and education

Engineering costs include foreign technical assistance costs for study, design, supervision and education, as well as domestic administrative costs.

(6) Contingencies

A contingency fund is a fund provided to cover estimate overruns caused by unexpected conditions. The respective contingency funds for the local and foreign currency portions are estimated at 5% and 10% of the facility costs.

9-1-2 Investment Costs

The estimated investment costs are shown in Table 9.1.5.

Table 9.1.5 <u>Initial Investment Costs</u>

(Unit: Thousand Kyats)

| | · | | and Nyats/ | | |
|----------------------------------|---------|-------------|------------|--|--|
| | | 1986 - 1990 | | | |
| | Local | Foreign | Total | | |
| Rolling Stock | | 216,775 | 216,775 | | |
| Electric locomotives | | 123,315 | 123,315 | | |
| Carriages | | 93,460 | 93,460 | | |
| Electric Facilities | 2,974 | 86,544 | 89,518 | | |
| Transmission lines | 501 | 10,586 | 11,087 | | |
| Substation facilities | 184 | 14,642 | 14,826 | | |
| Overhead contact lines | 2,268 | 59,949 | 62,217 | | |
| Power distribution Lines | 21 | 1,367 | 1,388 | | |
| Civil Engineering | 32,087 | 15,176 | 47,263 | | |
| Earth work | 19,469 | 1,826 | 21,295 | | |
| | 5,632 | 3,064 | 8,696 | | |
| Track | | 3,004 | 1,159 | | |
| Station platforms | 1,159 | 202 | 4 7 4 74 4 | | |
| Bridge | 21 | 202 | 223 | | |
| Passenger overbridges | 491 | 2,791 | 3,282 | | |
| Buildings | 5,315 | 7,293 | 12,608 | | |
| Inspection and Repair Equipments | 105 | 8,552 | 8,657 | | |
| Signalling Facilities | 814 | 29,772 | 30,586 | | |
| Track circuits | 247 | 3,920 | 4,167 | | |
| Signalling instruments | 487 | 23,409 | 23,896 | | |
| Level crossing facilities | 80 | 2,443 | 2,523 | | |
| Telecommunication Facilities | 202 | 24,015 | 24,217 | | |
| Telecommunication instruments | 32 | 11,207 | 11,239 | | |
| Telecommunication lines | 170 | 12,808 | 12,978 | | |
| Subtotal | 36,182 | 380,834 | 417,016 | | |
| Engineering and Education | 351 | 33,338 | 33,689 | | |
| Tariffs and Taxes | 164,926 | | 164,926 | | |
| Contingencies | 1,827 | 18,374 | 20,201 | | |
| Grand total | 203,286 | 432,546 | 635,832 | | |

Source: Study estimates

9-2 Construction Schedule

9-2-1 Major Scheduling Policy

The construction programme is scheduled on the basis of the following policies.

- (a) An engineering study follows the completion of this feasibility study.
- (b) The construction efficiency is expected to be considerably reduced in the rainy season.
- (c) A part of the Suburban Line electrification facilities will be constructed as a pilot section for the purposes of prior training for the drivers of electric locomotives.
- (d) Maintenance and repair facilities will be installed at the Insein shed and workshop so that service staff and maintenance crew can be trained for the pilot operation.
- (e) Single track operation will be implemented while the track is being lowered to enable the overhead clearance.
- (f) The use of the interlocking system and the existing equipment will be partly suspended while the automatic block system is being installed.

9-2-2 Schedule

Table 9.2.1 shows the construction schedule, for the January 1990 as the commissioning.

Table 9.2.1 Schedule

| Fiscal Year Items | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 |
|---|------|------|-------------------------|--------------|--|------------|------|
| Feasibility Study | | | | | | | |
| Engineering Study | | | | | | | |
| Design, Supervision and Education | | | | | | | |
| Procurement and Manufacture Equipment Rolling stock | | | property and the second | | ν. | - 7 | |
| Construction work | | | | | | | |
| Track | | | | | ************************************** | | |
| Earthwork | | , | | | | | |
| Structures | | | W-0-CHOMES | | | | |
| Power source and transmission line | | | · | | | | |
| Substation | | | | 1-110-1540 | | | |
| Overhead contact line | | | | | | <u> </u> | |
| Signalling | | | | G.111.000 | | | |
| Telecommunication | | | | ****** | | Serve . | |
| Workshop | | : | | | concensus minuris il | | |
| Rolling stock shed | | | | | | | |
| Pilot Section | | | <u> </u> | | | <u> </u> | |
| Inspection | | | | | |] | |
| EL driver training | | | | | | 5979 | |
| EL inspection and repair training | | | | | | | |
| Main Section | | | | | | | |
| Inspection | | | | | | صده ا | |
| Training operation | | | | | | ppers | |
| Final preparation | | | | | | | |
| Commissioning | | | | | | ∇ | |

Source: Study draws

RESTRICTED

CHAPTER 10 ECONOMIC AND FINANCIAL APPRAISALS

CHAPTER 10 ECONOMIC AND FINANCIAL APPRAISALS

10-1 Economic Appraisal

10-1-1 Purpose

The purpose of the economic appraisal is to assess whether the benefits justifiably exceed the costs from the viewpoint of the national economy.

10-1-2 Terms of Reference

(1) Definition of "effects"

The effects of the project are divided into the elements shown in Fig. 10.1.1.

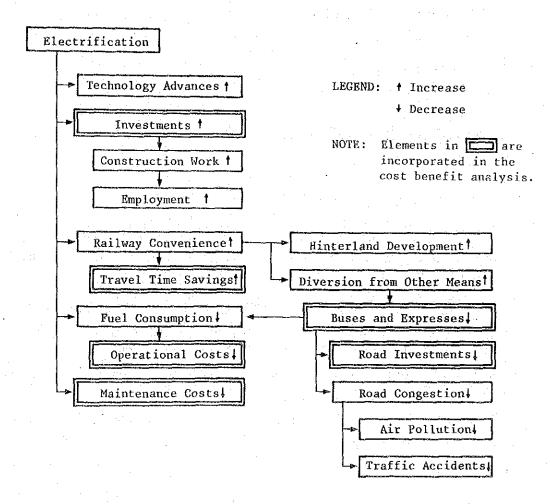


Fig. 10.1.1 Effects Caused by Electrification

Source: Study draws

(2) Methodology

The economic internal rate of return (EIRR) based on cost-benefit analysis is used and other benefits are also considered in order to appraise the economic significance of the project.

a. Cost benefit analysis

The EIRR is calculated on the basis of the incremental costs and benefits between the "with the project" and "without the project" cases. The following effects are taken into consideration.

- Travel time savings
- Railway investment
- Railway maintenance and operation costs
- Bus and express costs
- Road investment

b. Other benefits

The following other benefits are also quantified.

- Fuel savings
- Road congestion alleviation
- Employment creation

10-1-3 Economic Cost-Benefit Analysis

(1) Prerequisites

a. Determination of the "with the project" and "without the project" cases

A cost-benefit analysis is conducted for the incremental costs and benefits between the "with the project" and "without the project" cases for the entire life of the project. These costs and benefits include the costs for road transportation. In other words each case offers a different solution to the problem of the increasing traffic demand, and so the total transportation costs for both cases are taken into account in the following manner.

(a) "With the project" case

The railway investment for 1999/2000 and 2009/10 are planned in the "with the project" case to meet the increased demand in addition to the initial investment and its replacement.

Buses and expresses are assumed to be procured every year, accompanying the marginal road investment.

(b) "Without the project" case

The railway investment plan for the "without the project" case is based on a railway demand which is forecast to be steadily increasing on the assumption that the present modal split will not change. This investment plan includes the additional procurement of diesel electric locomotives and carriages for 1989/90, 1999/2000 and 2009/10 in addition to the replacement of the existing ones, as well as modifications to the track and the signalling and telecommunication facilities required for the increasing demand.

The costs for buses and expresses, and road investment are estimated on the corresponding assumptions for the "with the project" case. Other means of transportation such as taxis, private cars and trishaws are assumed to have the same numbers for both cases. The incremental costs of road transportation can therefore be estimated on the basis of the number of passengers diverted from buses and expresses due to the electrification.

b. Premises

(a) Project life

The construction work will commence in 1986/87 for commissioning in 1990 with the project life extending until 2019/20.

(b) Prices

Prices are based on the April 1984 economic condition, and assumed to be constant for the period for which the economic appraisal was conducted.

The escalation factor is not considered because:

- o Prices have been stable in Burma.
- o Long-term projection of the escalation is quite difficult.
- o Such a projection may exaggerate the project justifiable appraisal.

(c) Tariffs and taxes

Tariffs and taxes are excluded from the economic appraisal since those are transferred from the B.R.C. account to the national account.

(d) Fuel prices

The international price of oil is used as the basis for the fuel cost estimation.

(2) Cost and benefit estimation

a. Passenger time savings

Several methods for estimating the monetary value of the time saved (time value) are used in economic appraisal.

The GDP is used as the basis for the estimation of the time value in this study, because the Burmese government aims at doubling the standard of living (as measured by the per capita GDP), and because the available data was not obtained to classify the passengers with respect to the time value.

The passenger time savings are estimated as follows.

Passenger Time Savings = Time Saved x Time Value x Growth Rate

where, Time Saved: Total passenger travelling time for the

"without the Project" case - That for the

"with the project" case

Time Value: Study estimates

b. Railway investment

(a) Initial investment

According to the investment plan, the initial investment costs are indicated for each year.

(b) Additional investment

Additional investment is planned for 1999/2000 and 2009/10.

(c) Replacement

Assets will be replaced on the basis of the following useful life.

Table 10.1.1 Useful Life of Assets

| Item | Useful | Life |
|---------------------------------|--------|------|
| Rolling Stock | | |
| Electric locomotives | 35 | |
| Diesel electric locomotives | 30 | |
| Carriages | 30 | |
| Electric Facilities | | |
| Transmission lines | 30 | |
| Substation facilities | 30 | |
| Overhead contact lines | 30 | |
| Power distribution lines | 30 | |
| Civil Engineering | | |
| Earth work | 60 | |
| Track | 50 | |
| Station platforms | 50 | |
| Bridges | 50 | |
| Passenger overbridges | 50 | |
| Buildings | 50 | |
| Inspection and Repair Equipment | 20 | |
| Signalling Facilities | | |
| Track circuits | 15 | |
| Signalling instruments | 25 | |
| Level crossing facilities | 25 | |
| Telecommunication Facilities | | |
| Telecommunication instruments | 15 | |
| Telecommunication lines | 30 | |
| Buses and Expresses | 1.5 | |

Source: Study estimates

(d) Existing rolling stock

The existing rolling stock will be transferred to other sections in the following numbers for the "with the project" case.

Table 10.1.2 Existing Rolling Stock Transferred

(Unit: Thousand Kyats)

| Туре | Number | Acquired Value/Unit | Acquired Year | Remaining Value |
|----------|--------|---------------------|------------------|--------------------|
| DEL | 13 | 3,531 | 1978 | 27,540 |
| LBTX | 11 | 638 | 1973 | 3,043 |
| LBPTZ | 9. | 179 | 1975 | 804 |
| BDTX(PP) | 5 | 638 | 1973 | 1,383 |
| LBBTE | 2 | 26 | 1969 | 16 |
| LBBTEZ | : 2 | 26 | 1969 | 16 |
| Total | 42 | | - | 32,802 |

Source: B.R.C.

(e) Salvage values

The expected salvage values at the end of the project life, are deducted from the investment costs.

c. Railway maintenance costs

(a) Maintenance costs for newly invested assets

These maintenance costs are calculated by multiplying the investment costs by the following maintenance rates.

Table 10.1.3 Maintenance Rates

| Item | Maintenance Rate |
|---------------------------------|------------------|
| Rolling Stock | |
| Electric locomotives | 0.01649 |
| Carriages | 0.00605 |
| Electric Facilities | |
| Transmission lines | |
| Substation facilities | 0.00065 |
| Overhead contact lines | 0.00054 |
| Power distribution lines | 0.00054 |
| Civil Engineering | |
| Earth work | 0.00010 |
| Track | 0.00298 |
| Station platforms | 0.00145 |
| Bridges | 0.00145 |
| Passenger overbridges | 0.00275 |
| Buildings | 0.00360 |
| Inspection and Repair Equipment | 0.02000 |
| Signalling Facilities | |
| Track circuits | 0.00076 |
| Signaling instruments | 0.00835 |
| Level crossing facilities | 0.00835 |
| Telecommunication Facilities | |
| Telecommunication instruments | 0.00490 |
| Telecommunication lines | 0.00121 |

Source: Study estimates

(b) Maintenance costs for the existing assets

The maintenance costs for the diesel electric locomotives in the "without the project" case, are estimated by using a unit cost per train km of 4.2125 thousand kyats in 1983/84.

The maintenance costs for the existing facilities are estimated by using a unit cost per track km, which covers the maintenance costs for the structual works and traffic facilities.

That for the "without the project" case is 900 thousand Kyats while that for the "with the project case" is 641 thousand Kyats, excluding the sections for lowering.

(c) Estimated results

The maintenance costs will be reduced by the electrification as shown in Table 10.1.4.

Table 10.1.4 Maintenance Costs

| an Seedan . | and the second second | (Units: | Thousand Kyats) |
|---------------------------|-----------------------|--------------|-----------------|
| | 1990 to 1999 | 2000 to 2009 | 2010 to 2019 |
| "With the Project" case | 4,427 | 5,311 | 6,476 |
| Rolling Stock | 3,198 | 4,076 | 5,236 |
| Facilities | 1,229 | 1,235 | 1,240 |
| "Without the Project" cas | e 7,677 | 9,700 | 12,252 |
| Rolling stock | 6,624 | 8,647 | 11,199 |
| Facilities | 1,053 | 1,053 | 1,053 |
| Difference | -3,250 | -4,389 | -5,776 |

Source: Study estimates

d. Railway operation costs

The operation costs are determined as being the costs for operating trains, and are composed of fuel costs, electricity charges, driver, conductor and station staff costs.

(a) Fuel costs

The fuel costs for the "without the project" case are estimated by the following formula in which the values are calculated on the basis of the Circular and Suburban Lines' results for 1983/84. Fuel Costs

= Diesel Oil Consumption Rate × Diesel Oil Price × Train km

where, Diesel Oil Consumption Rate (0.525 gallon/km): 1983 B.R.C

results

Diesel Oil Price (2.95 Kyats/gallon): 1984 Rotterdam spot market price

(b) Electricity Charges

The electricity charges of the rolling stock are estimated by the following formula.

Electricity Charges

= Power Consumption Rate x Train Weight x Unit Charge x Train km

where, Power Consumption Rate (21 kWh/1000 ton km): Study estimates

Train Weight (243 tons): Study estimates

Unit Charge (0.15 Kyat/kWh): E.P.C.'s industrial tariff

(c) Train driver and conductor costs

The driver and conductor costs are estimated by using a unit cost of 517.97 Kyats per train km per day (based on the Circular and Suburban Lines for 1983/84).

(d) Station staff costs

The station staff costs for the Circular and Suburban Lines are estimated by allocating the operation costs of the traffic department, in proportion to the track length. These costs are assumed to be constant for the project life.

(e) Estimated results

The estimated results shown in Table 10.1.5 show that the conversion from diesel oil to electric power results in a reduction in the operation costs.

Table 10.1.5 Operation Costs

| | (Unit: | Thousand | Kyats) |
|--|--------|----------|--------|
| THE COLUMN TO THE COLUMN TO THE COLUMN THE C | 1990 | 2000 | 2010 |
| Train km for "With the Project" Case | 3939.2 | 4952.6 | 6358.4 |
| for "Without the Project" Case | 3637.5 | 4772.7 | 6158.4 |
| Track Kilometre | 134.6 | 134.6 | 134.6 |
| "With the Project" | | | |
| Electricity Charges | 1,101 | 1,384 | 1,776 |
| Drivers & Conductors | 788 | 991 | 1,272 |
| Station Staff | 547 | 547 | 547 |
| Total | 2,435 | 2,921 | 3,595 |
| "Without the Project" | | | |
| Fuel Costs | | | |
| International Price | 4,382 | 5,749 | 7,419 |
| Domestic Price | 2,056 | 2,698 | 3,481 |
| Drivers & Conductors | 728 | 955 | 1,232 |
| Station Staff | 547 | 547 | 547 |
| Total for Economic Appraisal* | 5,656 | 7,251 | 9,197 |
| for Financial Appraisal | 3,331 | 4,200 | 5,260 |

Source: Study estimates

e. Bus and express costs

The decremental costs of buses and expresses are determined as costs for the diverted passengers by the electrification which are composed of procurement costs of buses and pick-ups, maintenance costs and operation costs.

(a) Procurement costs

The procurement costs of buses and expresses are respectively estimated by the following formula.

Procurement Costs =
$$\frac{\text{Passenger km}}{\text{Transport Capacity}} \times \text{Unit Price}$$

where, Passenger km: Passenger km of diverted passengers

^{*: &#}x27;International Oil Price' used

Transport Capacity: Study estimates on the basis of R.T.C. (passenger km/unit) results in 1982/83 (Bus 9.97, Express 5.80)

Unit Price: Study estimates on the basis of inquiries to the Japanese car manufacturers

(b) Maintenance costs

The maintenance costs are estimated by using the unit cost per vehicle obtained from R.T.C. (cf Table 10.1.6).

Table 10.1.6 Bus and Express Maintenance Cost Estimation

| (Unit: | Thousand Kyats) |
|-------------------------------|-----------------|
| Particular | Unit Cost |
| Parts | 56.1 |
| Personnel | 7.3 |
| Factory Supplies and Services | 6.5 |
| 0-1 | D 70 0 1 1 |

Source: Study estimates based on the R.T.C. data

(c) Operation costs

The operation costs of fuel and lubrication oil, tires, drivers and conductors and miscellaneous are estimated by using the unit costs per vehicle as follows.

Table 10.1.7 Bus and Express Operation Cost Estimation

| Items | Base Unit | Unit Value |
|-----------------|--------------------|-------------------|
| Fuel Oil | 6.777 gallons/unit | 6.3 Kyats/gallon |
| Lubrication Oil | 234 gallons/unit | 61.6 Kyats/gallon |
| Tires | | 15,083 Kyats/unit |
| Drivers | 4.3 persons/unit | 2,556 Kyats/year |
| Conductors | 6.3 persons/unit | 2,556 Kyats/year |
| Miscellaneous | | 15,602 Kyats/unit |

Note: International prices are used for estimating the oil costs.

Source: Study estimates based on the R.T.C. data.

f. Road investment

The decremental costs of the road investment are determined as costs for the diverted buses and expresses. These are estimated by using the marginal cost of 1,602 Kyats per vehicle which is obtained by dividing the 1982/83 road investment by the annual increase in the number of vehicles.

At present, road investment in Rangoon is largely channelled towards maintenance and repair of existing roads, but this pattern of investment will have to change with the rapid increases in the number of vehicles in the long-term. This estimation is therefore rather conservative.

g. Cost and benefit estimation results (cf. Appendix 4)

Abovementioned costs and benefits for the project life are estimated as follows.

The time saving benefit is about half of the total benefit of the project. This means that the project can highly contribute to economic expansion and upgrading of the living standard of the people in Burma.

Table 10.1.8 Cost Benefit Estimation Results

(Unit:

Thousand Kyats)

Difference Item With the Project Without the Project (+)1,410,613Time Savings (-)298,906 281,926 580,832 Railway Investment 292,386 (+) 157,257 135,129 Maintenance 73,112 204,639 (+)131,527 Operation (+)107,036 Bus and Investment (+)475,888 Maintenance Express 780,256 Operation (+)563 Road Investment 2,781,214 Benefits-Costs

Source: Study estimates

(3) Results

The EIRR of the project is 15.4% for the base case (cf Table 10.1.9), while the opportunity cost of the capital in Burma is 10 to 12%. Therefore, this project can be judged as being quite feasible.

(4) Sensitivity test

a. Identification of cases

The appraisal was conducted on the basis of the long-term projection in which various uncertain factors were present, and so several sensitivities for the factors were used to test whether the project would be still feasible.

The following cases are set for the sensitivity tests.

Case 1: The investment costs are overrun by 10%

Case 2: The investment costs are overrun by 20%

Case 3: The traffic demand decreases by 10%

Case 4: The prices are escalated at the annual rate of 5%

b. Results

The results of the sensitivity test reveal that even the lowest EIRR exceeds the abovementioned criterion.

Table 10.1.9 Results of EIRR Calculations

| · | · | (Unit: %) |
|----------|----------------------|-----------|
| | Case | EIRR |
| Base Cas | e | 15.4 |
| Case 1: | 10% investment overr | run 14.6 |
| Case 2: | 20% investment overr | run 13.8 |
| Case 3: | 10% demand decrease | 14.4 |
| Case 4: | 5% escalation | 21.3 |

Source: Study estimates

10-1-4 Overall Evaluation

The project is evaluated as being greatly significant since it has an acceptable EIRR as well as the following other benefits which will contribute to the development of Rangoon and to Burmese modernization.

(1) Fuel savings

The fuel savings were incorporated in the economic cost benefit analysis, and so the reduction volume is mentioned here. About 69 million gallons of fuel will be saved for the entire project period. This is equivalent to 19% of the 1982/83 crude oil producion (367 million gallons).

(2) Alleviation of road congestion

A cumulative total of 340 buses and expresses will be saved through the electrification. This will contribute to the alleviation of road congestion in Rangoon City, and also help reduce the air pollution as well as the incidence of vehicle traffic accidents.

(3) Employment creation

The unemployment rate has been more than 10% in Rangoon urban areas, and so it is an important government policy to expand the employment opportunities. This project must be in accordance with this policy. The construction of facilities will provide employment to the extent of 331 thousand man-days, which is equivalent to 529 jobs for 2.5 years.

Table 10.1.10 Work Force Requirements

(Unit: Man·day)

| Work | Work Force |
|--------------------|------------|
| Electricity | 114,746 |
| Civil Engineering | 97,470 |
| Signalling | 94,921 |
| Telecommunications | 23,632 |
| Total | 330,769 |
| | |

Source: Study estimates

(4) Technology advances

Various technology will be transferred as a result of electrification. These transfers will make a firm foundation for further technical advances for B.R.C.

(5) Hinterland development

This project will provide an incentive to the development of the hinterland along the lines, in that shortening the commuting time will expand the residential areas outward from the C.B.D. and so facilitate the siting of new industry.

10-1-5 Integrated Transportation System

The results of the economic cost benefit analysis indicate that electrified railways are more effective than other mass transportation means. Moreover the railways are expected to carry the suppressed passengers remaining from other means of transportation due to the limited capacity. The following integrated transportation system is recommended.

The Circular and Suburban Lines will play a major role in mass transportation between the C.B.D. and the suburban areas, while buses and expresses will provide feeder services linked with the major railway stations.

In order to develop this linkage system, modification of the station surroundings, train diagram integrated with other means of transportation, and other coordination will be necessary, with the possible result that the electrified lines may carry even more passengers than those specified therein.

10-2 Financial Appraisal

10-2-1 Purpose

The purpose of the financial appraisal is to provide a reference for the financial management of B.R.C. on this project.

10-2-2 Terms of Reference

The appraisal covers the financial profitability and stability of the project considering the present financial position of B.R.C.

(1) B.R.C. financial position

The financial constraints and criteria for the project are ascertained in the financial statement analysis of B.R.C. This analysis focuses on the following points.

(a) Performance for generating own funds for the project in order to reduce the interest burden on the investment.

Indicators;

Debt Service Cover Ratio: (Profit + Depreciation + Interest)

/Debt Service

Debt Equity Ratio: Total Debt/(Total Debt + Equity)

(b) Marginal capital cost for projects

Indicator;

B.R.C. Average Cost of Funds: Interest/Total Assets

(c) Operating efficiency of B.R.C.

Indicator;

Operating Ratio: Current cost/Revenue

(2) Project profitability

The profitability of the project is appraised by the financial internal rate of return (FIRR) of the incremental cash flow between the "with the project" and "without the project" cases, which covers the Circular and Suburban Lines.

In this analysis, the "without the project" case is defined as the case where necessary investment is made in the railway to maintain its share in the total passenger demand increase, when the project is not implemented.

Moreover, the sensitivities for several cases are also tested.

(3) Project stability

The stability of the project is appraised by the financial ratio based on the profit and loss statements, the cash flow and the balance sheets of the Circular and Suburban Lines when the project is implemented.

10-2-3 B.R.C. Financial Position

(1) Revenue and cost structure

The consecutive profit and loss statements for B.R.G. (cf. Table 10.2.1) show that the profit has recovered with resulting constant surplus from 1981/82 through improvements to the operating ratio from 83.6% in 1979/80 to 70.9% in 1983/84.

On the contrary, the interest has increased yearly to reach 23.9% of the revenues for 1983/84.

(2) Funding Structure

The consecutive balance sheets for B.R.C. (cf Table 10.2.2) show that the debt equity ratio rose to account for 69.8% in 1983/84, with an increase of the debt incurred by the Myanma Economic Bank (hereinafter referred to as M.E.B.) loans.

According to the changes in financial position, (cf. Table 10.2.3) the amount of M.E.B. loans increased to finance the debt services of the foreign loans and the investments, while funds provided by operations have gradually increased. As a result, the M.E.B. loans have not been repaid, and the debt service cover ratio has been made less than 1.0.

The B.R.C. financial position seems to be too tight to allow the generation of their own funds for the project.

(3) B.R.C. average cost of funds

The B.R.C. average cost of funds was 3.8% in 1983/84. This is a criterion for the appraisal of the profitability of the project, and means that the project can be acceptable when the FIRR exceeds the criterion.

Table 10.2.1 Consecutive Profit and Loss Statements

| | - | | | | | | | | (Unit: | : Million Kyats) | Kyats) |
|-------------------------|---------|--------|-------|---------|------|---------|--------|-------|----------|------------------|---------|
| | 1979/80 | /80 | 198 | 1980/81 | | 1981/82 | 82 | 19 | 1982/83 | 1983/84 | /84 |
| Earnings | 262.9 | 100.0% | 291.9 | 100.02 | . 61 | 307.0 | 100.02 | 333.9 | 20.001 6 | 340.0 | 100.001 |
| Coaching | 198.3 | 75.4% | 216.6 | | | 20.8 | 71.9% | 252. | | 263.5 | 77.5% |
| Goods | 55.2 | 21.0% | 61.1 | 20.9% | | 67.5 | 22.0% | 66.7 | 7 20.0% | 62.9 | 18.5% |
| Others | 7.6 | 3.6% | 14.2 | | | 18.7 | 6.12 | 15. | | 13.6 | 70.7 |
| Expenses | 219.8 | 83.6% | 233.4 | 80.0% | 2 | 219.7 | 71.6% | 240.9 | 9 72.1% | 241.2 | 70.9% |
| Working expenses | 193.0 | 73.4% | 197.6 | 67.7% | | 182.7 | 59.5% | 202.1 | 1 60.5% | 201.2 | 59.2% |
| Administration | 40.2 | 15.3% | 38.3 | | | 42.8 | 13.9% | 46. | | 38.7 | 11.4% |
| Maintenance | 63.0 | 24.0% | 80.3 | 3 27.5% | | 73.0 | 23.8% | 83.2 | 2 24.9% | 88.5 | 26.0% |
| Rolling stock | 36.7 | 14.0% | 52.8 | | | 45.7 | 14.9% | 53. | | 58.7 | 17.3% |
| Facilities | 26.3 | 10.0% | 27.5 | | | 27.3 | 8.9% | 29. | | 29.8 | 8.87 |
| Operation | 89.8 | 34.2% | 79.0 | | | 6.99 | 21.8% | 72. | | 7.4.0 | 21.8% |
| Fuel | 62.0 | 23.6% | 52 | | | 40.8 | 13.3% | 41 | | 41.5 | 12.27 |
| Labour | 16.2 | 6.2% | 14.9 | | : | 18.1 | 5.9% | 20.4 | | 25.2 | 7 - 4% |
| Others | 11.6 | 4.4% | 11.6 | | | 8.0 | 2.6% | 10 | | 7.3 | 2.1% |
| Depreciation | 26.8 | 10.2% | 35.8 | 3 12.3% | | 37.0 | 12.1% | 38.8 | 3 11.6% | 0.07 | 11.8% |
| Other charges | 68.9 | 26.2% | 83.6 | 28.6% | | 87.1 | 28.4% | 92.8 | 8 27.8% | 98.6 | 29.0% |
| Interest | 54.8 | 20.8% | 68.7 | | | 71.9 | 23.4% | 75. | | 81.1 | 23.9% |
| Turn over tax | 14.1 | 5.4% | 14.9 | 5.1% | | 15.2 | 5.0% | 17.0 | 5.1% | 17.5 | 5.1% |
| Profit | -25.8 | 78.6- | -25.1 | -8.6% | | 0.2 | 0.1% | 0.2 | 2 0.1% | 0.2 | 0.12 |
| Government contribution | | 20.0 | | 0.0% | | 0.1 | 0.0% | 0 | 1 0.0% | 0.1 | 20.0 |
| Net profit | -25.8 | -9.8% | -25.1 | 29.8- | | 0.1 | 0.0% | 0 | 1 0.02 | 0.1 | 0.0% |
| Retained profit | -73.5 | | 9 86- | | | 98.5 | | -98.4 | 4 | -98.3 | |
| | | | | | | | | | | | |

Source: B.R.C.

Table 10.2.2 Consecutive Balance Sheets

| | 1979, | /80 | 1980/8 | 81 | 1981/82 | 82 | 1982/83 | 83 | 1983/84 | 34 |
|--|---------|---------|--------|--------|---------|--------|---------|--------|---------|--------|
| Assets | 1848.4 | 100.02 | 1894.7 | 100.0% | 2017.6 | 100.02 | 2154.3 | 100.0% | 2138.3 | 100.0% |
| Current assets | 8.44.8 | 45.7% | 725.2 | 38.3% | 845.5 | 41.9% | 878.0 | 78.07 | 810.1 | 37.9% |
| n S S S S S S S S S S S S S S S S S S S | 1 7 | 0.1% | 0 | 0.0% | 4.1 | 0.2% | 31.1 | 1.4% | 8.5 | 0.4% |
| Receivables | 162.7 | 00.03 | 331.7 | 17.5% | 397.9 | 19.7% | 436.0 | 20.2% | 408.5 | 19.1% |
| Inventories | 680.4 | 36.8% | 393.4 | 20.8% | 443.5 | 22.0% | 410.9 | 19.1% | 393.1 | 18.4% |
| Fixed assets | 1003.6 | 54.3% | 1169.5 | 61.7% | 1172.1 | 58.1% | 1276.3 | 59.2% | 1328.2 | 62.12 |
| Total assets | 1030.4 | 55.7% | 1205.3 | 63.6% | 1209.1 | 59.9% | 1315.1 | 61.0% | 1368.2 | 64.02 |
| Land | 7.4 | 0.4% | 7.4 | 27.0 | 7.4 | 0.4% | 7.4 | 0.3% | | |
| Parmanentway & building | 339.0 | 18.3% | 353.2 | 18.6% | 363.4 | 18.0% | 380.7 | 17.7% | | |
| Equipments | 36.4 | 2.0% | 43.3 | 2.3% | 47.1 | 2.3% | 56.3 | 2.6% | | |
| Rolling stock | 9. 4.99 | 35.0% | 801.4 | 42.3% | 791.2 | 39.2% | 870.7 | 40.4% | | |
| Less depreciation | 26.8 | 1.4% | 35.8 | 1.9% | 37.0 | 1.8% | 38.8 | 1.8% | 0.04 | 1.9% |
| Liabilities | 1848.4 | 100.02 | 1894.7 | 100.0% | 2017.6 | 100.02 | 2154.3 | 100.0% | 2138.3 | 100.02 |
| Account payable | 112.5 | 6.1% | 100 4 | 5.3% | 123.3 | 6.1% | 161.9 | 7.5% | 140.8 | 29.9 |
| Deferred liabilities | 1064.7 | 29.75 | 1148.2 | 29.09 | 1248.1 | 61.9% | 1346.1 | 62.5% | 1351.1 | 63.2% |
| Myanma economic bank | 519.2 | 28.1% | 648.7 | 34.2% | 756.9 | 37.5% | 840.0 | 39.0% | 877.3 | 41.0% |
| Other local loan | 149.6 | 8.1% | 147.9 | 7.8% | 142.9 | 7.1% | 135.1 | 6.3% | 124.5 | 5.8% |
| I.D.A. loan | 95.0 | 5.1% | 76.2 | 4.0% | 8.69 | 3.5% | 63.4 | 2.9% | 57:1 | 2.7% |
| Japanese loan | 93.1 | 5.0% | 79.1 | 4.2% | 63.4 | 3.1% | 50.0 | 2.3% | 34.9 | .6% |
| French loan | 108.1 | 5.8% | 94.2 | 5.0% | 118.3 | 5.9% | 166.3 | 7.7% | 171.3 | 8.0% |
| German aid & loan | 99.7 | 5.4% | 102.1 | 2.4% | 96.8 | 78.4 | 91.3 | 4.2% | 86.1 | 4.0% |
| Net worth | 671.2 | 36.3% | 646.1 | 34.1% | 2.979 | 32.0% | 646.3 | 30.0% | 7.979 | 30.2% |
| Government equity | 744.7 | 40.3% | 744.7 | 39.3% | 744.7 | 36.9% | 744.7 | 34.6% | 744.7 | 34.8% |
| Retained profit | -73.5 | %O . 7- | 9.86- | -5.2% | -98.5 | 26.4- | -98.4 | 29.7- | -98.3 | 29.4- |
| Debt Equity Ratio | 63.7% | : | 65.9% | | 68.0% | | 70.07 | | 69.8% | |
| | 000 | | 2 67 | | 2.5% | | 7, 11,9 | | 2000 | |

Source: B.R.C.

Table 10.2.3 Changes in Financial Position

| | | | | | | | | (Unit: | Million | Million Kyats) |
|------------------------------|---------|--------|---------|--------|---------|--------|-----------|--------|---------|----------------|
| | 1979/80 | 980 | 1980/81 | | 1981/82 | 32 0 0 | 1982/83 | 33 | 1983/87 | 7 |
| Source of funds | 330.0 | 100.0% | 147.8 | 100.02 | 187.3 | 100.02 | 186.3 | 100.02 | 0.66 | 100.02 |
| Funds provided by operations | 1.0 | 0.3% | 10.7 | 7.2% | 37.1 | 19.8% | 38.9 | 20.9% | 40.1 | 79.07 |
| Profit | -25.8 | -7.8% | -25.1 | -17.0% | 0.1 | 0.12 | 0.1 | 0.1% | 0.1 | 0.1% |
| Depreciation | 26.8 | 8.1% | 35.8 | 24.2% | 37.0 | 19.8% | 38.8 | 20.8% | 40.0 | 40.4% |
| Proceeds from borrowing | 329.0 | 99.7% | 137.1 | 92.8% | 150.2 | 80.2% | 147.4 | 79.1% | 58.8 | 59.4% |
| Foreign loan | 80.2 | 24.3% | 7.6 | 5.1% | 39.2 | 20.9% | 64.3 | 34.5% | 21.5 | 21.7% |
| Japanese loan | | | | - | | | | | | 100 |
| French loan | 13.2 | 4.0% | ٠ | | 39.2 | 20.9% | 64.3 | 34.5% | 21.5 | 21.7% |
| German aid & loan | 67.0 | 20.3% | 7.6 | 5.1% | - | į, | | | | |
| Local loan | 248.8 | 75.4% | 129.5 | 87.6% | 111.0 | 59.3% | 83.1 | 79.77 | 37.3 | 37.72 |
| Myanma economic bank | 248.8 | 75.4% | 129.5 | 87.6% | 108.2 | 57.8% | 83.1 | 29.77 | 37.3 | 37.7% |
| Other local loan | | | | | 2.8 | 1.5% | | | | ٠. |
| Use of funds | 292.3 | 100.0% | 255.3 | 100.0% | 6,68 | 100.0% | , 192.5 | 100.02 | 145.9 | 100.02 |
| Increase in fixed assets | 253.0 | 86.6% | 201.7 | 79.0% | 39.6 | 20.44 | 143.0 | 74.3% | 91.9 | 63.0% |
| Loan repayments | 39.3 | 13.4% | 53.6 | 21.0% | 50.3 | 20.95 | 49.5 | 25.7% | 54.0 | 37.0% |
| Foreign loan | 36.6 | 12.5% | 51.9 | 20.3% | 42.5 | 47.3% | 41.7 | 21.6% | 43.4 | 29.72 |
| I.D.A. loan | 4.9 | 2.2% | 8 8 | 7.4% | 6.4 | 7.1% | 7.9 | 3.3% | 7.9 | 27.7 |
| Japanese loan | 13.6 | 4.7% | 14.0 | 5:5% | 15.7 | 17.5% | 13.4 | 7.0% | 15.1 | 10.42 |
| French loan | 11.7 | 70.7 | 13.9 | 5.5% | 15.1 | 16.8% | 16 6.3 | 8.5% | 16.6 | 11.42 |
| German aid & loan | 4.9 | 1.7% | 5.2 | 2.0% | 5.4 | 5.9% | 5.6 | 2.9% | 5.3 | 3.6% |
| Other local loan | 2.7 | 0.9% | 1.7 | 0.7% | 7.8 | 8.7% | 7.8 | 4.1% | 10.6 | 7.3% |
| Increase in working capital | 37.7 | | -107.5 | | 97.4 | | -6.2 | | 6.94- | |
| Cash | 1.6 | | 11.6 | | 4.0 | ٠ | 27.0 | | -22.6 | |
| Receivables | 6.8- | :. | 169.0 | | 66.2 | | 38.1 | | -27.5 | |
| Inventory | -42.4 | | -287.0 | | 50.1 | | -32.6 | | -17.8 | |
| Payable | 84.9 | - | 12.1 | | -22.9 | | -38.6 | | 21.1 | |
| Debt Service Cover Ratio | 0.59 | | 0.65 | | 0.89 | | 0.92 | | 06.0 | |
| | | | | | | | | | | |

Source: Study estimates based on B.R.C. data

10-2-4 Project Profitability

(1) Prerequisites

a. Cash flow determination

The FIRR is usually calculated for the cash flow excluding payments to the sources of financings (i.e. interest charges) and noncash charges, (i.e. depreciation). Thus, the incremental cash flow between the "with the project" and "without the project" cases is composed of cash outlay attributable to the investment, revenues, administrative, maintenance and operation expenses and the turn over taxes.

b. Premises

The FIRR calculations are conducted on the same basis as for the economic appraisal, except for the following premises.

(a) Tariffs and taxes

The customs duties, commodity tax and turn over tax are incorporated, while the government contribution is not considered because it is not levied on the project profit but on the total profit of B.R.C.

(b) Oil prices

Oil is estimated on the domestic price basis.

(2) Cash flow estimation

a. Cash outlay attributable to the investment

The net cash outlay consists of the incremental investment cost, the proceeds from transferring the existing rolling stock to the other sections in the year of commissioning, and the expected salvage values at the end of the project life. The transfers of the existing rolling stock correspond to that for the economic appraisal while the salvage values include tariffs and taxes.

b. Revenues

The revenues which are composed of passenger earnings and the other earnings, are estimated on the basis of the forecast number of passengers.

(a) Passenger earnings

The passenger earnings are calculated by the following formula.

Passenger Earnings = No. of Passengers × Average Fare × Season Ticket Adjustment

where, Average Fare (0.46 Kyats): Study estimates based on the OD survey. Fare increase are not considered.

Season Ticket Adjustment (95%): Study estimates using a present percentage of season ticket passengers of 15%, and the present average discount rate of 35% provided by B.R.C.

(b) Other earnings

Other earnings are composed of parcel and luggage earnings and shop rentals in stations, set at 5% of the passenger earnings based on the B.R.C. results.

c. Expenses

The expenses are broken down into the administrative, maintenance and operation expenses, and the turn over tax. The maintenance and operation expenses have been already explained in the section of the economic appraisal. Accordingly, methods of definition and estimation for the other items can be shown as follows.

(a) Administrative expenses

The administrative expenses include the headquarter's costs. These for the Circular and Suburban Lines of 1,167 thousand Kyats are allocated in proportion to the track length. These expenses are the same for both cases.

(b) Turn over tax

The turn over tax is at 8% of the passenger earnings.

d. Cash flow estimation results (c.f. Appendix 5)

Abovementioned outlay, revenues and expenses are estimated as follows.

Table 10.2.4 Cash Flow Estimation Results

(Unit: Thousand Kyats)

| | With | Without | Difference |
|-----------------|-----------|---------|------------|
| Revenue | 1,957,844 | 976,577 | 981,267 |
| Expenses | 1,261,650 | 933,108 | 328,542 |
| Investment | 779,013 | 352,694 | 426,319 |
| Administration | 40,845 | 40,845 | 0 |
| Maintenance | 190,904 | 325,057 | -134,153 |
| Operation . | 101,719 | 140,107 | -38,388 |
| Turn Over Tax | 149,169 | 74,406 | 74,763 |
| Gross Cash Flow | 696,195 | 43,470 | 652,725 |

Source: Study estimates

(3) FIRR results

The FIRR is estimated at 5.1% for the base case (cf Table 10.2.5).

The prevailing interest rate is 8% for working capital and 5% for investment in Burma. If the FIRR is compared with these rates, the project would not be profitable. B.R.C. has, however, raised foreign concessional loans with lower interest rate, which might be available. The criteria for this project, therefore, are set as the B.R.C. average cost of funds of 3.8% and the weighted average interest rate of the project of 3.5%. The FIRR exceeds these criteria (the marginal capital costs).

(4) Sensitivity test

a. Identification of cases

The sensitivities for the following conditions are analysed in the light of the project profitability.

Case 1: The investment costs are overrun by 10%

Case 2: The investment costs are overrun by 20%

Case 3: The traffic demand decreases by 10%

Case 4: The prices escalate at an annual rate of 5%

b. Results

The project is feasible in terms of profit since the FIRR for each case exceeds the marginal capital costs mentioned above.

Table 10.2.5 Results of FIRR Calculations

| | (Unit: %) |
|---------------------------|------------|
| Case | FIRR |
| Base Case | 5.1 |
| Case 1: 10% investment of | verrun 4.5 |
| Case 2: 20% investment of | verrun 3.9 |
| Case 3: 10% demand decre | ase 4.6 |
| Case 4: 5% escalation | 5.8 |

Source: Study estimates

10-2-5 Project Stability

(1) Calculation basis

In this section the financial statement of the Circular and Suburban Lines is used as the basis for evaluation, and so the following items are to be determined in addition to the FIRR calculation basis.

a. Cash outlay

The cash outlay is determined here as that for the "with the project" case which consists of the investment costs of the "with the project" case and the proceeds from the transfers of the existing rolling stock. The salvage value is not incorporated.

b. Depreciation

The depreciation is calculated on the straight line method and a useful life corresponds to that for the economic appraisal.

Table 10.2.6 Depreciation Schedule

(Unit: Thousand Kyats)

Yearly Costs

| Period | Yearly Costs |
|-------------|--------------|
| 1990 - 1998 | 21,635 |
| 1999 | 24,209 |
| 2000 - 2009 | 27,532 |
| 2010 - 2019 | 31,757 |

Source: Study estimates

c. Initial balance sheet

The initial balance sheet of the Circular and Suburban Lines is estimated from the assets account, since liabilities are not distinguishable in the B.R.C. financial system. The facilities are allocated in proportion to the track length while the rolling stock is estimated by item. The liabilities corresponding to these assets are determined as the equity transferred from the total account of B.R.C.

d. Funding scheme

The investments are wholly financed by long-term loans, and so the debt equity ratio for the investment is 100%. The foreign and local currency portions are respectively financed by concessional loans and M.E.B. loans.

M.E.B. loans for the working capital are assumed to be available whenever a working capital shortfall is incurred. Working capital surpluses are to be allocated to repayments of the M.E.B. short-term loans until the balance is nil, while that afterwards is retained as cash.

The loan conditions are shown as follows.

Investment

Concessional Loan

Maturity/Grace Period - 30 years including 10 years grace period

° Repayment - Equal annual instalments

° Interest Rate - 2.75% annually

M.E.B. Capital Loan

° Maturity/Grace Period - 10 years including 5 years grace period

° Repayment - Equal annual instalments

° Interest Rate - 5% annually

Working Capital

M.E.B. Financial and Revenue Loan

° Interest Rate - 8% annually

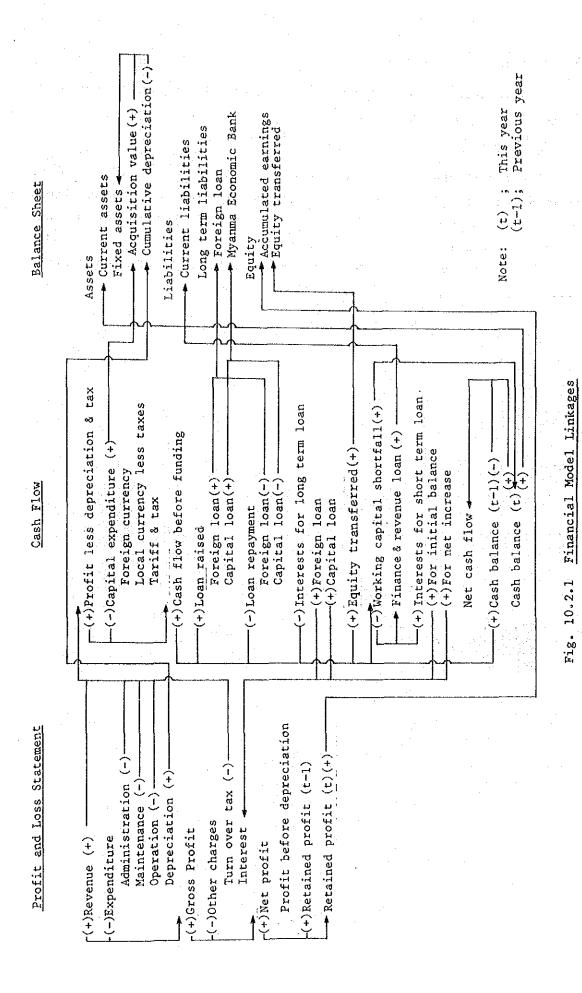
e. Interest charges

The interest charges are incorporated on the basis of the funding scheme.

(2) Financial model

A financial model was constructed for the financial appraisal.

This financial model is composed of the profit and loss statement portion, the cash flow portion and the balance sheet portion with the items for each portion being linked together as shown in Fig. 10.2.1. Items at the destination of the arrows are added to (+) or deducted from (-) the items at the origin of the arrows.



Source: Study draws

- 273 -

(3) Results

This project is evaluated as being feasible from the viewpoint of financial stability.

a. Projected profit and loss

The profit and loss statements (cf. Appendix 6) were projected as shown in Fig. 10.2.2. They reveal that the Circular and Suburban Lines will show a first profit in 2007/08, and clear off the retained deficit in 2019/20 at the end of the project life.

The heavy burden of the interest charges and the depreciation costs lengthens the period required for recovery.

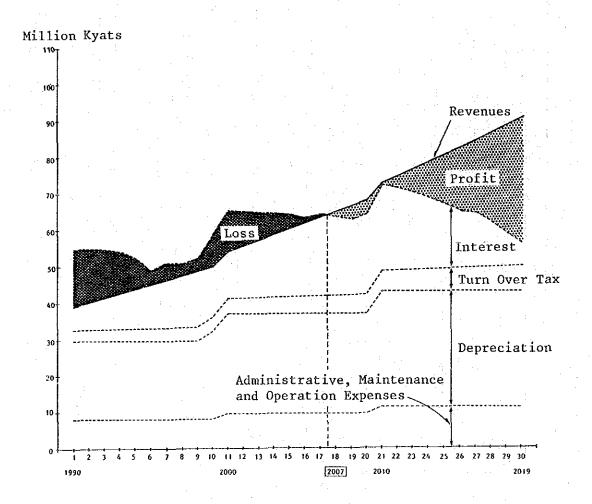


Fig. 10.2.2 Projected Profit and Loss
Source: Study draws

b. Operating ratio and interest revenue ratio

The operating ratio of the lines will be steadily improved to be less than 70% in 1993/94 and less than 60% in 2006/07.

The interest revenue ratio (Interest charges/Revenues) of the lines will remain higher than that for the B.R.C. (1983/84) up to the year 2014/15.

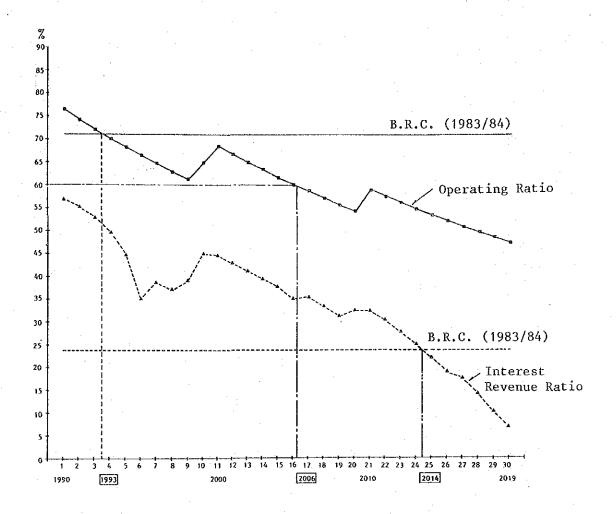


Fig. 10.2.3 Projected Operating Ratio and Interest Revenue Ratio
Source: Study draws

c. Working capital shortfall

The cash flow (cf. Appendix 7) shows that the lines will incur working capital shortfalls for 1995/96 to 1999/2000 and 2004/05 to 2005/06. The capital and revenue loans of M.E.B. will therefore make up for these shortfalls for 1995/96 to 2018/19.

d. Debt service cover ratio

Debt service cover ratios cover the solvency of an entity. The debt service cover ratio of the lines will fall below 1.0 in 1992/93 but revert to an upward trend in 1994/95, and ultimately exceed 1.0 in 2009/10 (cf. Fig. 10.2.4). This projection shows the severity of the fund management for the project.

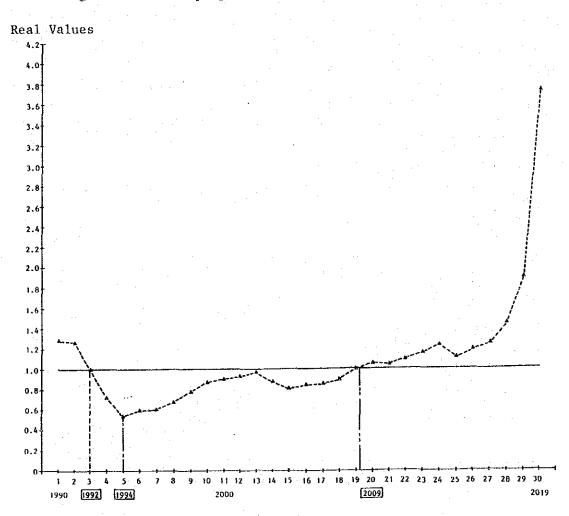


Fig. 10.2.4 Projected Debt Service Cover Ratio
Source: Study draws

e. Payback period

Since in this project additional investment is planned, it is difficult to compute the payback period strictly. The payback period is determined here as the period required for compensating the initial investment with the cash-in-flow (i.e. Profit less depreciation and taxes). The payback period for the initial investment is estimated as 15 years based on te cash flow (cf. Appendix 7).

(4) Sensitivities for measures

a. Identification of cases

The project is evaluated to be feasible for the base case, and it is possible to improve the financial stability by adopting several measures, for which the sensitivities are to be tested. The following cases are set for sensitivity tests.

Case 1: Traffic demand increase by 10%.

Case 2: Fare rises by 10% each 10 years.

Case 3: Tariffs and taxes are exempted by 50%.

b. Results

The measures for revenue increase (Case 1 and 2) will improve the financial stability, in that the debt service cover ratio will exceed 1.0 within 10 years after commissioning. It is quite a useful countermeasure to raise the fare by 10% every 10 years since the per capita GDP will rise at a much higher rate.

A 50% tariff and tax exemption will reduce the investment by about 13%, and therefore improve the financial stability. This will make the period necessary to exceed the debt cover ratio of 1.0, shorter by 12 years.

Table 10.2.7 Financial Projection Results

| | Ca | ıse | Year of First Profit | Year of First Retained Profit | Year of DSCR > 1 | Working Capital Shortfall |
|------|------|------------------------------------|----------------------------|--|---------------------|---------------------------------|
| Base | case | | 2007 | 2019 | 2009 | 7 years |
| Case | 1: | 10% traffic demand increase | 1995 | 2006 | 1999 | 3 years |
| Case | 2: | 10% fare rises by 10 years | 1995 | 2008 | 1999 | 4 years |
| Case | 3: | 50% exemption of tariffs and taxes | 1995 | 2005 | 1997 | Nil |

Note: DSCR; Debt Service Cover Ratio

Source: Study estimates

c. Comments on escalation

It is difficult to predict the escalation factor and fare adjustment. Therefore, the escalation and fare adjustment are to be mentioned here without sensitivity testing. Should the fare be adequately adjusted proportional to the price escalation, the escalation will give an insignificant effect on the project stability.

(5) Funding policy

a. Funding options

The financial projection was conducted on a plausible funding scheme and so several options still remain possible in order to improve or maintain the financial stability. The funding scheme was therefore simulated with following options being set.

- Option 1: Debt equity ratio for the local currency portion is set at 50%.
- Option 2: Maturity/grace period of the M.E.B. loans is extended twice.
- Option 3: Repayments of the M.E.B. loans are suspended.
- Option 4: Interest rate of the foreign loans is set at 3.5%.

b. Results and comments

As regards the local currency portion of the investment, the lowering of the debt equity ratio to 50% (option 1) will improve the financial stability, in that the working capital shortfall will not be incurred and this option will therefore shorten the period to exceed the debt service cover ratio of 1.0, by 9 years. This electrification is a large project for B.R.C., and so an increase in the government equity can maintain the present level of the B.R.C. debt equity ratio. Extending the repayment schedule for the M.E.B. loan (option 2 and 3) will also improve the financial stability.

As regards the foreign currency portion of the investment, it is advisable that the interest rate for foreign loans be as low as possible. Concessional loans with interest rate of 2.75% are assumed to be raised for the base case, but the results of option 4 show that a rise in the interest rate for foreign loans would worsen the financial

stability. It is possible to improve the financial stability even in this case by the increase in the government equity and by extending the repayment schedule for the M.E.B. loans.

This project will be more feasible when the advantageous mix of funding options is applied.

Table 10.2.8 Simulated Results for Funding Options

| | Case | Year of First Profit | Year of First Retained Profit | Year of DSCR > 1 | Working Capital Shortfall |
|-----------|---------------------------------------|----------------------------|--|---------------------|---------------------------------|
| Base case | | 2007 | 2019 | 2009 | 7 years |
| Option 1: | 50% debt equity ratio | 1997 | 2009 | 2000 | Nil |
| Option 2: | Twice lengthening M.E.B. loans | 2004 | 2014 | 2008 | 3 years |
| Option 3: | Suspending repayments of M.E.B. loans | 2005 | · . | 2003 | Nil |
| Option 4: | 3.5% interest rate for foreign loans | 2019 | : | 2018 | 12 years |

Source: Study estimates

(6) Evaluation

The results of the base case, the sensitivity tests for measures and the simulated funding options reveal that this project is viable from the viewpoint of financial stability.

RESTRICTED

CHAPTER 11 CONCLUSION AND RECOMMENDATIONS

CHAPTER 11 CONCLUSION AND RECOMMENDATIONS

11-1 Conclusion

The railway transportation demand of the Circular and Suburban Lines is forecast on the assumption that the road transportation capacity of Rangoon City is not limited by road congestion and bus procurement delays. The forecast demand for railway transportation is therefore a conservative one.

This demand forecast was used as the basis for a technical study to formulate the electrification plan in consideration of present conditions. The technical study concluded that the project is technically feasible at the minimum cost.

The investment plan provided by the technical study was then used as the basis for the economic and financial appraisals. These showed that the project would greatly contribute to the development of Rangoon and to the economic development of Burma, and that it is financially viable for the Burma Railways Corporation.

The train diagram and the plan for the procurement of rolling stock can be modified to cover the increased railway demand in the case where the road transportation capacity does not increase greatly above the levels initially assumed.

This electrification plan provides the railway the prerogative to increase transport capacity to levels even greater than those specified therein.

The implementation of the project is therefore highly recommended.

11-2 Recommendations

The following supporting steps are recommended to be taken for smooth construction and the sound operation after commissioning.

(1) Maintenance of the electrified railway

It is essential that the rolling stock and facilities be adequately maintained since electrification is only one of the effective means to recover the railway's reliability. If the electrified lines were not to meet passenger expectations of reliability due to troubles caused by insufficient maintenance, then the railway demand would decrease.

The Circular and Suburban Lines should be maintained as a reliable transport system, and it is advisable to make a continuous effort to maintain the condition of the lines through the proper allocation of funds, materials and personnel.

(2) Safety assurance

Safety assurance is essential. Facilities and measures to achieve this are to be fully instituted.

The people will be encouraged not to walk on the tracks, or ride on the roofs of carriages. The installation of track fencing will also be recommended.

(3) Electrification standards

The standard is to be established for the electrification prior to the implementation of the project. The standard is a basis for the appropriate procurements, construction and maintenance at the minimum cost. The standardization will be coherent to the present standards and practices in force in Burma.

(4) Passenger information

The platform allocation at some main stations and some train operation patterns will have been changed. It will be necessary that clear and easy-to-read signs and indications be provided in order to minimize passenger confusion when boarding and changing trains.

(5) Education system

Since this is the first B.R.C. experience with electrification, the technical cooperation of other countries will be required for the smooth introduction of the new system.

On-the-job-training by foreign engineers and a programme of overseas study are essential in the education programme. Through the programme, Burmese instructors must be provided in the early stages of the project and an education system formulated on the basis of their knowledge and experience.

(6) Fare adjustment

In the financial calculations the fare remains constant while the national income increases at a high growth rate. Fare adjustment is a useful means of improving distribution of the national income as well as the financial position of B.R.C., since a relatively low fare places an extremely heavy burden on the rail sector.

Since prices will increase in actuality, and the foreign loan conditions will not be always advantageously fixed, fare adjustment will be inevitable in the long-term.

(7) Funding scheme

It is quite important that the funding conditions be relaxed.

As regards the local currency portion, simulated results show that lowering the debt equity ratio, and extending the repayment schedule for the Myanma Economic Bank loan will improve the financial position of the Circular and Suburban Lines.

It is advised that either the government equity be increased, or the M.E.B. loan repayment be extended in order to bolster the financial position of B.R.C.

On the contrary, rises in the interest rates for the foreign loans in the foreign currency portion, would reduce the financial feasibility of the project as shown by the simulated results. It is therefore advisable that concessional loans with low interest rates be raised.

RESTRICTED

(8) Coordination with other transportation

Total Transportation Plan is one of its most important factors in the Rangoon Development Plan.

The electrified Circular and Suburban Lines can play a major role in mass transportation between the CBD and the suburban areas, while buses and expresses will provide feeder services.

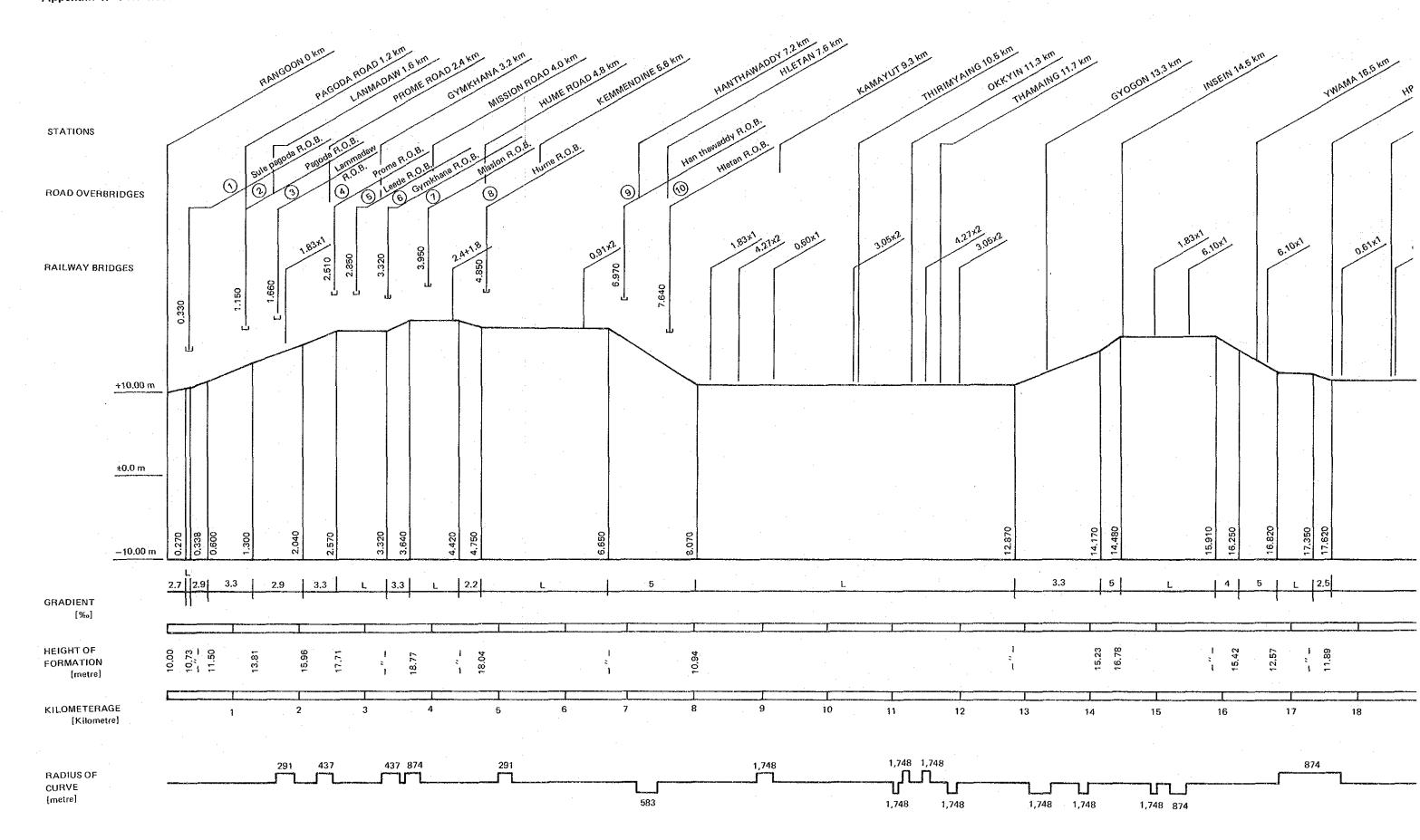
It is recommended that the Integrated Transportation Plan be established with the cooperation of the authorities concerned with due consideration given to the efficient linkage between railway and buses.

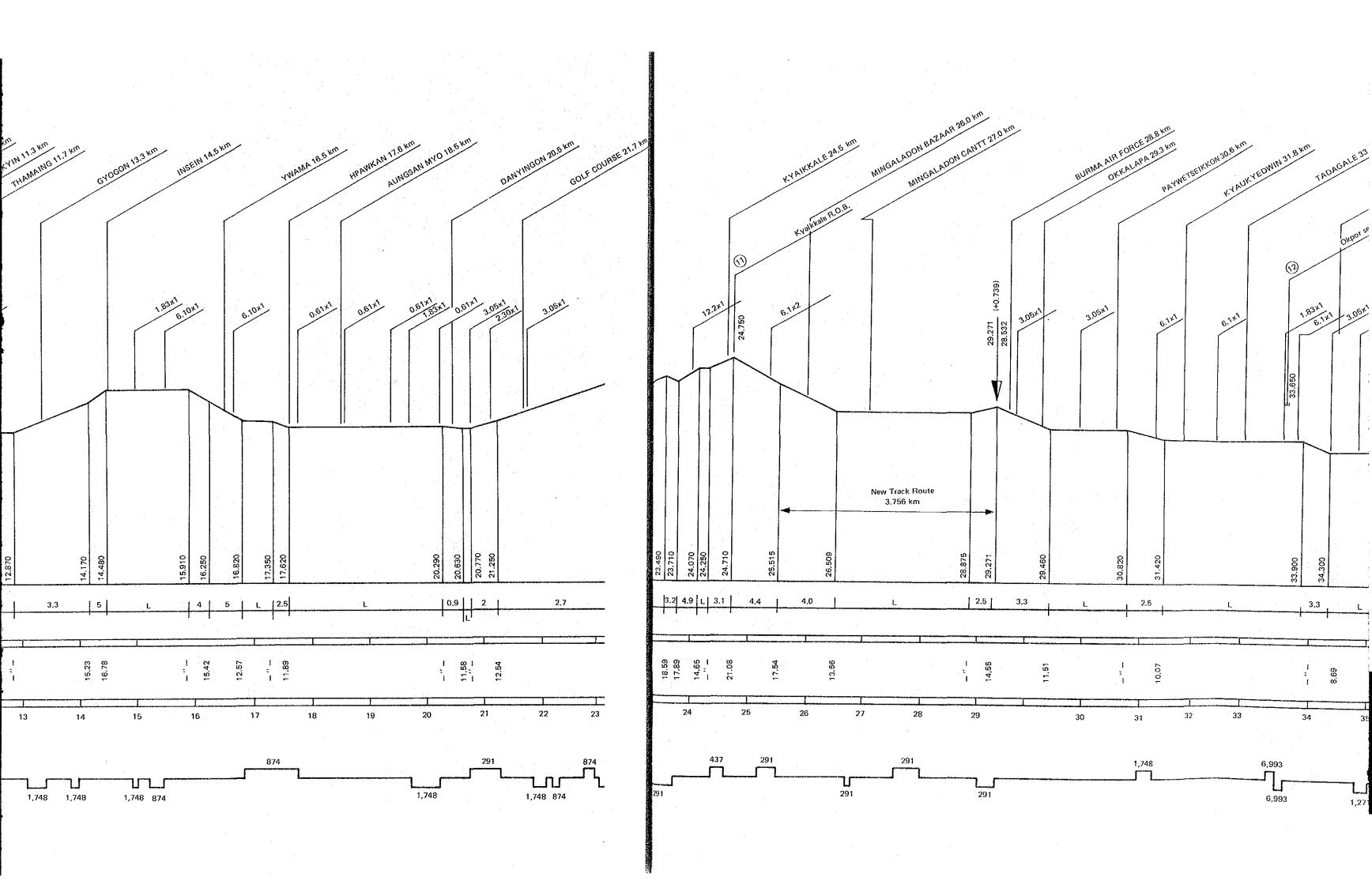
When implementing the linkage system, it is advisable that fare system among the various modes be carefully adjusted in a complementary manner.

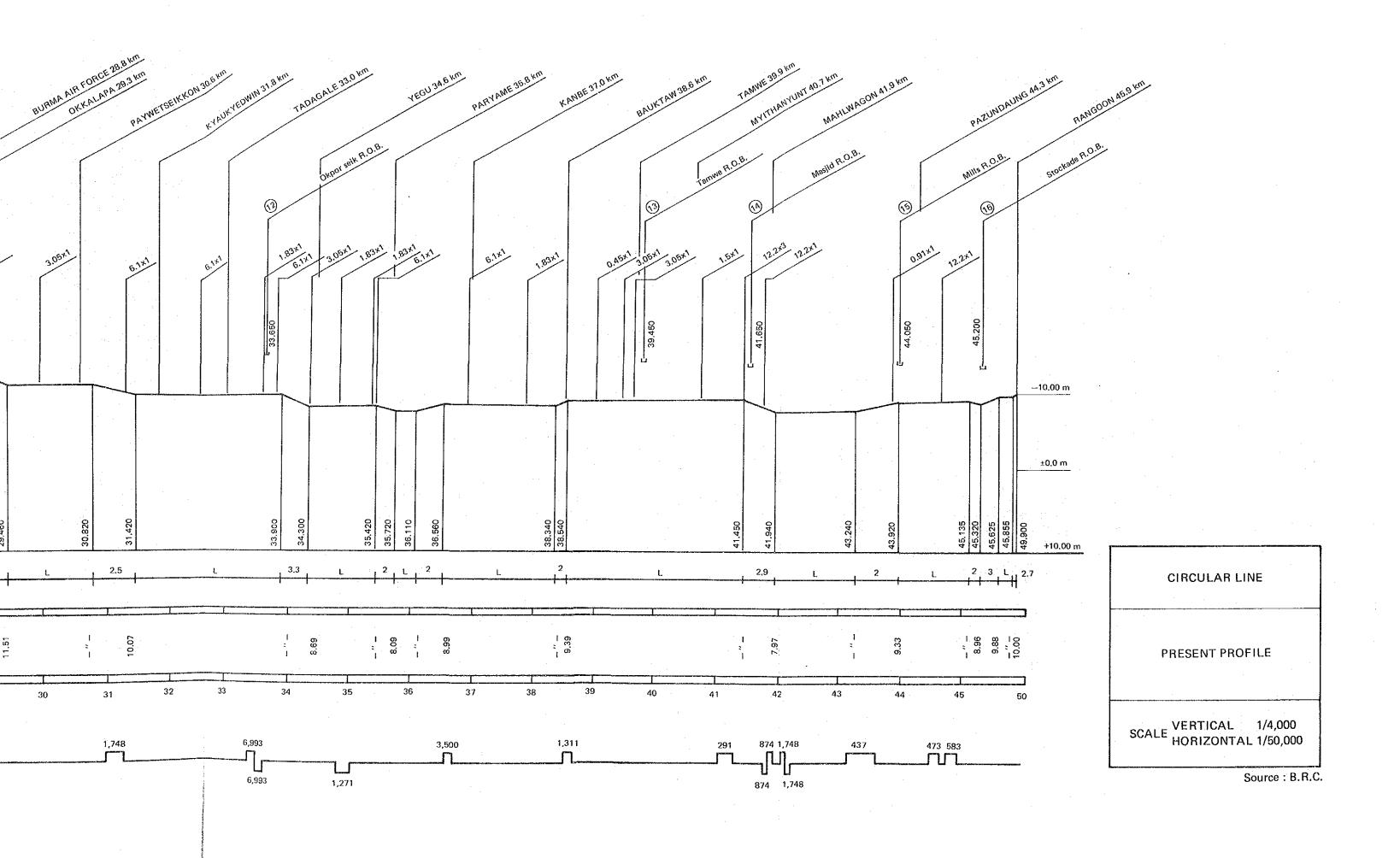
RESTRICTED

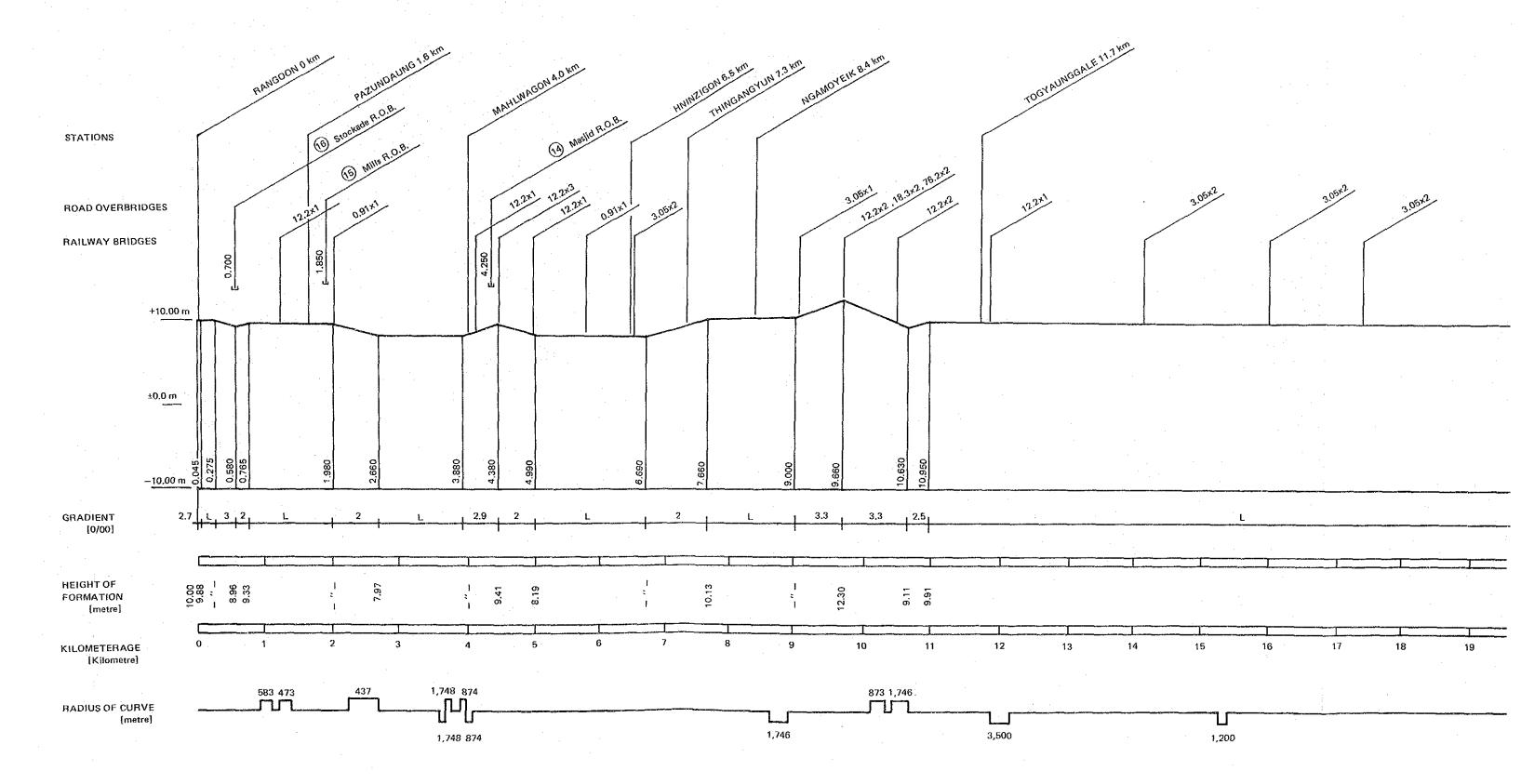
APPENDIX

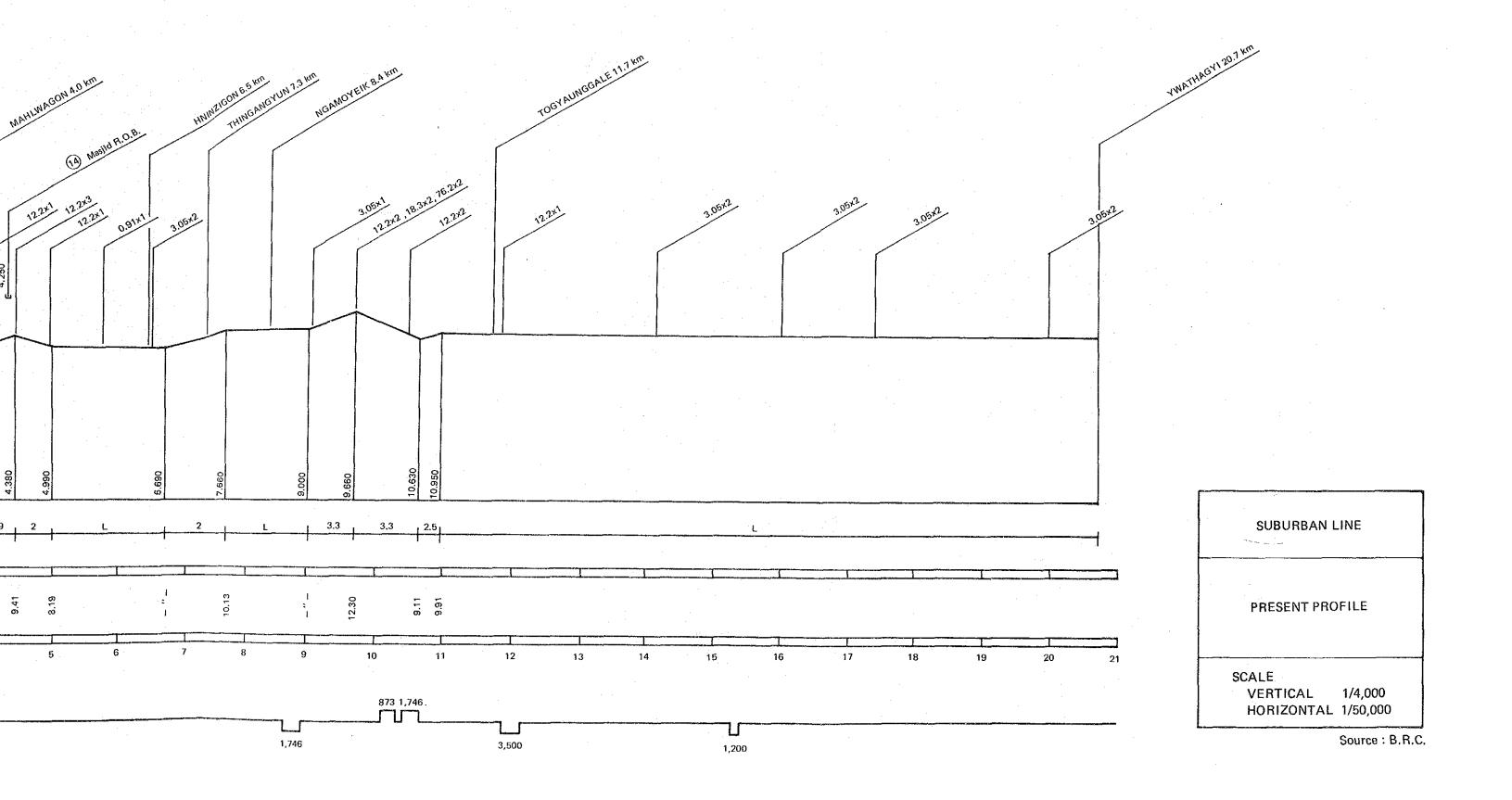
Appendix 1. Present Profile of the Circular and Suburban Lines





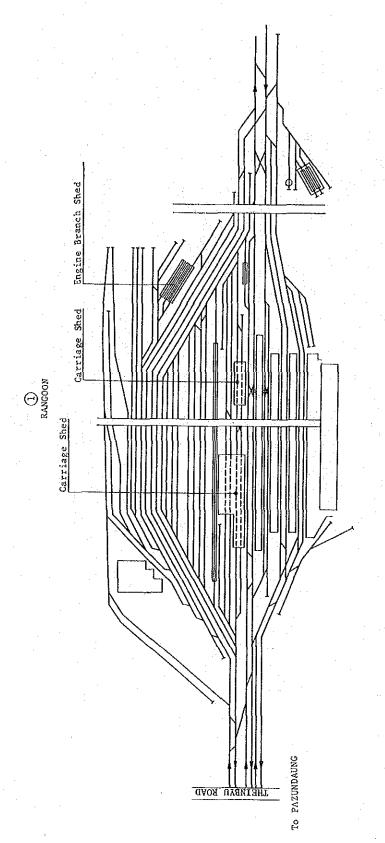




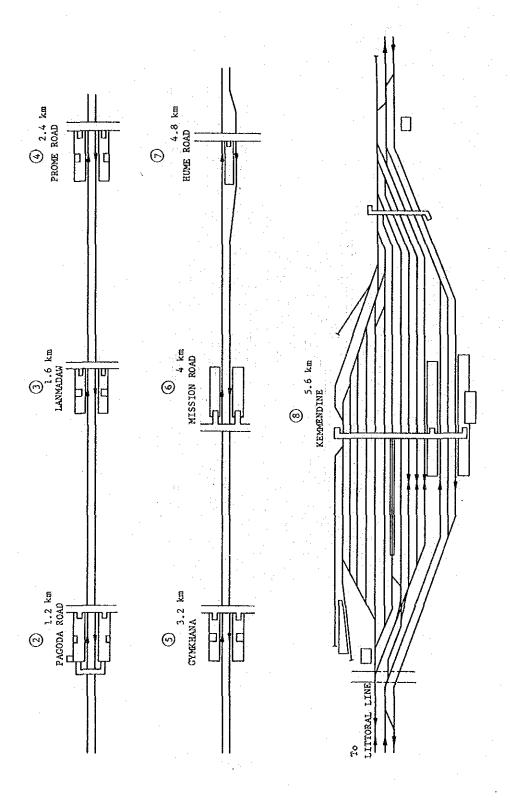


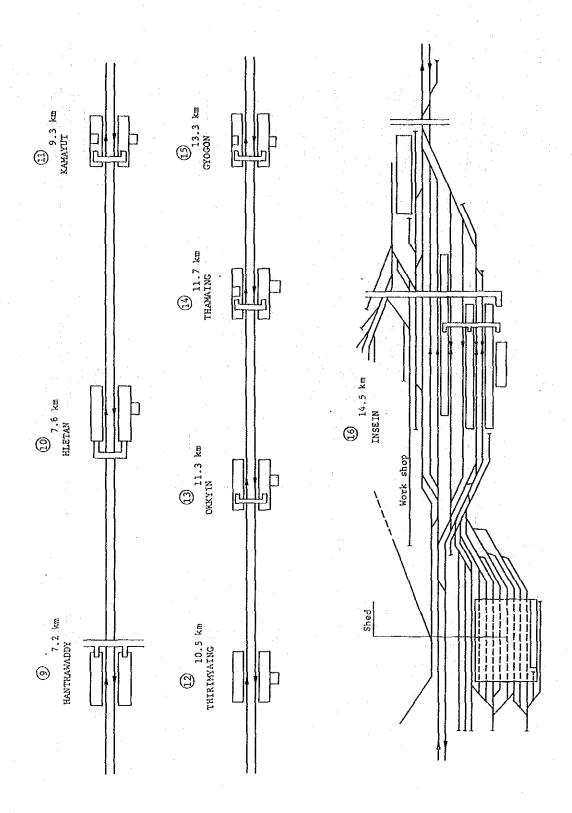
Appendix 2. Present Track Layout

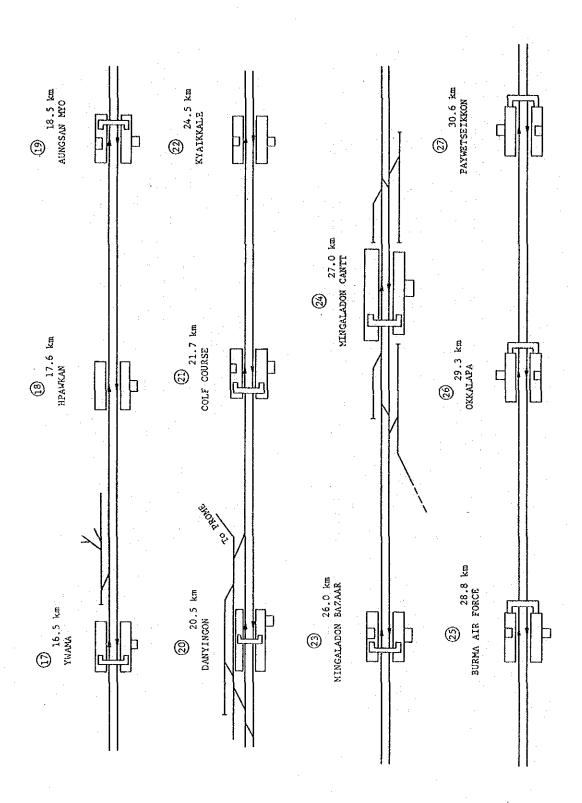
THE CIRCULAR LINE

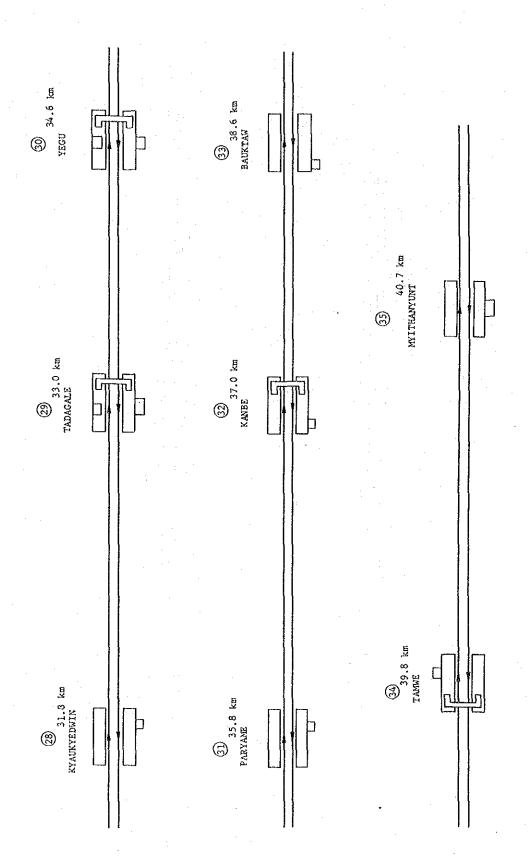


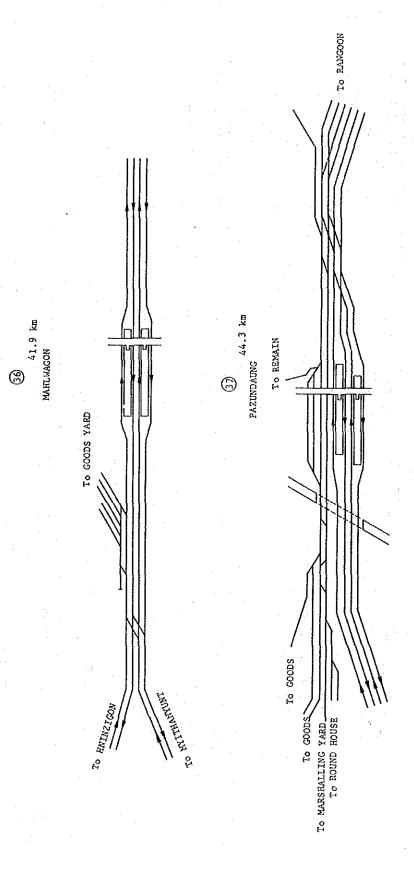
Source: B.R.C.

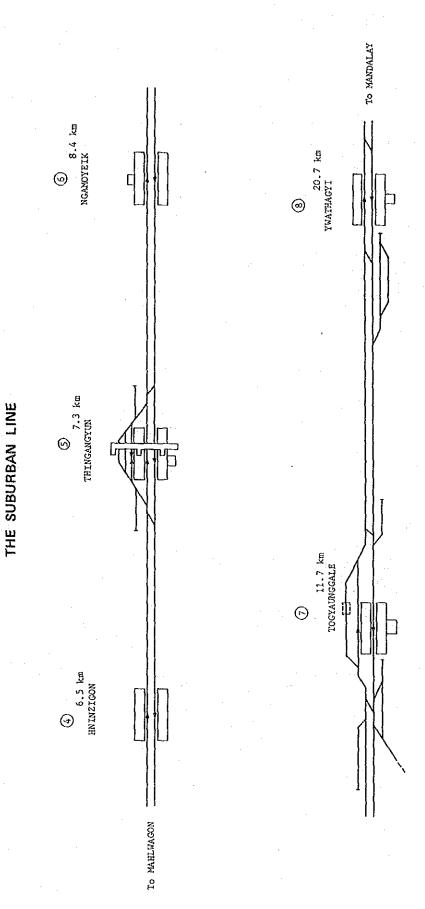




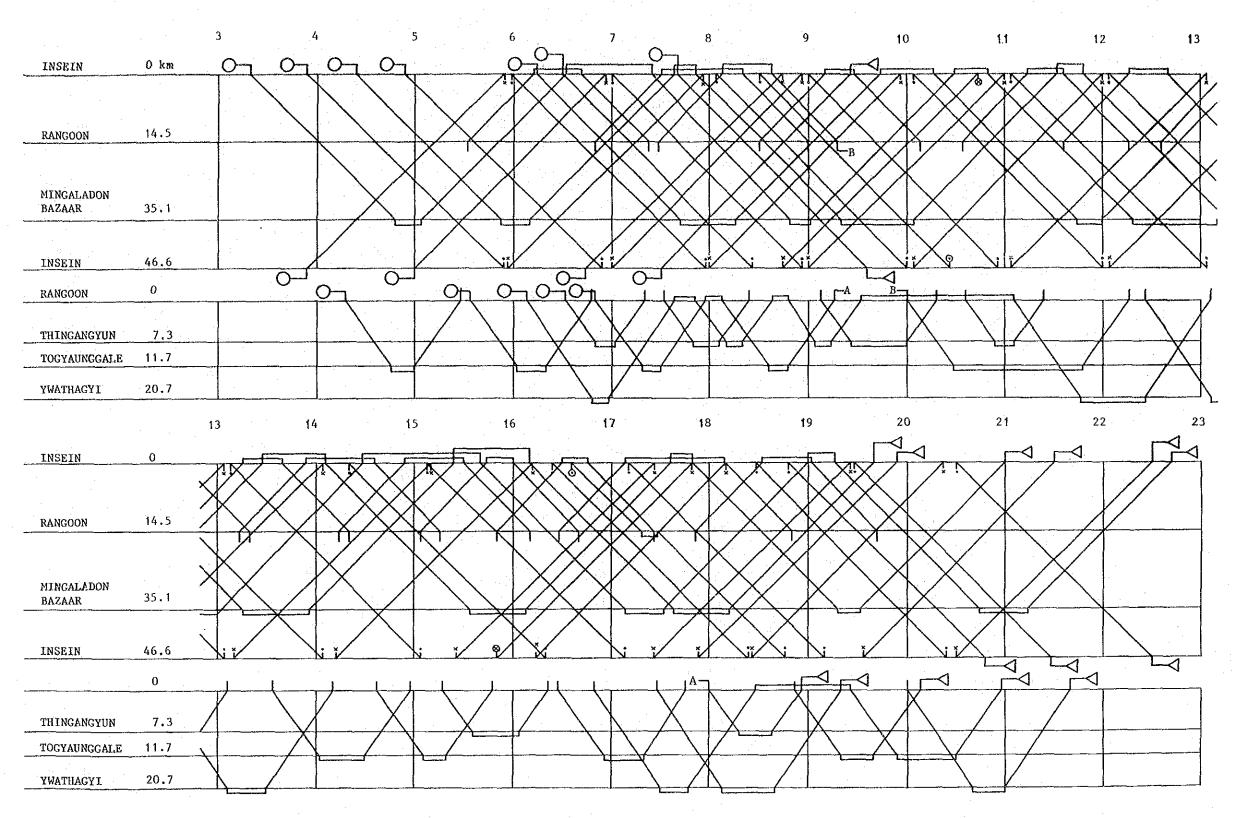








Appendix 3. Train Diagram after Electrification (1990)



Appendix 4. Cost Benefit Estimation

| | | | | | | | | | (Unit: | Thousand Kyats | yats) | |
|--------------------------|---------|------------|------------|------------|---------|--------|----------|--------|--------|----------------|--------|-----|
| | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | |
| Cost(Investment) | | | | | | | | | | | | |
| With | 16,198 | 76.822 | 153,396 | 224,488 | -32;802 | 0 | 0 | 0 | Ö | D | 0 | |
| Without | 3,718 | 3.550 | 13.729 | 53,946 | 27,498 | 823 | 846 | 1.153 | 1,153 | 1.153 | 1.153 | |
| Railway | 3,718 | 3,550 | .72 | o | | 0 | 0 | . 60 | O, | 0 | 0 | - |
| Bus & Express Road | 00 | 00 | 0 0 | 0 0 | 27,297 | 817 | 840 6 | 1,145 | 1.145 | 1.145 | 1.145 | |
| Benfit | 0 | 0 | 0 | 0 | 42,006 | 43,759 | 45,597 | 47.709 | 49.917 | 52,231 | 54,638 | |
| Time Saving | 0 | 0 | 0 | 0 | 12,471 | 13,500 | 14,599 | 15.788 | 17.075 | 18,465 | 19,950 | |
| Maintenance | 0 | 0 | 0 | 0 | 11,988 | 12,262 | 12,542 | 12.892 | 13.241 | 13,591 | 13.940 | |
| With | 0 | 0 | 0 | 0 | 3,527 | 3,527 | 3.527 | 3,527 | 3,527 | 3,527 | 3.527 | |
| Without Railway | 00 | 00 | ė o | 00 | 15.515 | 15,789 | 16,069 | 16,419 | 16.768 | 17,118 | 17.467 | |
| Bus & Express | 0 | | 0 | 0 | 8,738 | 8.012 | 9.292 | 9.641 | 9.991 | 10.340 | 10.690 | |
| Operation | 0 | O | 0 | 0 | 17,547 | 17,997 | 18,456 | 19,029 | 19.602 | 20,175 | 20.748 | 1 |
| With | | ٠ | | | 1,889 | 1.889 | 1.889 | 1.889 | 1.889 | 1.889 | 1.889 | |
| Without | 00 | 00 | 0.6 | 0 | • . | 19.886 | 20.344 | 20.917 | 21.490 | 22.063 | 22.636 | : ' |
| rallway Bus & Express | 90 | 3 O | 9 0 | 0 | 5,109 | 5.109 | 5,109 | 5.109 | 5.109 | 5.109 | 5,109 | |
| Benefit-Cost | -12,481 | -73,272 | -139.667 | -170.543 | 102,306 | 44,583 | 46.443 | 48.862 | 51.071 | 53,384 | 55.791 | |
| Discounted | -9,370 | -47,667 | -78.728 | -83,296 | 43,296 | 16.348 | 14.757 | 13.452 | 12.183 | 11.035 | 9.992 | |
| | | | | | | | | | | | | |

Source: Study estimates

| | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2002 |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Cost(Investment) | | | | | | | | | | | |
| With | 0 | 74.713 | 77.427 | 0 | 0 | 0 | 0 | 6 | 15,406 | 0 | 0 |
| Without | 1,153 | 75.866 | 63.087 | 5,235 | 1,270 | 1.270 | 23.407 | 1.270 | 42.939 | 2.086 | 2.109 |
| nallway Bus & Express Road | 1,145 | 1.145 | 1,145 | 5.192 43 | 1.260 | 1.260 | 1.260 1.260 10 | 1.260 | 28,557 28,557 10 | 2.077 | 2, 100 |
| Benfit | 57,165 | 59.820 | 62.892 | 71,868 | 75,160 | 78,598 | 82.220 | 86,042 | 90.080 | 94.350 | 98.871 |
| Time Saving | 21,554 | 23.287 | 25,160 | 27,182 | 29.368 | 31.698 | 34,214 | 36,929 | 39.828 | 43.022 | 46.438 |
| Maintenance | 14,290 | 14.639 | 15,266 | 18,015 | 18.434 | 18,854 | 19,273 | 19,693 | 20,112 | 20.531 | 20,951 |
| with | 3,527 | 3.527 | 3.527 | 4,411 | 4.411 | 4.411 | 4.411 | 4.411 | 4.411 | 4.411 | 4.411 |
| Without Railway Bus & Express | 17,817 6,777 11,039 | 18.166 6.777 11,389 | 18.793 7.054 11.738 | 22,426 8,800 13,626 | 22.845 8.800 14.045 | 23,265 8,800 14,465 | 23.684 8.800 14.884 | 24,103 8,800 15,304 | 24.523 8.800 15.723 | 24.942 8.800 16.142 | 25.362 8.800 16.562 |
| Operation | 21,321 | 21,894 | 22,467 | 26,670 | 27,358 | 28.046 | 28,733 | 29.421 | 30,109 | 30.796 | 31,484 |
| With | 1,889 | 1.889 | 1.889 | 2,374 | 2,374 | 2,374 | 2,374 | 2.374 | 2.374 | 2.374 | 2.374 |
| Without Railway Bus & Express | 23.210 5.109 18.100 | 23.783 5.109 18.673 | 24,356 5,109 19,246 | 29.045 6.704 22.341 | 29.732 6.704 23.028 | 30.420 6.704 23.716 | 31,108 6,704 24,404 | 31,795 6,704 25,091 | 32.483 6.704 25.779 | 33.171 6.704 26.467 | 33.858 6.704 27.154 |
| Benefit-Cost | 58,318 | 60,974 | 48,553 | 77,103 | 76.430 | 79,867 | 105,627 | 87,312 | 117.612 | 96.436 | 100.980 |
| Discounted | 9,050 | 8,199 | 5,657 | 7.784 | 6.686 | 6,054 | 6.937 | 4.969 | 5.799 | 4.120 | 3,738 |
| | | | | | | | | | | | |

RESTRICTED

| | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|-------------------------------|----------------------------|----------------------------|---------------------------------|
| Cost(Investment) | | | | | | | | | | | | |
| With | Ø | 98,794 | 8,657 | O | Ö | ဂ | 0 | 26.419 | 0 | 0 | 6 | -158.688 |
| Without Railway Bus & Express Road | 86.788 84.373 2.405 | 100,730 98,008 2,711 | 7,495 351 7,101 43 | 2,838 2,820 1355 | 2.838 2.825 13 | 2,838 2,825 13 | 2,838 2,825 13 | 24.063 17.178 6.872 | 5.720 2.767 2.940 13 | 2.953 2.940 13 | 2,953 2,940 13 | -192.462 -180.366 -12.110 |
| Benfit | 103.614 | 109,247 | 120,696 | 126.730 | 133,122 | 139.899 | 147.090 | 154,729 | 162,851 | 171.397 | 180.489 | 190.353 |
| Time Saving | 50,072 | 53,992 | 58,220 | 62,779 | 67,694 | 72,995 | 78,710 | 84,873 | 91,519 | 98.588 | 106,204 | 114.408 |
| Maintenance | 21.370 | 22,281 | 25.135 | 25.694 | 26,253 | 26.812 | 27.371 | 27,931 | 28.490 | 29,049 | 29,608 | 30,237 |
| With | 4.411 | 4.411 | 5.575 | 5.575 | 5,575 | 5.575 | 5.575 | 5.575 | 5,575 | 5,575 | 5.575 | 5.575 |
| Without Railway Bus & Express | 25,781 8,800 16,981 | 26,692 9,221 17,471 | 30,710 11,352 19,358 | 31.269 11.352 19.917 | 31,828 11,352 20,476 | 32,387 11,352 21,036 | 32,947 11,352 21,595 | 33.506 11.352 22.154 | 34,065 11.352 22.713 | 34,624 11,352 23,272 | 35.183 11,352 23,832 | 35.813 11,352 24,461 |
| Operation | 32,172 | 32.974 | 37.341 | 38,258 | 39,175 | 40,092 | 41,009 | 41,925 | 42,842 | 43.759 | 44,676 | 45,708 |
| With | 2.374 | 2,374 | 3,048 | 3,048 | 3.048 | 3,048 | 3,048 | 3,048 | 3.048 | 3.048 | 3,048 | 3.048 |
| Without Railway Bus & Express | 34,546 6,704 27,842 | 35,348 6,704 28,644 | 40,389 8,650 31,739 | 41.306 8.650 32.656 | 42,223 8,650 33,573 | 43.140 8,650 34,490 | 44.057 8.650 35.406 | 44.974 8.650 36.323 | 45,891 8,650 37,240 | 46.808 8.650 38,157 | 47,724 8,650 39,074 | 48.756 8.650 40.105 |
| Benefit-Cost | 190,402 | 111.183 | 119.534 | 129,568 | 135,960 | 142,737 | 149.928 | 152,373 | 168,571 | 174.349 | 183.441 | 156,578 |
| Discounted | 6.108 | 3,090 | 2,879 | 2,704 | 2,458 | 2,236 | 2.035 | 1,792 | 1.718 | 1.540 | 1,404 | 1.038 |
| | | | | | | | | | | | | |

Appendix 5. FIRR Calculation

| | | | | | | | - | Unit: Inousand | usand kyat | , s |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1881 | 1992 | 1993 | 1994 |
| WITH CASE | | | | | | | | | | |
| Passenger (thousand/day) | 26 | 101 | 105 | 109 | 113 | 233 | 240 | 247 | 254 | 261 |
| Revenue | 16246 | 16916 | 17585 | 18255 | 18925 | 39023 | 40195 | 41368 | 42540 | 43712 |
| Expenses | 10598 | 27353 | 110940 | 218762 | 321678 | -21799 | 11092 | 11181 | 11271 | 11360 |
| Investment Salvage Value | 0 | 16704 | 100240 | 208011 | 310877 | -32802 | 0 | 0 | 0 | 0 |
| Administration Maintenance Operation | 1167 5753 2440 | 1167 5753 2440 | 1167 5753 2440 | 1167 5753 2440 | 1167 5753 2440 | 1167 4427 2435 | 1167 4427 2435 | 1167 4427 2435 | 1167 4427 2435 | 1167 4427 2435 |
| Turn Over Tax | 1238 | 1289 | 1340 | 1391 | 1442 | 2973 | 3062 | 3152 | 3241 | 3330 |
| Cash Flow Discounted Cash Flow | 5648 5428 | -10437 | -93354 -82859 | -200506 -171027 | -302753 -248176 | 60822 47915 | 29103 22033 | 30186 21963 | 31269 21864 | 32352 21739 |
| WITHOUT CASE | | | | | | | | | | |
| Passenger (thousand/day) | 97 | 161 | 105 | 109 | 113 | 118 | 121 | 124 | 128 | 132 |
| Revenue | 16246 | 16916 | 17585 | 18255 | 18925 | 19763 | 20265 | 20768 | 21437 | 22107 |
| Expenses | 10598 | 15834 | 15757 | 27745 | 92996 | 13681 | 13719 | 13757 | 13808 | 13860 |
| Investment Salvage Value | | 5185 | 5057 | 16994 | 82194 | O | O | O | Ö | O |
| Administration Maintenance Operation | 1167 5753 2440 | 1167 5753 2440 | 1167 5753 2440 | 1167 5753 2440 | 1167 5753 2440 | 1167 7677 3331 | 1167 7677 3331 | 1167 7677 3331 | 1167 7677 3331 | 1167 7677 3331 |
| Turn Over Tax | 1238 | 1289 | 1340 | 1391 | 1442 | 1506 | 1544 | 1582 | 1633 | 1684 |
| Cash Flow | 5648 | 1081 | 1829 | -9490 | -74070 | 6082 | 6546 | 7010 | 7629 | 8248 |
| WITH-WITHOUT | · · | | | | | | | | | |
| Cash Flow Discounted Cash Flow | 0 | -11519 | -95183 -81985 | -191017 -156544 | -228683 | 54740 40612 | 22557 15923 | 23176 15566 | 23640 15107 | 24104 14656 |
| Source: Study estimates | | | | | | | | | | |

| | | 000 | 10 | | | | | | | , |
|--|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| The second secon | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| WITH CASE | | | - | | | | | | | |
| Passenger (thousand/day) | 268 | 275 | 283 | 290 | 298 | 323 | 332 | 341 | 349 | 359 |
| Revenue | 44885 | 46057 | 47397 | 48569 | 49909 | 54096 | 55603 | 57111 | 58451 | 60125 |
| Expenses | 11449 | 11539 | 11641 | 114290 | 118795 | 13521 | 13636 | 13751 | 13853 | 13980 |
| Investment Salvage Value | 0 . | 0 | o , . | 102560 | 106962 | 0 | 0 | ප | 0 | 0 |
| Administration Maintenance Operation | 1167 4427 2435 | 1167 4427 2435 | 1167 4427 2435 | 1167 4427 2435 | 1167 4427 2435 | 1167 5311 2921 | 1167 5311 2921 | 1167 5311 2921 | 1167 5311 2921 | 1167 5311 2921 |
| Turn Over Tax | 3420 | 3509 | 3611 | 3701 | 3803 | 4122 | 4236 | 4351 | 4453 | 4581 |
| Cash Flow Discounted Cash Flow | 33435 21591 | 34518 21422 | 35756 21325 | -65721 -37669 | -68885 | 40575 | 41968 21350 | 43360 | 44598 20954 | 46145 20836 |
| WITHOUT CASE | | | | | | | | | | |
| Passenger (thousand/day) | 135 | 139 | 143 | 147 | 150 | 154 | 159 | 163 | 1.67 | 171 |
| Revenue | 22610 | 23280 | 23950 | 24620 | 25122 | 25792 | 26629 | 27299 | 27969 | 28639 |
| Expenses | 13898 | 13949 | 14000 | 116611 | 99867 | 17032 | 17095 | 17146 | 47585 | 17249 |
| Investment Salvage Value | 0 | 0 | 0 | 102560 | 85778 | 6 | o . | C | 30388 | C |
| Administration Maintenance Operation | 1167 7677 3331 | 1167 7677 3331 | 1167 7677 3331 | .1167 7677 3331 | 1167 7677 3331 | 1167 9700 4200 | 1167 9700 4200 | 1167 9700 4200 | 1167 9700 4200 | 1167 9700 4200 |
| Turn Over Tax | 1723 | 1774 | 1825 | 1876 | 1914 | 1965 | 2029 | 2080 | 2131 | 2182 |
| Cash Flow | 8712 | 9331 | 9950 | -91991 | -74745 | 8760 | 9534 | 10153 | -19616 | 11391 |
| WITH-WITHOUT | | | *: | | | | | :' | | |
| Cash Flow Discounted Cash Flow | 24723 14302 | 25187 13863 | 25806 13515 | 26270 13090 | 5860 2778 | 31815 | 32434 13920 | 33207 13560 | 64214 24949 | 34755 |
| | | | | | | | | | | |

| | | | | | | | • | Unit: Thousand | usand Kyat | ts.}. |
|--|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| WITH CASE | | | | | | | | | ! ! ! | |
| Passenger (thousand/day) | 368 | 377 | 387 | 397 | 407 | 436 | 447 | 458 | 469 | 481 |
| Revenue | 61633 | 63140 | 64815 | 66490 | 68164 | 73021 | 74864 | 76786 | 78548 | 80558 |
| Expenses | 36343 | 14210 | 14338 | 14465 | 151237 | 29326 | 16942 | 17082 | 17222 | 17375 |
| Investment Salvage Value | 22248 | 0 | 0 | , O | 136644 | 12524 | 0 | , a , | 0 ,: | O |
| Administration Maintenance Operation | 1167 5311 2921 | 1167 5311 2921 | 1167 5311 2921 | 1167 5311 2921 | 1.167 5311 2921 | 1167 6476 3595 | 1167 6476 3595 | 1167 6476 3595 | 1167 6476 3595 | 1167 6476 3595 |
| Turn Over Tax | 4696 | 4811 | 4938 | 2066 | 5193 | 5564 | 5704 | 5844 | 5985 | 6138 |
| Cash Flow Discounted Cash Flow | 25290 10974 | 48930 20405 | 50477 20230 | 52024 20037 | -83073 -30748 | 43696 15543 | 57922 19800 | 59624 19588 | 61326 19362 | 63183 19170 |
| WITHOUT CASE | | | | | | | | | | |
| Passenger (thousand/day) | 176 | 180 | 185 | 190 | 194 | 199 | 204 | 209 | 215 | 220 |
| Revenue | 29477 | 30146 | 30984 | 31821 | 32491 | 33329 | 34166 | 35003 | 36008 | 36846 |
| Expenses | 37684 | 17364 | 17428 | 135783 | 153410 | 21218 | 21282 | 21346 | 21422 | 21486 |
| Investment Salvage Value | 20371 | 0 | 0 | 118291 | 135867 | 0 | 0 | 0 | 0 | ်ဝ ် |
| Administration Maintenance Operation | 1167 9700 4200 | 1167 9700 4200 | 1167 9700 4200 | 1167 9700 4200 | 1167 9700 4200 | 1167 12252 5260 | 1167 12252 5260 | 1167 12252 5260 | 1167 12252 5260 | 1167 12252 5260 |
| Turn Over Tax | 2246 | 2297 | 2361 | 2424 | 2476 | 2539 | 2603 | 2667 | 2743 | 2807 |
| Cash Flow | -8207 | 12783 | 13556 | -103961 | -120919 | 12110 | 12884 | 13657 | 14586 | 15359 |
| WITH-WITHOUT | | | | | - | | | | | |
| Cash Flow Discounted Cash Flow | 33497 11782 | 36147 12097 | 36921 11756 | 155986 47257 | 37846 10909 | 31585 8663 | 45038 11753 | 45966 11413 | 46740 11042 | 47823 |
| | | | | | | | | | | |

| | | | חווו ר. וווסמסמוות | מסמות על פיני | |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2015 | 2016 | 2017 | 2018 | 201.9 |
| WITH CASE | - | | | | |
| Passenger (thousand/day) | 492 | 505 | 517 | 529 | 545 |
| Revenue | 82400 | 84578 | 86567 | 88597 | 90774 |
| Expenses | 55626 | 17682 | 17835 | 17988 | -224912 |
| Investment Salvage Value | 38111 | 0 | 0 | c | 0 -243065 |
| Administration Maintenance Operation | 1167 6476 3595 | 1167 6476 3595 | 1167 6476 3595 | 1167 6476 3595 | 1167 6476 3595 |
| Turn Over Tax | 6278 | 6444 | 6597 | 6750 | 6916 |
| Cash Flow Discounted Cash Flow | 26774 7807 | 66896 18746 | 68752 18515 | 70609 18274 | 315686 78516 |
| WITHOUT CASE | | | | | |
| Passenger (thousand/day) | 225 | 231 | 237 | 242 | 248 |
| Revenue | 37683 | 38688 | 39693 | 40530 | 41535 |
| Expenses | 46298 | 21627 | 21703 | . 21767 | -252895 |
| Investment Salvage Value | 24747 | 0 | 0 | 0 | 0 -274739 |
| Administration Maintenance Operation | 1167 12252 5260 | 1167 12252 5260 | 1167 12252 5260 | 1167 12252 5260 | 1167 12252 5260 |
| Turn Over Tax | 2871 | 2948 | 3024 | 3088 | 3165 |
| Cash Flow | -8614 | 12061 | 06621 | 18763 | 294430 |
| WITH-WITHOUT | | | | | |
| Cash Flow Discounted Cash Flow | 35388 7568 | 49835 10140 | 50763 9828 | 51846 9550 | 21256 |
| | | | | | |

Appendix 6. Profit and Loss Statements and Balance Sheets

(Unit : Thousand Kyats)

| | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 |
|---|------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|
| Revenues | | 16.916 | 17,585 | 18.255 | 18,925 | 39.023 | 40.195 | 41.368 | 42.540 | 43.712 |
| Expenses | 0 | 12.431 | 12,431 | 12,431 | 12,428 | 29.685 | 29,665 | 29.665 | 29,665 | 29,665 |
| Administration Maintenance Operation | | 1.167 5.753 2.440 | 1,167 5,753 2,440 | 1.167 5.753 2.440 | 1.167 5.753 2.440 | 1.167 | 1.167 | 1.167 4.427 2.435 | 1.167 | 1.167 4.427 2.435 |
| Depreciation | | 3.071 | 3.071 | 3.071 | 3.068 | 21.635 | 21,635 | 21.635 | 21,635 | 21,635 |
| Gross profit | 0 | 4,485 | 5,154 | 5,824 | 6.497 | 9.358 | 10,531 | 11.703 | 12,875 | 14.048 |
| Other charges | 0 | 1.588 | 3,743 | 9.244 | 18,220 | 25.032 | 25.091 | 24.929 | 24.229 | 22.732 |
| Turn over tax Interest | 0 | 1.289 | 1,340 | 1.391 | 1,442 | 2.973 22.059 | 3.062 22,028 | 3.152 | 3.241 20.987 | 3.330 |
| Net profit | 0 | 2.897 | 1.411 | -3.419 | -11,723 | -15.674 | -14.560 | -13.226 | -11.353 | -8.585 |
| Profit before depreciation | | 5.968 | 4.482 | -348 | -8.655 | 5,961 | 7.075 | 8.409 | 10.282 | 12.950 |
| Retained profit | 0 | 2.897 | 4,308 | 888 | -10,834 | -26.508 | -41.068 | -54.294 | -65.647 | -74.332 |
| | | - | - | | | : : | 447 | | | |
| | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 |
| Assets | 58.176 | 77.77 | 179,428 | 384.019 | 683.173 | 667,499 | 651,706 | 629.654 | 595.542 | 546.200 |
| Current assets | 0 | 5,968 | 10.450 | 10.102 | 1.447 | 40.210 | 46,052 | 45,635 | 33.158 | 5.451 |
| Fixed_assets Aquisition value Cumulative depreciation | 58.176 58.176 | 71.809 74.880 3.071 | 168.978 175.120 6.142 | 373,918 383,131 9,213 | 681.726 694.007 12.281 | 627.289 661.205 33.916 | 805.854 661,205 55,551 | 584.020 661.205 77.186 | 562.385 661.205 98.821 | 540.750 661.205 120.455 |
| Liabilities | 58,176 | 777.777 | 179.428 | 384,019 | 683,173 | 667,499 | 651,706 | 629.654 | 595.542 | 546,200 |
| Current liabilities | O. | | 0 | 0 | 0 | 0 | O | . 0 | O | Ö |
| Long term liabilities | 0 | 16.704 | 116.944 | 324,955 | 635,831 | 635.831 | 634.598 | 625,773 | 603.014 | 562,356 |
| Foreign loan Myanma Economic bank | 00 | 10,540 | 72.815 | 211,159 | 432,546 203,286 | 432.546 203.286 | 432,546 | 432.546 | 432.546 170.468 | 432.546 |
| Equity | 58,176 | 61.073 | 62.484 | 59.065 | 47.342 | 31.668 | 17,108 | 3,882 | -7.471 | -16.156 |
| Accumulated earnings Equity transferred | 58.176 | 2,897 | 4.308 | 889 58,176 | -10,834 58,176 | -26,508 58,176 | -41,068 58,176 | -54,294 | -65.647 | -74.332 58.176 |
| Source:Study estimates | | | | | | | | | | |

| | | 2 | | | | | | (Unit: | Thousand K | Kyats) |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| Revenues | 44,885 | 46,057 | 47.397 | 48.569 | 49.909 | 54.096 | 55.603 | 57.111 | 58.451 | 60.125 |
| Expenses | 29,665 | 29,665 | 29.665 | 29,665 | 32.239 | 36,931 | 36,931 | 36,931 | 36,931 | 36.931 |
| Administration Maintenance Operation | 1.167 4.427 2.435 | 1,167 4,427 2,435 | 1.167 4.427 2.435 | 1,167 4,427 2,435 | 1.167 | 1,167 5,311 2,921 | 1,167 5,311 2,921 | 1.167 5.311 2.921 | 1.167 5.311 2.921 | 1.167 5.311 2.921 |
| Depreciation | 21.635 | 21,635 | 21,635 | 21.635 | 24,209 | 27.532 | 27.532 | 27.532 | 27.532 | 27.532 |
| Gross profit | 15,220 | 16.393 | 17,732 | 18,905 | 17.670 | 17,165 | 18,672 | 20.180 | 21.520 | 23,194 |
| Other charges | 19.020 | 21,183 | 21,057 | 22,600 | 26.098 | 28.105 | 27,962 | 27.681 | 27.349 | 27.099 |
| Turn over tax Interest | 3,420 | 3.509 | 3.611 | 3,701 | 3.803 22.296 | 4.122 | 4,236 | 4.351 | 4,453 | 4.581 22.518 |
| Net profit | -3.800 | -4.790 | -3.325 | -3.695 | -8.428 | -10.940 | -9.290 | -7.502 | -5.830 | -3.905 |
| Profit before depreciation | 17.835 | 16.844 | 18.310 | 17.940 | 15.781 | 16,592 | 18,242 | 20.030 | 21.702 | 23.627 |
| Retained profit | -78,132 | -82.923 | -86.247 | -89,943 | -98,371 | -109.311 | -118.600 | -126.102 | -131.932 | -135,837 |
| | | : | | | | | | | | |
| | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| Assets | 519,115 | 497.480 | 475.845 | 556.770 | 639,523 | 611,992 | 584.460 | 556.928 | 529,396 | 501.865 |
| Current assets | 0 | 0 | 0 | , C | 0 | | 0 | 0 | 0 | 0 |
| Fixed assets Aquisition value Cumulative depreciation | 519.115 661.205 142.090 | 497.480 661.205 163.725 | 475.845 661.205 185.360 | 556.770 763.765 206.995 | 639.523 870.727 231.204 | 611.992 870.727 258.736 | 584,460 870,727 286,268 | 556.928 870.727 313.799 | 529.396 870.727 341.331 | 501.865 870.727 368.863 |
| Liabilities | 519,115 | 497,480 | 475.845 | 556,770 | 639.523 | 611,992 | 584.460 | 556,928 | 529.396 | 501,865 |
| Current liabilities | 17,372 | 40.479 | 57.641 | 68.157 | 74.003 | 79.039 | 82,424 | 84.021 | 90.604 | 101,955 |
| Long term liabilities | 521,699 | 481.748 | 446.276 | 520,380 | 605,715 | 584,088 | 562,460 | 540.833 | 512.548 | 477,570 |
| Foreign loan Myanma Economic bank | 432,546 | 432,019 | 428.378 | 487.090 | 538,962 66,753 | 517.334 66.753 | 495,707 66,753 | 474.080 | 452,452 | 430.825 |
| Equity | -19,956 | -24,747 | -28,071 | -31.767 | -40.195 | -51,135 | -60,424 | -67,926 | -73.756 | -77.661 |
| Accumulated earnings Equity transferred | -78.132 58.176 | -82,923 58,176 | -86,247 58,176 | -89.943 58.176 | -98,371 58,176 | -109,311 58.176 | -118,600 58,176 | -126.102 58.176 | -131,932 | -135.837 58,176 |
| | | | | | | | | | | |

| | | | | | - | | | (Unit: 1 | Thousand Ky | ats) |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-----------------------------------|--------------------------------|
| | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Revenues | 61,633 | 63.140 | 64,815 | 66,490 | 68,164 | 73.021 | 74.864 | 76,706 | 78.548 | 80,558 |
| Expenses | 36.931 | 36,931 | 36.931 | 36,931 | 36,931 | 42,995 | 42.995 | 42,995 | 42.995 | 42,995 |
| Administration Maintenance Operation | 1.167 5.311 2.921 | 1.167 5.311 2.921 | 1.167 5.311 2.921 | 1.167 5.311 2.921 | 1,167 5,311 2,921 | 1.167 6.476 3.595 | 1,167 6,476 3,595 | 1.167 6.476 3.595 | 1.167 6.476 3.595 | 1.167 6.476 3.595 |
| Depreciation | 27,532 | 27,532 | 27,532 | 27,532 | 27,532 | 31,757 | 31,757 | 31,757 | 31,757 | 31,757 |
| Gross profit | 24,702 | 26,209 | 27.884 | 29.559 | 31,233 | 30,026 | 31.868 | 33,711 | 35.553 | 37.563 |
| Other charges | 26,167 | 27,076 | 26,517 | 25,763 | 27,247 | 29.157 | 28.351 | 27,098 | 25.588 | 23.937 |
| Turn over tax. Interest | 4,696 | 4,811 | 4.938 | 5.066 | 5.193 | 5.564 | 5.704 | 5.844 | 5,985 | 6.138 |
| Net profit | -1,465 | -867 | 1.367 | 3,796 | 3,986 | 869 | 3,518 | 6.612 | 9.965 | 13.626 |
| Profit before depreciation | 26.067 | 26.665 | 28,898 | 31,328 | 31.518 | 32.627 | 35.275 | 38.370 | 41.722 | 45.383 |
| Retained profit | -137,302 | -138.169 | -136.802 | -133,006 | -129.020 | -128.151 | -124,633 | -118,021 | -108.056 | -94.431 |
| | | | | | | | | | | |
| | 2002 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Assets | 496.581 | 469,049 | 441,517 | 413,986 | 523,098 | 503.865 | 472,108 | 440.350 | 408.593 | 376,835 |
| Current assets | 0 | 0 | . | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fixed assets Aquisition value Cumulative depreciation | 496.581 892.975 396.395 | 469.049 892.975 423.926 | 441.517 892,975 451.458 | 413,986 892,975 478,990 | 523.098 1.029.620 506.521 | 503.865 1.042.144 538.279 | 472.108 1.042.144 570.036 | 440.350 1,042.144 601.794 | 408.593 [.042.144] 633.55] | 376.835 .042.144 665,309 |
| Liabilities | 496.581 | 469.049 | 441.517 | 413,986 | 523,098 | 503,865 | 472,108 | 440,350 | 408.593 | 376,835 |
| Current liabilities | 110.867 | 119.180 | 125,260 | 125,716 | 122,963 | 120,526 | 115.441 | 107.261 | 95.729 | 89.031 |
| Long term liabilities | 464.840 | 429.862 | 394,884 | 363,100 | 470.979 | 453.314 | 423.124 | 392.934 | 362.744 | 324.058 |
| Foreign loan Myanma Economic bank | 424,325 | 402,698 | 381,071 13,813 | 355,980 7,121 | 421,379 | 401.165 | 372.400 | 343.634 | 314.868 | 286.103 37,956 |
| Equity | -79.126 | -79,993 | -78,626 | -74,830 | -70,844 | -69.975 | -66.457 | -59.845 | -49,880 | -36.255 |
| Accumulated earnings Equity transferred | -137,302 58,176 | -138,169 58,176 | -136,802 58,176 | -133,006 58,176 | -129,020 58,176 | -128.151 58.176 | -124.633 58.176 | -118,021 58,176 | -108,056 58,176 | -94,431 58,176 |
| | | | | | | | | | | |

| | | | (Unit: | Thousand K | Kyats) | |
|---|---------------------------------|---------------------------------|--------------------------------|--------------------------------|---------------------------------|----------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | |
| Revenues | 82.400 | 84.578 | 86,587 | 88.597 | 90,774 | |
| Expenses | 42.995 | 42,995 | 42.995 | 42,995 | 42,995 | |
| Administration Maintenance Operation | 1.167 6,476 3.595 | 1.167 6.476 3.595 | 1.167 6.476 3.595 | 1.167 6.476 3.595 | 1,167 6,476 3,595 | |
| Depreciation | 31,757 | 31,757 | 31,757 | 31.757 | 31,757 | |
| Gross profit | 39.405 | 41,582 | 43,592 | 45.602 | 47.778 | |
| Other charges | 21.884 | 21.364 | 18,899 | 15.787 | 13,112 | |
| Turn over tax Interest | 6.278 15.606 | 6,444 | 6.597 | 6.750 | 6.916 | - - : |
| Net profit | 17.521 | 20,219 | 24,693 | 29.815 | 34.667 | |
| Profit before depreciation | 49.279 | 51,976 | 56,451 | 61.572 | 66.425 | |
| Retained profit | -76.909 | -56,691 | -31,998 | -2.183 | 32.484 | |
| | | | | | | |
| | 2015 | 2016 | 2017 | 2018 | 2019 | |
| Assets | 383.188 | 351,431 | 319,673 | 287,916 | 298,907 | |
| Current assets | 0 | 0 | 0 | 0 | 42.749 | |
| Fixed assets Aquisition value Cumulative depreciation | 383.188 1.080,255 697.066 | 351.431 1.080.255 728,824 | 319,673 .080,255 760,581 | 287.916 .080.255 792.339 | 256.158 1.080.255 824.096 | |
| Liabilities | 383,188 | 351,431 | 319.673 | 287.916 | 298.907 | |
| Current liabilities | 78.565 | 64,875 | 43,596 | 10,278 | .0 | |
| Long term liabilities | 323,356 | 285.071 | 249,899 | 221.645 | 208.247 | |
| Foreign loan Myanma Economic bank | 282.432 | 253,437 | 227,556 | 208,592 13,053 | 195,989 | |
| Equity | -18.733 | 1,485 | 26,178 | 55,993 | 90.660 | |
| Accumulated earnings Equity transferred | -76.909 58.176 | -56,691 58,176 | -31,998 58,176 | -2,183 58,176 | 32,484 58,176 | |
| | | | | | | |

Appendix 7. Cash Flow

| | | | | | | | | unit: | Thousand Ky | Kyats) |
|---|------|------------------------|----------------------------|-----------------------------|----------------------------|---------|--------|-------------|-------------|---------|
| | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 |
| Profit less depreciation & tax | U : | 6.267 | 6.886 | 7.504 | 8,123 | 28.020 | 29.103 | 30,186 | 31.269 | 32.352 |
| Capital expenditure | 0 | 16.704 | 100,240 | 208.011 | 310.877 | -32.802 | 0 | 0 | 0 | 0 |
| Foreign currency Local currency less taxes Tariff & tax | | 10,540 5,658 505 | 62.274 14.548 23,417 | 138.345 15.052 54.614 | 221,386 3,102 86,388 | -32.802 | | | | |
| Cash flow before funding | 0 | -10,437 | -93,354 | -200.506 | -302,753 | 60,822 | 29,103 | 30,186 | 31,269 | 32.352 |
| Loan raised | 0 | 16,704 | 100,240 | 208,011 | 310.877 | 0 | 0 | 0 | 0 | 0 |
| Foreign loan Capital loan | 00 | 10,540 | 62,274 37,966 | 138,345 | 221,386 89,490 | 50 | 00 | 00 . | 0.0 | 00 |
| Loan repayment | 0 | 0 | 0 | 0 | 0 | 0 | 1,233 | 8.826 | 22.759 | 40.657 |
| Foreign loan Capital loan | : | - | | | | | 1.233 | 8.826 | 22.759 | 40.657 |
| Interests for long term loan | 0 | 299 | 2.403 | 7.853 | 16.778 | 22.059 | 22.028 | 21.777 | 20.987 | 19.402 |
| Foreign loan Capital loan | 00 | 145 154 | 1.146 | 3,905 | 8.851 | 11.895 | 11,895 | 11,895 | 11.895 | 11.895 |
| Equity transferred | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Ö | О |
| Working capital Shortfall | 0 | 5,968 | 10,450 | 10.102 | 1.447 | 40.210 | 46.052 | 45.635 | 33.158 | 5.451 |
| Finance & revenue loan | 0. | 0 | 0 | O | 0 | O | 0 | 0 | 0 | 0 |
| Interests for short term loan | 0 | 0 | 0 | 0 | 0 | 0 | C | 0 | 0 | 0 |
| For initial balance For net increase | 00 | 00 | 0.0 | 00 | 0 0 | 00 | 00 | 80 | 00 | ဝဝ |
| Net cash flow | 0 | 5,968 | 4,482 | -348 | -8,655 | 38,763 | 5,842 | -417 | -12.477 | -27.707 |
| Cash balance | 0 | 5,968 | 10,450 | 10.102 | 1,447 | 40.210 | 46,052 | 45.635 | 33,158 | 5.451 |
| Source: Study estimates | : | | | | | | | * ·. | | |

RESTRICTED

| | | | | - | | | | (Unit: 7 | Thousand Ky | Kyats) |
|---|-----------------|---------------|---------|---------------------------|---------------------------|----------|--------------|-------------|-----------------|------------------|
| | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| Profit less depreciation & tax | 33,435 | 34,518 | 35,756 | 36,839 | 38.077 | 40,575 | 41.968 | 43,360 | 44.598 | 46.145 |
| Capital expenditure | 0 | . 0 | 0 | 102,560 | 106,962 | O | 0 | 0 | 0 | ထ |
| Forelgn currency Local currency less taxes Tariff & tax | | | | 69,270 5,443 27,847 | 73,499 3,929 29,534 | | | | | |
| Cash flow before funding | 33.435 | 34.518 | 35,756 | -65,721 | -68,885 | 40.575 | 41.968 | 43.360 | 44,598 | 46.145 |
| Loan raised | 0 | 0 | 0 | 102,560 | 106,962 | 0 | 0 | Ó | 0 | 0 |
| Foreign loan Capital loan | 00 | 00 | 00 | 69,270 | 73.499 | 00 | 00 | 00 | 00 | 0.0 |
| Loan repayment | 40,657 | 39.951 | 35.472 | 28.456 | 21.627 | 21,627 | 21.627 | 21,627 | 28,285 | 34.978 |
| Foreign loan Capital loan | 40.657 | 527 39.424 | 3.641 | 10,558 | 21.627 | 21,627 | 21.627 | 21.627 | 21.627 | 21.627 13.351 |
| Interests for long term loan | 14,906 | 15.360 | 13.521 | 13.867 | 16.609 | 17,862 | 17,267 | 16.672 | 15,911 | 14.816 |
| Foreign loan Capital loan | 11,895 3,011 | 3.472 | 11,830 | 12,588 | 14.108 | 14,524 | 13.929 | 13,335 | 12.740 3.171 | 12.145 |
| Equity transferred | 0 | 0 | 0 | 0 | 0 | 0 | 0 | : 0 | 0 | 0 |
| Working capital Shortfall | -16.677 | -20,793 | -13,237 | -5,484 | -160 | 1,086 | 3.073 | 5.061 | 402 | -3.649 |
| Finance & revenue loan | 17.372 | 23.107 | 17,162 | 10.516 | 5,846 | 5.035 | 3,385 | 1.597 | 6,583 | 11.351 |
| Interests for short term loan | 695 | 2.314 | 3,925 | 5,032 | 5.686 | 6.122 | 6,458 | 6,658 | 6,985 | 7,702 |
| For initial balance For net increase | 695 | 1.390 | 3,238 | 4.611 | 5,453 | 5.920 | 6.323 135 | 6.594 64 | 6.722 | 7.248 |
| Net cash flow | -5,451 | 0 | 0 | 0 | O | 0 | 0 | O | D | 0 |
| Cash balance | 0 | 0 | 0. | C | 0 | 6 | 0 | 0 | 0 | , co |
| | | | | | | | | | | |

| | | | | | | | | C.Unit: T | Thousand Ky | Kyats) |
|---|------------------------|------------|----------|-----------------|---------------------------|-----------------------|---------------|-----------|-------------|-----------------|
| | 2005 | 2006 | 2002 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Profit less depreciation & tax | 47,538 | 48,930 | 50.477 | 52,024 | 53,572 | 56.220 | 57,922 | 59,624 | 61.326 | 63.183 |
| Capital expenditure | 22,248 | 0 | 0 | 0 | 136,644 | 12.524 | 0 | 0 | 0 | 0 |
| Foreign currency Local currency less taxes Tariff & tax | 15.127 279 6.841 | | | | 94.165 4.628 37,851 | 8,552 105 3.868 | | | | |
| Cash flow before funding | 25,290 | 48,930 | 50,477 | 52,024 | -83,073 | 43.696 | 57,922 | 59,624 | 61.326 | 63.183 |
| Loan raised | 22.248 | 0 | 0 | 0 | 136.644 | 12.524 | 0 | 0 | 0 | 0 |
| Foreign loan Capital loan | 15,127 | 9 0 | .00 | 0.0 | 94,165 42,479 | 8.552 | 00 | 00 | 90 | 00 |
| Loan repayment | 34.978 | 34.978 | 34,978 | 31,783 | 28.766 | 30,190 | 30,190 | 30.190 | 30,190 | 38,686 |
| Foreign loan Capital loan | 21.627 | 21.627 | 21,627 | 25,091 6,693 | 28.766 0 | 28.766 1,424 | 28.766 | 28.766 | 28.766 | 28.766 9.920 |
| interests for long term loan | 12,958 | 13.064 | 11.801 | 10.658 | 12.107 | 13,854 | 13,208 | 12.346 | 11.484 | 10.409 |
| Foreign loan Capital loan | 11.758 | 11.372 | 10.777 | 10,134 | 10,689 | 11,310 | 10.637 | 9.845 | 9.054 | 8,263 |
| Equity transferred | 0 | 0 | 0 | 0 | O | C | 0 | 0 | O | 0 |
| Working capital Shortfall | -398 | 889 | 3.698 | 9,583 | 12,699 | 12,177 | 14.524 | 17.088 | 19,652 | 14.088 |
| Finance & revenue loan | 8.911 | 8.313 | 6,080 | 456 | -2.752 | -2,437 | -5,085 | -8,180 | -11.533 | -6,697 |
| Interests for short term loan | 8,513 | 9.202 | 9,778 | 10,039 | 9.947 | 9,740 | 9,439 | 8.908 | 8.120 | 7,390 |
| For initial balance For net increase | 8,156 356 | 8,869 | 9,534 | 10,021 18 | 10,057 | 9,837 | 9.642 -203 | 9.235 | 8.581 | 7.658 |
| Net cash flow | 0 | 0 | 0 | 0 | 0 | 0 | O | 0 | O | 0 |
| Cash balance. | 0 | о- : | O | 0 | 0 | O | 0 | 0 | ۵ | C |

| | 2015 | 2016 | 2012 | 2018 | 2019 |
|---|-------------------------|---------------|-----------------|-----------------|---------|
| Profit less depreciation & tax | 64,884 | 968,896 | 68,752 | 70,609 | 72,620 |
| Capital expenditure | 38,111 | 0 | 0 | 0 | 0 |
| Foreign currency Local currency less taxes Tariff & tax | 25,852 567 11,692 | | | | |
| Cash flow before funding | 26,774 | 968,896 | 68,752 | 70,609 | 72,620 |
| Loan raised | 38,111 | 0 | 0 | 0 | 0 |
| Foreign loan Capital loan | 25,852 | 0 0 | 00 | 00 | 00 |
| Loan repayment | 38,812 | 38,285 | 35,172 | 28,254 | 13,398 |
| Foreign loan Capital loan | 29.522 | 28,995 | 25.881 9.290 | 18.964 9.290 | 12,603 |
| Interests for long term loan | 8,902 | 9.182 | 7.963 | 6.882 | 6,196 |
| Foreign loan Capital loan | 7.817 | 7,368 | 6.614 | 5,997 | 5.563 |
| Equity transferred | 0 | .00 | 0 | 0 | 0 |
| Working capital Shortfall | 17,170 | 19.428 | 25,618 | 35,473 | 53,027 |
| Finance & revenue loan | -10,486 | -13,691 | -21,279 | -33,318 | -10,278 |
| Interests for short term loan | 6.704 | 5,738 | 4.339 | 2.155 | 0 |
| For initial balance For net increase | 7,123 | 6,285 -548 | 5.190 | 3.488 | 822 |
| Net cash flow | 0 | 0 | 0 | 0 | 42,749 |
| Cash balance | 0 | 0 | 0 | 0 | 42,749 |