Case 3 is due to the difference of additional investment caused by the difference in construction completion time. This difference in construction completion time includes other factors which raise the EIRR of Case 3. That is, unlike other two cases, some part of initial investment is carried backward to later years in Case 3 and enjoys greater discount in economic calculation, with the result that total investment after discount becomes smaller. Also, the decrease in maintenance and operation costs due to the carrying backward of operation commencement year cannot be neglected.

In Case 2, construction costs decrease since the construction section is partly reduced as mentioned before. However, this section is to be constructed in later years in Case 1 and the discount rate of the relative construction costs is rather great. Therefore, in Case 2 the reduction of the construction section does not greatly contribute to the reduction of investment after discount compared with Case 1. This can also be said concerning maintenance and operation costs. Therefore, when compared with Case 1, the EIRR of Case 2 does not rise greatly. There is no substantial difference in time saving benefit between Case 1 and Case 2, and the figure is negligible in view of economic calculation.

As a result, Case 3 is the most appropriate purely from the viewpoint of economic analysis. However, this is due to the time lag of investment and may be regarded as a natural result. As Case 1 is also feasible, the selection of a case should be made taking other factors into consideration.

9-5 Sensitivity Analysis

In an economic analysis, sensitivity analyses are usually conducted from pessimistic point of view concerning investment and demands. In this Report, these were conducted for Case 1 and Case 3. As mentioned in 9-4 'Evaluation,' there is no great differences between Case 1 and Case 2. The result of sensitivity analyses are shown in Table 9-5-1.

Table 9-5-1 Sensitivity Analysis (EIRR %)

| | Kind Case of Analysis | Case 1 | Case 3 |
|---|------------------------|--------|--------|
| 1 | Base case | 10.0 | 11.5 |
| 2 | Cost overrun 10% | 9.2 | 10.6 |
| 3 | Demand decrease of 10% | 8.9 | 10.3 |
| 4 | 2+3 | 8.1 | 9.4 |

As shown in the above Table, the BIRR of Case 1 decreases to 8.1 percent in the most pessimistic case, but that of Case 3 is considerably safer, remaining 9.4 percent. This combination, however, is only a possibility, chosen to be pessimistic. Even if the EIRR of Case 1 becomes 8.1 percent, it does not necessarily follow that this case is not feasible. Rather, even this case seems to remain feasible, since this project has benefits which cannot be expressed in terms of quantity, such as urban development for example.

(References) Other data used in economic analysis

- Price of bus (DINA 531) 3,500,000 Pesos

 (The IVA and the registration fee 3,700 Pesos were excluded from the market price of 4,316,000 Pesos. Also, the imported portion was estimated as 40 percent, and the related import duty of 20 percent was deducted.)
- Bus maintenance costs 1,114,000 Pesos

 (Calculated by multiplying the market price of 1,393,000 Pesos by the ratio of economic price/market price of the vehicle itself, namely 80 percent)

FINANCIAL ANALYSIS CHAPTER 10

CHAPTER 10 FINANCIAL ANALYSIS

10-1 Purpose and Presuppositions

10-1-1 Purpose of financial analysis

The purpose of financial analysis varies with the project management policy. However, it generally aims at evaluating the profitability of the project. In other words, a financial analysis is not normally conducted on a non-profit project.

It is not yet known how and under what policies the State Government will operate this project. It seems, however, that the State Government intends to keep the train fare low enough so as to compete with bus transportation services. Therefore, a commercially profitable operation or a balance of income and expenditure does not seem to be an absolute precondition for the implementation of this project.

One aspect of the project, rather, is a political objective, that of relocating the population. Therefore, even if the operating income should be inadequate to meet the operational expenditures, it is thought that the State Government would support project operations by providing subsidies.

From the foregoing observations, the purpose of this analysis is not only to work out the Financial Internal Rate of Return (FIRR), but also to examine the following points:

- (1) To consider whether State Government subsidies are necessary or not, according to the prospective income and expenditure of the project, and
- (2) To study the financial implications brought about by the necessary loans made for the project implementation, and to prepare a cash flow projection to examine the capacity to repay these loans.

10-1-2 Preconditions for financial analysis

In the economic analysis, the capital investment and the maintenance and operation costs did not include taxes. However, in the financial analysis,

the tax portion has been included, and all costs have been based on market values. A controlled exchange rate was used for imported materials.

The project life and the date at which costs were determined are the same as in the economic analysis.

- 10-2 Cash Flow Statement Items
- 10-2-1 Income and expenditure

(1) Operating income

Income from train fares was projected. The fare income was obtained by multiplying the fare rate by the annual passenger traffic (passenger kilometers), discussed in Chapter 5 'Traffic Demand Forecast.' In accordance with the State Government's policy, the fare rate is expected to be set at a level competitive with the current bus fare. In this analysis, however, the fare rate was set at the same level as the bus fare. For sensitivity analysis, two other cases, in which fare rates were set 10 percent below and above the bus fare, were considered. The basic fare rate was tentatively set at 1.60 Pesos per km, but in actual calculation 1.40 Pesos (excluding 15 percent IVA) was used.

(2) Operating expenditure

The operating expenditure is the sum of maintenance costs of railway facilities, labor costs, motive power costs, and depreciation costs. The depreciation costs have been calculated in accordance with the useful life as applied in the economic analysis.

(3) Operating and net profits

The operating profit is obtained by subtracting the operating expenditure from the operating income. Further, the net profit is obtained by deducting the taxes on facilities and real properties from the operating profit. In this study, tax exemption was assumed. Therefore, the operating profit is equal to the net profit.

10-2-2 Investment and debt financing

(1) Investment plan

The investment plan used in the economic analysis has been applied. All the costs are based on market values including taxes. Tables 10-2-1 to -3 show a breakdown of investment classified by type of construction, kind of currency and the stage of construction.

Table 10-2-1 Financial Cost of Investment (Case 1)

(Unit: Million Pesos) Stage 1 Stage 2 Stage 3 Additional (1984 -(1990 -(1995 -Construction Total 1989) 1994) 1999) (2000 - 2013)Foreign Electric 1,176 464 752 0 2,392 currency pówer Domestic facilities 2,155 950° 1,161 0 currency 4,266 Foreign Signals and 1,429 844 334 841 3,448 currency telecommu-Domestic nications 701 423 166 360 1,650 currency **Foreign** Civil 838 431 691 18 1,978 currency engineering Domestic work 8,024 4,351 4,919 422 17,716 currency Land Foreign . : : 0 0 0 0 acquisition currency including Domestic 933 362 88 140 compensation 1,523 currency **Foreign** 3,689 1,987 4,771 6,837 Electric 17, 284 currency cars Domestic 1,189 641 1,539 2,205 5,574 currency Foreign 207 243 0 0 450 Machinery currency. at depot Domestic 555 484 O. 0 1,039 currency Foreign 7,339 3,969 6,548 7,696 25,552 currency Total Domestic 13,486 7,282 7,873 3,127 31,768 currency Gross total 20,825 11,251 14,421 10,823 57,320

Note: The costs include reinvestment, but exclude residual values.

Table 10-2-2 Financial Cost of Investment (Case 2)

| | - | | | | (Unit: Millio | n Pesos) |
|------------------------|----------------------|-----------------------------|-----------------------------|-----------------------------|---|----------|
| | | Stage 1 (1984 - 1989) | Stage 2 (1990 + 1994) | Stage 3 (1995 – 1999) | Additional Construction (2000 - 2013) | Total |
| Electric | Foreign currency | 1,176 | 381 | 666 | 0 | 2,223 |
| power facilities | Domestic currency | 2,156 | 757 | 982 | 0 | 3,895 |
| Signals and telecomnu- | Foreign currency | 1,435 | 815 | 108 | 904 | 3,262 |
| nications | Domestic currency | 683 | 389 | 91 | 378 | 1,541 |
| Civil engineering | Poreign currency | 838 | 322 | 580 | 18 | 1,758 |
| work | Domestic currency | 8,013 | 3,566 | 4,384 | 397 | 16,360 |
| Land acquisition | Foreign currency | 0 | 0 | 0 | 0 | 0 |
| including compensation | Domestic currency | 933 | 264 | 62 | 138 | 1,397 |
| Electric | Foreign currency | 3,689 | 1,703 | 4,533 | 5,832 | 15,757 |
| cars | Domestic currency | 1,189 | 549 | 1,462 | 1,880 | 5,080 |
| Machinery | Foreign currency | 207 | 243 | 0 | 0 | 450 |
| at depot | Domestic currency | 484 | 555 | 0 | 0 | 1,039 |
| Tota1 | Foreign currency | 7,345 | 3,464 | 5,887 | 6,754 | 23,450 |
| | Domestic currency | 13,458 | 6,080 | 6,981 | 2,793 | 29,312 |
| Gross total | | 20,803 | 9,544 | 12,868 | 9,547 | 52,762 |

Note: The costs include reinvestment, but exclude residual values.

Table 10-2-3 Financial Cost of Investment (Case 3)

(Unit: Million Pesos)

| | | | <u> </u> | (Unit: Millio | n Pesos) |
|------------------------|----------------------|-----------------------------|-----------------------------|---|----------|
| | | Stage 2 (1984 – 1994) | Stage 3 (1995 - 1999) | Additional Construction (2000 - 2013) | Total |
| Electric power | Poreign currency | 1,640 | 752 | 0 | 2,392 |
| facilities | Domestic currency | 3,105 | 1,161 | 0 | 4,266 |
| Signals and telecommu- | Poreign currency | 2,273 | 334 | 0 | 2,607 |
| nications | Domestic currency | 1,124 | 166 | 0 | 1,290 |
| Civil engineering | Foreign currency | 1,269 | 691 | 18 | 1,978 |
| work | Domestic currency | 12,375 | 4,919 | 422 | 17,716 |
| Land acquisition | Foreign currency | 0 | 0 | • | 0 |
| including compensation | Domestic currency | 1,295 | 88 | 140 | 1,523 |
| Electric | Foreign currency | 5,676 | 4,771 | 3,517 | 13,964 |
| cars | Domestic currency | 1,830 | 1,539 | 1,135 | 4,504 |
| Machinery | Foreign currency | 450 | 0 - | 0 | 450 |
| at depot | Domestic currency | 1,039 | 0 | 0 | 1,039 |
| Total | Foreign currency | 11,308 | 6,548 | 3,535 | 21,391 |
| 1014 | Domestic currency | 20,768 | 7,873 | 1,697 | 30,338 |
| Gross total | | 32,076 | 14,421 | 5,232 | 51,729 |
| | | | | | |

Note: The costs include reinvestment, but exclude residual values.

(2) Debt financing plan

The means of financing the project will considerably influence the result of financial analysis (net cash flow). The following presuppositions are made in this paper:

1) Foreign currency

Through overseas governmental loans.

Interest: 10 percent per annum

Period: 20 years (with a grace period of 5 years)

Repayment: Equal semiannual installments for 15 years

2) Domestic currency

Through the budget of the State or the Pederal Government. In this case, neither interest payment nor repayment of principal is necessary.

10-3 Method of Financial Analysis

10-3-1 Method of FIRR calculation (Profitability analysis by means of cash flow)

The main purpose of the financial analysis is to forecast income and expenditure and also cash flow. The method of calculating the FIRR, however, is similar to the economic analysis in that it seeks to obtain a discount rate at which the sum of discounted cash flows becomes zero. It is expressed by the following equation:

$$0 = \sum_{i=1}^{30} \text{Cash flow i/(1 + FIRR)}^{i-1}$$

Here, the cash flow is the operating profit (operating income minus operating expenditure) plus the depreciation cost (which does not include cash outflow) minus investment costs. Interest has not yet been paid. Therefore, the PIRR can be used as an indicator of the capacity to pay interest on loans or dividends for capital investments. In calculating the FIRR of this project, the residual value of investment is added to the cash flow of the final year of the project life.

As is clear from the above cash flow formula, the cash flow or the FIRR is not influenced by the loan repayment conditions or the level of interest payable mentioned in 10-2-2 (2) 'Debt financing plan.' It is the net cash flow that those repayment conditions or the interest level has influence upon. The net cash flow shall be expounded in the later paragraphs.

In the financial analysis, the influence of inflation factors shall be studied. (However, as it is difficult to forecast inflation rates, more or less standard rates of 5 percent and 10 percent shall be adopted in this Report.)

10-3-2 Net cash flow projection

Net cash flow is obtained by adding the financed funds to the cash flow and then subtracting the loan repayment and interest payment. Here, the financed funds is equal to the investment costs mentioned in 10-3-1 'Method of FIRR calculation.' The net cash flow is, therefore, obtained by the following equation as well.

Net cash flow = Operating profit + Depreciation - (Loan repayment + Interest payment)

10-4 Result of Cash Flow/Net Cash Flow Calculation

The results of cash flow and net cash flow calculations for the three cases are shown in Tables 10-4-1 to -3.

Table 10-4-1 Major Items for Cash Flow Projection (Case 1)

(Unit: Million Pesos)

| : | 1984 - 1989 | 1990 - 1994 | 1995 - 1999 | 2000 - 2013 | Total |
|-------------------------------------|----------------------|----------------------|---------------------|---------------------|---------|
| Operating income | (0) | 5,897 (5,897) | 13,721 (19,618) | 98,664 (118,282) | 118,282 |
| Operating profit | Δ1,346 (Λ1,346) | Δ1,321 (Δ2,667) | 486 (Δ2,181) | 46,907 (44,726) | 44,726 |
| Depreciation | 453 (453) | 2,530 (2,983) | 4,782 (7,765) | 17,173 (24,938) | 24,938 |
| Investment | 20,825 (20,825) | 11,251 (32,076) | 14,421 (46,497) | 10,823 (57,320) | 57,320 |
| Cash flow | Δ21,718 (Δ21,718) | Δ10,042 (Δ31,760) | Δ9,153 (Δ40,913) | 53,257 (12,344) | 12,344 |
| Loan repayment, Interest payment | 10 (10) | 4,873 (4,883) | 8,488 (13,371) | 34,801 (48,172) | 48,172 |
| Net cash flow | Λ903 (Δ903) | Δ3,664 (Δ4,567) | Δ3,220 (Δ7,787) | 29,279 (21,492) | 21,492 |

Note: Figures in () show cumulative amount.

Table 10-4-2 Major Items for Cash Flow Projection (Case 2)

| | 1984 - 1989 | 1990 - 1994 | 1995 - 1999 | 2000 – 2013 | Total |
|-------------------------------------|----------------------|---------------------|---------------------|---------------------|---------|
| Operating income | (0) | 5,897 (5,897) | 13,691 (19,588) | 98,513 (118,101) | 118,101 |
| Operating profit | Δ1,348 (Δ1,348) | Δ1,269 (Δ2,617) | 1,337 (Δ1,280) | 50,758 (49,478) | 49,478 |
| Depreciation | 455 (455) | 2,509 (2,964) | 4,599 (7,563) | 15,849 (23,412) | 23,412 |
| Investment | 20,803 (20,803) | 9,544 (30,347) | 12,868 (43,215) | 9,547 (52,762) | 52,762 |
| Cash flow | Δ21,696 (Δ21,696) | Δ8,304 (Δ30,000) | Δ6,932 (Δ36,932) | 57,060 (20,128) | 20,128 |
| Loan repayment, Interest payment | 10 (10) | 4,877 (4,887) | 8,173 (13,060) | 31,334 (44,394) | 44,394 |
| Net cash flow | Δ903 (Δ903) | Δ3,637 (Δ4,540) | Δ2,237 (Δ6,777) | 35,273 (28,496) | 28,496 |

Note: Figures in () show cumulative amount.

Table 10-4-3 Major Items for Cash Flow Projection (Case 3)

| • | | (| Init: Hillie | on Pesos) |
|-------------------------------------|----------------------|---------------------|---------------------|-----------|
| | 1984 - 1994 | 1995 -1999 | 2000 - 2013 | Total |
| Operating income | (0) | 13,721 (13,721) | 98,664 (112,385) | 112,385 |
| Operating profit | Δ2,112 (Δ2,112) | 486 (Δ1,626) | 46,906 (45,280) | 45,280 |
| Depreciation | 714 (714) | 4,783 (5,497) | 17,171 (22,668) | 22,668 |
| Investment | 32,076 (32,076) | 14,421 (46,497) | 5,232 (51,729) | 51,729 |
| Cash flow | δ33,474 (δ33,474) | Δ9,152 (Δ42,626) | 58,845 (16,219) | 16,219 |
| Loan repayment, Interest payment | 16 (16) | 7,930 (7,946) | 38,693 (46,639) | 46,639 |
| Net cash flow | Δ1,414 (Δ1,414) | Λ2,661 (Δ4,075) | 25,384 (21,309) | 21,309 |

Note: Figures in () show cumulative amount.

10-5 Evaluation

10-5-1 Profitability (FIRR)

The FIRR for the project is estimated as shown in Table 10-5-1.

Table 10-5-1 FIRR (%)

| Case | Case 1 | Case 2 | Case 3 |
|------|--------|--------|--------|
| FIRR | 3.4 | 4.1 | 3.8 |

It is observed that the FIRRs for the project as shown in the preceding Table remain at rather low levels compared with international level of opportunity costs. However, in a public project like this, where there is strategic necessity to keep the train fare low, it is difficult to expect high PIRRs.

On the other hand, if the fare could be increased in proportion to and at the same time as the inflation, the PIRRs for Case 1 and Case 2 will rise as shown in Table 10-5-2, going near or above the international level of opportunity costs.

Table 10-5-2 FIRR with Inflation Factor (%)

| | Case 1 | Case 2 |
|----------------|--------|--------|
| Inflation 5 % | 8.3 | 9.1 |
| Inflation 10 % | 13.5 | 14.3 |

Out of the three cases, the FIRR of Case 2 is the highest. It is because Case 2 has the highest operating profit by cutting off non-profitable sections and thus reducing the operating expenditure and the depreciation costs greatly while the operating income does not vary much. The operating income of Case 3 is the lowest among the three cases, since its start of operations will be delayed. However, its operating profit is higher than Case 1, because both the expenditure and the depreciation costs are smaller.

Generally, the PIRR must exceed the weighted average rate of interest payable for the loan.

10-5-2 Net cash flow analysis

As shown in Tables 10-4-1 to -3, in all of the three cases, the net cash flow will continue to be minus until the stage ending in 1999. However, in the final stage of the project, the figures will gradually go into the black, offsetting the minus values in the past, and moreover accumulating surplus funds.

Table 10-5-3 shows the years in which surplus funds are generated after compensating for the minus values in the past.

Table 10-5-3 Generation of Surplus Funds

| Case | Case 1 | Case 2 | Case 3 |
|------|--------|--------|--------|
| Year | 2010 | 2008 | 2010 |

The accumulated surplus funds in the final year of the project is the largest in Case 2, and the smallest in Case 3. The accumulated surplus funds in Case 1 is at about the same level as Case 3. The main reasons for the largest surplus funds in Case 2 are the largest operating profit and the least loan repayment/interest payment.

10-5-3 Necessity of subsidies or additional loans

Should deficits arise in operating profits or net cash flow, it will be necessary to obtain subsidies or additional loans. The amounts of such necessary subsidies or additional loans are given in Tables 10-5-4 to -6. The figure "O" means a surplus.

Suppose any net cash flow deficit is covered by a loan at an annual interest rate of 10 percent for a 10-year period (including a 3-year grace period), for instance, then the balance of the loans covering these deficits as of the final year of the project life would be as shown in Table 10-5-7. In the above calculation, it has been assumed that, if a net cash flow surplus generates in any year, such surplus will be appropriated for loan repayments.

Table 10-5-7 Loan Balance (For Net Cash Flow Deficits) at the Final Year of Project Life

(Unit: 1,000 Million Pesos)

Case 1 Case 2 Case 3

Loan balance at the final year of project life 24.7 7.8 0.0

It is estimated that such balances as cited above can be paid up in full within a short period of 5 years in Case 1 and 2 years in Case 2 even though passenger traffic demand after expiration of the project life should remain at the same level as in the final project year. As for Case 3, it is expected that the loans will be paid up in the final year of the project life.

Table 10-5-4 Amount of Necessary Subsidies or Additional Loans (Case 1)

| 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 | 1992 | 1989 1990 1991 |
|--|---------|----------------|
| _ | 6 2 | 354 193 6 2 |
| 0 | } | • |
| 0 1,114 750770 | 543 880 | |

Table 10-5-5 Amount of Necessary Subsidies or Additional Loans (Case 2)

| | | | | | | | | | | | | 100 | 137EO | HOTTT | ALLION FESOS) |
|------------------------------------|-------|----------------|------|------|------|------|--|---------|------|------|------|------|-------|-------|---------------|
| Year | 1989 | 1989 1990 1991 | 1661 | 1992 | 1993 | 1994 | 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | After 2003 |
| For operating profit 1,348 494 356 | 1,348 | 767 | 356 | 561 | တ | 215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| For net cash flow | 806 | 903 882 743 | 743 | 623 | 546 | 843 | 546 843 956 | 593 572 | 572 | 155 | 0 | 613 | 687 | 77 | 0 |

Table 10-5-6 Amount of Necessary Subsidies or Additional Loans (Case 3)

| | | | | | | | | | | un) | 7.0.2 | TTTOL | (nurc: willion-reses) |
|------------------------|-------|--------|------|---------------------|------|---|-------|-------|------|------|-------|-------|-----------------------|
| Year | 1994 | 1995 | 9661 | 1997 | 1998 | 194 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 Affer 2006 | 2000 | 2001 | 2002 | 2003 | 2007 | 2005 | After 2006 |
| For operating profit 2 | ۸. | 112 84 | 9 | 0 911 09 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Ö |
| For net cash flow | 777,1 | 735 | 797 | 414 735 467 586 334 | 334 | 539 1,258 1,146 707 270 20 | 1,258 | 1,146 | 707 | 270 | 20 | 35 | 0 |

10-5-4 Conclusion

Since this analysis assumes that the domestic currency portion will be totally financed by the budget of the State or the Federal Government without the obligation of paying any interests nor repaying the principal, the project remains barely profitable even in the Base Case. However, it must be noted that the cash flow of the project will continue to be tight up to the final stage of the project. Therefore, in order to ensure a successful implementation of the project, it is required that the project should be financed by as much equity capital as possible and, at the same time, the interest rate for borrowed funds should be as low as possible.

10-6 Sensitivity Analysis

Sensitivity analyses were conducted for Case 1 and Case 2, as stated in 10-2-1 (1) 'Operating Income,' and their results are summarized in Table 10-6-1. Inflational factors are not considered here, and the traffic demand is not supposed to be influenced by the fare adjustment.

Table 10-6-1 Sensitivity Analysis of Train Fare (FIRR, %)

| | Case 1 | Case 2 |
|----------------------------|--------|--------|
| Base case | 3.4 | 4.1 |
| 10 % decrease in fare rate | 2.4 | 3.1 |
| 10 % increase in fare rate | 4.4 | 5.0 |

CONCLUSION AND RECOMMENDATIONS CHAPTER 11

CHAPTER 11 CONCLUSION AND RECOMMENDATIONS

As mentioned in Chapter 9, the EIRR of this railway construction project reaches an internationally acceptable level of 10 percent even in Case 1 and the project can be deemed to be feasible. The EIRR of this analysis counts as benefits time savings by passengers and saving of operating cost for the transport facilities which are both quantifiable. Therefore, if other unquantifiable benefits such as effects on urban development, energy saving, and conservation of rich farm land, are taken into account, the EIRR in real terms will rise higher.

On the other hand, if the project is evaluated from the enterprise management aspect, it is noticed that the PIRR is rather low. This means that it will be difficult to implement the project unless necessary funds for both construction and operation can be borrowed under very favorable terms and conditions. Therefore, the success of the project depends solely upon whether or not the funds for construction and operation of the railway can be financed at low interest rates. In this respect, so far as the construction fund is concerned, every possible effort must be made in order to raise interest-free funds (such as equity fund or governmental investment) as much as possible.

The alternative Cases 1, 2, and 3 being compared, it appears that they are not significantly different in terms of EIRR and FIRR. However, from the viewpoints of the urban development, housing development, and industrial location plans, the railway should be put into operation as early as possible, and in this respect, either Case 1 or Case 2 should be selected. Moreover, Case 1 would be more preferable in terms of promoting dispersion, because the railway extends longer than in Case 2.

In financial terms, however, Case 2 is more advantageous in the construction cost and the outstanding debt at the final year of the project. As mentioned before, the feasibility of this project depends solely upon financial conditions. Therefore, the financial aspect should be emphasized and Case 2 is recommended.

APPENDICES

APPENDIX 2-1 Outline of Each City

Apaseo el Grande City Outline Apaseo el Grande Municipio depends chiefly upon agriculture, with the smallest scale of urban area, comparable to Villagran city, and the minimum population in all the interrelated cities. Because it is situated in the middle between Celaya City and Queretaro City, a large city in the neighboring state of Queretaro, Apaseo el Grande City depends upon those neighboring cities in seeking working places. Urban area population and dimensions 1980 (A) 2000 (B) × 100% Urban area population (1,000) (Note 1) 11 21 186 Urban area population concentration rate (2) 24 26 Urban area dimensions (ha) 110 180 162 Urban area population density (person/ha) 98 113 115 Direction of urban area expansion (Note 2) LECENS -Direction of wrban Existing utben ar Kain toas National railways Urban structure and land use (Note 2) For el Cerrio for San Miguel LECEND Actopan Ceatro urbano Besidential area ledestetal area 🏞 For Queretaro For Queretaro

(Note 1) Ratio of main urban area population in each city to population in each Municipio.

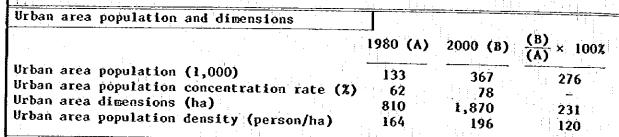
(Note 2) Reference to urban development plan toward target year of A.D. 2000.

Celaya City

Outline

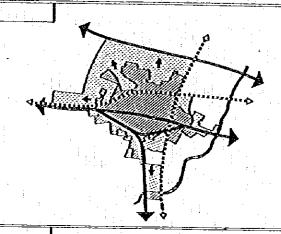
Celaya City is the center in the eastern part of the Bajio Industrial Corridor within the State of Guanajuato. It is situated at the node point of traffic in both north-south and east-west directions in the State. Same as in the case of Irapuato City, it serves as the traffic pivot for the wide service territory.

The city would presumably be ahead of any other eight cities in urban area population growth and urban area expansion for the period of 1980 to 2000. Therefore, in carrying out the urban development, the proper urban development program based on the urban development policy should be prepared.

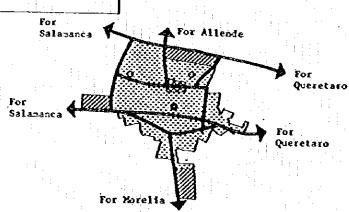


Direction of urban area expansion









Cortagar City

Outline

Cortazar Municipio depends chiefly upon agriculture and its central urban area serves as the core of the agricultural zone.

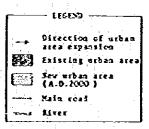
The central urban area of the Cortazar City is near that of Villagran City and is situated in the middle between Salamanca and Celaya, the main cities in the Bajio Industrial Corridor.

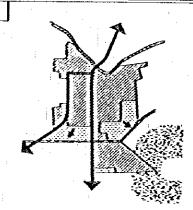
Because of such geographical proximity, Cortazar City is tied more and more tightly with those major cities, especially with Celaya City based on daily living.

Urban area population and dimensions

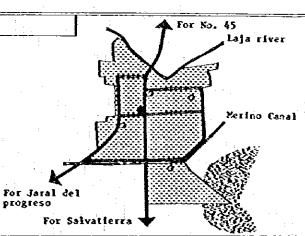
| | 1980 (A) | 2000 (B) | $\frac{(B)}{(A)} \times 100\%$ |
|--|----------|----------|--------------------------------|
| Urban area population (1,000) | 33 | 62 | 189 |
| Urban area population concentration rate (%) | 54 | 52 | _ |
| Urban area dimensions (ha) | 340 | 600 | 174 |
| Urban area population density (person/ha) | 95 | 103 | 108 |

Direction of urban area expansion





- --- tegeno -
- d Centro urbano
- s Subcentro arbano
- Residential area
- [Industrial acea
- RD Billy ares
 - Min cond



Villagran City

Outline

Villagram Municipio is mainly an agriculture area sandwiched between Salamanca and Celaya, the core cities in the Bajio Industrial Corridor.

The area is topographically and geologically suited for agriculture and is expected to contribute largely toward growth of farm production in the Corridor.

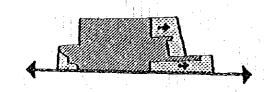
Under such circumstance, therefore, the plan for urbanization of the central urban area of Villagran, which is surrounded by rich farm land, is being carried out prudently, with the future target being most efficient development of the urban area.

| Urban | area | popul | lation | and | dimension | กร |
|-------|------|-------|--------|-----|-----------|----|
| | | | | | | |

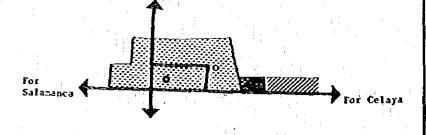
| | 1980 (A) | 2000 (8) | $\frac{(B)}{(A)} \times 1002$ |
|--|----------|----------|-------------------------------|
| Urban area population (1,000) | 13 | 25 | 186 |
| Urban area population concentration rate (%) | 45 | 49 | - - |
| Urban area dimensions (ha) | 130 | 150 | 116 |
| Urban area population density (person/ha) | 104 | 167 | 161 |

Direction of urban area expansion









Salamanca City

Outline

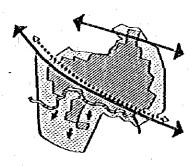
Salamanca City is an industrialized city typically represented by PEMEX with its large expansion area of 670 ha in the northeast of the central urban area. Before establishment of PEMEX, the urban area had been developed between the National Railways line and Lerma River. The northern area of the Railways was urbanized gradually after siting of PEMEX there.

In recent years, the urban area the south of Lerma River has been becoming urbanized. This tendency of urbanization is expected to continue further in the future as well as at present. Therefore, every effort should be exerted in the public sector to carry out the urbanization plan in a systematic may so as to prevent any disorder in sprawling.

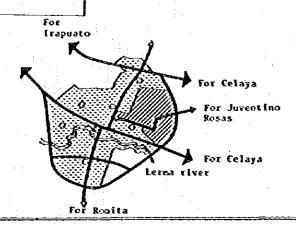
| Urban area population and dimensions | | | |
|--|----------|-------------|-------------------------------|
| | 1980 (A) | 2000 (B) | $\frac{(B)}{(A)} \times 100Z$ |
| Urban area population (1,000) | 95 | 260 | 273 |
| Urban area population concentration rate (%) | 61 | 70 | : 21 3 |
| Urban area dimensions (ha) | 910 | 1,480 | 162 |
| Urban area population density (person/ha) | 104 | 175 | 168 |

Direction of urban area expansion









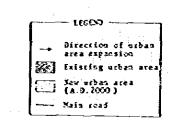
Irapuato City

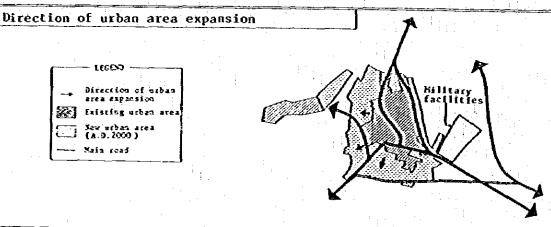
Outline

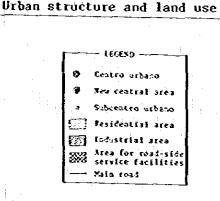
Conventionally Iraquato City has been the agricultural and commercial center in the Bajio Corridor. The city is the largest producer of strawberries and asparagus in the state, having an increasing number of processing plants for farm products.

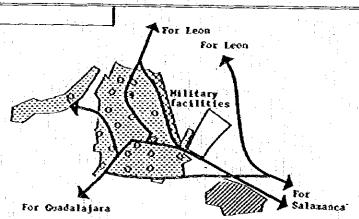
In the commercial sector, the city is holding its firm position as one of the main centers in the Bajio Corridor because it is a traffic pivot point. Therefore, in the future as well as at present, the city will play its expected role, not only as the traffic center in the Bajio Corridor, but also as the core city next in importance to Leon City.

| Urban | area | population and dimensions | | | |
|-------|------|-----------------------------------|----------|----------|--|
| : | | | 1980 (A) | 2000 (B) | $\frac{\text{(B)}}{\text{(A)}} \times 100\%$ |
| Urban | area | population (1,000) | 162 | 410 | 252 |
| Urban | area | population concentration rate (%) | 64 | 65 | · · · · · · |
| Urban | area | dimensions (ha) | 1,020 | 2,160 | 212 |
| Urban | area | population density (person/ha) | 159 | 190 | 119 |









Silao City

Outline

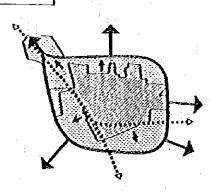
Silao City is situated about 33 km from Leon City about 20 km from Guanajuato City and about 30 km from Irapuato City, and closely interrelated with those cities.

With acute increase of populations in Leon City and Irapuato City in the future and also with development of the new railway under this project, it is expected that interrelations with Leon, Guanajuato and Irapuato will be tightened more closely. Accordingly, Silao City will be expected to be the base of housing supply to the populations of those major cities in the future. It is therefore absolutely necessary to take appropriate measures based on broad vision of the needs of Silao City so that external impacts can be absorbed smoothly.

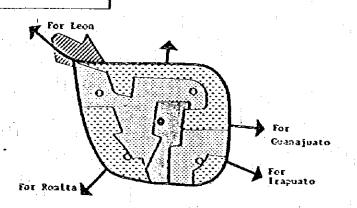
| Urban area population and dimensions | | | |
|--|----------|-------------|-------------|
| | 1980 (A) | 2000 (B) | (B) × 100% |
| Urban area population (1,000) | 43 | 72 | 169 |
| Urban area population concentration rate (%) | 51 | 64 | |
| Urban area dimensions (ha) | 410 | 580 | 142 |
| Urban area population density (person/ha) | 105 | 125 | 119 |

Direction of urban area expansion

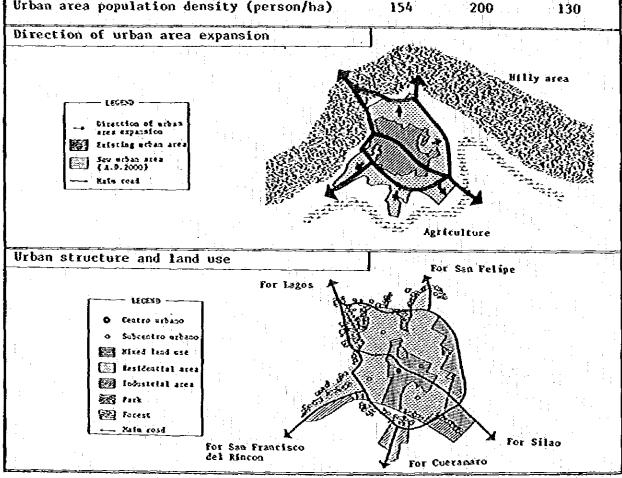








Leon City Outline The city is the largest in the State of Guanajuato. In the future as well as at present, it holds a position of vital importance as the commercial center, while Guanajuato City serves as the administrative center in the state. The biggest urban problem with which Leon City is confronted is excessive concentration of the Population, which has resulted in significant shortages of such urban facilities as highway traffic capacity and water supply. Since it is anticipated that this situation will be more intensified with future population increases, the municipal authority now should take positive measures basically by due reference to the urban development plan reflecting full consensus of local communities. Urban area population and dimensions (Note) 1980 (A) 2000 (B) Urban area population (1,000) 1,600 617 Urban area population concentration rate (%) . 96 Urban area dicensions (ha) 4,000 8,000 Urban area population density (person/ha) 154 Direction of urban area expansion



× 100%

260

200

82

(Note) Not including residential town (1,000 ha, 160,000 population)

San Francisco del Rincon City

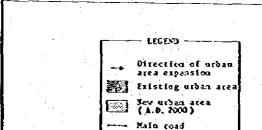
Outline

As observed from an example of residential development on the hilly area in the northern part of the city, this city is holding its position as the housing supply town for Leon City.

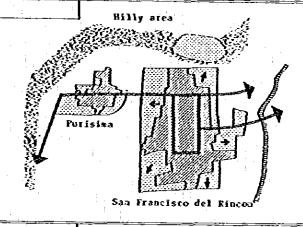
As the population in the urban area of Leon City approaches its critical limit in A.D. 2000, the population in the area between San Francisco del Rincon City and Leon City is expected to increase. Proper countermeasures must be taken after fully considering the role and functional share to be performed by San Francisco del Rincon City in the urban sphere of Leon City.

It is further necessary to promote development of the urban area of San Francisco del Rincon in close coordination with the neighboring urban area of Purisima de Bustos (with area of 54 ha and population of 7,500 in 1980).

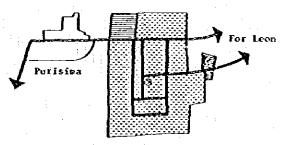
| Urban area population and dimensions | | | |
|--|-------------|----------|--------------------------------|
| | 1980 (A) | 2000 (B) | $\frac{(B)}{(A)} \times 100\%$ |
| Urban area population (1,000) | 36 | 57 | 160 |
| Urban area population concentration rate (2) | 56 | 56 | |
| Urban area dimensions (ha) | 340 | 550 | 160 |
| Urban area population density (person/ha) | 105 | 105 | 100 |



Direction of urban area expansion







San Francisco del Rincon

APPENDIX 5-1 ATPF Passengers, GDP and Population of Mexico

| Year | ATPF Passengers | GDP | Population |
|------|--------------------|---------|------------|
| 1972 | 499 | 502,086 | 52,640 |
| 1973 | 509 | 544,307 | 54,529 |
| 1974 | 525 | 577,568 | 56,496 |
| 1975 | 589 | 609,976 | 58,416 |
| 1976 | 700 | 635,831 | 62,329 |
| 1977 | 783 | 657,722 | 63,822 |
| 1978 | 836 | 711,983 | 65,844 |
| 1979 | 1,004 | 777,163 | 67,899 |
| 1980 | 1,151 | 841,855 | 69,336 |

Source: "Autotransporte Publico Federal y Equipo de Transporte", SCT; "Informe Anual 1982", Banco de Mexico

Note: ATPF passengers; 1 million passengers CDP; 1 million pesos in 1970 year prices population; 1,000 persons

APPENDIX 5-2 Origin - Destination Table of Bus Passengers in 1982 (Monthly)

| | Destinacion | -1 | 2 | 'n | , | 8 | 9 | | 8 | 6 | 10 | ä | 77 | ព | 77 |
|----------|----------------|-------------------------|-------------------|---------|---------------|------------------------------------|-----------|-----------------------|------------|----------|------------|---------|---|------------|----------|
| ò | Ortgin | S.F.Rincon Leon Silno I | 2.non | Stino | Irapuato | rapuato Salamenca Villagran Calaya | Villegran | | A.E.Crande | Acambaro | V.Santiago | Penjamo | A.E.Crande Acambaro V. Santiago Panjamo S.M.Allende Guanajuaro S.Felipe | Guanajuaco | S.Felipe |
| ~ | 1,40m | 2,514 | | | | | : | | | | | | | | - |
| <u>"</u> | Silao | 113 | 137,039 | | | | | | | | | | | | |
| 9 | Trapuace | 278 | 68,417 59,598 | \$9.598 | | | | | | | | | | | |
| 3 | Salamence | 21 | 18,601 | | 2,321 141,642 | | | - - - - - | | | | | | | |
| \$ | Villagran | 0 | 377 | 1.6 | 3,076 | 171 | | | | | | | | : | |
| ^ | Coleya | 799 | 22,354 | 2,417 | 33,474 | 720'14 | 119,766 | | | | | | : | | : |
| œ | A. E.Grande | 0 | 312 | 35 | 382 | 298 | 140 | 7,954 | | | | | | | |
| ٥ | Acambaro | 0 | 707 | 384 | 685 | 377 | 077 | 133,423 | 2,518 | | | | | | |
| og | V. Santingo | 0 | 18,748 | 533 | 58,422 | 138,010 | 817 | 33,492 | 161 | 4,329 | | ÷ : | | | |
| ជ | Penjamo | 703 | 876 | 1,100 | 38.623 | 666 | O | 237 | \$7 | 0 | 0 | | | | |
| 1.2 | S. M. Allande | TE. | 1,971 | 284 | 352 | 82 | 21 | 44,084 | 103 | 2.257 | 0 | C | | | |
| 5 | Granaj na-co | 271 | 121,909 90,224 11 | 90,224 | 118,430 | 11,927 | 0 | 18,816 | 167 | 564 | 8,667 | 293 | 5,646 | | |
| 7. | S. Felipe | 20 | 3,187 | 36 | 0 | 0 | Ó | 0 | 0 | 0 | 0 | 0 | 22 | 0 | |
| 2 | S.J. Teurubide | 67 | 1,802 | 0 | 0 | 0 | 0 | 376 | 17 | 0 | 0 | 0 | 4,767 | 3,803 | 1,118 |

SOURCE: The Scate Covernment

APPENDIX 5-3 Population of Each Zone in 1982

(Unit: Person)

| No. | Zone Name | Population |
|-----|-----------------------|------------|
| 1 | Apaseo el Grande | 84,835 |
| 2 | Celaya | 237,489 |
| 3 | Villagran | 94,921 |
| 4 | Salamanca | 169,826 |
| 5 | Irapuato | 273,957 |
| 6 | Silao | 121,440 |
| 7 | Leon | 698,401 |
| 8 | Sn. Fco. del Rincon | 92,327 |
| 9 | Acambaro | 337,895 |
| 10 | Valle de Santiago | 306,841 |
| 11 | Penjago | 246,789 |
| 12 | San Miguel de Allende | 172,989 |
| 13 | Quanajuato | 186,327 |
| 14 | San Felipe | 85,790 |
| 15 | San Jose de Iturbide | 193,765 |
| | Total | 3,303,592 |

(Source: The State Government)

APPENDIX 5-4 Road Network and Bus Services within the State B. Irapuaco Salamanca B.Salamancao

- 173 -

| nos | : | | | | |
|-----------------------|---|---|---|--|---|
| person | | | | | |
| Units | VILLAGRA | . 33355355 | 200 84 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 16- 26- 548234- 10TAL | 20000000000000000000000000000000000000 |
| | 0 10 | 00000000 | 00000000000000000000000000000000000000 | 28412. 21 21 21 21 21 21 21 21 21 21 21 21 21 2 | 000000000000000000000000000000000000000 |
| | SALAMANC | 0000000 | 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | 24. 37. 576460. 3. FEL10E | 00000000000000000000000000000000000000 |
| | ა > | 00000000 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 323278. 323278. 6UANJUTO | 00000000000000000000000000000000000000 |
| in 2000. | 7 IRAPUATO | 68 68 | 00000000000000000000000000000000000000 | 2407844. 5.7. A. A. C. C. | 00000000000000000000000000000000000000 |
| assengers Project, | 511.40 | 0000000 | ###################################### | * 1 + F O | 000000000000000000000000000000000000000 |
| of Bus P thout the | ۲۰ 4 | 11147.11 00000 % 9 8 4 8 8 6 8 8 7 8 | NOTE 04 100000 100404404000 10040440400 | | 8 8 24466666666666666666666666666666666666 |
| on Table (W) | 1 | ► WHO | 111 111 11 11 11 11 11 11 11 11 11 11 1 | 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 8 |
| Destinati | 2 NO3 1 | 74 74 74 74 74 74 74 74 74 74 74 74 74 7 | 0 | 6 404 6 404 6 404 6 404 | 00000000000000000000000000000000000000 |
| Origin – [| ₹ : | 00004006 | 24 44 E W | 2267 2267 227 237 24 | 20000000000000000000000000000000000000 |
| O | A S R S R S R S R S R S R S R S R S R S | 00 K K K K K K K K K K K K K K K K K K | 7 | 25. 78. 20466. 12 | 20000000000000000000000000000000000000 |
| PENDIX 5-5 | 1 | | | 8.16.17 20.16.17 20.16.17 20.16.17 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |

| petnon | | . • | | | |
|------------------------------|------------|---|---|---|--|
| Unic: | VILLAGAN | 030303 | O- 0- 0- 0- 0- 0- 0- 0- 0- 0- 0- 0- 0- 0- | 4000 4000 4000 4000 4000 4000 4000 400 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |
| | C 6 | 99999 | OCCOVANC. | 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | N# 000000000000000000000000000000000000 |
| | SALAMANC | 00000 | | 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | 0 w 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |
| | w · | 00000 | | 28 08 08 08 08 08 08 08 08 08 08 08 08 08 | 00000000000000000000000000000000000000 |
| in 2000 monthly) | 6 IRAPUATO | 000000 | 00000000000000000000000000000000000000 | W 10 00 00 00 00 00 00 00 00 00 00 00 00 | 2 000000000000000000000000000000000000 |
| assengers Project, π | SILAO | 000000 | 6.40 m 4 4 N W 4 | 307 928 928 300 1774 354 | E |
| Railway Pa With the P | ۵ | 000000 | TONGONO NO | 20 00 00 00 00 00 00 00 00 00 00 00 00 0 | 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 |
| Table of Ra | EJ FJ | ஆவ ஆவ | 4 6.4 0 0 0 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | « « « « « « « « « « « « « « « « « « « |
| Destination Ta (Case 1, C | 2 LEÓN | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 200001 200001 200001 200001 1450001 145001 145001 145001 | 8 | 4 000000000000000000000000000000000000 |
| 1 | | 0046 NA 0046 NA 000 000 000 000 000 000 000 000 000 0 | TTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTT | 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 |
| Origin | S.F. WACK | 0000 0000 0000 0000 | | 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 30 00000000000000000000000000000000000 |
| × 5-6 | ; ; | 3 - 4 - 8 NG C C C C C C C C C C C C C C C C C C | N 6 CKN -1 O O O O A | ###################################### | 24 24 24 24 24 24 24 24 24 24 24 24 24 2 |
| NDIX | | | جا جا جا جا جا جا | A C C C C N N N | 44,44,44,44,44,44,44,44,44,44,44,44,44, |

| person | | | | | | | | - | | | | | | | | | | | | | | | | | | : | |
|---------------------------------------|---------------|---|---------------------------------------|-------|---|--|---------------------------------|-------------------|-------------------|-------------------|---------|--|-----------------|------------|---------|--------|-------|--------------------|------------|--------|--------|---------|------------|----------------------------------|-------------|---|---------|
| : : : : : : : : : : : : : : : : : : : | VILLAGRN | 00 | 40 | | 900 | 33 | | F 50 | 6 60 4 0 0 0 4 | 35 | 6 | 171 | j 4 | • | | 25550. | 51323 | 579069. 52087S. | . 297567 | 59995 | 17545. | 4567 | 52533 | 42965 | 26275 | 1025. | 200 |
| | 4. O. | 66 | | | | 36 | 10054 | 0 | | 135 135 135 | 1695 | 2444 | | * | | | | | . • | | | | | 00 | 00 | 0.0 | * |
| : | SALAMANG | 66 | 000 | 96 | 666 | 20.4 | 178022 | ~~ | ۲. دخ | 1887 | 25190 | 7.06.81 | 1 3 d | | | 00 | | င်ငံ | o c | 5 6 | | 000 | | . | o d | . | őő |
| | න U | 00 | 000 | 56 | 9 | 200 200 200 200 200 200 200 200 200 200 | 4 M | | 3096. | | 8703 | 20.75.00 1.00.75.00 1. | N A D | | | †. † | | 50 | o d | | 00 | 0.0 | | 66 | _ | o c | 56 |
| in 2000 monthly) | IRAPUATO | 00 | 000 | 561 | | 2087 | 151093 | ~~ • | ~~. | ė~ | 160857. | 788847 | Σ | , c | 56 | | င်စ | | င် င | | 00 | o d | 5 6 | 66 | 00 | 00 | |
| Issengers ; | SILAO | 000 | 000 | | 41047 | P 00 ~ | 7 -7 6 | | 2040 | * 0 828 | ဝ်ဋ | 177433. 1 | PENJAMO | | | | o c | | င် ဝ | | 00 | óć | | 00 | 213. | 7. | 242. |
| tilway Pas th the Pr | · • | 000 | 500 | 9 | 9 P P P | 2.5 | 4 # 4 40 0 - 60 # - F3 | P P C | | 2 KV | 5335 | 88 80 10 10 11 | - | ć | 500 | 50 | o c | | 0 0 | 8 | | óć | | o n | , 666° | n . : | *0697 |
| le of Rai se 2, Wit | 4 | 000 | 90 | 8 | 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | 000 | | | 4475 | | | 736. | ACAMBARO | | | 55 | • • | 861 | | , d | 56 | 00 | 0 | 00 | 591. | 00 | 602 |
| ttion Tab (Ca | F F O ₹ | 000 | 926970 | 7.6 | 162462 | 22 | 143372 | 83 | ₩ | 00 | | 7497 | 14. A.E.GRND | | i d | | 0 0 | | • • • | 0 | | | 0 | DΛ | | * • & C | 374 |
| - Destination | ~ . | 00 | 2000 2000 2000 2000 | 20.00 | 1 4 0 | 27.4 | 35.46 | | 1001 | • | 10640 | | P3 (** | . 6 | 000 | | 56 | | | 6 | 50 | 00 | m 1 | 0 | 4018 | - - | 71222. |
| Origin | S.F.RNGN | *** | * * * * * * * * * * * * * * * * * * * | * 12 | 25 | 20 CO | | NE | ~ < |) AC (| ~ 0 | 11274 | 12 CELAYA | | 00 | 0,0 | | ó | 56 | : • | 96 | 309451. | 0 | 1000 000 000 000 000 | 35056 | 490 | 388985 |
| ထို | | 2 0 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | 600 | | 8 C 9 SALAMAN | 0 0 1 VILLA | W +7 | ~ to | 40 | - 00 4 | > A | 21 S.J.TRB 22 TOTAL | | 1 S.F.RNGN | L E O N | w | , e, | Ë. | 9 SALAMANC | O é | - N | | S 4 | 0 10 | 18 5-M-ALND | 0 0 1 1 1 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 | 2 TOTAL |
| × | | | | 1 | | | | | | | | | | | | | | | | | | | | | | | |

| person | | - | | | | | |
|------------------------|-----------|--|---|---|--|--|--|
| Unit: | VILLAGEN | 9999 | 000000 | 66 66 66 66 66 66 66 66 66 66 66 66 66 | 34. 38. 18. 18. 18. 18. 18. 18. 18. 18. 18. 1 | 44144444444444444444444444444444444444 | 295277 295277 28292 17592 388032 284979 277664 11980 2775 11980 |
| | | 0000 | 000000 | 00 12 | 4 | 0000000000 | 50000000000 |
| | SALAMANG | 00000 | . ~ | ふりかいりひと | 04 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | 000000000 | 10000000000000000000000000000000000000 |
| * . * . * | ສ) | 0000 | % % % % % % % % % % % % % % % % % % % | 60 | 48.75 8.85 8.85 8.85 8.85 8.85 8.85 8.85 | 000000000 | , , , , , , , , , , , , , , , , , , , |
| | IRAPUATO | 0000 | ∞~~ | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 100 0 | 0000000000 | 117900 117900 10597 |
| in 2000 monthly) | SILAO | 60000 | 0.00 400 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | 000000000 | , y y y o o o o o o o o o o o o o o o o |
| ssenger: roject, | ν, a | 00000 | 11111 200 200 200 200 200 200 200 200 20 | | 8 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 | 000000000 | 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 |
| of Bus Pa ith the P | 7 | 0000 | | M- M- M- | 8 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | 0000000000 | 2000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |
| n Table ase 2, W | r reon | OCOMA Or NY | 24 20 20 20 20 20 20 20 20 20 20 20 20 20 | 0 to 20 to 40 to | 0 0 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | 0000000000 | N CC 3 |
| Destinatio (C | r N | 00486 | | 3 M 4 M 4 M 6 | 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | 0000000000 | 27 77 77 77 77 77 77 77 77 77 77 77 77 7 |
| Origin - De | S.F.RNGN | 2000 0000 0000 0000 0000 0000 | 2 m - 2 to m | 4 1 | 252 252 252 133 9192 9192 661AYA | 0000000000 | 38 137 137 137 137 137 137 137 137 137 137 |
| ò | · . : | | S C C C C C C C C C C C C C C C C C C C | 12 CELLACK 12 CELLACK 14 A TELCACK 15 ACAMBARO 16 SANTIAGO 17 PENJARO 17 PENJARO | | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 20000000000000000000000000000000000000 |

APPENDIX 5-10 No. of Passengers and Share by Time Zones of Mass Transit Railway in Mexico City

(Unit: 1,000 persons)

| | | | · | | (Gilt: 1,0 | oo persons |
|----------|----------------------|--------|----------------------|--------|----------------------|------------|
| | Tota | 1 | VIA | ı | VIA | 2 |
| - ' , : | No. of passengers | z | No. of passengers | 2 | No. of passengers | * |
| 6 | | | | | | |
| 7 | 67 | 6.36 | 52 | 9.17 | 15 | 3.09 |
| .8 | 82 | 7.79 | 58 | 10.23 | 24 | 4.94 |
| 9 | 88 | 8.36 | 64 | 11.29 | 24 | 4.94 |
| 10 | 67 | 6.36 | 47 | 8,29 | 20 | 4.12 |
| 11 | 56 | 5.32 | 36 | 6.35 | 20 | 4.12 |
| 12 | 54 | 5.13 | 31 | 5.47 | 23 | 4.73 |
| | 51 | 4.84 | 27 | 4.76 | 24 | 4.94 |
| 13 14 | 59 | 5.60 | 29 | 5.11 | 30 | 6.17 |
| 15 | 61 | 5.79 | 30 | 5.29 | 31 | 6.38 |
| 16 | 64 | 5.03 | 31 | 5.47 | 33 | 6.79 |
| 17 | 54 | 5.13 | 27 | 4.76 | 27 | 5.56 |
| 18 | 66 | 6.27 | 30 | 5.29 | 36 | 7.41 |
| .° L9 | 83 | 8.36 | 33 | 5.82 | 55 | 11.31 |
| 20 | 71 | 6.74 | 26 | 4.59 | 45 | 9.25 |
| 21 | 52 | 4.94 | 18 | 3.17 | 34 | 7.00 |
| 22 | 40 | 3.80 | 14 | 2.47 | 26 | 5,35 |
| 23 | 23 | 2.18 | 10 | 1.76 | 13 | 2.67 |
| 24 | 10 | 0.95 | 4 | 0.71 | 6 | 1.23 |
| otal | 1,053 | 100.00 | 567 | 100,00 | 486 | 100.00 |

(Source: "Anuario de Operación 1978", Metro de Mexico)

H 0 10 11 12 450 13 celaya 2.0 2.0 2.0 10. 45. APPENDIX 6-1 Operation Line Chart (o ည္သ 5'12' 650 2.0 , 1 Apaseo <u>§</u>

- 180 -

APPENDIX 6-2 Running Time (1)

Double track, EC 4M2T (1920 kW)

| 1 | o the North | b | 1 | | To the Sout | h : |
|------------------|-------------------|--------------|------------------|-------------|----------------|------------------|
| Stopping time | Operating time | Distance | Station | Distance | Operating time | Stopping time |
| 3011 | 3'45" | 4.5 kg | Apaseo | 4.5 ke | 3'45" | |
| 30" | 5'30" | 7.95 | Celaya | 7.95 | 5"30" | 30" 30" |
| 30" | 11'10" 8'30" | 19.65 | Villagran | 19.65 | 11'10" | 30" |
| 30" | 5145" | 14.7 3.4 | [8] | 14.7 8.4 | 8'30" 5'45" | 39" |
| 30" 30" | 8130" | 14.3 | Salamanca | 14.3 | 8'30" | 30" |
| 60" | 5130" | 8.25 | [C] | 8.25 | 5'30" | 30" 60" |
| 30" | 17*20" 4*45" | 32.55 6.2 | Silao | 32.55 | 17'20" | 30" |
| 30" | 6"45" | 10.5 | (D) | 10.5 | 4145" 6130" | 30" |
| 30" 60" | 9145" | 15,9 | (E) | 15.9 | 9"45" | 30" |
| 30" | 5*30" | 8.1 | Leon [F] | 8.1 | 5"30" | 60" 30" |
| | 9*15" | 16.12 | SFD Rincon | 16.12 | 9130" | |
| 7100" | 102*00" | 167.12 | Total | 167.12 | 101'30" | 7"00" |
| 9 | 2.0 kg/h | | Concercial speed | | 92.4 ka/h | L |

APPENDIX 6-3 Running Time (2)

Double track, EC 4M2T (1920 kW)
DL (3300 HP), PC 6 CARS (240 ton)

Onerating time S

| | | Operating | g time | Stopping |
|------------------|----------|-------------------|-----------|----------|
| Station | Distance | EC | DL | time |
| Apaseo | | | | |
| | 4.5 km | 3145 ⁿ | 3'45" | |
| [A] | 7.95 | 5130" | 514511 | 30" |
| Celaya | 19.65 | 11'10" | 11'15" | 30" |
| Villagran | 1.1 | | | 30" |
| [B] | 14.7 | 8*30" | 9'00" | 30" |
| | 8.4 | 5145" | 6*00" | |
| Salamanca | 14.3 | 8'30" | 8145" | 30" |
| {C} | 8,25 | 5'30" | 6'00" | 30" |
| Irapuato | | | | 60" |
| Silao | 32.55 | 17'20" | 18'15" | 30" |
| | 6.2 | 4145 ⁿ | 5115" | |
| (D) | 10.5 | 6*45" | 7'15" | 30" |
| (E) | 15.9 | 9145" | 10'15" | 30" |
| Leon | | | | 60" |
| [F] | 8.1 | 5'30" | 5130" | 30" |
| • | 16.12 | 9115" | 913011 | 30 |
| SFD Rincon | | · | | |
| Total | 167.12 | 102 00" | 106'30" | 7,00,1 |
| Commercial speed | | 92.0 km/h | 88.3 km/h | |

APPENDIX 6-4 Running Time (3)

Single track, EC 4M2T (1920 kW)

ingle track, EC 4M2T (1920 kW)

[F] -- Silao Double track

*Peak hour (morning) 25 Hinute headway

| 1 | o the North | | | 7 | o the South | |
|------------------|----------------|-------------|--------------------|-------------|----------------|---------------------------------------|
| Stopping time | Operating time | Distance | Station | Distance | Operating time | Stopping |
| 30" | 3*45" 5*30" | 4.5 km | Apaseo | 4.5 km | 3*45" | 30" |
| 60" | 7 30 | 9.85 | Celaya | 7.95 | 5*30" | 50" |
| | 11*30" | 9.8 | (1) | 9.85 9.8 | 11'30" | : . |
| 60'' | 11'30" | 7.4 | Villagran (2) | 7.4 | 11°30" | 60° |
| 60" | | 2.3 | [8] | 7.3 | 11 30 | 60" |
| 60" | 5°45" 4°45" | 7.3 6.4 | Salamanca | 7.3 6.4 | 5145" 4145" | 60" |
| 60" 30" | 5'30" | 7.9 | (3) | 7.9 | 5"30" | 60" |
| 60" | 5'30" | 8.25 | [C] Irapusto | 8.25 | 5*30" | 30" 60" |
| 1 | 11*30" | 8.1 8.15 | (4) | 8.1 8.15 | 11*30" | |
| 60" | | 8.15 | (5) | 8.15 | · | 60" |
| 30" | 11'30" | 8.15 | (6) Silao | 8.15 | 11'30" | 30" |
| 30" | 4*45" 6*45" | 6.2 | [D] | 8.2 | 4*45" | 30" |
| 30" | 9145" | 10.5 | [3] | 10.5 | 6*45" 9*45" | 30" |
| 60" | 5*30". | 8.1 | Leon [F] | 3.1 | 5*30" | 60" |
| 6°00" | 5*30** | 1.9 | (7) | 7.9 | 9145" | 60" |
| : | 5*30" | 8.22 | SFD Rincon | 8.22 | | |
| 17'30" | 114'30" | 167.12 | Total | 167.12 | 113'15" | 11"30" |
| | 75.9 km/h | | Comercial speed | | 80.4 kg/h | · · · · · · · · · · · · · · · · · · · |

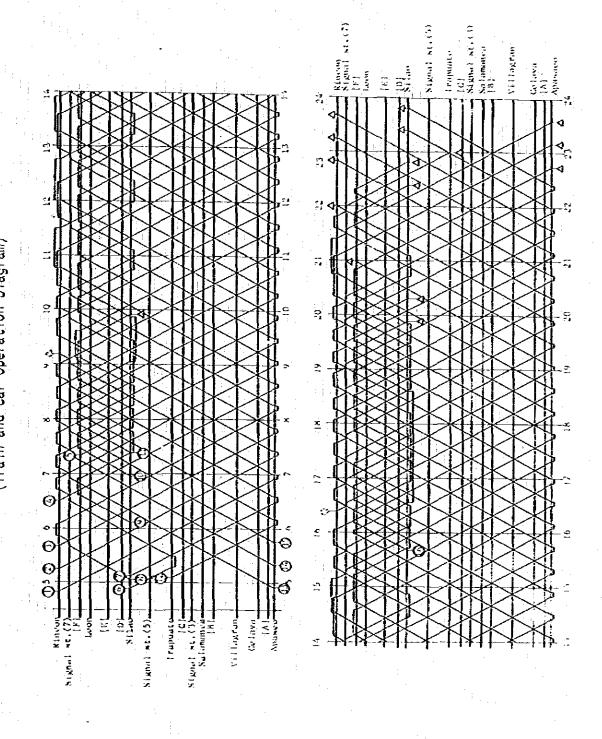
APPENDIX 6-5 Running Time (4)

Single track, DL (3300 HP) + PC 6 CARS (240 ton)

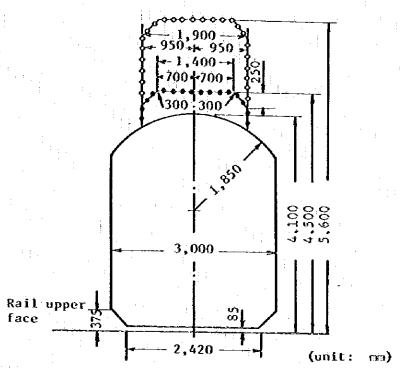
- * [F] -- Silao Double track * Peak hour (morning) 26.5 Minute headway

| To | the Sorth | | | | To the Sout | h |
|------------------|-------------------|----------|---------------------------------------|---------------------------------------|----------------|--------------------|
| Stapping time | Operating time | Distance | Station | Distance | Operating time | Stopping time |
| 30 ^{rt} | 3*45" | 4.5 km | Apaseo {A} | 4.5 kg | 3'45" | 30" |
| | 5145" | 7.95 | | 7.95 | | |
| 60" | | 9.35 | Celaya | 9.85 | | 60" |
| | 12'15" | 9.8 | (1) | 9.8 | 12'15" | |
| 50' ¹ | • | 7.4 | Villagran | 7.4 | | 60" |
| | 12'15" | | (2) | | 12"15" | |
| 50" | i | 7.3 | [B] | 1.3 | | 60" |
| 60" | 6*00" | 7.3 | Salamanca | 7.3 | 6'00" | 60" |
| 60" | 4145" | 6.4 | (3) | 6.4 | 4145" | 60" |
| 30" | 51450 | 7.9 | [c] | 7.9 | 5"45" | 30" |
| 60" | 6"00" | 8.25 | | 8.25 | 6*00" | |
| 60. | | 8.1 | Irapuato | 8.1 | | 60" |
| | 12'15" | 8.15 | (4) | 8.15 | 12*15" | |
| 60" | . * | 8.15 | (5) | 8.15 | | 60" |
| | 12*15" | 8.15 | (6) | 8.15 | 12'15" | |
| 30" | 5*15" | | Silao | | | 30" |
| 30 " | . * | 6.2 | [D] | 6.2 | 5*15" | 30'' |
| 30" | 7'15" | 10.5 | [3] | 10.5 | 7*15" | 30" |
| 60" | 10*15" | 15.9 | Leon | 15.9 | 10,12. | 60" |
| 60" | 5 130" | 8.1 | { F } | 8.1 | 5130" | 60" |
| 7*45" | 5°30° | 1.9 | | 7.9 | 01454 | |
| 7. | 5" 30" | 8.22 | (7) | 8.22 | 9'45" | ! : . - |
| | | <u>:</u> | SFD Rincon | | 114. | |
| 18*45" | 119'45" | 167.12 | Total | 167.12 | 118'30" | 11'30" |
| , | 2.4 ke/h | | >==================================== | · · · · · · · · · · · · · · · · · · · | 77.1 ko/h | |

APPENDIX 6-6 Transportation Plan in 1995 and 2000 (Train and Car Operation Diagram)



1.3 ä APPENDIX 6-7 Example of Train Diagram (in 2010) 7 ဝှ -Na Lumanaca i rapusito. VIIIngran



- Basic elearance
- Clearance to the device installed on roof in case when the transforming device of an electric car which is operated by AC electric power is folded.
- when the transforming device of an electric car which is operated by AC electric power is raised.

APPENDIX 6-9 Hajor Design Specifications of Car

Principal characteristics of rolling stock are shown below.

1) Electric system Single-phase AC 25 kV

| 2) | Kind of car | | | | Approximate |
|----|--------------------------------------|----|-----------------|-------------|---------------|
| | Control electric motorcar with cab: | Mc | Capacity 112 | No. of seat | weight (tons) |
| | Electric motorcar (with pantograph): | H. | 124 | 76 | 48 |
| | Control trailer with cab: | Tc | 112 | 64 | 43 |
| | Trailer (intermediate): | T | 124 | 76 | 39 |
| | Electric motorcar (intermediate): | M | 124 | 76 | 41 |

3) Train formation

3-car: Mc M* Tc

6-car; Ne N' T N N' Tc

9-car: Mc M' T H M' T M M' Te

4) Rolling stock performance

Maximum speed: 130 km/h

Acceleration: 0.43 m/s²

Deceleration: Normal use 0.70 m/s²

Emergency 0.83 m/s²

5) Continuous rating (1 unit, around NM')

Output: 960 kW

Tensile force: 4,860 kg

Speed: 72 km/h

6) Dimensions of body

Length: 20,000 mm (in case with cab 21,000 mm)

Width: 2,949

Maximum height: 3,895

Height of folded

pantograph: 4,141

Distance between centers

of trucks: 14,150

7) Truck

Wheel diameter:

860 mm

Fixed shaft distance:

2,100

Spring system:

Air spring

Gear ratio:

22:77 = 1:3.50

8) Main motor

System:

Pulsating series notor

Continuous rating:

120 kW

Rated voltage:

375 V

Rated current:

360 A

9) Control system

Power:

Series-parallel, weak magnetic field, regenerative brake total control system

Electromagnetic direct control brake with

power generating brake

Brake:

ATS

Safety system:

10) Body structure

Body:

Made of steel

Side sliding door:

Automatic two-panel sliding door

End door:

Sliding door system

Gangway

Apron lifting system

Seat:

Open-sided, semi-cross type

Ventilation:

Natural and fandelia

Illumination:

Fluorescent and emergency

Coupler:

Direct tube attaching system

APPENDIX 6-10 Inspection Workload and Repairing Capacity at Car Depot

| | | | 1990 | 19 | 1995 | 2000 | 00 | 2010 |
|------------------|----------------|-------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| | | | Stage 1 | Stage 1 | Stage 2 | Stage 2 | Stage 3 | Stage 3 |
| =: | Number of cars | Every 2 months | 1.62 cars | 1.62 | 2.62 | 5.25 | 5:55 | 8.50 |
| | for inspection | Annual | 0.16 | 0.16 | 0.26 | 0.52 | 0.56 | 0.86 |
| ન છ જ જ | E) | Every 2 months | 3 cars X 1 track | 3 cars x I track | 3 cars × l track | 6 cars × l track | 6 cars × 1 track | 6 cars × 2 tracks |
| | capacity tor | Annual | 2 cars x l track | 2 cars x I track | 2 cars X 1 track | 2 cars × 1 track | 2 cars X. I track | 2 cars × 1 track |
| | Number of cars | Every 2 months | 1.62 | 1.62 | 2.38 | 4.76 | 4.95 | 8.03 |
| | for inspection | Annual | 0.16 | 0.16 | 0.24 | 87.0 | 67.0 | 0.80 |
| Case 2 | Accommodating | Every 2 months | 3 cars X 1 crack | 3 cars X 1 crack | 3 cars × 1 track | 6 cars X l track | 6 cars × l track | 6 cars X 2 tracks |
| | repair | Annual | 2 cars X 1 track | 2 cars × 1 track | 2 cars X 1 track | 2 cars × l track | 2 cars × l track | 2 cars × l track |
| | Number of cars | Every 2 months | | | 2,62 | 5.25 | 5.55 | 8.50 |
| 6 | for inspection | Annual | | | 0.26 | 0.52 | 0.56 | 0.86 |
| າ ຍ ຄ ສ | Accommodating | Every 2 months | - | | 3 cars × 1 track | 6 cars x l track | 6 cars × l track | 6 cars × 2 tracks |
| | repair | Annual | | | 2 cars x 1 crack | 2 cars X | 2 cars x l track | 2 cars x 1 track |

2. Two-month inspection is scheduled for one (1) day to inspect each unit of train makeup. Note: 1. Annual inspection is scheduled for two (2) days to inspect each unit of two (2) cars.

APPENDIX 6-11 Inspection Workload at Car Workshop

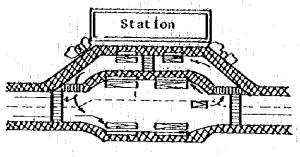
| | | 1990 | 1995 | 95 | 20 | 2000 | 2010 |
|---------------------------------------|---|----------------------|----------------------|-----------------------|------------------------|-----------------------|-----------------------|
| : | | Stage 1 | Stage 1 | Stage 2 | Stage 2 | Stage 3 | Stage 3 |
| | Key parts check | 1.01 cars | 1.01 cars | 1.64 | 3.28 | 3.47 | 5.38 |
| , , , , , , , , , , , , , , , , , , , | General inspection | 1.26 | T-26 | 2.05 | 4.10 | 4-34 | 6.72 |
| 4 6 5 5 | Total | 2.27 | 2.27 | 3.69 | 2.38 | 18-7 | 12.10 |
| | Number of trains staying at workshop | 3 cars x 1 makeup | 3 cars x 1 makeup | 3 cars x 2 makeups | 6 cars X- 2 makeups | 6 cars × 2 makeups | 6 cars x 2 makeups |
| | Key parts check | 1.01 | 1.01 | 1.49 | 2.98 | 3.09 | 5.02 |
| , , , | General inspection | 1.26 | 1.26 | 1.86 | 3.72 | 3.87 | 6.27 |
| บ ผ ส ว | Total | 2.27 | 2.27 | 3.35 | 6.70 | 96.9 | 11.29 |
| : | Number of trains staying at workshop | 3 cars x 1 makeup | 3 cars × I makeup | 3 cars x 2 makeups | 6 cars × 2 makeups | 6 cars x 2 makeups | 6 cars × 2 makeups |
| | Key parts check | - | 1 | 1.64 | 3.28 | 3,47 | 5.38 |
| 6 6 6 6 | General inspection | i | 1 | 2.05 | 01.4 | 4.34 | 6.72 |
|) 9 5 5 | Total | - | | 3.69 | 7.38 | 7.81 | 12.10 |
| . : | Number of trains staying at workshop | | 1 | 3 cars x 2 makeups | 6 cars × 2 makeups | 6 cars × 2 makeups | 6 cars × 2 makeups |

(Unit: m) Croks section X.1 APPENDIX 7-1 Reference Plan of Station Building (1) Minestine platiers leases 140 Track Extra length forfuture extension 200 Reformation of other headen 140 Extra length for Lucure extending 200 continue Side view THE WITH STATE Right-of-way Track Right of way Apaseo el Crande Str. Sen Princiaco del Rincon St. Tattorn <u>-</u> Platform Plan Temposto St. Liver St.

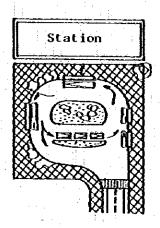
Station building area 3,400 m a 0.et house D Sechanical Wash-D room Parcel room Signal and communication coulpment room APPENDIX 7-1 Reference Plan of Station Building (2) Naiting room Electrical room | F .Plan Concourse Front view 90.0 27 Plan tee ture Need-これ でいる ware adjustment office Information & guide Service: office Scand-by Meeting room ずいい Caest 1,000 <u>۔</u> ڏ Korchouse for person-nel Builli room tor Councered

- 193 -

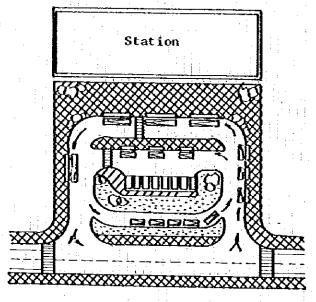
APPENDIX 7-2 Standard of Station Plaza (1)



1,000 m²

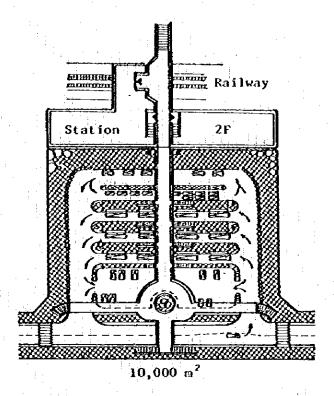


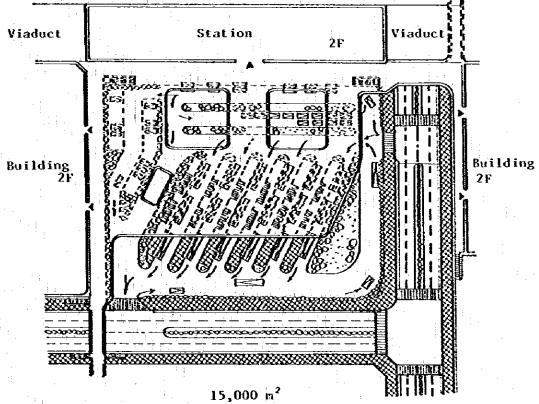
2,000 m²

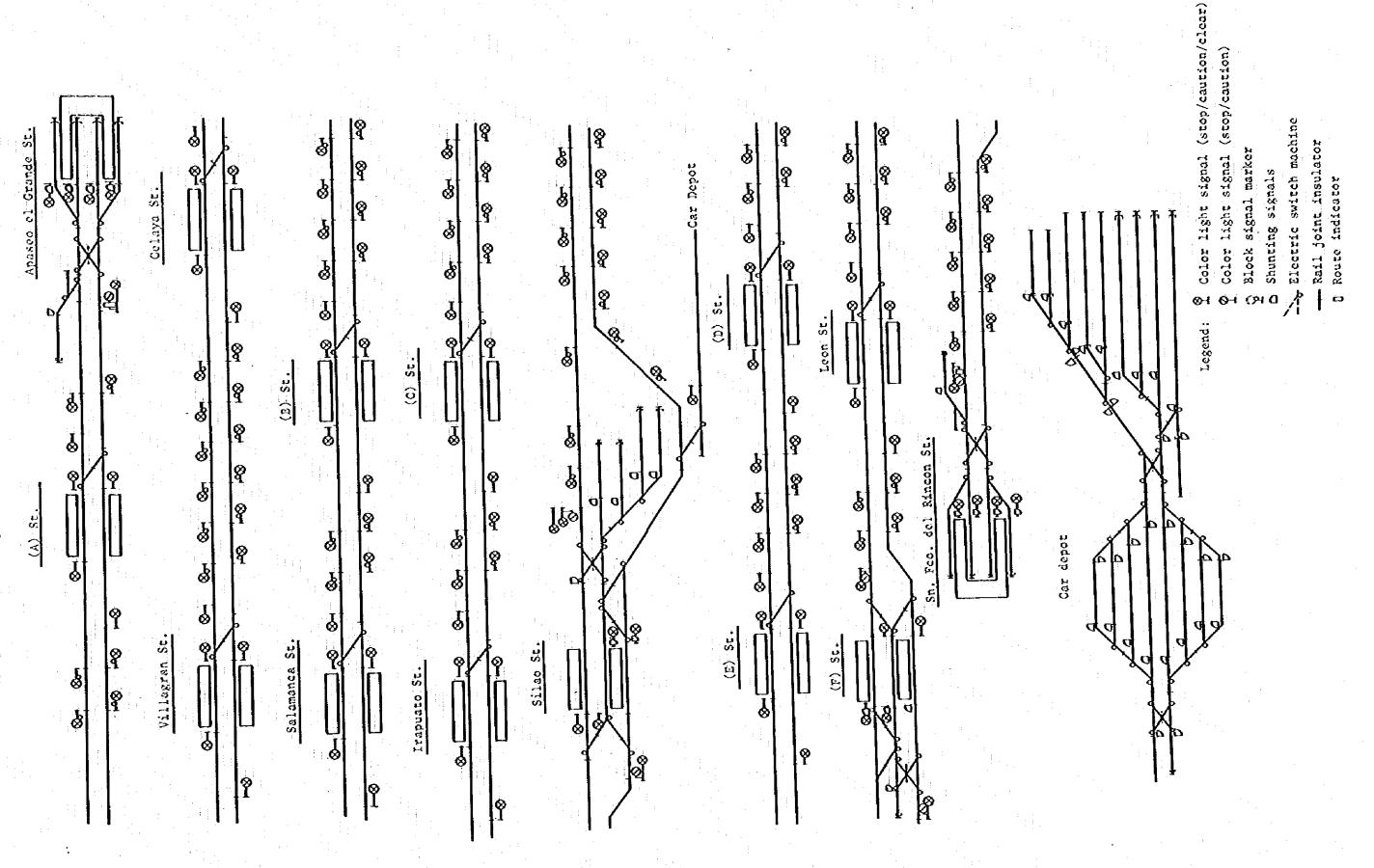


4,000 m²

APPENDIX 7-2 Standard of Station Plaza (2)







APPENDIX 7-4 Composition Diagram of the Telecommunication System

O other station

APPENDIX 9-1 List of Personnel (Case 1)

(Unit: Person)

| F | | | | · | | | (Unit: Person) |
|-------------------------------------|----|----------------|----------------|----------------|----------------|----------------|---|
| | | 1990 - 1994 | 1995 - 1996 | 1997 - 1999 | 2000 - 2004 | 2005 - 2013 | Remarks |
| c.r.c. | ٨ | 11 | 17 | 17 | 8 | 8 | |
| Station | A | 27 | 48 | 49 | 49 | 49 | Administrators (sta- tion master, assist- ant) |
| personnel | В | 63 | 101 | 123 | 161 | 231 | Ticket personnel, train operator |
| | C | 36 | 58 | 62 | 96 | 125 | Ticket, platform personnel |
| Yotormen | A | 31 | 49 | 49 | 45 | 67 | Administrators (section chief, assistant) 50% of motormen |
| | В | 43 | 61 | 61 | 57 | 89 | 50% of motermen, clerical personnel on duty |
| Conductors | A | 2 | 2 | 2 | 2 | 3 | Administrator (sec- tion chief, assist- ant) |
| | В | 51 | 78 | 78 | 73 | 106 | Conductors, clerical personnel on duty |
| | A | 3 | .3 | 3 | 3 | 3 | Administrator (sec- tion chief, assist- ant) |
| Car mainte- nance per- sonnel | В | 19 | 22 | 24 | 24 | 29 | Clerical and technical personnel, 30% of inspection personnel |
| | C. | 21 | 28 | 34 | 34 | 46 | 70% of inspection personnel |
| Management | A | 12 | 18 | 19 | 23 | 28 | 50% |
| personnel | В | 12 | 19 | 19 | 23 | 28 | 50% |
| | A | 86 | 137 | 139 | 130 | 158 | |
| Total | В | 188 | 281 | 305 | 338 | 483 | |
| | С | 57 | 86 | 96 | 130 | 171 | |

| Case 1 | | 1 | | | | | | | | | : | | | | | : | | | | | | | | | | | | (Hil | lion p | esos) |
|---|-------------|---|-------------|-------------------|---------------------|------------------------------|--|--|--|--|--|--|--|--|--|---|---|---|--|--|--|--|--|--|---|--|--|--|--|--|
| DIVESTIBENT OFF | 1934 353 | 1985 610 | 1986 918 | 1987 2253 | 1988 5559 | 1989 9547 | 1990 127 | 1991 143 | 1992 960 | 1993 1455 | 1994 4166 | 1995 -468 | 1996 6604 | 1997 | 1998 | 1999 | 2000 | 2601 | 2002 | 2003 | 2004 | 2005 -578 | 2006 | 2007 -A90 | 2008 | 2009 6786 | 2010 | 2011 | 2012 -1243 | 2013 -1327) |
| HITH ELECTRIFICATION | 353 | | | 2253 | 5559 | 3241 | 1541 | 370 | 1619 | 2673 | 5005 | ****** | 7066 | 1386 | 2810 | 2659 | 3\$ | 547 | 91 | 102 | 4775 | 118 | 123 | 130 : | 137 | 5752 | 606 | 231 | | -24261 |
| SIGNALS & TELECON CIVIL WORK LAW ACQ & COMP CARS | 223 | 371 239 | 740 178 | 950 375 928 | 1583 938 3038 | 633 563 2806 | 136 214 | 307 | 400 223 910 | 667 558 1365 | 265 335 1668 | 45 50 | 633 | 550 88 633 | 917 221 1546 | 367 132 2217 | . : | 386 | | | | •-• | ***** | : | : : | 1193 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | : : | | |
| CAR DEPOT FACILITIES ACCESS BUS -SALVAGE VALUE | : | | | | | 4898 647 | 749 448 | 3 63 | 77 | 84 | 2638 93 | -11 | 6335 93 | 116 | 126 | 166 | 16 | 74 | 91 | 102 | 4670 105 | 112 | 123 | 139 | 132 | 4407 | 406 | 221 | 254 | 457 |
| итиол. | | · : · · · · · · · · · · · · · · · · · · | | | * + : : : | | 1414 | 226 | 650 | 1218 | 817 | 553 | 462 | 1211 | 1591 | 1344 | 35 210 | 494 | 539 | : 588 | 637 | 690 | 753 | 819 | 137 | 151 | 606 2468 | 231 | 256 1498 | 277 24538 -10991 |
| CIVIL NORK LAND ACQ & COMP BUS -SALVAGE VALUE | | | | | | | 1414 | 228 | 291 97 259 | 715 202 391 | 474 343 | 553 | 462 | 510 169 532 | 834 155 602 | 651 693 | 210 | 494 | 539 | 583 | 637 | 690 | 753 | 819 | 889 | 966 | 2468 | 1369 | 1493 | 1649 |
| HAINT/OPE COST DIFF | ****** | | ***** | FREESEE | ######## | 778 | - 2 | -135 | -282 | -457 | -455 | -660 | -974 | 986 | -1370 | 1617 | -1700 | -2028 | -2390 | -2783 | -3212 | -3224 | -3733 | -4289 | -4897 | -5556 | -6279 | -7065 | -7921 | 12639 -8853 |
| FACILITY HAINT COST DIF | F | | | | | 528 | 551 | 168 | 110 | 41 | 164 | 87 | -29 | 107 | -45 | -23 | -48 | -178 | -320 | -475 | -644 | -516 | -717 | -936 | -1176 | -1435 | -1720 | -2030 | -2358 | -2735 |
| MITH ELECTRIC FACILITIES SIGNULS & TELECOM CIVIL MORK CARS CAR DEPOT FACILITIES ACCESS BUS MITHOUT CIVIL MORK BUS | | | | | | 62 72 192 164 38 | 62 72 192 164 38 143 | 62 72 192 164 38 163 | 62 72 192 164 38 187 | 62 72 192 164 38 214 | 89 116 290 164 82 245 | 89 116 290 267 82 242 | 89 116 290 267 82 273 | 89 116 290 535 62 310 | 89 116 290 535 62 350 | 139 134 442 535 82 395 | 139 134 442 565 82 407 | 130 134 442 565 82 434 | 139 134 442 565 82 463 | 139 134 442 565 82 496 | 130 134 442 565 82 529 | 139 134 442 877 82 565 | 130 134 442 877 82 604 | 130 134 442 877 82 645 | 130 134 442 877 82 683 | 130 134 492 877 82 736 | 130 134 442 877 62 785 | 130 134 442 877 82 840 | 130 134 442 877 82 897 | 130 134 442 877 62 958 |
| OPERATING COST DIFF | | | : | : | | 250 | 450 -223 | -30 3 | 605 -392 | 701 -493 | 810 -618 | 986 -767 | -945 | 1302 | 1494 -1325 | 1714 -1594 | 1781 -1652 | 1936 | 2119 -2070 | 2297 -2398 | 2500 -2568 | 2719 | 2959 -3016 | 3219 | 3502 -3721 | 3810 -4120 | 4145 | 4508 -5034 | 4903 -5553 | 5332 -6118 |
| PSHL COST FUEL COST ELEC COST PLINOUT PSHL COST | | | | | | 250 204 46 | 469 410 13 46 692 652 40 | 500 439 14 46 803 757 46 | 537 475 16 46 930 876 53 | 579 514 19 46 1077 1015 62 | 626 559 22 46 1245 1173 71 | 748 662 21 64 1515 1428 87 | 795 707 24 64 1741 1641 | 909 780 27 102 2001 1837 115 | 971 838 31 102 2296 2164 131 | 1041 904 35 102 2635 2434 151 | 1086 949 36 106 2739 2591 157 | 1128 985 36 106 2979 2808 171 | 1173 1927 41 106 3243 3057 186 | 1222 1073 44 106 3539 3328 202 | 1274 1122 47 106 3642 3622 220 | 1471 1296 50 125 4179 3940 239 | 1531 1353 53 125 4547 4287 260 | 1594 1413 57 125 4948 4664 283 | 1661 1476 61 125 5383 5074 | 1735 1545 65 125 5855 5520 335 | 1812 1618 69 125 6370 6006 365 | 1894 1695 74 125 6929 6532 397 | 1981 1777 79 125 7535 7103 431 | 2076 1866 84 125 8194 7725 469 |
| TIME SAVING BENEFIT | ··· | 5 33 2 222 : | | **** | | | -11 | 'n | 43 | 85 | 142 | 542 | 732 | 973 | 1278 | 1660 | 2486 | 2762 | | 3407 | 3783 | 4201 | 4664 | 5176 | 5748 | 6380 | 7043 | 7816 | 8671 | 9619 |
| RET FLOSE EIRR | -353 | -610 9.991 | -918 | -2253 | -5559 | -10325 9.991 | -136 9.991 | 3 9.991 | -635 | -913 9.991 | -3591 | 1691 | -4899 9.991 | 1763 | 1429 | 1761 | 4352 | 4737 9.991 | 5906 | 6676 9.991 | 2858 9.991 | 6003 9.991 | 9027 | 10157 | 11397 9.991 | 7150 9.971 | 15184 | 16018 | 17835 9.991 | 31744 9.991 |

Case 2

HET FLOW FFRR

(Million pesos) 2012 2013 JHIVESTHEHT DIEF -1859 -1138 -463 -525 -445 -175 HETH ELECTRIFICATION SIGIALS & TELECOH CIVIL MORK LAND ACQ & COMP CARS CAR GEPOT FACILITIES ACCESS BUS -SALVAGE VALUE RUCH) IR 1498 -10666 \$28 CIVIL FORK LAND ACQ & COMP -SALVAGE VALUE HAIRTZOFE COST DIFF -3893 -4447 -5052 -3382 -133 -283 -455 -459 -767 -1058 -1103 -1487 -1769 -1836 -2167 -2525 -2916 -3345 ATTECT TOTAL STATES TOTAL TOTA -843 -1062 -1300 -1561 -1645 -2155 -2491 -2859 FACILITY MAINT COST DIFF 24 -128 -142 -159 -280 -422 -576 -85 ELECTRIC FACILITIES SIGNALS & TELECON CIVIL ROCK CARS ₽Ŝ àż CAR DEFOT FACILITIES ACCESS BUS итикит CIVIL NOSK **2U3** -4152 -4589 -5582 -3050 -3385 -3752 -2600 -2740 -1836 -2104 -1626 -1665 OPERATING COST DIFF -252 -363 -392 -498 -618 -797 -974 -1126 -1359 **FSSL COST** FUEL COST 9/4 ELEC COST HITHOUT PSHL COST FUEL COST 3049 3386 2172 2745 ESÉRCIC DESENSE ESTÉCIES ESTÉC TIME SAVING BEHEFIT

9161 10278 11511 7176 15302 16134 17940

6919 6785

2555 4483 4665

10.528 10.

Case 3

| | 1934 | 1785 | 1966 | 1937 | 1988 | 1989 | 1990 | 1991 | 1592 | 1993 | 1994 | 1995 | 1596 | 1977 | 1008 | 1000 | 3000 | 2022 | 2502 | 2007 | 2006 | 400E | 2006 | 2247 | 2002 | 40ÅD | | 4631 | 2012 | 263.7 | : |
|--|-----------------------------|--|---|--|----------------|-----------------|--------------------|--------------------|--------------------|----------------------|-------------------|--|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|--|--|-----------------------------------|----|
| sitiesthent offe | 130 | 233 | 248 ==================================== | 279 | 743 | 1343 | \$385 | 2743 | 3707 | 6627 | 9548 | -2283 | 6649 | | 2093 | 184 | -175 | 53 | 2002 -448 | 2003 -487 | 2604 4138 | -578 | -630 | -690 | -751 | -816 | -856 | 2011 -973 | -1061 | 2013 | |
| SILTH | 130 | | | | | | | 2743 | 4097 | 7549 | 10021 | * ****** | | | | | | | ******* | ****** | ****** | | 22332 2 | *==== | F::552 E: | ********* | # # ################################## | ****** * | | 1 | |
| ELECTRIFICATION STORMS & TELECON CIVIL KORK LIND ACQ & COMP CARS | 136 | 530 | 245 | 174 105 | 695 48 | 353 990 | 225 149 1903 | 449 299 1955 | 674 449 2975 | 2246 1196 3125 | 898 897 279 | 50 | 7111 45 633 | 1846 550 68 1072 | 3583 917 221 2420 | 357 135 863 | 35 | 365 | 91 | 102 | 4775 | 115 | 163 | 130 | 137 | 151 | 158 | 168 | 179 | -19923 | : |
| CAR DEPOT FACTUITIES ACCESS BUS -SALVAGE VALUE | | | | · · | | | | : | | 977 | 7537 420 | 76 0 | 6335 93 | 116 | 126 | 144 | 35 | 74 63 | 91 | 102 | 4670 105 | 112 | 123 | 130 | 137 | 151 | 158 | 168 | 179 | 193 | 1. |
| BITHOUT | 9 | | | 1 | | | i.; . | : | 391 | 917 | 474 | 3058 | 462 | 1211 | 1591 | 1369 | 220 | 494 | 539 | 588 | 637 | 690 | 753 | 819 | £89 | 266 | 1054 | 1141 | 1239 | 20116 ~9575 | |
| CIVIL KCRK LAND ACQ I COMP SUS -SALVAGE VALUÉ | | [k]#]. | | | | | | | 294 97 | 715 202 | 474 | 3998 | 462 | 510 169 532 | 834 155 602 | 651 693 | .i | 464 | | | 637 | | | | | | _ | 1141 | 1239 | : | |
| MAINT/OFE COST OFF | ಪರ ಕ ತ್ತಿ ಕ್ಕ | **** | | | .calt== 8 | ****** | | 2 2 2 2 2 | | | 1238 | -680 | -974 | 004 | 1776 | | -1700 | - 20 28 | 1:2 | -2783 | | -3264 | | | -4697 | -55\$5 | | | | 10923 | |
| FACILITY NATHT COST DIFF | | : | | | | | | | | | 831 | A7 | -59 | 107 | -45 | -93 | | 170 | | -475 | - 644 | -516 | -717 | -936 | -1176 | | -1720 | | | | |
| NITH ELECTRIC FACILITIES SIGNALS & TELECON CIVIL HORK CARS CAR DEPOT FACILITIES ACCESS BUS SITHOUT | | | | | | | | | | | | 89 116 290 267 62 242 | | 89 116 293 535 82 310 | | 130 134 442 535 62 395 | 130 134 442 565 82 | 130 134 442 565 82 439 | 139 134 442 565 82 463 | | | | 139 134 442 877 82 609 | | | | - | | -2368 130 134 492 877 62 897 | 139 134 442 877 82 | |
| CIVIL NORK 605 | | | | | • | | | | .: ' | | 15 | 12 986 | 12 1133 | 1392 | 12 1494 | 27 1714 | 27 1781 | 27 1938 | 27 2110 | 27 2297 | 27 2590 | 27 2719 | 27 2959 | 27 3219 | 27 3502 | 27 3810 | 27 4145 | 27 4508 | 27 4903 | 5332 | |
| CPEPATING COST DIFF | | | | | | | | | | | 376 | -767 | -945 | -1092 | -1325 | -1594 | -1652 | -1851 | -2070 | -2308 | -2568 | -2703 | -3016 | -3353 | -3721 | -4120 | -4559 | -5034 | -5553 | -6118 | |
| FUEL COST FUEL COST FUEL COST FUEL COST FUEL COST FUEL COST | | | | | | | | | | | 376 312 64 | 748 662 21 64 1515 1428 87 | 796 707 24 64 1741 1641 100 | 909 780 27 102 2001 1687 115 | 971 838 31 102 2295 2164 131 | 1641 934 35 102 2635 2484 151 | 2086 914 35 106 2739 2591 157 | 1123 935 38 106 2979 2538 171 | 1173 1027 41 166 3243 3057 185 | 1222 1073 44 105 3530 3328 202 | 1274 1122 47 106 3342 3622 220 | 1471 1296 50 125 4179 3940 239 | 1531 1353 53 125 4547 4287 260 | 1599 1413 57 125 4948 4664 283 | 1661 1476 61 125 5383 5074 308 | 1735 1545 65 125 5855 5520 335 | 1812 1618 69 125 6370 6006 365 | 1894 1695 74 125 6929 6532 397 | 1931 1777 79 125 7535 7103 431 | 1866 84 125 8194 7725 | |
| TIBE SAVING BENEFIT | ======= | ====================================== | | :::::::::::::::::::::::::::::::::::::: | ====== | *==== | ====== | ====== | **** | ±====== | ±====== | 542 | 732 | 973. ::::::::: | 1278 ====== | 1660 :====== | 2486 | 2762 ======= | 3068 | 7107 ****** | 3783 | 4201 | 4654 | 5178 ====== | 5748 | 6380 | 7643 ======= | 7616 ======= | 8671 | 9619 | |
| NET FLOW | -130 11.523 | -239 11.523 | -248 31.523 | -279 12,523 | -743 11,523 | -1343 11.523 | -2282 11.523 | -2743 11.523 | -3707 11.523 | -5€27 11.523 | -10755 11.523 | 3510 11.523 | -4944 11.523 | | 555 11.523 | 3692 11.523 | 4362 11.523 | 4737 11.583 | 5996 11.523 | 6676 11.523 | 2858 11.523 | 8003 11.523 | 5027 11.523 | 10157 13.523 | 13397 31.523 | 12751 11.523 | 14218 11.523 | 35853 11.523 | 17653 11.523 | 28821 11.523 | |

(Million pesos)

APPENDIX 10-1 FINANCIAL ANALYSIS FOR MEXICO NEW RAILWAY DEVELOPMENT PROJECT (1)

| ^ | | _ |
|-----|-----|---|
| 1 3 | 0.2 | 1 |
| 1.4 | | |

| | | | | | | | | | ź | | | | | | | | | | 1 | | | | | | | | | | |
|------------|--|--|--|--|--|---|--|---|---|--|---|--|--|--|---|--|--|---|--|--|---|---|--|---|--------------|---|---|--------------|--|
| 1984 | 1985 | 1986 | 1987 | 1938 | | 1990 | 1991 | 1992 | 1953 | 1994 | 1995 | 19% | 1997 | 1998 | 1999 | 2006 | 2041 | . 2002 | | | | | | | | | (Mi | llion | pesos) |
| ******* | ======================================= | ******* | ***** | ====== | -1346 | -492 ====== | -354 | -193 | | -276 | -84 | -60 | -116 | | AFA | | COOL | 2002 | 2003 | 2004 | 2005 | 9008 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| | | | | : . | | 654 | 992 | 1153 | 136 | 1557 | 2022 | | | ======= ; | 424 ******* | 597 ======= | 891 ==================================== | 1267 | 1678 | 1917 | 1841 | 2376 | 2960 | 3598 | 4295 | 5059 | 5890 | 6798 | |
| | | | | | | | 2.1 | | į | | 2028 | 2336 | 2690 | 3998 | 3569 | 3732 | 4976 | 4452 | 4862 | 5310 | 5800 | 6335 | 6163 | 7669 | 4455 | | | 1 | |
| | | | | | | 4 | | | 1345 | 1833 | 5115 | 5396 | 2606 | 2806 | 3116 | 3184 | 3184 | 3184 | 3164 | | | : . | | | | | | | |
| | | | | | 579 234 | 579 234 | 579 | 579 | 852 579 | 1119 805 | 1398 | 1398 922 | 1603 1225 | 1808 | 2038 | 2107 | 2107 | 2107 | 2107 | 2107 | 2672 | | | | | 3958 | | 3958 | 3958 |
| | | | - | | 80 454 | 80 454 | 60 454 | 60 454 | Εô | 03 | 118 | 359 118 | 389 203 | 389 203 | 359 203 | 496 | 405 | 406 | 405 | 1489 406 | 1843 545 | 1643 545 | 1843 545 | 1843 545 | 1843 | 1843 | 1843 | 2672 1843 | 2672 1843 |
| 433 | 817 | 1165 | 2454 | 6020 | 9938 | 1277 | 354 | 1702 | | | | | | 997 | 1077 | 1077 | 1077 | 1077 | 1077 | 1589 | 284 1285 | 264 1286 | 284 1286 | 264 1286 | 284 1266 | 264 | 266 | 284 | 545 284 1286 |
| 143 290 | 817 | 1165 | 610 1844 | 1650 4370 | 4936 5002 | 327 | | | | 2598 | ± ≟≟±== : 33 | 7037 ===== =: 4771 | | 2906 | 2952 | ======================================= | 580 ==================================== | ****** *: | :===== =: | 4652 | ***** | · | | : ' | 5591 | | | | |
| ***** | : | : ' | 999 | 1666 | 666 | 730 | 354 | _ | | 2502 | 94 | 8928 | 1109 | 2150 | 2251 | : | 18 562 | | | 3517 1135 | | | | ****** | 4101 | :=======:=: | ====== <u>=</u> = | | ====== |
| | | | 353 | 588 | 532 | | | | | | | | 574 | 957 | 333 | | | | | | | | | | 1438 | | | | |
| 203 | 1 - 1 | | | , : . | | | | 285 | 475 | 190 | | : . | 225 348 | 377 581 | 159 232 | | : | | | | | | **** | | | | | | |
| 143 | | | | | | | | 239 | 575 | 345 | 39 | | 91 | 223 | 137 | | ٠. | | | | | | | | 2045 | | | | |
| 60 | | | 128 | 321 | 193 | 33 | | 152 78 | 380 195 | 228 117 | 33 | | 60 | 149 | 89 | | | | | | | | | | | | | · | |
| | | | 1069 | 3390 | 3124 | | 354 | 1048 | 1535 | 1845 | | 729 | 729 | 1720 | 2432 | | 440 | | ÷ | | | | | | 360 | | | | |
| | 427 | 852 | 1969 | 419 2971 | 419 2705 | - | 354 | | 141 | 290 | | 43. | .= <u>-</u> | 230 | 451 | | | | | | | | | | | · | | | |
| 230 | 390 | 313 | | • | | 362 | | | 1334 | 1555 | •• | 729 | 729 | 1490 | 1971 | • | 422 | | | | | | | | | | | | |
| \$30 | 390 | 313 | **** | | | 362 | | | | | 68 | | | <u>.</u> | | | 140 | | | | | | | | | | | | |
| | | · | | | 4378 | : | | | 1. | 2628 | 68 | | | | | : | 140 | | | | | | | | | | | | |
| | | • • | | : | | | | | | 1987 | | | | | ••••• | | | | | 4652 | : | | | | 4390 | | | | |
| 1.1 | ٠ | | | | 4107 | 798 | | ÷ | | 641 | | 1539 | | | | | | - | : | 3517 1135 | | | | | 3320 1070 | | | | |
| | 433 =================================== | 433 817 143 299 817 203 143 60 427 230 390 239 390 | 433 817 1165 143 290 817 1165 203 143 60 427 852 230 390 313 230 390 313 | 433 817 1165 2454 143 610 290 817 1165 1844 999 353 647 203 385 143 60 128 427 852 1069 230 390 313 230 390 313 | 433 817 1165 2454 6020 143 610 1650 1990 817 1165 1844 4370 999 1666 353 588 647 1076 203 385 964 143 60 128 321 427 852 1069 3390 427 852 1069 2971 230 390 313 | 1346 892 579 234 80 453 817 1165 2454 6020 9736 143 290 817 1165 1640 1650 979 1666 666 353 588 235 647 1076 431 203 385 964 579 193 203 257 643 386 60 128 321 193 427 652 1069 2971 2705 230 390 313 | 1765 1967 1938 1937 1990 -1346 -492 -1346 1346 1346 1346 892 892 579 579 234 234 80 80 454 454 433 817 1165 2454 6020 9938 1277 | 1968 1967 1938 1937 1990 1991 -1346 -4922 -354 -1346 1346 1346 -892 892 892 579 579 579 234 234 234 80 80 80 80 654 454 454 4554 4554 -1433 817 1165 2454 6020 9938 1277 354 | 1987 1988 1987 1990 1991 1992 -1346 -492 -354 -193 1346 1346 1346 1346 892 892 892 892 892 579 579 579 579 579 234 234 234 234 80 80 80 80 80 80 80 454 454 454 454 454 433 817 1165 2454 6020 9938 1277 354 1702 143 290 817 1165 1844 4370 5002 950 354 1411 999 1666 666 424 353 558 235 647 1076 431 285 203 385 964 579 117 239 143 60 128 321 193 33 78 427 852 1069 3390 3124 354 1048 230 390 313 362 230 390 313 362 | 1765 1967 1938 1939 1990 1991 1992 1953 -1346 492 -354 -193 6 -1346 1346 1346 1346 1346 -1346 1346 1346 1346 1346 -1346 1346 1346 1346 1346 -1346 1346 1346 1346 1346 -1346 1346 1346 1346 1346 -1346 1346 1346 1346 1346 -1346 1346 1346 1346 1346 -1348 -1349 -1349 -1349 -1349 -1349 -1349 -1349 -1349 -1349 -1340 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1341 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1349 -1349 -1349 -1349 -1349 -1348 -1349 -1 | 1960 1987 1938 1937 1990 1991 1992 1953 1994 -1346 -4922 -354 -193 | 1905 1907 1938 1939 1990 1991 1992 1935 1994 1995 -1346 -4922 -554 -193 6 -276 -86 -1346 1346 1346 1346 1346 1346 1333 2112 -852 852 852 852 852 852 8151 1319 1356 -579 579 579 579 579 579 579 805 922 -80 60 60 60 60 60 60 60 60 60 60 60 60 60 | 1968 1967 1938 1969 1990 1991 1992 1995 1994 1995 1996 -1346 -692 -554 -193 | 1960 1997 1938 1939 1990 1991 1992 1955 1996 1995 1996 1997 -1346 -4972 -1554 -1933 -276 -84 -60 -116 -854 992 1153 1360 1557 2028 2336 2690 | 1967 1938 1939 1991 1992 1955 1994 1995 1996 1997 1998 1997 1998 1997 1998 1998 1997 1998 1998 1998 1998 1999 1998 1999 1998 1999 1998 1999 1998 1999 1998 1999 | 196 197 1938 1939 1930 1931 1932 1935 1934 1935 1936 1937 1938 1939 -1346 492 354 -193 6 -26 -84 -60 -116 292 454 -854 992 1153 1350 1557 2028 2336 2690 3938 3549 | 1906 1907 1988 1997 1998 1991 1992 1953 1999 1995 1996 1997 1998 1999 2000 -1346 -4972 -354 -193 6 -276 -86 -60 -116 292 456 597 -854 992 1153 1340 1557 2020 2336 2690 3098 3549 3732 | 196 198 1988 1999 1990 1991 1992 1995 1996 1997 1998 1997 2000 2001 | 130 1907 1938 1937 1990 1991 1992 1995 1996 1995 1997 1998 1999 2000 2001 2002 | 1960 1960 1990 1990 1992 1975 1996 1997 1995 1996 1997 1998 1999 2000 2001 2002 2001 | 186 198 1939 1930 1931 1932 1951 1990 1995 1996 1997 1978 1999 2000 2001 2002 2003 2005 2006 2006 2006 2007 2007 2007 2007 2007 | 190 1909 1909 1909 1901 1992 1905 1996 1996 1997 1996 1997 1998 1999 1999 2000 2001 2002 2003 2003 2005 2005 2005 2005 2005 | 1.00 1907 1938 1939 1990 1991 1992 1973 1999 1995 1995 1996 1997 1998 1997 2000 2001 2602 2803 2005 2005 2005 2005 2005 2005 2005 20 | 1909 1909 1909 1919 | | 1907 1908 1909 1990 1991 1992 1995 1995 1995 1995 1997 1998 1997 2000 2001 2002 2001 2002 2003 2005 2006 2007 2000 2008 | 190 190 | (8) | (1111) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |

| Availage & Transpy | a dan gaz | to de la calegia | | | | | | ASSIDE! | | A GREET | 10 (12) | 3 14 14 14 14 14 14 14 14 14 14 14 14 14 | C. P. J. D. | 1733 | 表的特別人们 | | F | | | | | | | | | | | A 78 67 (| | |
|--|---|------------------|------------|------------|----------------|---|---------------------------------------|----------------|---------------|--------------|-----------------|---|---------------|----------------|----------------|---------------------------------------|---|----------------|---|----------------|------------------------|-----------------------|---|-----------------------|----------------------|-----------------------|-----------------------|-----------------------|---------------------------------------|---------------------------------------|
| SIGNALS & TELECON FOREIGH CURRENCY | 203 | | | | 964 | 579 | 117 | | \$30 | 575 | 345 | 39 | | 91 | 229 | 337 | ::::; | | | | | | : | | · . | 1501 | | | | 1 |
| FOCAL CORRESPON | 193 60 | | | 257 128 | 321 | 386 193 | 84 33 | | 152 78 | - 380 195 | 228 117 | 33 6 | | 60 32 | 349 80 | 89 48 | | | | | | | | | | 841 360 | | | ***** | . / |
| CIVIL NORK | : | 427 | 852 | 1069 | 3390 | 3124 | | 354 | 1048 | 1535 | 1845 | | 729 | 729 | 1720 | 2432 | | 440 | | | | • | | | | | | • | • | , |
| FORETGH CURRENCY LOCAL CURRENCY | | 427 | 852 | 1069 | 419 2971 | 419 2705 | | 354 | 1048 | 141 1394 | 290 1555 | | 729 | 729 | 230 1490 | 461 1971 | | 18 422 | | - | | | | , | | | | | | |
| CAHO & COMP | 230 | 390 | 313 | | | | 362 | | | | ~~ . | 88 | | | | | | 140 | 1 2 | | | | | | | | | | | , |
| " LOCAL CURRENCY | 230 | 390 | 313 | | | | 362 | | | | | 83 | | | - | | | 140 | | : | ·***** | | | | | | | | | |
| CARS | | | | ; i i i | | 4878 | | | | | 2628 | 1 | 6310 | والمالية | · · | | | | 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | | 4652 | | -a . | | | 4390 | | | | , |
| FOREIGH CURRENCY LOCAL CURRENCY | | | | | | 3689 1169 | | | | | 1987 641 | ***** | 4771 1539 | | | · · · · · · · · · · · · · · · · · · · | | | | | 3517 1135 | | | | | 3320 1070 | ****** | | | |
| CAR DEPOT FACILITIES | | | | | | 691 | 798 | | | | | | | | | | | | | | | | | | | | | : | ., | · · · · · · · · · · · · · · · · · · · |
| FORETGH CURRENCY LOCAL CURRENCY -SALVAGE VALUE | | | | | | 207 484 | 243 555 | : | | : | | | | ***** | | | | | | | : | | | | | | | ***** | **** | 24052 |
| THE DURING CONST | 11 | 16 | 17 | 66 | 214 | 656 | 25 | 36 | 62 | 133 | 365 | : · · · 3 | 367 | 552 | 674 | 816 | | | | | | • | | | | ŧ | | ٠ | | , |
| FININCE FROGRAM | | . : | | | | | | | | | • | | | * | e jes | | | | | | ٠ | | | | ; | | | : . | • | |
| FINUXE TOTAL | | | | * : | \$ | | · · · · · · · · · · · · · · · · · · · | | : | | i i H | | | : : | . • | | | | | : | | | | | | | | | | . , |
| ZORROWING REPAYHENT | 444 | 833 | 1182 | 2519 | 6234 | 10594 10 | 1302 11 | 390 12 | 1764 58 | 2951 182 | 5465 555 | 130 578 | 7406 580 | 1946 604 | 3580 663 | 3768 661 | 863 | 580 1206 | 1261 | 1357 | 4652 1448 | 1447 | 1447 | 1402 | 1077 | 5591 1139 | **** | **** | 3490 | |
| BALAICE INTEREST | 444 | 1277 | 2459 | 4978 | 11515 | 21796 | | 23465 829 | 25171 824 | 27940 899 | 32650 763 | 32402 1165 | 39228 1107 | 40570 1047 | 43487 982 | 46394 901 | 45531 1711 | 44906 1600 | 43644 1476 | 42287 1342 | 45492 1464 | 1447 44045 1407 | 1997 42599 1262 | 41197 1121 | 1277 39920 990 | 1139 44372 1185 | 1115 43257 1177 | 1113 42144 1065 | 1089 41054 956 | 1030 40024 851 |
| FINANCE IN FOREIGN CCY | | : | | | | | | | | | | | | : | | | | | | | * 4 | • | : | | | | • | | | , |
| Eorrohing Repayment | 154 | 16 | 17 | 676 | 1864 | 5592 10 | 358 358 | 36 12 | 353 58 | 687 182 | 2963 555 | 36 578 | 5138 580 | 837 604 | 1429 663 | 1517 861 | 6 53 | 18 1206 | 1261 | 1357 | 3517 1468 | 1447 | 1447 | 1402 | 1277 | 4161 | -112 | **** | ***** | |
| REPAIRCE BALANCE INTEREST | 154 | 170 | 187 | 863 | 2727 | 8309 | 8650 830 | 8673 829 | 8969 824 | 9674 899 | 12083 763 | 11540 1165 | 16098 1107 | 16331 1047 | 17097 982 | 17754 901 | 16891 1711 | 15703 1600 | 14441 1476 | 13085 | 15159 1454 | 13708 1407 | 15591 15591 | 1402 10859 1121 | 1277 9582 998 | 1139 12604 1185 | 1115 11489 1177 | 1113 10376 1065 | 1089 9286 956 | 1030 8256 851 |
| FINANCE IN LOCAL CCY | | | | * . : | 1: | | · · · · · · · · · · · · · · · · · · · | | i i , . | : | | | • | | | : | | | ÷ . | | | | : | : | • | | | | | I |
| EORROWING REPAYMENT | 290 | 817 | 1165 | 1844 | 4370 | 5902 | 950 | 354 | 1411 | 2054 | 2502 | 94 | 2268 | 1107 | 2150 | 2251 | : 1 | 562 | | • . | 1135 | | | | | 1430 | | | | ! |
| BALAIXE INTEREST | 290 | 1107 | 2272 | 4116 | 8485 | 13488 | 14437 | 14791 | 16205 | 18266 | 20768 | 20862 | \$3139 | 24239 | 26399 | 28641 | 28541 | 29203 | 29203 | 29203 | 30338 | 30333 | 39333 | 30338 | 39338 | 31768 | 31768 | 31768 | 31768 | 31768 |
| RET CASRELON | 12 111 11 | ===d=±== | 1353333 | | ====== | -993 =================================== | -880 | -741 | -621 | | -880 | -1114 | | -770 ****** | -355 ====== | -231 | -949 ::::::::::::::::::::::::::::::::::: | -837 | -393 | 56 | 292 | 274 | 954 :::::::::::::::::::::::::::::::::::: | 1724 | 2617 222223 2 | 3257 ===== = | 4953 ::::::: = | 499 3 | 6039 | 71% ====== |
| CASH IN | 444 | 833 | 1162 | 2519 | 6234 | · · | 1264 | 490 | 2025 | 3393 | 5903 | 759 | 8344 | 2828 | 4870 | 5299 | 1624 | 2549 | 2344 | 2755 | 7855 | 3128 | 3663 | 4247 | 4884 | 11173 | 6345 | 7176 | 6064 | 9076 |
| OPERATING PROFIT DEPRECIATION | • • · · · · · · · · · · · · · · · · · · | | · · | | . . | -1346 454 | -492 454 | -354 454 | -193 454 | -6 454 | | -84 714 | -60 997 | -116 997 | 292 997 | 454 1077 | 547 1077 | 891 1977 | 1267 1077 | 1678 1077 | 1917 1286 | 1841 1265 | 2376 1286 | 2960 1286 | 3598 1266 | 4295 1266 | 5059 1286 | 5390 1266 | 6798 1286 | 7790 1286 |
| BORROWING | 444 | 833 | 1185 | 2519 | 6234 | | 1302 | 390 | 1764 | 2951 | 5465 | 139 | 7406 | 1946 | 3580 | 3768 | | 580 | <u>-</u> | <u>-</u> : | 4552 | - | | | | 5591 | | 7-7- | ***. | , 2000 |
| CASH OUT | 444 | 833 | 1182 | 2519 | 6234 | 10604 | 2144 | 1231 | | · | 6783 | | | 3597 | 5225 | 5530 | 2574 | 3386 | 2737 | 5659 | 7563 | 2853 | 2709 | 2523 | | 7915 | \$592 | 2178 | 2045 | |
| INVESTMENT INT OUR INS CONST. | 433 11 | 817 16 | 1165 17 | | | 656 | 1277 25 | 354 36 | 1702 62 | 133 | 5100 365 | 127 3 | 7039 367 | 1394 552 | 2906 674 | 2552 816 | | 589 | | | 4652 | 8 | | | | 5591 | | | | |
| REPAYHENT INTEREST | | | | * * . * | : : : : | 10 | 11 830 | 12 829 | 58 824 | | 555 763 | 578 1165 | 580 1107 | 604 1047 | 663 982 | 661 501 | 863 1711 | 1600 1506 | 1761 1476 | 1357 1342 | 1448 1464 | 1447 1407 | 1447 1262 | 1402 1121 | 1277 990 | 1139 1185 | 1115 1177 | 1113 | 1089 956 | 1030 851 |
| CASHFLOH (ROY) | -433 | -817 | -1165 | -2454 | -6020 | -10831 | -1316 | -254 | -1441 | -2359 | -4662 | 502 | -6102 | -512 | -1616 | -1421 | 1624 | 1389 | 2344 | 2755 | -1449 | 3128 | 3563 | 4247 | 4884 | -10 | 6345 | 7176 | 8084 | 33128 |
| FIRR <roi></roi> | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.42 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.471 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.421 | 3.471 | 3.421 | 3.421 | 3.421 | 3,421 | 3.421 | 3.421 |
| week to the second seco | | | | | | | | | | | | | | | | | | : : | | | ٠ | | : | | | | · 4 | | | |
| CUM OPE REVENUE | | | | | | -1346 | 854 -1839 | | 3000 -2386 | -2394 | 5897 -2667 | 7925 -2751 | -5815 | 12950 -2927 | 16049 -2635 | 19518 -2181 | 23350 -1634 | 27426 -742 | 31877 525 | 36739 2203 | 42049 4119 | 5961 | 54184 8337 | 61102 | 14895 | 19190 | 24248 | 39138 | | 44726 |
| CON THAESTHERD | 433 | 1250 | 2415 | 4869 | 10868 | 20827 10 | 55 | 22458 34 | 24160 92 | 27 | 32077 828 | 32204 | 1986 | 40637 2591 | 3254 | 46495 4114 | 4977 | 47075 6183 | 47075 7445 | 8601 | 10249 | 11695 | 13145 | 14544 | 15821 | 16950 | 16075 | 19188 | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 21308 |
| CUM INTEREST CUM NET CASHFLOR | | | * + : | | | -903 | -1782 -1782 | -5253 -5253 | 2483 -3144 | | 4055 -4567 | 5220 -5689 | 6327 -6431 | 7374 -7200 | 8356 -7556 | 9257 -7787 | 10968 -8735 | 12568 -9573 | 14044 -9556 | 15366 -9910 | 1685 0 -9618 | | 19519 -8390 | 20640 -6665 | 21630 -4049 | -792 -792 | 3261 | | and the second second | and the second second |
| 1 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 197 | 1934 | 1995 | 1996 | 1997 | 1998 | 1999 | \$000 | 5001 | 5005 | \$003 | 2004 | 2005 | 2005 | 2007 | 2008 | 2009 | 2010 | 2011 | 5015 | 2013 |

Case 2

(Million pesos) OPERATING PROFIT OPERATING REVENUE OPERATES EXPENSE WYZING COST MINTERANCE COST PERSONNEL COST EKERGY COST DEPRECIATION \$61 INVESTMENT :35252,3355555 5554355 500\$1\$3 5025563 202555 2055563 505555 505555 Barebés modates manded montess subitses médicas nésanné modicas demosa propes désance madés désance desacé bodois désance FOREIGN TOTAL LOCAL TOTAL ELECTRIFICATION: ---- ----- ----- -----FORETGH CURRENCY LOCAL CURRENCY SISSUES & TELECOM -----FOREIGH CURRENCY LOCAL CURRENCY . 197 CIVIL YORK FOREIGH CURRENCY ECCAL CURRENCY LAND ACQ & COMP -----LOCAL CURRENCY CARS The same where we will be a supplied the same where we were the same where we were the same where we were the same where we we were the same where we were the same where we were the same where the same was the same where we were the same where the same was the same where the same was the same where the same was the same was the same where the same was th FOREIGH CURRENCY LOCAL CURRENCY

| | | | | | 75,84 | | | ولال ليد | | | | 13394 | | | | | | | | | | | | 4 | | | | | | |
|---|-----------------|---------------------------------------|-------|---------------------------------------|-------------|-----------------------|---------------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|------------------|------------------------------------|------------------|---------------|---------------|---------------|---------------|----------------------|----------------|--|----------------------|-----------------|--|------------------|--------------|
| FOREIGH CURRENCY LOCAL CURRENCY | | • | | 353 647 | 588 1076 | 235 431 | | | 114 227 | 191 378 | 76 151 | | | 295 295 | 333 491 | 133 196 | | • | | | | • | • 1 • | | | : | | | | |
| SIGNALS & TELECOH | 168 | | | 390 | 976 | 565 | 96 | | 551 | 554 | 332 | 15 | | 37 | 92 | 55 | : , | | | | | | | : | | 1283 | | | | |
| FOREIGH CURRENCY LOCAL CURRENCY | 143 25 | | | 258 132 | 646 339 | 388 197 | 82 15 | ÷ : | 146 75 | 367 187 | 315 | 11 5 | : | 19 17 | 49 43 | 56 | | | - | • | | | | | | 904 378 | | | | • |
| CIVIL HORK | | 427 | 852 | 1069 | 3383 | 3120 | : | 418 | 568 | 1644 | 1258 | | 584 | 650 | 2041 | 1689 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 415 | | | | | | | | | | | | |
| FORETCH CURRENCY LOCAL CURRENCY | | 427 | \$52 | 1069 | 419 2764 | 419 2701 | • . | 418 | 568 | 141 1503 | 181 1077 | | 584 | 659 | 230 1611 | 350 1339 | | 18 397 | | : | : | | | | | : | | | | |
| LUD ACO & COMP | 230 | 390 | 313 | | | | 141 | 163 | | | | 31 | 31 | | | · - , | : | 138 | | | | | | | | | | | | |
| LOCAL CURRENCY | 530 | 390 | 313 | * : | | + | 141 | 152 | ٠. | | | 31 | 31 | | | | | 138 | | ::: | | | | | : | | | | | |
| CARS | | | | | | 4878 | | : | | | 5525 | | 5995 | : | | : | | | | | | | | | | | | | | |
| FOREIGH CURRENCY LOCAL CURRENCY | | | | | | 3689 1189 | | | | | 1703 549 | - | 4533 1462 | | : :. | : | | | | : | 810 | | ٠. | | : | 3320 1070 | | | | |
| CAR DEPOT FACILITIES | | · · · · · · · · · · · · · · · · · · · | | | ::;: | 691 | 793 | | | | | * | | | * | : | | ! [!] . | | | : | | -22 | | | | | | | |
| FORETCH CURRENCY LOCAL CURRENCY | | | | | | 207 484 | 243 555 | | - | | | | | | | : | | | : | | | • | | : | | | | | | 21987 |
| -SALVAGE VALUE | . 11 | 16 | 17 | 66 | 215 | 657 | 25 | 36 | 59 | 126 | 323 | 1 | 347 | 518 | 624 | 143 | | | | | | | | | | | | ÷ | | 21707 |
| FINANCE PROGRAM | | | | | - | • | | | | | | | | | | | | | • | | | | + | | | | | | | |
| FIRMICE TOTAL | : | | | | dia. | | | | | | | | : | | . : | | | | | | ÷,. | | | | | e (31 | | | | ٠ |
| ecrroning | 469 | 833 | 1162 | 2524 | 6239 | 10597 10 | 1660 11 | 577 13 | 1190 58 | 2893 162 | 4393 555 | 47 578 | 6957 581 | 1699 | 3580 657 | 2816 824 | 825 | 553 1150 | 1199 | 1282 | 3322 1355 | 1354 | 1354 | 1307 | 1184 | 5673 979 40485 | 955 39529 | 953 38576 | 932 37644 | 877 36768 |
| REPAYMENT BALLINCE INTEREST | 409 | 1242 | 2424 | 4948 | 11188 | 21774 | 4 | 23387 629 | 24520 825 | 27231 810 | 31059 764 | 30538 1110 | 36914 1652 | 38011 992 | 40935 928 | 42926 849 | 42102 1579 | 41505 1473 | 40305 1355 | 39024 1229 | 40991 1284 | 39637 1211 | 38283 1076 | 36974 944 | 35750 822 | 1036 | 1045 | 950 | 856 | 767 |
| FINANCE IN FOREIGN CCY | | | | . ; : | | :: | | | : [. | : - | | | | | : | | | | ٠. | | · · · · · · | | | • | : | 4225 | | | • . | |
| EORRÓNING | 154 | 16 | 17 | 677 | 1888 | 5594 10 | 349 11 | 35 13 | 320 58 | 824 182 | 2503 555 | 12 578 | 4880 581 | 737 602 | 1235 657 | 1255 824 | 825 | 18 1350 | 1199 | 1882 | 2512 1355 | 1354 | 1354 16418 | 1309 9110 | 1184 7925 | 979 | 955 10216 | 953 9263 | 932 8331 | 877 7454 |
| RÉPAYHENT BALÁNCE INTERÉST | 154 | 170 | 188 | 864 | 2732 | 8316 | 831 | 8677 829 | 8940 825 | 9582 810 | 11530 764 | 10964 1110 | 15263 1052 | 15398 992 | 15976 928 | 16407 849 | 15582 1579 | 14450 | 13251 1355 | 1227 | 13126 1284 | 1211 | 1076 | 944 | 822 | 1036 | 1045 | 950 | 85\$ | 767 |
| EINPINCE IN FOCAF CCA | | | | | | | : | | | | | | | | | : | | | | . : | . 810 | | | | | 1449 | | | | |
| 603RONING | 255 | 817 | 1165 | 1647 | 4372 | 5002 | 711 | 541 | 870 | 2059 | 1890 | 36 | 2077 | 962 | 2345 | 1561 | 07520 | 535 | 97ÁÉE | 27055 | | 27845 | 27865 | 27865 | 27665 | | 29313 | 29313 | 29313 | 29313 |
| REPAYMENT BALANCE | 255 | 1072 | 2237 | 4084 | 8456 | 13458 | 14169 | 14710 | 15580 | 17649 | 19539 | 19574 | 21651 | 55913 | 24424 | 26520 | 26520 | | 21033 | | Crocs | : | : | | | | | : ::: | | |
| INTEREST NET CASHFLOR | | | : | | . :. | -904 | -882 | -743 | -523 | -546 | -843 | -956 | -593 | -572 | -155 | 40 | -613 | -489 | -44 | 409 | 729 | :754 | 1424 | 2185 | 3069 ==================================== | 3757 = | 4531 ======= | 5460 ==================================== | 6482 ======== | 7618 |
| HET CASH LOA | ###### # | ::::::: | | ===================================== | ***** | | - 1-1 | | 1 | 3340 | 4859 | 719 | 7996 | 2721 | 5010 | | 1791 | 2687 | 2510 | 2920 | 6690 | 3319 | 3854 | 4438 | 3013 | 11445 | 6532 | 7363 | V | 9262 |
| CASH IN | 409 | 833 | 1182 | 2524 | | 9703 | 1021 | 676 -356 | 1459 -195 | -8 | -215 | 41 | 78 | 61 | 469 | 883 | 765 | 1109 | 1484 | 1895 | 2193 | 2145 | 2679 | 3263 | 3900 1175 | 4597 1175 | 5357 1175 | 6168 1175 | 7096 1175 | 8087 1175 |
| OPERATING FROFIT DEPRECIATION EORROWNS | : 409 | 833 | 1182 | 2524 | 6239 | -1348 455 10597 | -494 455 1660 | 455 577 | 455 1190 | 455 2893 | 691 | 691 47 | 961 6957 | 561 1699 | 961 3580 | 1025 2816 | 1025 | 1025 553 | 1025 | 1025 | 1175 3322 | 1175 | 1175 | 1175 | | 5673 | : | 1903 | 1788 | 1644 |
| CASH OUT | 409 | | 1182 | 2524 | 6239 | 10607 | 1902 | 1419 | 2073 | 3885 | 5712 | 1735 | 8589 | 3293 | 5165 | | 2464 | 3176 | 2554 | 2510 | 5961 | 2565 | 2430 | 2252 | 2006 | 7688 5673 | 2001 | | | |
| INVESTMENT | 398 | | 1165 | | | | 1035 | 541 36 | 1131 59 | 2768 126 | | .46 1 | 6610 347 | 1181 518 | 2957 624 | 2073 743 | • • | 553 | | 2026 | 3355 | 3354 | 3356 | 1309 | 1164 | 979 | 955 | 953 | 932 | 877 |
| INT OURTHS CONST. REPAYMENT INTEREST | 11 | 16 | 17 | 66 | 215 | 657 10 | 25 11 831 | 13 829 | 58 | 1ģ2 | 555 | 578 1110 | | 602 972 | | 824 849 | 1.1 | 1150 1473 | 1199 1355 | | 1355 1284 | 1354 1211 | 1354 1076 3654 | 944 | 822 | 1035 | 1045 6532 | 950 7363 | 858 | 767 31249 |
| CASHFLON <roi></roi> | -398 | -817 | -1165 | -2458 | -6025 | -10834 | -1075 | -442 | -871 | -2321 | -3595 | 685 | | | | -360 | 1791 | 1561 | 2510 | 2920 4 078 | 46 4.078 | 3319 4.078 | 4.078 | | 4.078 | 4.078 | | | 4.078 | 4.078 |
| FIER <roi></roi> | 4.078 | 4.078 | 4.078 | 4.07 | 4.078 | 4.078 | 4.078 | 4.078 | 4.078 | 4.018 | 4.078 | 4.078 | | <u></u> | | 4.078 | . i. | 44 | | | 41977 | | 54092 | 61001 | 68547 | 76790 | 85793 | | 106368 | |
| CUST OPE REVEILE | 4 | | | : | | -1348 | 854 -1643 | -2199 | -2394 | -2492 | -2617 | -2577 | -2498 | -2437 | -1968 | -1260 | -515 | 594 | 2079 | 3973 | 6166 | 8311 47091 | 16990 47091 | 14252 47091 | 18153 | 22750 52764 | | 52764 | A STATE | 52764 |
| CUM OFE PROFIT | 398 | 1815 | 2380 | 483 | 8 1085 | سكلقا | 21839 | 22330 | 23510 | 565 | 829 | 1407 | 1988 | 2590 | 3247 | 4071 | _ : _ : _ : _ | 6045 | 7245 13396 | 8527 | 9882 | 11532 | 12589 | 13893 | 15082 19761 | 16061 20997 | | \$5993 | | 24616 |
| CLM REPAYMENT CUM INTEREST CUM NET CASRFLOM | | | : | | | -904 | 831 | 1669 | 2485 | | | | | | | | • | | | | | | -4606 | | 648 | 4405 | 8936 | * 4 | | *** |
| | | ta as f | ا ا | | | 3 1989 | 1990 | 1991 | 1992 | 19 | 3 1994 | 1995 | 1995 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 5003 | 2010 | 2011 | 2012 | 2013 |
| | 1984 | 1985 | 1986 | 198 | 7 198 | , 1707 | , 1770 | | | | - | | | | | : | | 1 | | | | - | ÷ . | | | • | | - 20 | 19 - | |

APPENDIX 10-1 FINANCIAL ANALYSIS FOR MEXICO NEW RAILWAY DEVELOPMENT PROJECT (3)

Case 3

| OPERATING PROFIT | : | 1934 | 1985 | | -701 | ,2,00 | -707 | 1970 | | 1992 | | | 1995 | 1995 | 1997 | 1998 | 1999 | 2000 | 2G01 | 2052 | 2003 | 2004 | 2005 | 30.66 | 2007 | | | | | llion p | |
|---|-----------------|------------------------|----------------------|----------------------------|--------------|-----------|--|-------------|-------------|---|-----------------|-------------------|-------------------|--------------------------|------------------------|----------------|--|--|---|---------------------|--|---------------------|--------------------|--------------------|--------------------------|---|--------------------|--------------------|--------------------------------------|--------------------|--------------------|
| OPERATING REVENUE | | | | **** | 722332 | ***** | ************************************** | ###### | 2022222 | ===== | ===== | -2115 | -84 ====== | -60 | -116 | 293 ======= | 454 ***** ± | 547 :==================================== | 891 ****** = | 1267 | 1678 | 1917 | 1341 | 2376 | 2960 | 3598 | 2009 4295 | 2010 5958 | 2011 5390 | 2012 6793 | 2013 7795 |
| OPERATHIS EXPENSE | | | 1 | | | | | | | • | | 4 | 8026 | 2336 | 2690 | 3098 | 3569 | 3732 | 4976 | 4452 | 4962 | 5310 | 5800 | 0335 | 6919 | 7557 | 8253 | 9017 | 9268 | 10256 | **** |
| WORKING COST HAINTEILUICE COST PERSONIEL COST | | | | | | * | | | : | | | 2112 | 2112 | 2395 | 2805 | 8085 | 3116 | 3164 | 3164 | 3164 | 3164 | 3554 | 3959 | 3959 | 3959 | 3959 | 3959 | 3959 | 3959 | 3959 | 3959 |
| ENERGY COST CEPRECIATION | | | | | : | | | | | | | 922 359 118 | 922 359 113 | 922 359 118 | 1808 1225 380 | 1225 380 | 2039 1455 380 | 2167 1469 405 | 2107 1489 406 | 2107 1439 406 | 2107 1439 466 | 2107 1439 465 | 2672 1843 | 2672 1843 | 2672 1843 | 2672 1813 | 2672 1843 | 2672 1843 | 2672 1843 | 2672 1843 | 2672 1843 |
| THVESTAENT FORETEN TOTAL | +== | 230 | 300 ===== | 330 | 500 | £85 | 1460 | 2531 | 3022 | 4492 | 8139 | 714 | 714 88 | 997 | 203 997 | 203 997 | 203 1077 | 213 1077 | 213 1077 | 213 1077 | 213 1077 | 213 286 | 545 264 1284 | 545 284 1286 | 545 284 1266 | 515 284 1286 | 545 284 1286 | 545 284 1286 | 545 284 1285 | 595 264 1265 | 545 284 1286 |
| FOCKE TOTAL | . ; | 239 | 390 | 390 | 500 | 885 | 227 1233 | 404 2127 | 589 | 956 | 2367 | 6753 | -===== | 7078 ====== : 4804 | 1894 :====== 395 | 3657 | 1502 ==================================== | ==================================== | 580 ==================================== | ****== = | ================================== | 4552 | :===== = | | | | | | | | |
| ELECTRIFICATION | : | | | 1 | | | | | 2433 474 | 3526 | 5771 | 3384 | 89 | 2274 | 1499 | 965 2892 | 383 1119 | · : | 18 562 | i | - - | 3517 1135 | | : | | ======================================= | | ###### : | :::::::::::::::::::::::::::::::::::: | | :===== |
| FOREIGH CURRENCY | · . | | | | - | | | 82 | | 712 245 | 2373 820 | 949 328 | | | 574 | 957 | 383 | | | | | | | | | | | | | | |
| SIGNLS & TELECOM | | | | ::::: | | | 320 | 155 154 | 310 | 465 | 1553 | 621 | | . : . | 226 348 | 376 581 | 150 232 | | | | | | . 444444 - | | | <u></u> _ | | | | | |
| FOREIGH CURRENCY | | | | | | | 227 | 1.7 | 308 205 | 461 337 | 1231 | 923 | · · , | 39 | 91 | 229 | 139 | | | | | | | | | | | | | | |
| CIVIL NORK | | | : | | 200 | 800 | 93 1140 | 52 2140 | 103 | 154 | 818 412 | 614 309 | | 33 6 | 60 32 | 149 80 | 92 43 | | - | | | | | | | | | | | | • |
| FOREIGH CURRENCY LCCAL CURRENCY | | | | | | | | 220 | 2240 | 3319 413 | 3493 | 315 | | 729 | 1558 | 2672 | 980 | | 440 | · | | | | | : | | | | | : : | |
| rna yea s com | | 530 | 390 | 350 | 300 | 800 85 | 3149 | 1920 | 2020 | 2906 | 3079 | 315 | | 729 | 1119 | 440 2232 | 141 839 | | 18 422 | | | | | - : , | | | | | | | |
| LOCAL CURRENCY | | 530 | 300 | 380 | 300 | 85 | | | | | | :: | 88 | | | | | | 140 | | 4 | | | | | * | | | | | |
| CARS | | | · - | | | | | : | i., | | | 2504 | 90 | 6310 | | | | | 140 | | | | | | | 440 - | | | | · | |
| FORETEN CURRENCY LOCAL CURRENCY | | | | | | | : | | | | | 5676 | | 4771 | : | | | | 2. | , | | 4652 | | | | | | | | | |
| nga ing salahan pang salahanan bi i | or stellar with | للدينية توليجي الفيتاة | ن الماريد ليدة . | ertint store, suggested in | | | e especial | | | · - · · · · · · · · · · · · · · · · · · | | 1830 | entre Marie | 1539 | and the | | | | | saa An | | 3517 117c | | | 시 (1985년) 참사하다(1987년) | er jar | · F] | -Utra | na y Sagara | | |

| FOREIGH CURRENCY LOCAL CURRENCY | . f*.) | | | | | | 82 155 | 369 310 | 295 468 | 824 1553 | 328 621 | 7 | Kan i | 226 | 376 | 150 | | | | | | | | i Na alak | i Qerilliği | : • · · · · · · | | : | | 13 |
|--|---|--------------|----------|--------|------------|------------------|-------------|---|-------------|---------------|---------------------|---------------------------------------|---|----------------------------|----------------------------|----------------------------|----------------|---------------------|---|---|---|-----------------------|------------------------|-------------------------|-------------------------|---|-------------------------|----------------|--------------------------|---------------------|
| SIGNALS & TÉLECON | | 1 : | | | | 320 | 154 | 308 | 461 | 1831 | 923 | : : | | 348 | 581 | 535 | | | - | • | | | | • * • | | | | | | |
| TOREIGH CURRENCY | | | | | | 227 93 | 102 52 | 205 103 | 307 154 | 618 412 | 614 309 | | 39 33 | 91 60 | 229 149 80 | 92 | | | | | : | | | | : | | | | | |
| CIVIL BORK | | | | 200 | 800 | 1140 | 2140 | 2240 | 3319 | 3493 | 312 | | 729 | 1229 | 2672 | 48 | | | | | • | | | | | | | | | |
| FOREIGN CURRENCY LCCAL CURRENCY | | | | 200 | 800 | 1140 | 220 1920 | \$02 0 \$20 | 413 2906 | 414 3079 | 312 | | | 110 1119 | 440 | 960 141 839 | | 440 18 422 | 111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | ••••• | | | | | | | | | | |
| THIS YES & COUL | \$30 | 300 | 350 | 300 | 85 | | : | | | | : - | 68 | | | | | | 140 | | | . : | | | • | - | | | | | |
| LOCAL CURRENCY | 230 | 300 | 380 | 300 | 85 | | | | | | : ; | 88 | | | | | | | | | | | | : | | ***** | | | | + |
| CARS | . حدجت | | | | | | | | | | 7506 | · · · · · · · · · · · · · · · · · · · | 6310 | | | • | | 140 | | | 4450 | | | | • | | : | | | |
| FOREIGN CURRENCY LOCAL CURRENCY | | | | - | | | | | | | 5576 1830 | : | 4771 1539 | : , | | ••••• <u> </u> | : : | | | ••••••••••••••••••••••••••••••••••••••• | 4652 3517 1135 | : | | | | | | <u></u> | + | |
| CAR DEPOT FACILITIES | | | | | · | · · · | | | : | 1042 | 447 | | | | - | | | | | | | • | | | | | | | | |
| FOREISH CURRENCY LOCAL CURRENCY -SJEVAGE VALUE | | | | | | | - | | | 315 727 | 135 312 | | | | <u>-</u> | | | | | du i | ·• | | + | | | | | | | 20243 |
| int ouring const. | | • | | - | : | 17 | 56 - | - 117 | 218 | 447 | 1069 | | 366 | 560 | 701 | 828 | | | | | | | | | | | | | | 20243 |
| FINANCE PROSPAM | • | | • : | : : | | ; | - | | | | | | - | | | | · . | | | | | | | | | | | | - | |
| FINANCE TOTAL | | 1. | | | | | | | : | ì | | | | | | | | | | • | | | | | • | | | | | |
| BORROWING REPAYENT | 230 | 300 | 389 | 500 | 883 | 1478 | 2537 | 3139 | 4711 | 8585 | 11206 | 88 47 | 7445 94 | 2454 173 | 4559 361 | 2330 882 | 882 | 580 1227 | 1262 | 3602 | 4652 | 1663 | 1607 | | | | | | | 11 |
| PALAICE THIEREST | 230 | 530 | 910 | 1410 | 2295 | 3773 | 6359 | 9199 | 14209 | 22795 | | 34025 1318 | 41376 1310 | 43657 1294 | 47856 1263 | 49394 | | 47775 1687 | 1299 46484 1760 | 1402 45083 1623 | 1482 48253 1740 | 1482 46770 1680 | 1483 45287 | 43803 | 42320 | 40618 | 3671 36947 | 37323 | 1545 35778 | 1357 34421 |
| FINURE IN FOREIGN CCY | | | | | : " | | : | | | Record of the | | | : | | 1143 | 1105 | 2000 | 1007 | 1100 | 1023 | 1740 | 1603 | 1532 | 1393 | 1235 | 1070 | 903 | 739 | 583 | 442 |
| BORRONING REPAYNENT | | | : | : | - | 245 | 460 | 706 | 1164 | 2814 | 7822 16 | 47 | 5170 94 | 955 173 | 1666 361 | 1211 882 | 882 | 18 1227 | 1290 | 1402 | 3517 1482 | 1482 | 1661 | 1607 | 3607 | 1702 | 1421 | 3106 | 1545 | |
| Balaike Interest | | | | | : | 245 | 705 | 1411 | 2595 | 549) | 13215 | 13168 1318 | 18244 1310 | 19927 1294 | 20333 1263 | 20651 1168 | 19779 2600 | 18571 1887 | 17280 1760 | 15979 1623 | 17913 | 16431 1680 | 1483 14947 1532 | 1483 13464 1383 | 1483 11980 1235 | 1702 10279 1070 | 1671 8608 993 | 6984 739 | 1545 5439 583 | 1357 4082 442 |
| FIRENCE IN LOCAL CCY | | : | | | = = | | : . | | | | | | | ٠. | 1. | | - | | | | | • | | | | | | | | |
| Boorching Ferament | 230 | 300 | 380 | 530 | 835 | 1233 | 2127 | 2433 | 3526 | 5771 | 3384 | 86 | 2274 | 1499 | 2892 | 1117 | | 562 | | | 1135 | | | | | | | • | | |
| BALJIKE INTEREST | 230 | 530 | 910 | 1410 | 5532 | 3528 | 5655 | 8068 | 11614 | 17386 | 20769 | 20657 | \$3135 | 24631 | 27523 | 26642 | 26542 | 29204 | 29204 | 29204 | 30339 | 30339 | 30339 | 30339 | 30339 | 30339 | 30339 | 30339 | 30339 | 30339 |
| HET CASRELCA | | | ÷ - : | | · : : . | | | : | | : | -1415 | -735 | -457 | -585 | -334 | -539 | -1258 | -1146 | -707 | -270 | -20 | -35 | 647 | 1379 | 2166 | 2809 | 3771 | 4813 | 5957 | 7217 |
| | #====## : | E:35333 | ====== | ****** | | režrtra : ! . | ******* | ======================================= | .===== | :::::: | 22222 | ****** | ======================================= | | | | ****** | | ::::::::::::::::::::::::::::::::::::::: | ::::::::::::::::::::::::::::::::::::::: | ::::::::::::::::::::::::::::::::::::::: | ::::::: | :====== : | | | ======================================= | | | | ****** |
| CASH IN | 230 | | 389 | 500 | 885 | 1478 | 2587 | 3139 | 4711 | 8585 | 9808 | 717 | 8382 | 3335 | 5849 | 3861 | 1624 | 2548 | 2344 | 2755 | 7855 | 3128 | 3662 | 4246 | 4884 | 5581 | 6345 | 7176 | 8084 | 9076 |
| OPERATENS PROFIT | | | | | | | | * | | | -2112 714 | -84 714 | -60 937 | -116 997 | 293 997 | 454 1077 | 547 1077 | 891 1077 | 1267 1077 | 1678 1077 | 1917 1286 | 1841 1286 | 2376 1286 | 2560 2566 | 3598 1286 | 4255 1266 | 5058 1266 | 5890 1286 | 6798 1286 | 7799 1286 |
| ecrroyins | 239 | 300 | 380 | 500 | 885 | 1478 | 2587 | 3139 | 4711 | 8585 | 11569 | 83 | 7445 | 2454 | 4559 | 5330 | | 560 | | | 4552 | | | | : | • | | 1 | | |
| CASH OUT | \$30 | 300 | 330 | 500 | 885 | 1478 | 2587 | 3139 | 4711 | 6585 | 71555 | 1453 | 8849 | 3922 | 6183 | 4400 | 2882 | 3694 | 3051 | 3024 | | 3162 | 3015 | 2867 | 2719 | 2772 | 2574 | 2363 | 2127 | 1799 |
| INVESTMENT INT DURING CONST. REPAYMENT | 230 | 300 | 390 | 500 | 285 | 1460 17 | 2531 56 | 3022 | 4492 218 | 8139 | 10137 1669 16 | 88 47 1318 | 7078 365 94 1310 | 1894 550 173 1294 | 3857 701 361 1263 | 1502 828 882 1188 | 892 2000 | 580 1227 1887 | 1290 1760 | 1402 1623 | 4652 1482 1740 | 1482 1680 | 1483 1532 | 1483 1383 | 1483 1235 | 1702 : 1070 | 1671 | 1624 | 1545 | 1357 |
| INTEREST | 1 1 1 | | | : | | | | | | 6316 | 11535 | | -6141 | -1013 | -2567 | 29 | 1624 | 1388 | 2344 | 2755 | -1449 | 3128 | 3652 | | 4884 | i . | 903 | 739 | 583 | 442 |
| CASHFLON <poi></poi> | -230 | | -380 | | | -1450 | -2531 | -3055 | | | -11535 | | 11:1 | . i. | | | 3.781 | • | : . | | : | | | 4246 3.781 | | 5591 | 6345 | 7176 | 8084 | 29319 |
| FIRR <roi></roi> | 3.781 | 3.781 | 3.781 | 3.781 | 3.781 | 3.781 | 3.781 | 3.781 | 3.781 | 5. 101 | 3.701 | | | 3.781 | 10152 | 13721 | 17453 | 21529 | 25980 | 30842 | 36152 | 41952 | 1 | | | 3.781 | | 3.781 | | |
| CUN OPE REYENUE | | را معفوات | | | 4845 | **** | | | | 91019 | -2112 32076 | 2028 -2195 32164 | 4363 -2256 39243 | 7053 -2372 41137 | -2079 44994 | -1626 -46496 | -1078 46496 | -187 | 1080 47076 | 2758 47076 | 4675 51728 | 6516 | 48287 8892 51728 | 55205 11852 51728 | 62762 15450 51728 | 71015 19745 51728 | 80032 24803 51728 | 30693 | 100637 37491 51728 | 45280 |
| CUM THYESTHENT | 230 | 530 | 910 | 1410 | 2295 | 3755 | 6288 | A708 | 13801 | <1737 | 16 | 63 | 157 2628 | 330 | 691 5185 | 1573 6373 | 2455 | 3692 10260 | 4972 12023 | 6374 13544 | 7856 15384 | 9339 | 10822 | 15300 | 13789 | 15491 | 17162 23188 | 18786 23927 | 20331 | 89918 |
| CLH THTEREST CLH NET CASHFLOA | | | | | | | | | | | -1415 | | -2617 | -3265 | -3536 | -4075 | | -6479 | -7185 | -7455 | -7475 | -7510 | | | -3317 | -508 | 3263 | 6076 | 14033 | |
| | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1594 | 1995 | 1996 | 1997 | 1993 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 5003 | 5010 | 2011 | 2012 | 2013 |

