## REPUBLIC OF ZAMBIA

## LUSAKA INTERNATIONAL AIRPORT DEVELOPMENT PROJECT

## FEASIBILITY STUDY REPORT

DECEMBER 1985

## JAPAN INTERNATIONAL COOPERATION AGENCY

SDF (8) 85-152

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国際協力等	業団
受入 月日 '86. 2.26	\$33
登録No. 12480	75.7 SDF

### PREFACE

In response to the request of the Government of the Republic of Zambia, the Japanese Government decided to conduct a feasibility study on the Lusaka International Airport Development Project and entrusted the study to the Japan International Cooperation Agency (JICA). JICA sent to Zambia a survey team headed by Mr. Hiroji Fukuoka, Japan Airport Consultants, Inc., from January to March, 1985.

The team had discussions on the Project with the officials concerned of the Government of the Republic of Zambia and conducted a field survey. After the team returned to Japan, further studies were made and the present report has been prepared.

I hope that this report will serve for the development of the Project and contribute to the promotion of friendly relations between our two countries.

I wish to express my deep appreciation to the officials concerned of the Government of the Republic of Zambia for their close cooperation extended to the team.

December, 1985

Keisuke Arita

President

Japan International Cooperation Agency

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December 1985

Mr. Keisuke Arita President Japan International Cooperation Agency Tokyo, Japan

Dear Sir,

### LETTER OF TRANSMITTAL

We have pleasure in submitting to you herewith final report of the Feasibility Study on the Lusaka International Airport Development Project in the Republic of Zambia, which was made during the period from January to December 1985 to examine the technical and economic feasibility of the Lusaka International Airport Development Project as well as to contribute to the optimum planning of the Airport to cater for wide-body aircraft being operated lately.

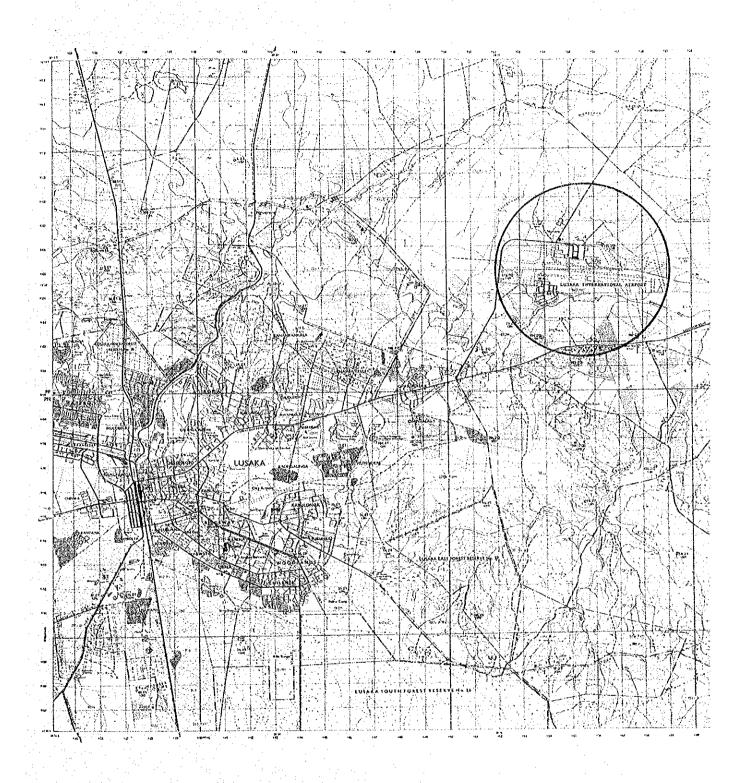
The final report was prepared based on the draft final report, duly reflecting the official comments of the Zambian Government thereon.

We wish to take this opportunity of expressing our sincere gratitude to the officials concerned of your Agency, Advisory Committee, as well as the Embassy of Japan in Zambia, and last but not least to those of the Government of the Republic of Zambia for the kind assistance and cooperation extended to us throughout the period of the Study.

Yours faithfully,

Hiroji Fukuoka Project Director

Japan Airport Consultants, Inc.



PROJECT SITE LOCATION MAP

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### ABBREVIATIONS

A/C Aircraft

AFL Airfield Lighting

AFTN Aeronautical Fixed Telecommunication Network

A/G Air to Ground

AIS Aeronautical Information Services

ALS Approach Lighting System

AMS Aeronautical Mobile Service

A/P Apron

APP Approach Control Office or Approach Control

ASR Automatic Send and Receive Teletypewriter

ASR Airport Surveillance Radar

ATIS Automatic Terminal Information Service

ATMS Automated Teletype Message Switching System

B Brick

BP British Petroleum

BS British Standard

B/S Brick Structure

CBR California Bearing Ratio

CCR Constant Current Regulator

CCU Communication Control Unit

CGO Cargo

CIF Cost, Insurance and Freight

CIP Commercial Important Person

CSO Central Statistical Office

DCA Department of Civil Aviation

DME Distance Measuring Equipment

DPS Data Processing System

EEC European Economic Community

EIRR Economic Internal Rate of Return

EPS Electric Pipe Shaft

EQ Equipment

ER Extended Range

FIC Flight Information Centre

FIRR Financial Internal Rate of Return

GDP Gross Domestic Products

HF High Frequency

HIL High Intensity Light

HIRL High Intensity Runway Edge Light

ICAO International Civil Aviation Organization

INDECO Industrial Development Corporation

ILS Instrument Landing System

JICA Japan International Cooperation Agency

LCN Load Classification Number

LLZ Localizer

LO Locator

LOM Compass Locator at Outer Marker of ILS

LTF Landline Telephone

LTT Landline Teletypewriter

MAS Manual Al Simplex

MDF Main Distribution Frame

MLS Microwave Landing System

NDB Non-directional Radio Beacon

NPV Net Present Value

OECD Organization of Economic Cooperation and Development

OPEC Organization of Petroleum Exporting Coutries

PAPI Precision Approach Path Indicator

PAX Passenger

PBB Passenger Boarding Bridge

PPI Plan Position Indicator

PSR Primary Surveillance Radar

PTA Preferential Trade Area

RC Reinforced Concrete

RCAG Remote Centre Air to Ground Communication

RCASO Regional Civil Aviation Security Officer

RCC Rescue Co-ordination Centre

RO Receive Only Teletypewriter

RTF Radiotelephone

RTT Radioteletypewriter

RVR Runway Visual Range

RWY Runway

RWCL Runway Centre Line Lights

RWYL Runway Edge Lights

RX Receiver

s Steel

SALS Simplified Approach Lighting System

SADCC Southern African Development Coordination Conference

SATCC Southern African Transport and Communications Commission

SATCO Senior Air Traffic Control Officer

SELCAL Selective Calling System (of Air to Ground

Communication)

SIWL Single Isolated Wheel Load

SSR Secondary Surveillance Radar

STN Station

SUPV Supervisor

TAR Terminal Area Surveillance Radar

TAZARA Tanzania-Zambia Railway Authority

TNDP Third National Development Plan

TRDPS Terminal Radar Data Processing System

TTY Teletypewriter

TWY Taxiway

TX Transmitter

TRCV Transceiver

UNIP United National Independence Party

UPS Uninterruptible Power Supply System

VDF VHF Direction Finding Station

VHF Very High Frequency

VIP Very Important Person

VOR VHF Omnidirectional Radio Range

WDI Wind Direction Indicator

WX Weather

ZIMCO Zambia Industrial Mining Corporation Ltd.

ZR Zambia Railway Limited

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# CONCLUSION AND SUMMARY

### CONCLUSION AND SUMMARY

### CONCLUSION

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- 1. No significant technical difficulty is anticipated in the implementation of the Project.
- 2. The Project is economically feasible since the economic internal rate of return is 12.5%, while the social discount rate of Zambia is understood to be 12%.
- 3. The financial internal rate of return shows a negative value for the entire Project and a positive value of 2.3% for Phase I of the Project. It is concluded that the entire Project is not financially feasible under the current airport tariff structure if the Airport is to be run on a self-supporting accounting principle. It is recommended that Phase I of the Project be implemented by a foreign soft loan and the Government's own financing, and that a decision on the implementation of the Phase II improvement be made after a careful review of the actual demand at the Airport at an appropriate timing.

### SUMMARY

1. Objective and Scope of the Study

The objectives of the Feasibility Study are:

- i) to examine the technical and economic feasibility of the Lusaka International Airport Development Project as well as to contribute to the optimum planning of the Project to cater for wide-body aircraft having been introduced lately; and
- ii) to pursue technology transfer to the Zambian Government personnel in the course of the Study.

## Necessity of Development

The development of Lusaka International Airport is urgently needed for the following reasons:

- i) It would be difficult to secure air safety if the Airport was to be operated with the present airfield and air navigation facilities;
- ii) It would be hard to maintain a service level of international standard if the terminal facilities were to remain as is; and
- iii) The Airport is indispensable as the gateway to landlocked Zambia.

### 3. Air Transport Demand Forecast

Forecast is made for a period of 20 years between 1990 and 2010 at intervals of every 5 years based on the regression analysis by using as explanatory variables the economic indicators affecting air transport demand, with the results as shown in Table S-1.

Table S-1 Summary of Air Transport Demand Forecast at Lusaka International Airport

Item of F	orecast	(1984)	1990		2000	2005	2010
	Int'l	(247)	356	483	656	827	1,042
Passenger	Domestic	(143)	204	274	369	465	586
('000')	Total	(390)	560	757	1,025	1,292	1,628
	Int'1	(11.2)	16.6	23.0	31.8	43.2	58.4
Freight	Domestic	(0.6)	0.9	1.2	1.7	2.3	3.1
('000 t)	Total	(11.8)	17.5	24.2	33.5	45.5	61.5
	Int'l	(5,796)	3,912	4,934	6,254	7,398	8,784
Aircraft	Domestic	(5,910)	4,844	6,272	8,316	10,388	13,132
Movements	Total	(11,706)	8,756 1	1,206	L4,570	17,786	21,916

### 4. Facility Requirements

Facility requirements are analysed taking into consideration the standard and recommended practices of ICAO, based on the type of critical aircraft, longest flight stage length, estimated peak hour traffic, simulated flight schedule, etc. that are developed from the air transport demand forecast for 2000 and 2010, with the results as shown in Table S-2.

Table S-2 Summary of Facility Requirements

	ility	Phase I (Design Year 2000)	Phase II (Design Year 2010)
Airfield Facilities	Runway Length Taxiway System Aircraft Stand	4,000 m Partial Parallel	4,000 m Full Paralle
Terminal Area Facilities	Passenger Terminal (sq.m) Cargo Terminal (sq.m) Car Parking Lot	13,000 6,400 230	19,500 8,800 350
	Catering Facility (sq.m)	1,800	2,700
Air Nav.	Radio Navaids Radar	CAT-I ILS Primary/Secondary	MLS With DPS

### 5. Facility Improvement Plan

The design years of the Lusaka International Airport

Development Project are set at 2000 and 2010 for the proposed

improvement stages of Phase I and Phase II respectively.

Table S-3 presents the summary of the improvement measures for

Phase I and Phase II of the Project.

Table S-3 Summary of Improvement Measures

	<u>la destruición de la fallación de la principal de la companyación de la companyación de la companyación de la</u>	
Facility	Phase I (Design Year 2000)	Phase II (Design Year 2010)
Runway	Overlay and replace cracked concrete slabs	Overlay and replace cracked concrete slabs, if any
Taxiway	Overlay and extend for new VIP apron	Overlay, extend parallel and construct rapid exit
Apron	Replace cracked slabs and expand main apron	Expand main apron and replace cracked concrete slabs, if any
Passenger Terminal	Install baggage claim conveyor, etc.	Install passenger boarding bridges, etc.
Cargo Terminal	Renew exising building, etc.	Expand building
Radio Navaids	Renew equipment, building and cables of ILS, etc.	Introduce MLS, etc.
Radar	Install primary and secondary radar, etc.	Install bright display, etc.

### 6. Construction Cost Estimate

Construction cost by development phase is estimated as tabulated in Table S-4.

Table S-4 Summary of Construction Cost Estimate

(In 1985 thousand Kwacha)

Item	Phase I (Design Year 2000	Phase II (Design year 2010	Overall
l. Airfield Facilities	19,883	14,728	34,611
. Terminal Facilities	33,443	31,958	65,401
3. Air-Nav. Facilities	37,555	10,930	48,485
4. Subtotal	90,991	57,616	148,497
. Engineering Services	8,180	5,185	13,365
Physical Contingency	4,953	3,140	8,093
. Grand Total	104,014	65,941	169,955

<sup>\*</sup> Exchange rates as of March 1985 : US\$1.00 = K2.36 = 257

## 7. Economic Evaluation

The economic internal rate of return has shown a value of 12.5% for the entire Project, and 13.5% for implementation of Phase I of the Project, as a result of the cost-benefit analysis made from the viewpoint of the national economy of Zambia. It is, therefore, concluded that the Project is

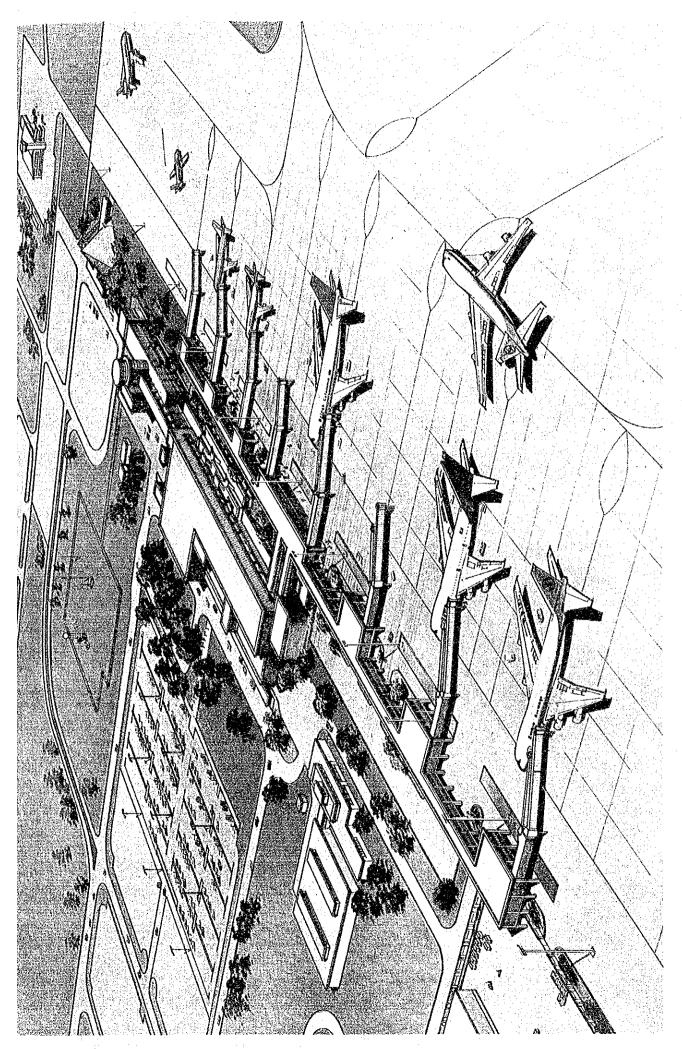
economically feasible since the social discount rate of the country is understood to be 12%. The Project would also benefit the country's economy in terms of foreign exchange earnings which are scarce in Zambia.

### 8. Financial Evaluation

The financial internal rate of return has shown a negative value for the entire Project, and a positive value of 2.3% for the implementation of Phase I, as a result of the financial cost-benefit analysis made on the assumption that the Airport would be administered on a self-supporting accounting principle. It is concluded that the Project is not financially feasible under the current airport tariff structure. As it would be difficult to raise the current tariff level which already ranks among the highest in SADCC countries, it is recommended that Phase I of the Project be implemented by a foreign soft loan and the Government's own financing, and that a decision on the implementation of Phase II be made after a careful review of the actual demand at the Airport at an appropriate timing.

### SUMMARY OF STATISTICS

```
National Land Area: 753,000 sq.km
   1.
   2.
       Population
            1980 Census : 5,680 thousand
       (1)
           Rate of Growth: 3.1% p.a. (1969 - 1980)
       (2)
      Gross Domestic Product in 1983
           GDP at Market Prices : 4,205.6 K'million
      (2) Real Annual Growth Rate: 0.4% (1975 - 1983)
           GDP per capita : 674 Kwacha
      (3)
           Structure of GOP (%)
      (4)
             Agriculture
                                 14
             Mining :
                                 15
             Other Industries
                                 23
             Services
                 Total
                                100
     Exports and Imports in 1982 (K'million)
          Total Exports
          Total Imports
                                930
          Export Surplus
                                 20
     Share in Value of Total Merchandise Exports in 1983 (%)
 5.
          Copper
                                 90
         Other Mining Products
         All Other Exports
                Tota)
                               100
6. Air Transport Demand in Zambia (1983)
         Passengers
                        549 thousand (embarked and disembarked)
         Freight
                      8,909 tonnes
                                     (loaded and unloaded)
    Air Transport Demand at Lusaka International Airport (1984)
                        397 thousand (embarked and disembarked)
         Freight
                    11,840 tonnes
                                     (loaded and unloaded)
8. Rates of Exchange as of March 1985
        US$1.00 = K2.36 = $257
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BIRD'S-EYE VIEW OF TERMINAL AREA (DESIGN YEAR 2010)

## CHAPTER 1

# BACKGROUND OF PROJECT

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### CHAPTER 1 BACKGROUND OF PROJECT

#### 1-1 Introduction

### 1-1-1 Background

The Republic of Zambia being a landlocked country, air transport has played an important role in her socio-economic development by providing the means of direct and close communication extensively with the countries of the world.

Lusaka International Airport was established in 1967, and its facilities are physically aged and outdated, failing to cope with the recent increase and qualitative evolution of air transport demand caused by the introduction of wide-body aircraft. The passenger terminal building in particular is beginning to show apparent inadequacy.

Under the circumstances, the Government of the Republic of Zambia has given a preferred priority to the Lusaka International Airport Development Project in order to cater for wide-body aircraft. In response to the request of the Government of Zambia to conduct a feasibility study for the Project, the Japan International Cooperation Agency (hereinafter referred to as JICA) sent a survey team to Zambia from January to March in 1985 to conduct a field survey for the Feasibility Study based on the Scope of Work which had been agreed upon between the Ministry of

Power, Transport and Communications of the Zambian Government and the JICA.

## 1-1-2 Objective and Scope of the Study

The objectives of the Feasibility Study are:

- 1) to examine the technical and economic feasibility of the Lusaka International Airport Development Project as well as to contribute to the optimum planning of the Project to cater for wide-body aircraft having been introduced lately; and
- 2) to pursue technology transfer to Zambian Government personnel in the course of the Study.

The Study will comprise the following items:

- Collection and analysis of relevant data and information;
- Air transport demand forecast;
- Evaluation of existing facilities;
- 4) Facility requirement analysis;
- Airport facility planning;
- 6) Construction schedule;
- 7) Construction cost estimate;
- 8) Economic analysis;
- 9) Financial analysis; and
- 10) Project implementation programme.

Airport facilities are classified in the Study as shown in Table 1-1, and the supplemental materials on this chapter are complied in Appendix A.

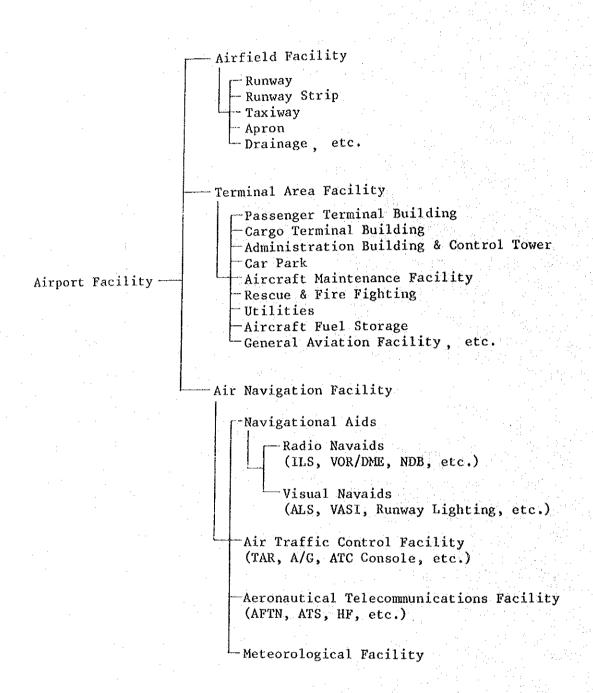


Table 1-1 Classification of Airport Facility

#### 1-2 Socio-economic Situation

## 1-2-1 Geographical Situation

The Republic of Zambia is bordered by as many as 8 countries of southern Africa, namely Zaire and Tanzania in the north, Malawi and Mozambique in the east, Zimbabwe, Botswana and Namibia in the south, and Angola in the west. It lies between 8-18 degrees south latitude, and between 22-34 degrees east longitude, and forms a centre of southern Africa geographically as shown in Fig. 1-1.

Zambia covers an area of about 753,000 sq.km, and generally lies on the Great Central African plateau with an average altitude ranging between 1,000 and 1,300 metres. However, the land rises to a height of about 2,000 metres above sea-level in the east, particularly the Mucinga Escarpment, and broad depressions 600 metres in height are to be found along the Zambezi River and the Kafue River in the west, and the Luangwa River in the east.

The Zambezi and its tributary streams spread over the southern and western parts of the country. However, inland water transport is not available except for some part of the western region because of a lot of deep gorges along the rivers. There exist the Victoria Falls, one of the greatest tourist attractions in the country, and the Lake Kariba, one of the biggest man-made lakes in the world on the Zambezi River.

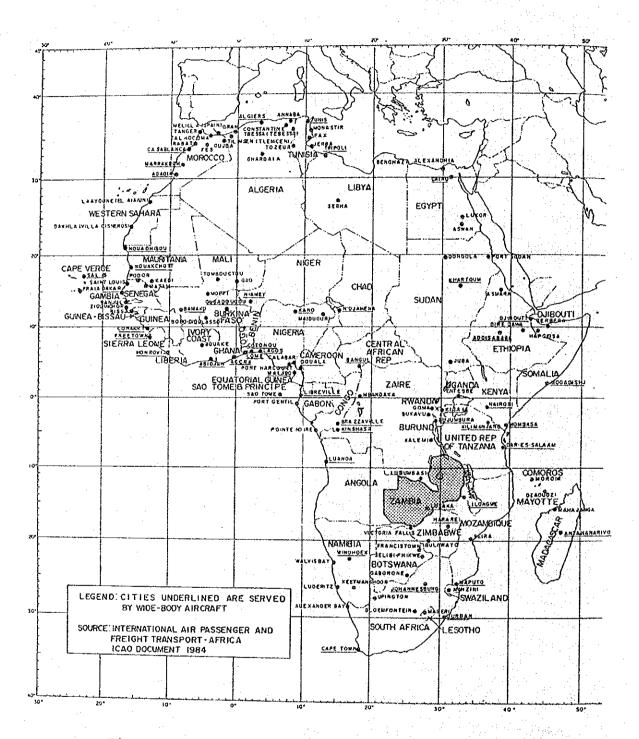


Fig. 1-1 Location Map of Zambia

The climate of Zambia is divided into three distinct seasons: a warm, wet season stretching from November through April, a cool, dry season from May to August, and a hot, dry season during September and October. There are few occasions in which the highest temperature exceeds 30 degrees centigrade, and the congenial climate is generally enjoyed throughout the year as shown in Table 1-2.

Table 1-2 Annual Climate in Lusaka Region

Month	1	2	3	4	5	6	7	8	9	10	11	12
Temperature Average	20.6	20.5	20.3	19.7	17.5	15.3	15.6	18.0	21.4	24.0	22.6	21.1
(Centigrade) Highest	25.9	25.9	26.1	26.3	24.7	22.8	22.9	25.5	28.9	31.1	28.7	26.5
Lowest	17.2	17.1	16.3	14.9	12.3	10.1	9.6	11.7	14.7	17.8	17.8	17.2
Average Humidity (%)	81	84	77	72	70	67	55	47	44	41	63	78
Precipitation (mm)	218	196	106	21	4	0.3	0 - :	0.3	0.5	15	91	186

Source: Meteorological Department of Zambia

#### 1-2-2 Social Situation

#### (1) General

On October 24, 1964, Zambia became an independent republic within the Commonwealth after the collapse of the Federation of Rhodesia and Nyasaland, and the United National Independence Party (UNIP) has never since lost its electoral supremacy under the leadership of Dr. Kenneth Kaunda, the country's first

president. With the political stability of the country as a background, the President Kaunda displays a strong leadership among the southern and eastern African countries.

Administratively Zambia is divided into nine provinces as shown in Fig. 1-2, and the Zambian people consists of 73 tribes, the major ones being the Tonga in the Southern Province, the Nyanja in the Eastern Province, the Bemba in the Copperbelt Province, the Lunda in Luapula and North Western Provinces, and the Lozi in the Western Province. Although each tribe speaks its own dialect under the chief system, English is used as the official language, and the Government is endeavouring to promote national unity under the slogan, "One Zambia, One Nation".

Most tribes still believe in traditional religion, but Christianity is believed in urban areas, and Hindunism and Islam are dominant in Asian and Arabian immigrants.

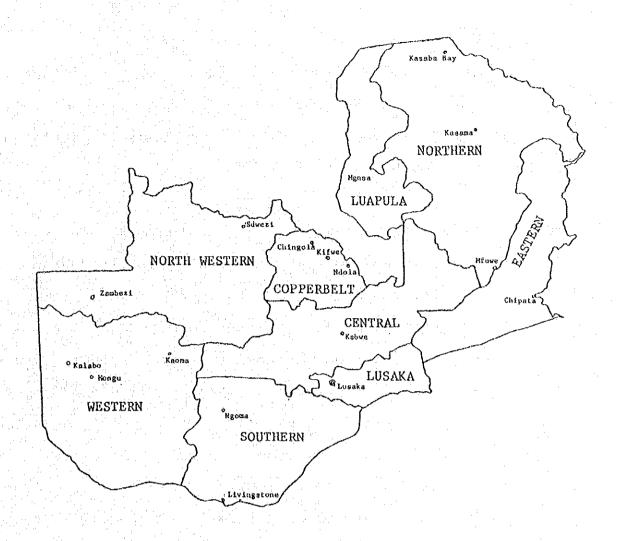


Fig. 1-2 Adminstrative Division

## (2) Population

The population of Zambia was 5,680 thousand according to the 1980 census, and with the annual growth rate of 3.1%, recorded about 40% increase since the 1969 census. The high rate of population growth of the country is considered attributable to constant fertility and declining mortality, with immigration not being an important factor. Among the 9 provinces of Zambia, Lusaka Province with the capital city of Lusaka recorded the highest rate of increase of 6.3%

since 1969, followed by Copperbelt, Central and Southern Provinces, and these 4 "old line of rail" provinces accounted for 55% of Zambia's population in 1980.

Urbanization has been remarkable in Zambia as are the cases in most developing countries. The urban population increased at the annual growth rate of 6.7% for the period 1969 - 1980, accounting for 43% in the total population in 1980. The share of Copperbelt Province in the total urban population declined from 62% in the 1969 census to 47% in the 1980 census due to significant shifting of population towards urban areas in other provinces as shown in Table 1-3. This tendency could be explained by the following factors:

- 1) the natural increase of population in urban areas;
- 2) the migration from rural areas to urban areas; and
- 3) the emergence of new urban areas.

Table 1-3 Percentage Distribution of Urban Population in Provinces, 1969 and 1980

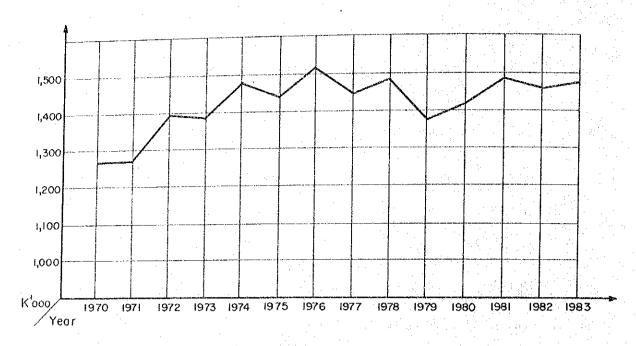
Province	1969 Census	1980 Census
Central	5.6	7.5
Copperbelt	62.4	47.1
Eastern	1.1	2.4
Luapula	0.6	2.7
Lusaka	23.0	23.7
Northern	1.2	4.8
North-Western	0.0	1.6
Southern	5.3	7.6
Western	0.8	2.6
Total Zambia	100.0	100.0

Source: Preliminary Report on 1980 Census of Population and Housing, Central Statistical Office, 1981

# 1-2-3 National Economy

#### (1) Economic Growth

The Zambian economy grew steadily at an annual growth rate of 3% in real terms until 1975 as shown in Fig. 1-3, and Zambia had been one of the most prosperous countries in Sub-Sahara Africa. Mining was the basis of this prosperity, supported by high standard of world copper prices.



Source: Central Statistical Office

Fig. 1-3 Historical Trend of GDP in Zambia (In 1970 Constant Prices)

Copper production accounted for 30% of Gross Domestic Product in current prices, 50% of the Government revenue and 95% of the export, and allowed the investment in public services and supported the domestic consumption. However, in 1975, the copper price dropped drastically due to the recession of the world economy caused by the oil crisis, and concurrently due to the overproduction of copper. As a result, the export of copper was reduced by half, and the share of copper production fell to 13% both in Gross Domestic Product and in the Government revenue.

In spite of the recovery in current terms during the period of 1979 - 1980, the copper price has not returned to the 1974 price level in real terms, and

this can be explained by the fact that the purchasing power of the copper exports has declined to the price level of commodities exported by industrial countries since 1975. Due to the interaction of low copper prices and high import prices caused by international inflation, the shortage of foreign exchange has become a serious problem, resulting in the suppression of domestic consumption and the under-utilization of the capacity in manufacturing dependent on imports.

Since 1975, the Zambian economy has stagnated with an annual real growth rate of only 0.4%, and the per capita GDP was 674 Kwacha in 1983, still being 80% of the 1975 level. As stated above, this is explained by the fact that the structure of the economy has changed: the share of mining has declined, and the tertiary sector comprising transport and other services has increased its share, while agriculture and manufacturing have shown upward tendency as shown in Table 1-4.

Table 1-4 Structure of Production in Zambia (Percent of current GDP, period averages)

· <del></del>		and the second s		**
	1970-74	1975-79	1980-82	1983
Agriculture	12	15	14	14
Mining	30	15	14	15
Other Industry	21	25	24	23
Services	37	45	48	48
GDP, Market Prices	100	100	100	100

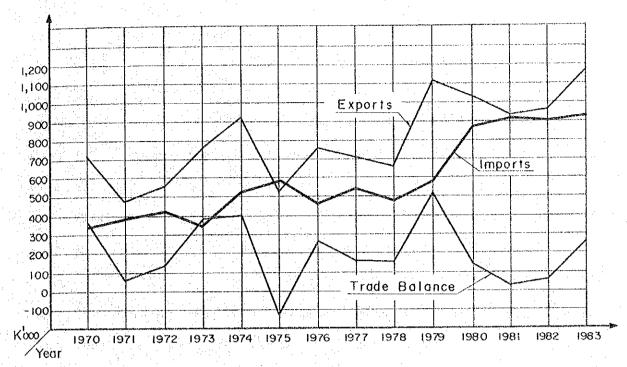
Source: Central Statistical Office

## (2) Imports and Exports

The trade balance of Zambia had recorded surpluses till 1974, but showed a deficit in 1975 due to the sudden drop of the copper price as shown in Fig. 1-4. During the period 1976 - 1980, it showed some recovery caused by the nominal rise of the copper price, but again has deteriorated since 1981 along with the decline of the copper price.

Concerning exports, copper accounted for about 95% of the total exports in the past, which showed the strong dependence on copper of the Zambian economy as shown in Table 1-5. European countries accounted for 62% of the total exports, in which EEC accounted for 32%, Sterling area including the United Kingdom 22% and the other European countries 8% respectively, showing its strong relation with the Zambian economy.

As to imports, the share of machinery and manufactures decreased steadily, while chemicals and electricity and mineral fuels doubled their shares. European countries accounted for 67% in the total imports, in which Sterling area including the United Kingdom accounted for 45%.



Source: Central Statistical Office

Fig. 1-4 Total Export and Import in Zambia (million Kwacha)

Table 1-5 Exports of Selected Commodities and Their Share in Total Exports

	VF 4	4			
	1970	1974	1978	1980	1982
		Exports i	n Thousan	ds of Tons	والمستعدد
Copper	684	673	589	622	570
Zinc	50	50	35	31	34
Lead	22	19	7	9	10
Cobalt	2	2	2	2	2
Tobacco	4	5	2	3	n.a.
Maize	<u> </u>	111	61		<b>⊸</b> .
		the state of the s	n Value o ndise Expo		
Copper	95	93	91	<b>8</b> 5	90
Other Mining Products	3	4	6	11	6
All Other Exports	2	3	3	4	4
	100	100	100	100	100

Source: Central Statistical Office

## (3) Agriculture

It is estimated that there is about 9 million hectares of cultivable land, only 16% of which is utilized at present. However, agricultural production has been seriously affected by weather conditions, because of underdevelopment of irrigation facilities. Maize is not only the main staple food of Zambians but the main agricultural crop. It was exported until 1978, but thereafter it has been imported from neighbouring countries due to the shortage of production for domestic consumption. There are some exported products such as tobacco, coffee, beef, though still small in value. Recently vegetables and fruit are exported by air to European markets in winter when there are shortages of such products.

Agriculture is placed in the centre of the Government's strategy for economic recovery and restructuring because of sufficient resources of land and water, as well as of labour.

### (4) Mining

As mentioned above, mining has been a leading sector in Zambia's economic development, accounting for 95% of the total exports, 16% of GDP and 15% of the total paid employment. Zambian copper is ranked fifth in the world copper production, and accounts for about

90% of the Zambia's total exports value. Cobalt, the main by-product of copper, is ranked second to Zaire in the world reserves, accounting for 5% of the total exports value of Zambia.

The other minerals produced in Zambia are coal, lead, zinc, and other precious metals, although their production has not increased recently. It is estimated that the present levels of mining production will be maintained only for another 15 - 20 years due to the limitation of economically exploitable ore reserves and with no major new ore bodies in sight. However, mining is expected to play a prominent role as the principal earner of foreign exchange which is indispensable for the restructuring of the Zambian economy.

## (5) Manufacturing

Zambia has developed an industrial strategy of promoting import-substituted manufacturing in order to emerge from a monocultural economy heavily dependent on copper. The manufacturing sector is divided into two sectors, the private sector and the Government sector, the latter being vested in the parastatal companies under the overall umbrella of ZIMCO (Zambia Industrial Mining Corporation Ltd.), and managed through INDECO (Industrial Development Corporation), a holding company. In 1968, INDECO financed major

foreign companies with governmental fund, and holds 36 companies concentrated in food and beverage, and textiles and chemicals sectors.

Manufacturing stagnated for the period 1975 - 1980 due to the depression of the Zambian economy caused by the decline of copper price and the deterioration of the trade balance. Although chemical and metal products industries scaled down the production being heavily dependent on imported inputs, the sectors which could utilize domestic materials such as textiles, non-metalic mineral products and beverages increased their production.

The manufacturing sector is considered to play a vital role in the diversification of the Zambian economy by shifting its emphasis towards non-traditional exports and import-competing manufactures.

## (6) Tourism

Zambia is bestowed with abundant tourism resources of high growth potentiality, such as the Victoria Falls, the biggest fall in the world in terms of water surge, and Kafue and Luanga National Parks with good game viewing and bird watching possibilities as shown in Fig. 1-5. Lusaka, the capital city, is the 'pivotal' point of tourist traffic to Zambia.

The number of tourist arrivals in Zambia increased more than two-folds during 1975 - 1983 as shown in Table 1-6, 85% of tourists came from African countries, while 10% from European countries in 1983. Although 86% of African tourists came by road, most European tourists visited by air.

Tourism is a net foreign exchange earner as shown in Table 1-7 and is a labour-intensive industry with high employment multipliers. It also has strong linkages with other sectors of the economy, utilizing domestically-supplied foodstuff, furnishings, and handcrafts. Thus, the tourism sector could contribute significantly to the diversification of the Zambian economy.

Table 1-6 Tourist Arrivals in Zambia

		(pe	ersons)
<u>1975 1976 1977 1978 1979 1980</u>	1981	1982	1983
51,680 56,165 49,106 53,327 53,885 86,931	146,649	118,627	122,051
그렇지, 나는 얼마 보는 얼마는 얼마는 말이 되었다.		•	

Source: Zambia National Tourist Board

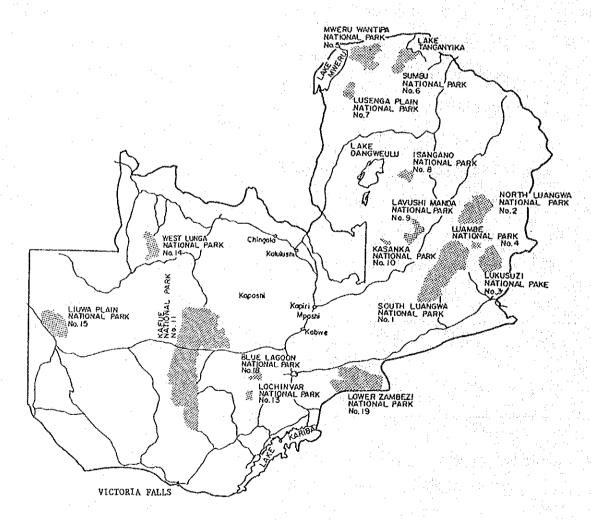
Table 1-7 Foreign Exchange Earnings and Domestic Earnings from Tourism

 Earnings
 1980
 1981
 1982

 Foreign Exchange Earnings
 24.4
 39.5
 53.3

 Domestic Earnings
 16.1
 19.5
 26.5

Source: Central Statistical Office



Source: "Discover Zambia Holiday Travel Guide"

Fig. 1-5 Tourism Resources in Zambia

## 1-2-4 International Relations

Being a landlocked country, Zambia recognizes the importance of her international relations especially with neighbouring countries, and has played a leading role in SADCC and PTA as described below.

(1) SADCC: Southern African Development Co-ordination
Conference

SADCC was established in 1979 originally by the "Five Front-line States" of Zambia, Tanzania, Mozambique, Angola and Botswana with a view to promoting regional economic co-operation, and now comprises a total of 9 states including the newly joined states of Zimbabwe, Malawi, Lesotho and Swaziland. It aims at freeing the member states from the strong relationship with South Africa by strengthening economic co-operation among the member states. In 1980 SADCC created the Southern African Transport and Communications Commission (SATCC), noting that "without the establishment of an adequate regional transport and communications system, other areas of co-operation become impractical".

At the Lusaka Conference of SADCC held in February 1984, 112 capital investment projects on transport and communications amounting to US\$2,894 million were presented, and financing was fully secured for 29

projects and partly secured for 14 projects. Civil aviation-related projects amounted to US\$100 million or 3.5% of the total projects cost.

(2) PTA: Preferential Trade Area for Eastern and Southern States

PTA was established in 1981 with its headquarters at Lusaka, aiming at promotion of development and cooperation in economic activities in general within the eastern and southern African region, and eventually at forming a Common Market or Economic Community in the region. It comprises 15 states, namely Zambia, Les Comores, Djibouti, Ethiopia, Kenya, Malawi, Mauritius, Somalia, Uganda, Zimbabwe, Lesotho, Swaziland, Burundi Rwanda and Tanzania as of July 1985.

In order for PTA to be effective, the Agreement urges the member states to implement the following measures:

- Removal of tariff barriers on specified commodities;
- 2) Establishment of appropriate payment procedure;
- Promotion of cooperation in transport and communications in order to accelerate trades;
- 4) Settlement of conditions in restricting re-export;
- 5) Simplification and integration of trading documents; and