Table 3-2-1 Projection of Generated Commodity Volume

('000t) Commodity 1988 2000 Present Maize 1,085 1,421 2,105 Wheat 672 1,015 582 Coffee 443 626 865 999 Tea 509 663 905 1,163 1,663 Cement 472 543 Sugar 514 992 **5**95 Soda 238 2,856 1,753 2,041 Petroleum 25,984 Other 9,842 12,850 20,503 37,022 15,877 Total

#### 3.2.2 Modal Share

Future rail and road transport quantity was projected based on the present figures by commodity and district (Table 3-2-3).

Total freight by district is forecasted in Table 3-2-4.

The results are summarised as follows:

Table 3-2-2 Potential Future Demand

('000t) 1988 2000 Present 8,466 Railway 3,841 5,019 (5,761)28,552 12,030 Road 15,484 (31,257) Total 15,871 20,503 37,018

) shows Demand for Scenario B

For rail transport, a tremendous investment is necessary in order to develop the transport capacity to more than double that at present (see Part VI). Hence, future demand will be studied according to the next two scripts.

Scenario A: Case in which there are no restrictions on rail transport capacity.

Scenario B: Case in which railway transport capacity can only be increased to 1.5 times that at present.

In Scenario B, transport capacity will reach maximum by 1991. By 2000 the railway will be able to transport only 68% of the potential freight demand. In this case, roads must be increased to handle an additional capacity of 2,705 thousand tonnes by 2000.

Table 3-2-3 Projection of Freight Volume by Rail and Road

		*+1400040			9901			0000	(1000
Compodity	ι , εα	Peod	HO+2-	1 :40	D0001	E +0+	1,50	2002	1040
		33	***		1	7500	1700	ייייייייייייייייייייייייייייייייייייייי	10001
Maize	655	1,514	2,169	858	1,984	2,842	1,271	2,937	4,208
Wheat	682	482	1,164	787	557	1,344	061,1	841	2,031
Coffee	509	37.7	886	719	533	1,252	666	736	1,729
Tea	89	951	1,019	8	1,238	1,326	134	1,866	2,000
Cement	745	1,064	1,809	928	1,368	2,326	1,369	1,956	3,325
Sugar	521	507	1,028	478	466	944	551	536	1,087
Soda, Soda Ash and Soda Products	341	135	476	852	338	1,190	1,421	562	1,983
Petroleum	962	2,543	3,505	1,120	2,962	4,082	1,568	4,145	5,713
Other	3,197	16,486	19,683	4,174	21,526	25,700	7,955	44,012	51,967
Total	7,681	24,059	31,740	10,034	30,972	41,006	16,453	165,72	74,044

\*) OD Traffic Volume by KRC Road Traffic Census, March 1983

Table 3-2-4 Future Commodity Prospects: (Generated & Attracted)

(Tonnes/Year)

1		PRE	SENT	•	88	20	00
		RATL	ROAD	RAIL	ROAD	RAIL	ROAD
1	NAIRO81	1780856	5412180.	2245298.	6417955.		11821884
2	KIAMBU	294105.	919599.	373542	1105347.	694335.	2130212
3	KIRINYA	0.	266786.	Ò-	315502.	22842	584132
4	MURANG!A Nyandaru	109824.	574075		685537	228097. 84033.	1326462 388133
5		39127.	165814	49965	199251	173125	665665
6 7	NYERI KILIFI	84307	295734.	104405	352726. 509059.	0.	977433
8	KHALE	0.	426716. 497385.	Q.	593190	0.	1152003
. 9	LAHU		23389.	0.	267/0.	0.	48355
10	ЙÖHBASA	2144139.	3081622	2935305	3634983	5088818.	6517945
11	TATATAVE	18556.	151966.	22489.	188867.	40512.	364094
15	TANA RIV	0.	33479.	, , , , , <b>0.</b>	83411.	0.	382318 655094
:17	EMBU 1	Ŏ,	315402	0.	365323.	٠. ٥٠	5110
15	ISTOLO	0.	2323. 169412.	0	2725	ŏ.	376606
16	KITUI HACHAKOS	0. 430515.	109412.	6.0300	198626	928419.	2522109
17	HARSABIT	0.	6006	549789 d	1361405 · 6987 ·	0.	12043
18	HERU	32814	174033	40802	2128/0	64471.	399986
19	GARISSA	0.	1085/3.	4,0002.	123885.	0 -	224860
20	HARDERA	0 •	30591.	Ó.	36766.	0.	72468 19940
51	RAJIR	0.	9952.	ŏ.	11235.	0.	
22	KISII KISUMU	0.	527491	0 +	625404 .	923680.	6171089
23		507211.	2567644.	590455	3384229	0.	1 2 2 7
24 25	SIAYA S.NYANZA	0. 6754.	120687. 6437/0.	0	238003.	16276.	2884379
**				879ŏ. 45959o.	1674255.	771814.	383360
34	KAJIADO KERICHO	205919.	170397.	110502	202041 · 663391 ·	178309.	1168758
28	LAIKIPIA	126921.	95791.	158871	113324	254185	215316
29	NAKURU	642374.	1402203.	792720.	1679821.	1350927.	3104297 - 1608470
30	NAROK	0.	290459.	Q.	968240	35854B.	976830
31	TRANS-NZ	166796	456705	213909	543653	880037	2551094
32 33	UASIN-GI BARINGO	406633.	1146060. 308/0.	511119.	1371548	0.	88130
34	ELGEYD M	0.	6684.	0.	44195.	ŏ.	23536
35	HANDI	0.	105023.	0. 0.	11739.	0.	2093/1
36	SAMBURIL	ŏ.	843.	0.	1014	0.	2033
37	TURKANA	0.	40466.	0.	242105.	٥٠	874837
38	H.POKOT	0 -	35885	ŏ	127061	0.	242309
39	BUNGOMA	346080.	465501.	403323+	5547/3.	638678.	1065788 240823
40	BUSIA	0	597/2	0.	125532.	0· 54456•	1148187
41	KAKAHEGA	24830. 228791.	536293. 1059725	32311	6262/5	476624	1945527
43	INLAND TOTAL		24059504.	296221	1212628. 30967616.	16939024.	57103568
	.D.VT	.001124,	24027201,	100301571	30,01010.	ب السيسيسية ألا فت	
PROV	ATH CE					3931745	10065040
1	HAIROSI	1780856.	5412180.	2243298.	69659381	3733705. 1179589.	
2	CENTRAL	527363.	55550ng.	668676	2885339.	5129330	
3	COAST	2162695.	4194557.	295/794		992890.	
4	EASTERN DAGGEDN	463329	1764080	590591		0.	444
5	N. EASTERN	0· 513965	149116. 3859592.	599245.	186562 · 4958495 ·	939958.	
6 7	RIFT VAL	1633515	43368/7.	2246709	5600186	3793818	
8	HESTERN	370910.	1061566.	435635	1362035	693134	
9	THIAND	228791	1059725.	296221	1316166.	476624	
10	TOTAL	7681424	24059504.	10038157	30967616.	16939024	57103568

### 3.2.3 Future Road Traffic Demand

## (1) Number of Automobiles

The number of passengers transported by car per day in 1983 was 107,000. By 2000, this number will increase to a little less than double that at present — 199,000 per day. As a result, passenger car traffic will rise from 12,000 veh./day in 1983 to 22,000 veh./day in 2000.

On the other hand, freight traffic by car will be 2.37 times that of 1983 by the year 2000: 31,000 t/day in 2000 from 13,000 t/day in 1983.

Table 3-2-5 Forecast of Road Traffic: 1983-2000

	1983	1988	2000
Traffic Volume Passengers/day	107,331	129,046 (3.8) <sup>1</sup> )	199,110 (3.7) <sup>2)</sup>
Freight '000tonnes/year	12,030	15,484 (5.2)	28,552 (5.3)
Vehicle Traffic			
Passenger vehicles/day	11,985	14,413 (3.8)	22,238 (3.7)
Freight vehicles/day	13,136	16,908 (5.2)	31,177 (5.3)

Note: 1) Annual Growth Rate 1983-1988 (%)

2) Annual Growth Rate 1988-2000 (%)

#### (2) Assigned Traffic on Road

The origin-destination tables on road traffic are computed based on present OD traffic and future trip generation in each zone, and are summarised in Appendix II;

Table II-1 Car OD Table, vehicles/day (1983)

Table II-2 Car OD Table, vehicles/day (2000)

Scenario A: without railway capacity limitations

Table II-3 Car OD Table, vehicles/day (2000)

Scenario B: with railway capacity limitations

Table 3-2-6 Total of Projected Trips Generated and Attracted

193	J			-		•			•	•											· 4	_			ه .	-					-	_			- 2		
2000		10763	9	<b>⊶</b>	104	n.	8	2085	Ò	0 C	n c	<b>`</b>	947	8	an i	0026	297	1.1	4 W 1		1007	857	4193	\$0.00 \$0.00 \$0.00	210	5095	1018	0000	189	Š	179	D (	767	955	514.	1800	7
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2000	•	0	7	o s	0 (	2 (	2 (	774	<b>.</b>	0 /- 0 IU	242	9	ŝ	41	A .	ન હતે ભે D	4	Š	94	٠,	- 0 - 0 - 0 - 0 - 0 - 0	619	638	ζ, ζ ζ, ζ	S O	6	D : 10	7 00	7	~	<b>~</b> .	٠,	470	22	100	7	
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1983		40265	0.443	222	2427	2000 2000 2000 2000 2000 2000 2000 200	. R64	86	, i.	900	1	10	Ġ	7 d d	0 :	-	1000.	٥		٨	38494.	6367	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		552.	2669.	. 0.07 4 0.07	2,0	00	*	1689.	. 0	<b>.</b>	6	2976.	ò	•
-		•					الشعيدة									***************************************									<del></del>	1 <b>-001-</b> 1			·								
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	3 1988 2000 1983 1988 2000 1983 198	NATRORI	NAIROBI 40285. 45570. 81055. 4611. 5216. 92/7. 4928. 584	NAIROBI 40285. 45570. 81055. 4611. 5216. 92/7. 4928. 584 KIRINYA. 6943. 7452. 11113. 923. 991. 14/7. 1505. 180	NAIRGBI 40285 45570 81055, 4611, 5216, 92/7, 4928, 584 KIRINYA 2280, 2448, 3654, 320, 344, 513, 418, 49	NAIRGBI 40285 2000 1983 1988 2000 1983 1988 KIAMBU 40285 4570 81055, 4611, 5216, 92/7, 4928, 584 KIRINYA 2280, 2448, 3654, 320, 344, 513, 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418, 49 418,	NAIRGBI 40285 2000 1983 1988 2000 1983 1988 KIAMBU 40285 4570 81055 4611 5216 9277 4928 584 KIAMBU 6943 7452 11113 923 991 1477 1505 180 49 NURANG'A 5427 5826 8698 647 695 1037 799 95 28 NYER!	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Future car OD traffic is considered to travel on the road requiring the least travelling time.

The assigned freight volume by road for each scenario is shown in Figures 3-2-1 and 3-2-2.

The number of road vehicles for each scenario is shown in Figures 3-2-3 and 3-2-4.

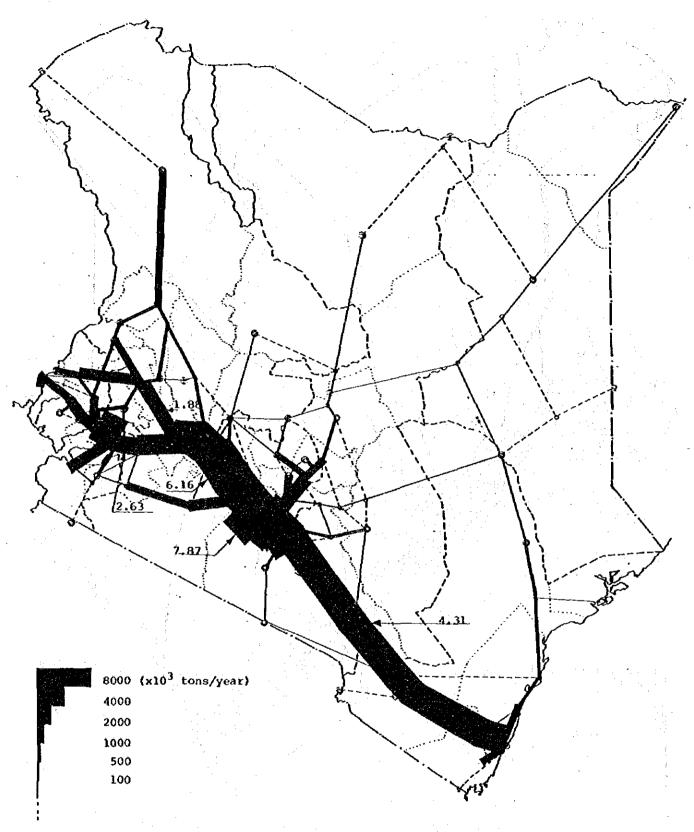


Fig. 3-2-1 Freight Traffic Volume by Road in 2000: Scenario A

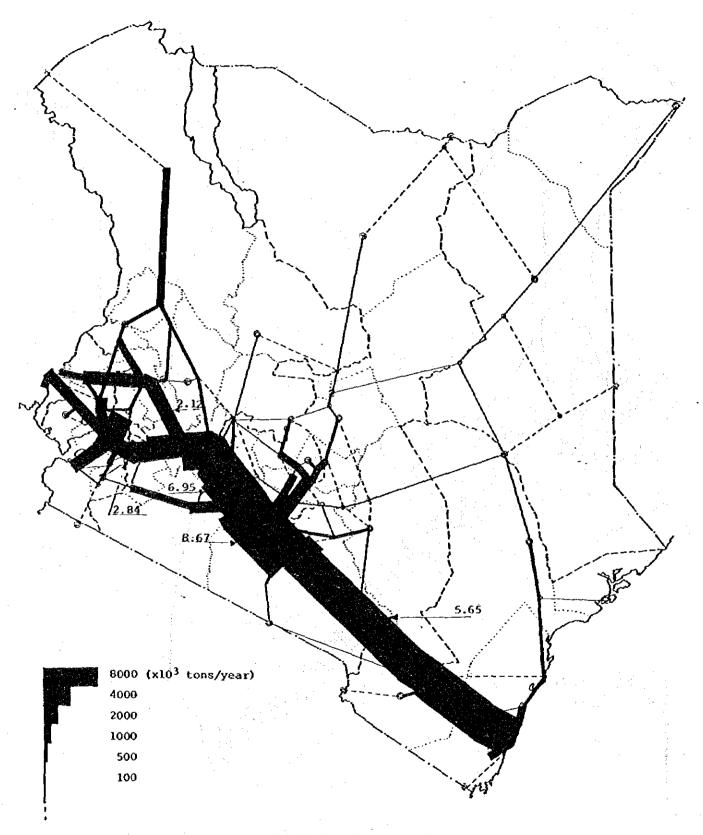


Fig. 3-2-2 Freight Volume by Road in 2000: Scenario A

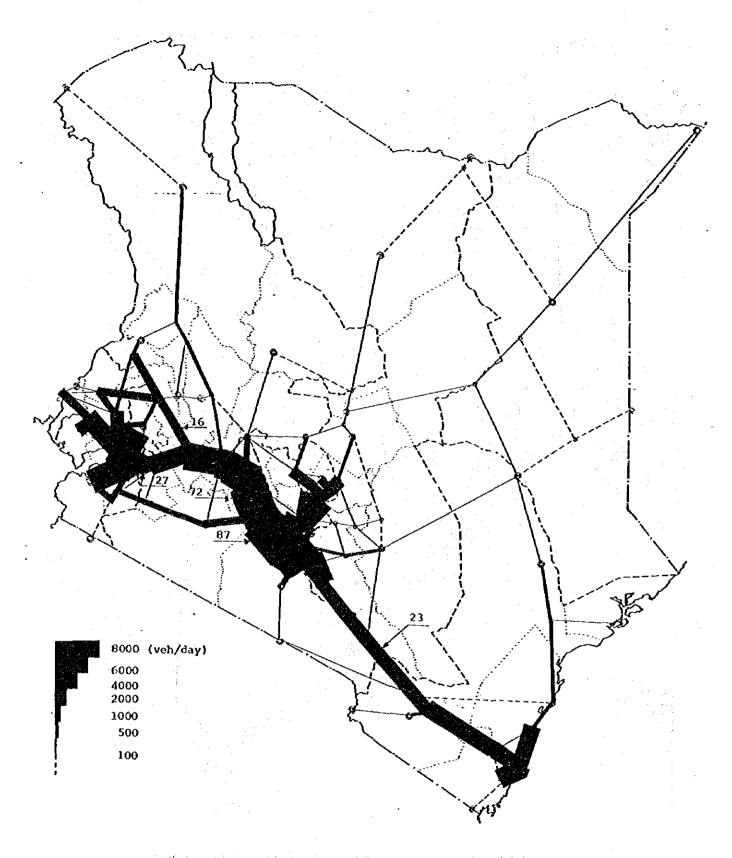


Fig. 3-2-3 Annual Average of Daily Traffic, Vehicles/day in 2000. Scenario B

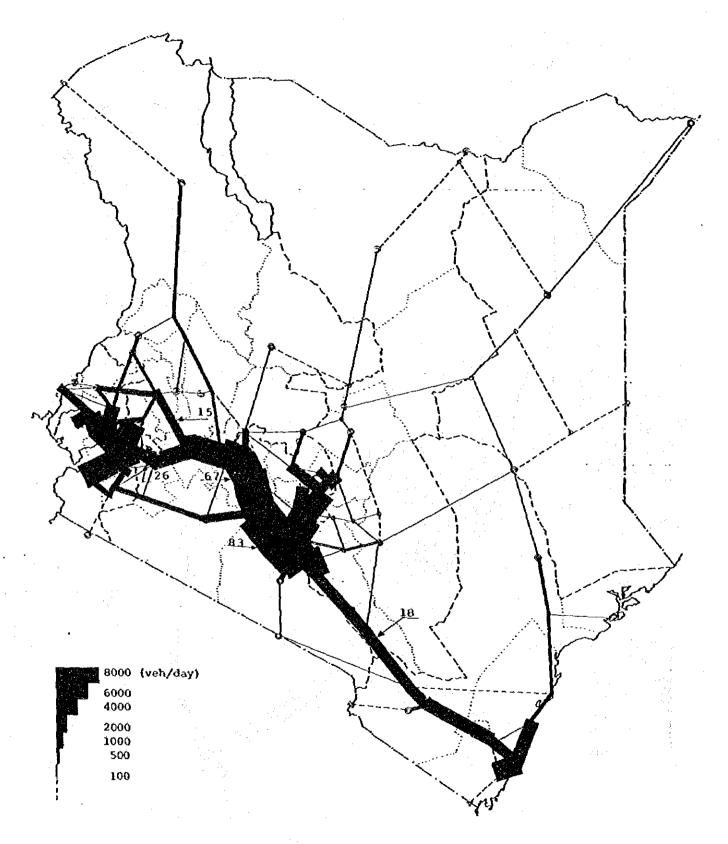


Fig. 3-2-4 Annual Average of Daily Traffic, Vehicles/day in 2000: Scenario B

# 3.2.4 Future Railway Traffic Demand

# (1) Total Traffic

The number of passengers transported by railway was 2,279 passengers per day in 1982; this will increase to 4,963 passengers by 2000. Freight volume transported by railway was 4,473 thousand tonnes per day in 1982 and will increase to 9,857 thousand by 2000.

# (2) Link Flow

Future OD traffic volume by railway is assigned by railway links, and potential traffic demand on each link by 2000 will be a little more than double that at present. (see Figures 3-2-4, 3-2-5, 3-2-6 and 3-2-7)

Fig. 3-2-4 Present Passenger Traffic by Link: 1982

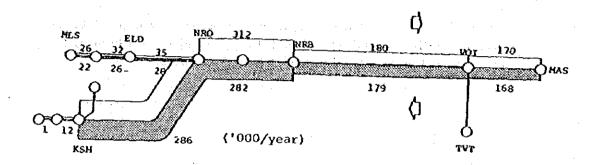
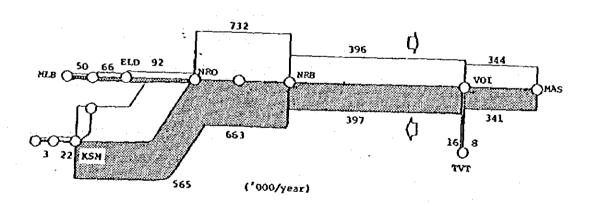


Fig. 3-2-5 Projected Passenger Traffic Link: 2000



Note: Figures are based on passengers for 12 busy stations

tions

Fig. 3-2-6 Present Freight Traffic by Link: 1982

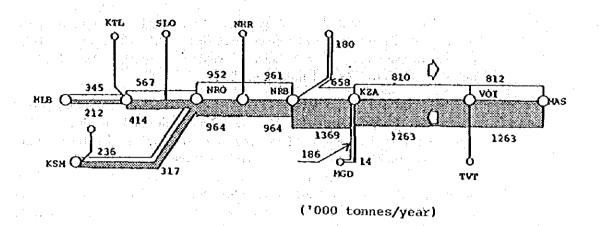
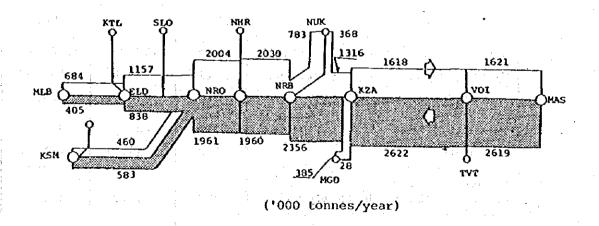


Fig. 3-2-7 Projected Freight Traffic by Link: 2000



Note: Figures are based on good between 50 stations

# 4. Oil Transport page to the displacement appears the leading

## 4.1 Review of Oil Trade and Consumption

#### 4.1.1 Oil Trade

Table 4.1.1 shows that the total quantity of imported crude oil into Kenya fell by 15% from 3,075,500 tonnes in 1980 to 2,611,100 tonnes in 1981. Because of the large price rise, however, value rose by 31.8% from K£256.6 million in 1980 to K£338.1 million in 1981.

Total imported crude oil quantity has been fairly stable over the long period, i.e., 2,499 thousand tonnes in 1972 and 2,611 thousand tonnes in 1981. It is unlikely that the highest experienced crude oil import of 3,075 thousand tonnes will again be realised due to lack of foreign exchange and increased prices. On the other hand, Kenya exports a substantial amount of petroleum products including petroleum fuels, lubricating oils and fubricating greases. Exported volume of these products was 1,618 thousand tonnes and 1,185 thousand tonnes for the years 1980 and 1981, respectively. Exports have shown a decreasing trend over the long-term as domestic consumption demand has grown.

Payments for imported crude oil have been increasing in terms of their share of GDP, to 11.2% in 1981, while the share of petroleum products exported amounted to just 5.2%.

The major oil consumers in the transport sector are in the order of vehicles, aviation, maritime transport and the railways.

Table 4-1-1 Oil Trade and GDP

		1972	1980	1981
	GDP at market price (K£ million)	752.6	2,626.5	3,023.2
	Export of petroleum (Kf million)	19.41	160.88	158.02
Value	Products & by-products (%)	(2.6)	(6.1)	(5.2)
	Import of crude (Kf million)	14.59	256.58	338.13*
	Petroleum (%)	(1.9)	(9,8)	(11.2)
Quantity	Export of petroleum products & by-products ('000t)	3,358	1,618	1,185
	Import of crude petroleum ('000t)	2,499	3,075	2,611

<sup>\*</sup> Tentative

### 4.1.2 Petroleum Production and Consumption

Petroleum throughput produced in the Mombasa refinery is not only for domestic use but also for export to neighbouring East African countries such as Uganda, Rwanda and Burundi.

Table 4-1-2 shows the quantity of petroleum produced at the refinery. Crude oil imports which amounted to 3.0 million tonnes in 1980 were reduced to 2.7 million tonnes in 1981 as a result of the lack of foreign currency. The quantity of white oil products including gasoline, kerosene, and jet fuel increases each year while the quantity of black oil products, which include heavy oil and fuel oil decreases, indicating a change in the oil consumption pattern. Because of this change the share of residues to total throughput increased from 10.8% in 1977 to 20% in 1981. It is estimated that about 1.7 million tonnes of petroleum products from the refinery are consumed in Kenya and about 0.5 million tonnes are exported to neighbouring East African countries. The residues produced through the refinery process are transported overseas by ships. Figure 4-1-1 shows this oil traffic flow.

Table 4-1-2 East Africa Oil Refinery Production

				0')	00t)
;	1977	1978	1979	1980	1981
Crude Petroleum	2,570.2	2,584.7	2,739.1	3,038.6	2,708.8
L.P.G	19.4	19.3	21.0	24.1	22.3
White oil	1,189.6	1,234.2	1,234.2	1,389.3	1,310.7
Black oil	939.1	827.8	974.2	936.0	715.8
Bitumen	34.0	22.1	36.7	31.0	33.1
Refinery Usage	103.0	122.0	109.6	97.2	87.8
Residues	276.4	366.5	362,5	561.4	542.3
Other	8.6	-5.3	0.9	-0.4	-3.2
Total	2,570.2	2,584.7	2,739.1	3,038.6	2,708.8

Source: "Statistical Abstract, 1982" C.B.S.

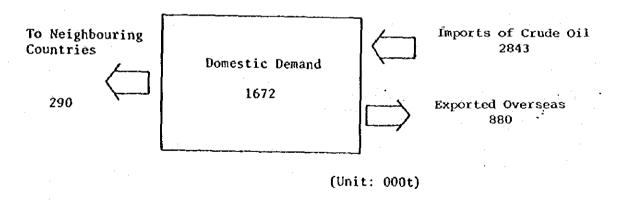


Fig. 4-1-1 Oil Trade Flow: 1981

Table 4-1-3 Petroleum Demand and Sales by Consumer Category '000 tonnes

·	····	<del>,</del>	, —————	
TO SHOW THE	1974	1977	1980	1981
Demand				
Motor spirits	225.7	270.5	300.8	298.5
Jet/turbo fuel	238.9	290.0	347.9*	343.5
Light diesel	250.1	311.8	408.5	375.6
Fuel oil	412.0	512.1	462.1	420.4
Other	112.0	120.4	157.1	146.5
Total	1238.7	1504.8	1671.0	1584.5
Refinery usage	114.1	103.0	97.2	87.8
Export of petrol fuels	1588.7	1365.0	1581.8	1169.5
Total Demand	2941.4	2972.8	3350.0	2841.8
Agriculture	_	64.0	69.1	_
Road transport and retail pump outlets	<del></del>	428.0	520.8	_
Rail transport	· <b>-</b>	89.8	70.7	
Marine	· <u>-</u> ·	132.4	142.4	_
Aviation	: -	324.2	372.1*	<del>-</del>
Power generation	<b>-</b>	124.4	150.7	-
Industrial, commercial and others	-	360.7	497.3	
Government	-	48.7	92.5	~
Balancing Item	-	67.4	244.6	-
Total	1238.7	1504.8	1671.0	1584.5

<sup>\*</sup> About 87 per cent of total sales to foreign airlines at Kenyan airports

### 4.2 Petroleum Demand Forecast

# 4.2.1 Domestic Demand

Domestic oil consumption in future is projected as follows:

Table 4-2-1 Future Domestic Petroleum Demand

('000t)

	1983	1988	1993	2000	Growth %
Residential -	82	115	161	259	7
Commercial	113	132	153	188	<b>3</b> (4.7)
Industrial & Transport	1,508	1,608	1,768	2,097	2
Agriculture	82	105	135	191	5
Total	1,785	1,960	2,217	2,735	2.7

<sup>\*</sup> Notes: Based on Ministry of Energy forecast

### 4.2.2 Demand by Neighbouring Countries

Petroleum products exported to neighbouring countries are shown in Table 4-2-2. The quantity exported fluctuated during 1977 and 1981, making it difficult to project future exports.

Volume of petroleum exported to neighbouring countries was 290 thousand tonnes in 1981. In this study, it is assumed that the growth rate of petroleum products exported will be the same as the population growth in those countries, 3.0% p.a. We thus find that exports will become 357 thousand tonnes in 1988 and 509 thousand tonnes in 2000.

Table 4-2-2 Petroleum Exported to Foreign Countries\*

	(*000t)
1978	1213.5
1979	1036.9
1980	1618.4
1981	1185.8
1982	886.9

<sup>\*</sup>Includes aircraft and ship stores

Source: Economic Survey 1983

Table 4-2-3 Projected Total Petroleum Demand\*

			('000t)
	1981	1988	2000
Kenya	1672	1960	2735
Neighbouring Countries	290	357	509
Total	1962	2317	3244

<sup>\*</sup> Excludes Residues

# 4.2.3 Oil Traffic Flow

The oil traffic flow in Kenya is estimated in Figure 4-2-1 based on domestic and transit demands. Table 4-2-4 shows the OD table of oil traffic volume.

Fig. 4-2-1 Oil Traffic Flow

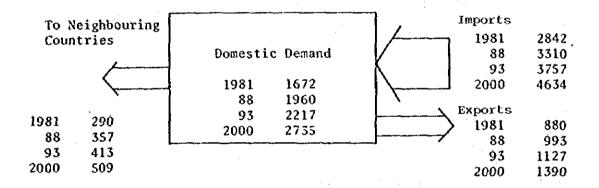


Table 4-2-4 OD Table of Oil Traffic Volume

OD Table in 1981

('000t)

3 <del></del> 3	ТО	Kenya	Forè	eign	Total
From		Kenya	Inland	Överseas	TOTAL
Keny	<b>a</b>	2,622*)	290	896	3,808
Foreign	Inland	0	<u>.</u>	<b>-</b>	0
	Overseas	2,747	-	_	2,747
Tota	1	5,369	290	896	6,555

<sup>\*)</sup> Pipeline: 1,121 Rail: 478 Road: 1,023

OD Table in 1988

('000t)

The state of the s	То	Vanua	For	eign	(Foto)
From		Kenya	Inland	Overseas	Total
Keny	a	3,074	357	993	4,424
Foreign	Inland	0		-	0
·	Overseas	3,310	_	-	3,310
Tota	1	6,384	357	993	7,734

OD Table in 2000

(1000t)

	То	Kenya	For	eign	Total
From		Kenya	Inland	Overseas	10ta1
Keny	a	4,289	509	1,390	6,188
Foreign	Inland	0	_	Na.	0
: 5	Overseas	4,634		_	4,634
Tota	1	8,923	509	1,390	10,822

## 5. Ports and Marine Transport (4) :

## 5.1 Present State of Port Cargoes

Along the Kenyan coast of the Indian Ocean there are four ports: Mombasa, Lamu, Kilifi and Shimoni. However, cargoes handled at Lamu, Kilifi and Shimoni are very small in quantity and virtually all are dealt with at Mombasa. Those handled at the Mombasa port are increasing and reached 8,179,000 tonnes in 1981.

Table 5-1-1 Port Cargo Handled in Kenya

('000t)

				( 0000)
	Mombasa	Lamu	Xilifi	Shimoni
1978	6,028	10.0	0.2	<b>-</b>
1979	6,006	8.0	0.0	~
1980	7,432	4.7	0.0	0.0
1981	8,179	5,8	0.3	0.0
}		*		ł

Source: KPA "Annual Bulletin of Port Statistics 1981"

The cargoes dealt with at Mombasa are not only those which Kenya exports or imports; they include exports from and imports to neighbouring land-locked countries such as Uganda, Rwanda, Burundi and Zaire as well. Table 5-1-2 shows the export and import goods handled at Mombasa and the quantity of transit goods to these neighbouring nations. Transit cargoes in 1981 totaled 354,000 tons, or 4.3% of all the goods that passed the Mombasa port. More than half of the transit cargoes are from or to Uganda, followed by exports from and imports to Rwanda. In 1981, 85% of the transit goods were from and to these two nations. 95% of the transit exports were coffee; the transit imports included a wide variety of goods, mainly industrial products.

Table 5-1-2 Import/Export Traffic at Mombasa Port

Source: "Annual Bulletin of Port Statistics 1981" KPA

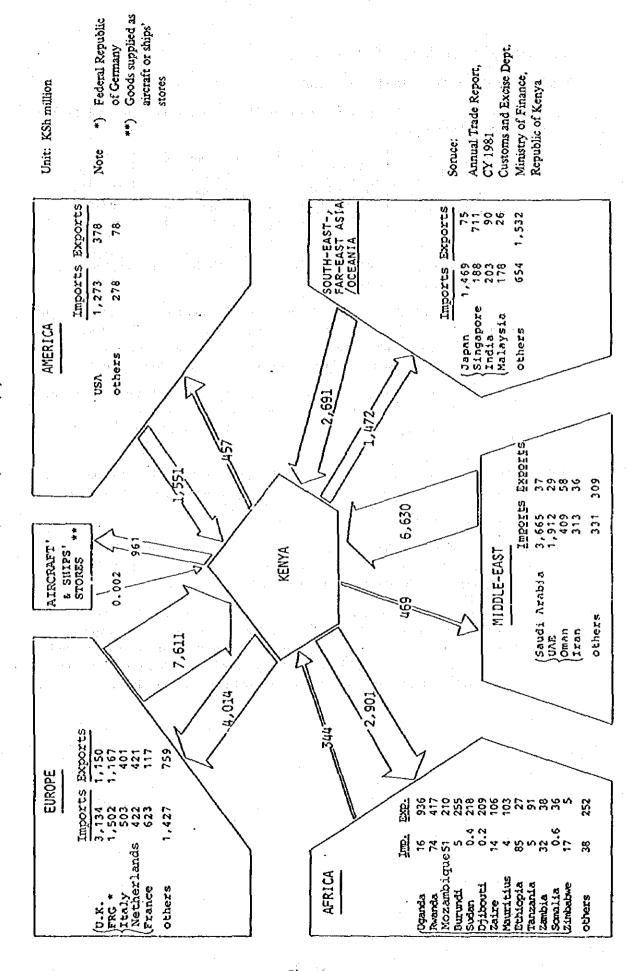
# 5.2 Present State of Ocean Cargoes

The destination of Kenyan exports and the countries from which imports come are shown in Figure 5-2-1.

Imports: Most of the imports come from Europe; in 1981, 40.1% of Kenyan imports were from there. Principal imports are chemical products and machines. Imports from the Middle East are the second largest, accounting for 35.6% of the nation's total. Virtually all of the goods imported from the Middle East is oil. Imports from Southeast and Far East Asia and from America are not as great, the former accounting for 14.4% and the latter for 8.3%.

Exports: As in the case of imports, Europe is the top purchaser of Kenyan exports; exports to this region in 1981 were 39.1% of Kenya's total. Major export products are coffee, tea, fruit and other farm products. Exports to Southeast and Far East Asia comprise 14.4%; in this case, about half of the exports are oil residues from refineries in Mombasa.

Fig. 5-2-1 Imports/Exports of Kenya, 1981



# 5.3 Projected Ocean Cargoes

# 5.3.1 Cargoes Handled at the Port of Mombasa

Ocean cargoes that pass the port of Mombasa can be expressed by the following formula:

A projected estimate of ocean cargoes was made for each of the three cargo categories handled at Mombasa:

Cargoes from and to Kenya: The domestic production and consumption of principal items in the future were estimated, and then their surplus or shortage was assumed to become exports or imports. Estimates for other items were made using anticipated growth rates of their domestic output.

Transit cargoes: Future growth in agricultural, mining and industrial production in Uganda, Rwanda, Burundi, Sudan and Zaire was assumed and the quantity of future transit cargoes was estimated on the basis of this supposition.

Estimation of Kenyan exports to and imports from neighbouring countries was made on the basis of the current pattern of such exports and imports.

Tables 5-3-1 to 5-3-3 show these estimates.

- (1) From 1981 to 1988, export and import cargoes handled at Mombasa will continue to increase at an annual average rate of 3.0%, while from 1989 to 2000 the growth rate is expected to be 4.5%.
- (2) From 1981 to 1988, the increase rate of imports will be 2.8%, white exports will grow at a rate of 3.3%. From 1989 to 2000 imports are expected to increase at an annual rate of 5.0%, whereas the growth rate of exports will be 3.4%. Import growth will be generated mainly by the need for raw materials for steel plants and other industries expected to grow in the future.

Table 5-3-1 Projection of Cargo Volume at Mombasa Port

('000t)

			1 000
	1981	1988	2000
Imports (excluding oil)	1,548 <sup>1)</sup>	1,915	4,773
Oil Imports-Total	2,746 <sup>2</sup> 4,294	3,310 5,225	4,634 9,407
Exports (excluding oil)	1,583 <sup>3)</sup>	2,110	3,261
Oil Exports-Total	896 <sup>3)</sup> 2,476 <sup>3)</sup>	993 3,103	1,390 4,651
Imports and Exports-Total	6,773	8,328	14,058

Note: 1) KPA data less emergency imports of foods
2) Data from "Economic Survey 1982"

3) KPA data

Table 5-3-2 Projected Import Cargo Volume through Ports

	֡									3000		
	Total 1	Total Kenyan Impo	mports	Ir Landloc	Imports from Landlocked Countries	rom	Tra	Transist Imports	ports	Kenya	Imports through Kenyan Ports	ပ္မွ
	1981	1988	2000	1981	1988	2000	1981	1988	2000	1961	1988	2000
Maize	(382)	ı	1	ı	1	1	ಜ	1	* <b>L</b>	(395)	1	+ + -   t
Wheat	158	170	361	1	i	. 1	Ø	ι⁄n	4	164	175	365
Coffee	1	•	1	j	ì	•	j		1	•		 
Hea	i	ŀ	ŧ	1	ı	; ;	ਜ .	1	1	-t	1	
Cement		1		ı	ŧ	1	7	Ø	77	1	<b>σ</b>	12
Sugar	7	ı	ı	:	ı	ı	17	17	17	19	17	17
Soda Ash	ı	1		ı	1	1	1	ſ	i	1	ı	
Petroleum	2,747	3,310	4,634	1	ı	1	1	1	1	2,747	3,310	4,634
Other	1,227	1,545	4,099	ដ	1	•	130	169	780	1,347	1,714	4,379
Total	4,134	5,035	9,094	01	1	•	174	200	313	4,294	5,255	9,407

\* Figures in ( ) denote emergency imports of foods

Table 5-3-3 Projected Export Cargo Volume through Ports

												( 000¢)
	Total	Total Kenyan Exports	Exports	Expo Landlo	Exports to Landlocked Countries	ıtries	Tre	Transit Exports	orts	Exports Kenyan P	s through Ports	ঘ
	1961	1988	2000	1981	1988	2000	1961	1988	2000	1961	1988	2000
Maize	rl		ì			1	1		1	<b>-4</b>		74.
Wheat	4	1	ı	. (	1	* <b>1</b>	1	ı	1	4	1	<b>, F</b> ,
Coffee	85	117	147	·	. 1	1	171	253	396	256	370	543
Tea	75	97	77	m	4,	v	1	50	43	72	113	181
Cement	899	827	1,000	47	82	100	ı	1	1.	627	745	006
Sugar	175	97	97	38	1	1	1	1	ı	137	97	66
Soda Ash	127	342	570	ı	. I	1	1	ı	ı	127	342	570
Petroleum	1,186	1,350	1,899	290	357	509	ı	1	t .	968	993	1,390
Other	388	479	1,086	80 PO	en en	147	ത	7	31	359 935	443	970
Total	2,709	3,309	4,943	410	496	762	180	290	470	2,479	3,108	4,651

# 5.3.2 Cargoes Handled at the Port of Lamu

Near the port of Lamu are the Bura region and the Lower Tana delta zone where large-scale agricultural development is planned. If these development programs are implemented, the quantity of cargoes generated in the two districts is estimated as shown in Table 5-3-4.

Table 5-3-4 Estimated Cargo Volume in Lamu and Tana River Districts

	1983	1988	1993	2000
Lamu Tana River	23,389 33,479	26,770 83,411	34,249 157,298	48,355 382,318
Total	56,868	110,181	191,547	430,673

Of these expected future cargoes, those transported from and to Mombasa and Kilifi are considered to represent a potential demand for ocean transport. At present, 88% of the cargoes generated at Lamu demand marine transportation. When this same percentage is used, potential future demand through the port is estimated as:

Potential Demand for Cargoes through the Lamu Port

1988	96,600 tonnes
1993	168,100 tonnes
2000	377,900 tonnes

The potential demand in 2000, 377,900 tonnes, in equivalent to 2.7% of the estimated cargo volume that will pass Mombasa in that year.

# 6. Air Traffic

# 6.1 Review of Air Traffic Demand

The total arrival of passengers in Kenya was 408 thousand in 1981 and the proportion of those by air to total arrivals is increasing annually.

	1970	1975	1980	1981
Total Arrivals	472,550	511,380	433,672	408,340
Arrivals by Air	288,417	413,700	411,069	386,540
Passengers carried by KQ	<u>.</u>	<b>-</b> ,	402,700	411,500

Table 6-1-1 show air passenger movements at the 4 main airports.

Table 6-1-1 Air Passenger Movements in 1981 (arrival and Departure)

Airport	<del></del>	mestic	Interna	ational	m_4 - 3
Intpose	Scheduled	Non-scheduled	Scheduled	Charter	Total
Nairobi	185,000 <sup>1)</sup>		809,0001)	-	994,000 <sup>1)</sup>
Mombasa	157,000	-	54,0001)	141,000 <sup>3)</sup>	352,000 <sup>2)</sup>
Malindi	28,900 <sup>4)</sup>	36,400 <sup>4)</sup>	- -	_	65,300
Kisumu	5,0003)	5,000	<del>-</del>	-	10,000
Total	375,900	41,400	863,000	141,000	1,421,300

Source: 1) Nairobi Airport Traffic Forecast 1981-1996, (Dec. 1982)

2) Statistical Abstract, C.B.S., 1982

3) Aerodrome Annual Report

4) Malindi Airport Feasibility Study

The air passenger traffic in Kenya can be divided into two categories, international and domestic. About 208 thousand domestic air passengers were carried by Kenya Airways. The past record of air traffic by region is shown in Table 6-1-2.

Table 6-1-2 International Air Passenger Traffic: 1979/1980

(1000)

	<u> </u>			( 000
	Northern *	Eastern**	Regional***	Total
Total Market	326,200	54,820	205,090	586,110
KQ share (%)	24.2	48.7	36.1	30.6
KQ Total	78,810	26,682	74,060	179,552
	1			

- \* Europe and North America
- \*\* Indian sub-continent, the Fan East and Australia
- \*\*\* Within Africa

The present market share of Kenya Airways represents about one-third of the volume of total international air passenger traffic into the country. Kenya Airways must expand this share for the following two reasons:

- a) the general growth of tourism in Kenya, to assure and increase foreign currency income as a result of such promotion,
- b) development of the activity of Kenya Airways itself to improve its financial condition.

The earnings of the tourist industry in 1982 were K£116 million, a relative increase over the 1981 earnings of K£90 million. Furthermore, the value of output by Kenya Airways in 1982 was K£48 million, so that the total value of foreign currency realised from the two sources was K£164 million.

This study has set the following goal for Kenya Airways' expansion of air passenger traffic.

GOAL: The market share of Kenya Airways in international traffic should be 40% in the Northern Area, 50% in the Eastern Area, and 45% in the Regional Area.

# 6.2 Forecast of Air Traffic Demand

#### 6.2.1 Traffic Forecast for Each Area

International passenger traffic can be divided into 3 distinct market areas:

- a) Northern Europe and North America
- b) Eastern Indian sub-continent, the Far East and Australasia
- c) Regional which comprises countries within Africa

The growth of international scheduled passenger traffic between 1978 and 1981 was slightly more rapid on the average (6%) than domestic traffic growth (5%).

In passenger projections, the following assumptions were made:

- a) Political stability in Kenya
- b) A slow economy of Europe and North America
- c) Stable improvement of the Kenyan economy
- d) Changes in airline itineraries with more direct services provided between Mombasa/Malindi and Europe

Assuming these factors, traffic growth is projected in Table 6-2-1. The numerical results of this passenger study are lower than those of the IATA project team referred to in the "Kenya Airways New Development Strategy".

# Comparison of Forecasts

There is a second	Year	Total International	KQ Total	KQ Share
Forecast by IATA Team	FY 1985/86	ľ	422,700	ì
This Report	1985	792,630	290,575	36.7

Table 6-2-1 Passenger Traffic Forecast

Routes	1979/80	1985	1990	1995	2000
Northern					
Total Market	326,200	415,550	517,851	660,924	843,525
KQ Share %	24.2	31.5	40,0	44.7	50.0
KQ Total	78,810	130,742	207,141	295,574	421,763
Eastern					
Total Market	54,820	79,533	111,549	149,278	199,768
KQ Share %	48.7	49.4	50.0	50.0	50.0
KQ Total	26,682	39,259	55,774	74,639	99,884
Regional					
Total Market	205,090	297,547	417,325	558,475	747,366
KQ Share %	36.1	40.5	45.0	52.0	52.0
KQ Total	74,060	120,574	127,796	290,192	388,630
Total Int'l					
Total Market	586,110	792,630	1,046,725	1,368,677	1,790,659
KQ Share %	30.6	36.7	43.0	48.3	50.8
KQ Total	179,552	290,575	450,711	660,405	910,277
Domestic					
Total Market	208,110	274,255	352,073	455,008	588,394
KQ Share %	100.0	100.0	100.0	100.0	100.0
KQ Total	208,110	274,255	352,073	455,008	588,324
Grand Total					
Total Market	794,220	1,066,885	1,398,798	1,823,685	2,378,98
KQ Share %	48.8	52.9	57.3	61.2	63.0
KQ Total	387,662	564,830	802,784	1,115,413	1,498,60

Table 6-2-2 Airport Passengers (Arrivals and Departures)

	1981	1985	1990	1995	2000
NAIROBI					
Domestic Scheduled	185,000	230,415	304,280	397,871	\$20,540
International Scheduled	809,000	1,007,598	1,330,605	1,739,873	2,275,026
Total	994,000	1,238,013	1,634,885	2,137,744	2,795,566
MOMBASA					. :
Domestic Scheduled	157,000	187,225	233,316	297,776	380,046
International	195,000	232,541	289,788	369,851	472,034
Total	352,000	419,766	523,104	667,627	852,080
MALINDI					
Domestic Scheduled	(1980) 28,900	36,014	44,880	57,280	73,104
Non-Schedule	(1980) 36,400	45,362	56,528	72,146	92,078
International	·		(50,000)	(114 000)	(007 000)
Total	(1980) 65,500	81,376	(58,000) 101,408 (159,408)	(116,000) 129,426 (245,426)	(203,000) 165,182 (368,182)
KISUMU					
Domestic Scheduled	5,000	5,803	7,349	9,345	11,926
	:				
Total	5,000	5,803	7,349	9,345	11,926
Grand Total					
Domestic Scheduled	375,900	459,457		762,272	985,616
Charter	36,400	45,362	56,528	72,146	92,078
International	1,004,000	1,240,139	1,620,393	2,109,724	2,747,060
Total	1,416,300		2,266,746 (2,324,746)	2,944,142 (3,060,142)	3,824,754 (4,027,754

<sup>( ):</sup> Volume shown in Malindi Airport Feasibility Study.

# 6.2.2 Traffic Forecast for Each Airport

The air passenger traffic discussed earlier is indicated by airport in Table 6-2-2.

Development of the Malindi Airport by 1990 is necessary so that it can accommodate wide-body jets. Such expansion will allow regional tourist development with an increased number of visitors expected from Europe. The service of wide-body jets at the Malindi Airport will carry 29 thousand passengers per year into the north coast area; it will also be possible to operate one weekly chartered flight.

 $400 \text{ seats} \times 0.7 \times 52 \text{ weeks} = 14,560 \text{ passengers}$ 

Table 6-2-3 Number of Visitors to Malindi Area

Year	Foreign Visitors	Foreign Tourists			
Europe/N. America		Beach	Malindi Area		
1981	253,300	136,0001)	43,1002)		
1985	302,100	169,481	51,398		
1990	376,400	211,204	64,051		
1995	480,400	269,555	81,747		
2000	613,100	344,028	104,332		

- 1) Estimated by Bed Occupancy and Average Stay per Person.
- 2) Malindi Airport Feasibility Study

Future domestic passengers on each air route are shown in Table 6-2-4.

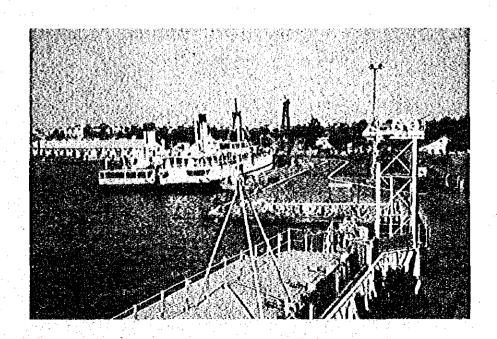
Table 6-2-4 Domestic Passengers by Scheduled Flight

Route	1981	1988	2000
Nairobi — Mombasa	153,002	222,935	396,754
Nairobi - Malindi	23,773	35,130	65,933
Nairobi — Kisumu	5,232	7,269	13,638
Mombasa — Malindi	5,943	8,782	16,483
Total	187,950	266,847	492,808

Note: Exclude the non-scheduled traffic

# PART V. STRATEGIES FOR TRANSPORT DEVELOPMENT

- 1. Basic Concept for Comprehensive Transport Planning
- 2. Strategies for Transport Development
- 3. Public Development and Investment Expenditure Framework for the Transport Sector



# 1. Basic Concept of Comprehensive Transport Planning

This section deals with the meaning of a comprehensive transport plan, and the social and economic problems of Kenya. The issues of such a plan are defined in view of these problems and transport strategies to achieve the planned issues are suggested.

# 1.1 Meaning of a Comprehensive Transport Plan

(1) Meaning of the provision of means of transport

Provision of transport to an area means, for instance, that construction of a new road will allow activation of local activities in that area. In other words, the productivity of the area will be enhanced through:

- i. Formation of markets for the area's farm products
- ii. Formation of markets for the area's natural resources such as mineral and forest products
- iii. Development of new industries
- iv. Growth of existing industries.

This will in turn generate new employment opportunities in the area, which will ultimately lead to its activation. Transport means will also contribute to the greater mobility of commodities and people through the:

- v. Expansion of trade, and
- vi. Encouragement of cultural exchange

#### (2) Meanin gof the making of a comprehensive transport plan

An overall transport plan aims at offering a combination of different modes of transport. Such a plan has the following two meanings:

- i. It can make efficient use of existing transport facilities which are a coordination of different modes.
- ii. It can determine how new investment needed to achieve the goal of a plan can be made through a minimum use of resources.

#### 1.2 An Approach to a Comprehensive Transport Plan in Kenya

#### 1.2.1 Transport Planning Issues

- (1) Social and Economic Problems and Policies
  - 1) Problems

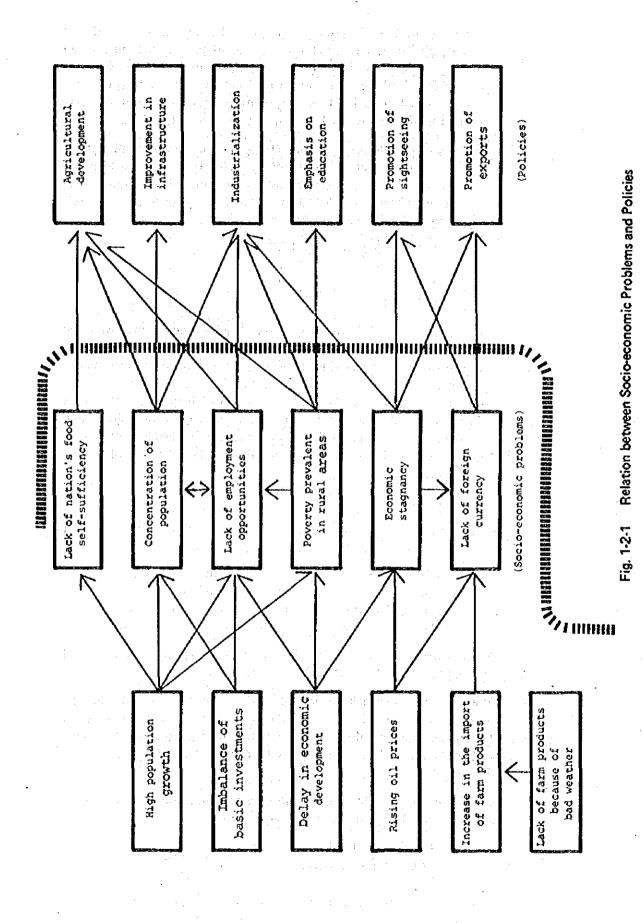
When considering transport strategies for Kenya, the issues of a transport plan must be defined, and to establish such issues the country's society and economy must be taken into consideration. Some existing problems are:

- A great potential labor force exists but employment opportunities are insufficient.
- Concentration of population in several areas.
- Poverty prevalent in agricultural and forestry areas.
- Stagnant agricultural production due to dry weather and resultant economic inactivity.
- Economic stagnancy caused by rising oil prices and end of the coffee boom.
- Chronic shortage of foreign reserves as a result of the need to import.
- Possibility that the nation's food self-sufficiency may disappear.

# 2) Background

The above social and economic problems are greatly affected by the following facts. The interrelation of these factors is illustrated in Fig. 1-2-1.

Very high population growth: The annual average rate of population increase in the past ten years was 3.65%. Because of delayed economic development, insufficient health and sanitary facilities, shortage of water and drainage facilities and lack of employment opportunities, the population concentration in several areas has been accelerated. There exists fear of a food shortage. Pressure of the population growth causes grave problems.



V – 3

- Imbalance of basic investments: In general, investment in health and sanitary facilities, water and sewerage facilities and other infrastructures is insufficient. In addition, investment in these basic facilities has tended to be made mainly in urban areas. As a result, rural areas have suffered a lack of employment opportunities and poverty, which has in turn hastened the population shift to the cities.
- Delayed economic development: Delay in economic development has caused a shortage of employment opportunities, partly accelerated by increasing population, and has led to economic stagnancy. The percentage of those employed in the modern sector to the country's total employees is less than 5% in some provinces:

•	Northeastern:	1.4%
•	Nyanza:	3.1%
•	Eastern:	3.2%
•	Western:	3.2%

- Rising oil prices: Oil price hikes have caused economic inactivity and
  a shortage in foreign exchange in Kenya and other developing
  countries where the establishment of economic foundations has been
  delayed.
- Increase in the import of farm products: Bad (dry) weather in East Africa rom 1979 to 1981 had a grave effect on the agricultural production of this region. As a consequence, Kenya had no alternative but to increase food imports, which resulted in a shortage of foreign exchange.

#### 3) Countermeasures

To deal with these problems, Kenya's Fourth Five-year Development Plan includes the following policies:

- Policy 1: Agricultural development
- Policy 2: Improvement in infrastructure
- Policy 3: Industrialisation
- Policy 4: Emphasis on education

Policy 1 particularly aims at eliminating poverty in rural areas and ensuring human settlement in these areas.

Policy 3 intends to achieve industrialisation on the basis of domestic resources. Modern industries are taken into consideration, but a greater stress is laid on agriculture-based industrialisation. To promote human settlement in rural areas, measures to decentralise industries are also planned.

Apart from these policies for solidifying the domestic economic basis, acquisition of foreign exchange through

- Promotion of sightseeing, and
- Promotion of exports

is important in light of the recent shortage of foreign exchange holdings in Kenya. Figure 1-2-1 shows the interrelation of the social and economic issues and policies referred to above.

# (2) Issues of a Transport Plan

In this section, we will consider the issues of a transport plan by weighing the problems and their background and Kenya's major policies for countering these problems.

The first three policies referred to above, i.e., agricultural development, industrialisation and improvement of infrastructure, will create employment opportunities and build public facilities in rural areas to achieve

- Balanced development of the country
- Establishment of an economic basis

The principal issues of a transport plan in Kenya will thus be as follows:

- Agriculture and manufacturing industries are two of the country's leading sectors. The ratio of these two to the GDP was 36.0%, 12.7% in 1978, and 33.3%, 13.4% in 1981, respectively.
- In view of Kenya's industrial policies, promotion of agriculture will continue to be important in the years ahead. It will enable the country to use rural resources effectively and to create employment opportunities in these areas.
- Manufacturing industries are also important in consideration of their increasingly greater percentage in the GDP. Priority should be given to modern industries utilising local resources and to agriculturally-based industries.

Thus, in the years to come efforts should be made to promote manufacturing industries and agriculture, because the nation must create employment opportunities to absorb the rapidly increasing work force.

In so doing, however, care should be taken to avoid population concentration in cities and several other areas. To this end, industries should also be located in rural areas to decentralise the population. In short, there is a need to achieve a balanced development of the nation.

In addition to these endeavors to establish a domestic economic foundation while ensuring local decentralisation of the population, consideration should be taken of the securing of foreign exchange holdings.

To acquire foreign currency reserves, tourist resorts should be improved and foreign sightseers invited. The encouragement of exports is also important.

The following are the themes of a transport related plan:

- To ensure human settlement in rural areas by the development of these areas.
- ii. To ensure promotion of industries using local resources.

- iii. To ensure settlement of the population in rural areas by the decentralised location of industries.
- iv. To promote sightseeing to acquire foreign currency reserves.
- v. To promote exports to acquire foreign currency reserves.

Figure 1-2-2 shows the relation among two of the major aims of the Kenyan five-year plan and the five issues mentioned above.

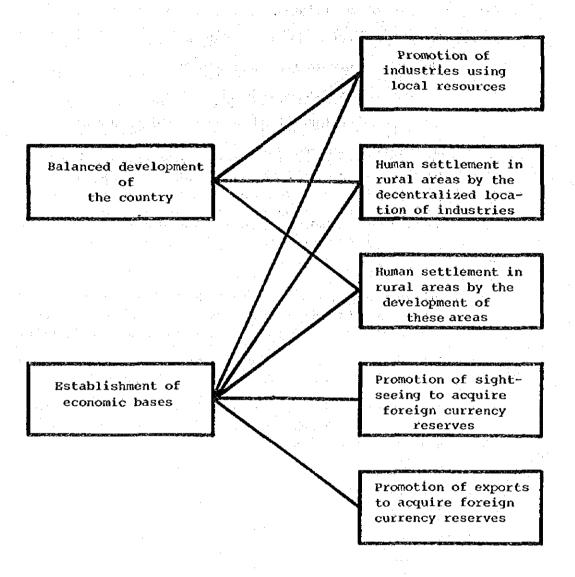


Fig. 1-2-2 Issues of transport plan

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#### 1.2.2 Transport Strategies to Meet the Issues

This section discusses transport strategies corresponding to each of the five issues of a transport plan.

#### (1) Promotion of Industries Using Local Resources

Three types of industries can be considered:

- i. modern large-scale, urban-based industries
- ii. large-scale agricultural and mineral processing industries
- iii. local small-scale industries

Of these, types i and ii are important from the viewpoint of the national economy.

Industries coming under type i are mostly located in

- 1. Nairobi
- 2. Mombasa

Industries of type ii include such agricultural types as textile processing, saw-milling and tanning industries, as well as non-agricultural ones such as cement and lime processing and some basic chemical processing industries.

Industries of type ii are mainly located in the east-west belt in the Central and Western Provinces and Nakuru in the Rift Valley Province.

An examination of the location of industries and their concentration has established these growth poles. The following cities are selected as major industrial growth centres:

- 1. Nairobi
- 2. Mombasa
- 3. Kisumu
- 4. Eldoret
- 5. Nakuru
- 6. Thika
- 7. Kitale

The following are the growth poles of cash crop trading centres and agricultural processing industries:

- 8. Kakamega
- 9. Nyeri
- 10. Embu
- 11. Meru

Figure 1-2-3 shows the location of these cities.

- Transport strategies should aim at connecting these growth poles by a trunk network, e.g., by national trunk roads and/or railroad
- (2) Human settlement in rural areas by decentralised location of industries

This issue develops agriculturally-based industries and growth poles in those

areas having potential for local resources and agriculture. As a result, employment opportunities will be created in these areas, which will in turn encourage population to settle here. Measures will be taken to enable people to commute to work places in these growth poles. To achieve this, principal towns having a population of at least 10,000 (in the 1979 census) and growth poles will be linked.

Therefore, transport strategies will include:

- Connecting growth poles by a trunk network
- Linking growth poles and principal towns, e.g., with primary roads

Principal towns are, as noted above, those having 10,000 or more residents as of the 1979 census. The purpose of linking these towns with growth poles is to allow people living in the towns easy and convenient access to the growth poles so that they have employment opportunity in the growth pole.

The distribution of principal towns is shown in Fig. 1-2-4.

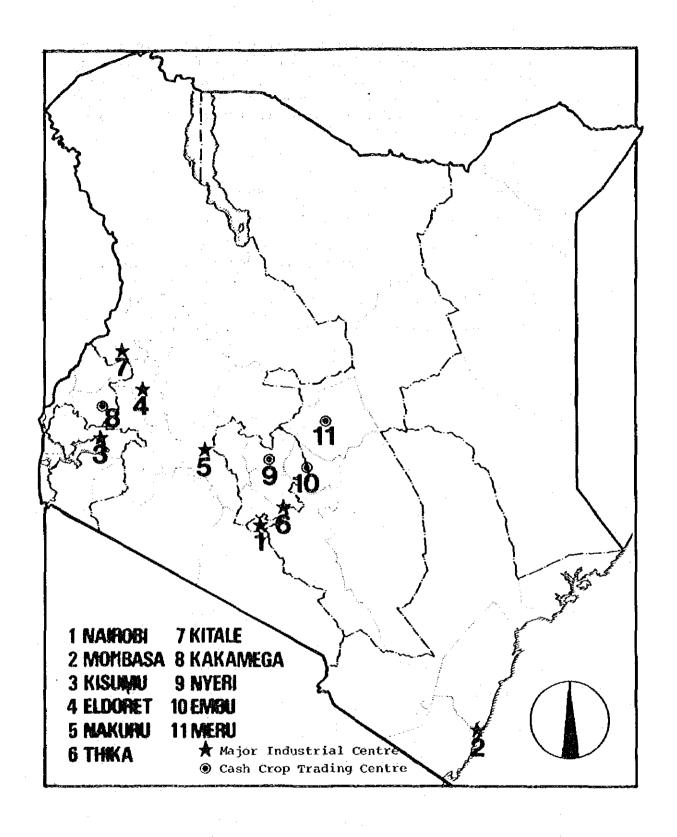


Fig. 1-2-3 Distribution of Growth Poles

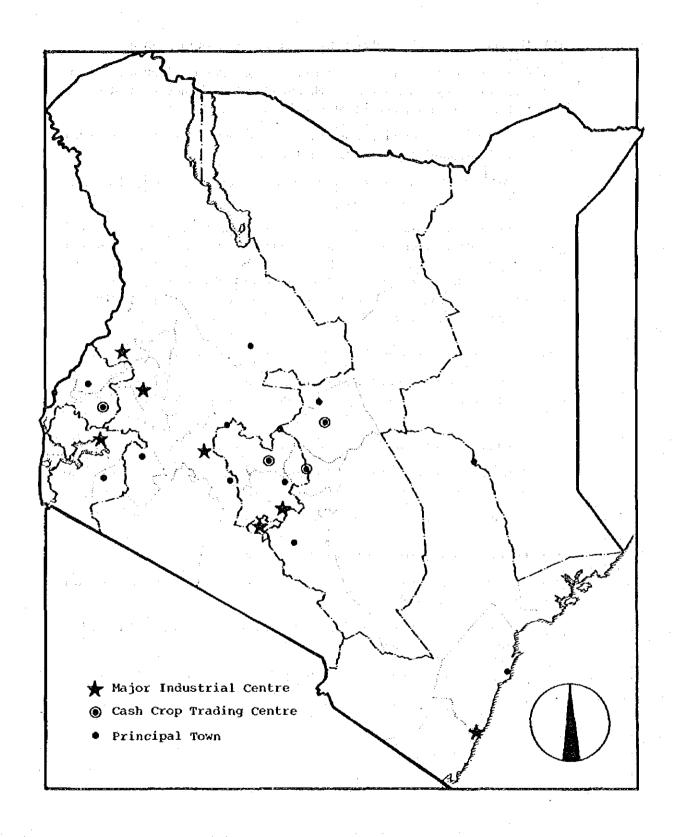


Fig. 1-2-4 Distribution of Principal Towns

# (3) Human settlement in rural areas by the development of these areas

Cash crop trading centres are nurtured to promote development of rural areas, especially those having a high agricultural development potential, and to encourage the shipment of farm products to markets. Thus,

- These cash crop trading centres and agricultural value land are connected with one another, e.g., by national trunk roads
- Access to those areas which have a potential for new agricultural development is provided, e.g., by rural roads

These areas are shown in Figs. 1-2-5 and 1-2-6. The total of the farm output of rural areas whose contribution to Kenya's agricultural production is at least 2.0% is expected to reach 85.9% of the country's total production value. Figure 1-2-7 shows the distribution of agriculturally valuable land. Those areas having a high contribution to the nation's farm production and those with agricultural possibility are considered here.

#### (4) Promotion of sighteseeing to acquire foreign currency reserves

Kenya has many tourist resorts with natural beauty. These sightseeing resources will be used to promote the tourist industry. The transport strategy is:

- To provide access to these tourist resorts

Aerodromes are also important to provide sightseers from abroad access to these resorts.

Figure 1-2-8 shows the distribution of tourist resorts.

#### (5) Promotion of exports to acquire foreign currency reserves

To increase revenues in foreign currencies, export is encouraged. Transport strategies for this will be:

- Improvement of transport systems to facilitate exports, e.g. by pipeline transport of petroleum
- Measures to respond to containerisation

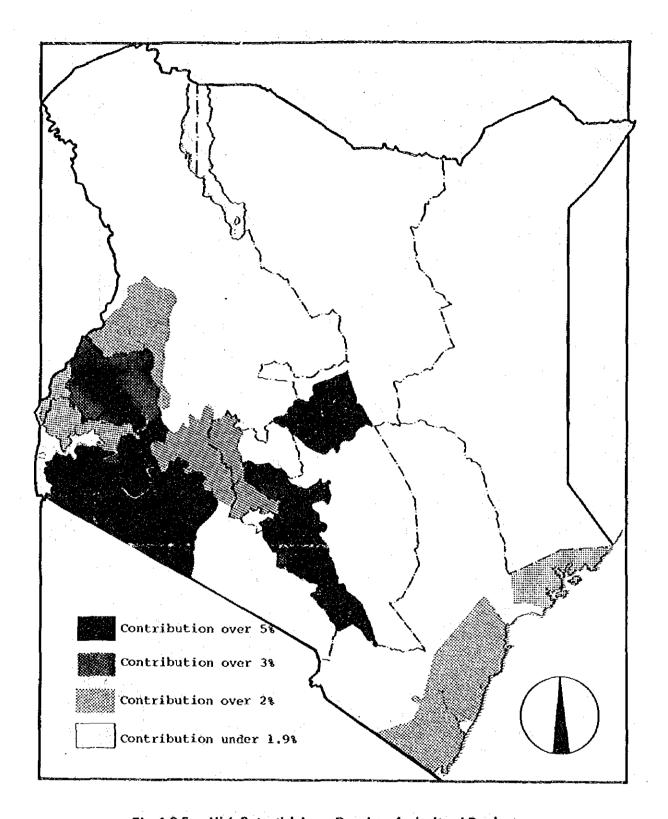


Fig. 1-2-5 High Potential Areas Based on Agricultural Product

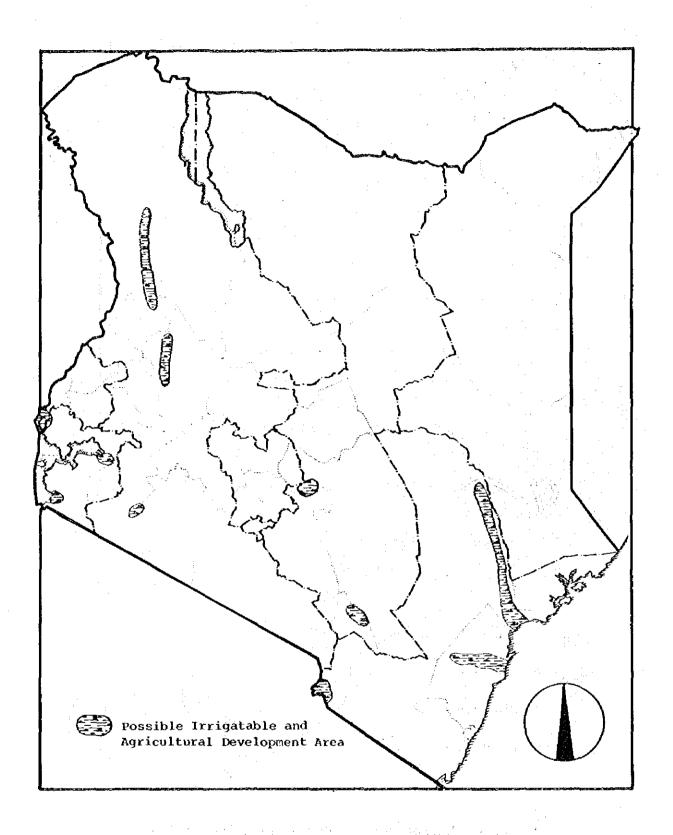


Fig. 1-2-6 Distribution of Agricultural Development Areas

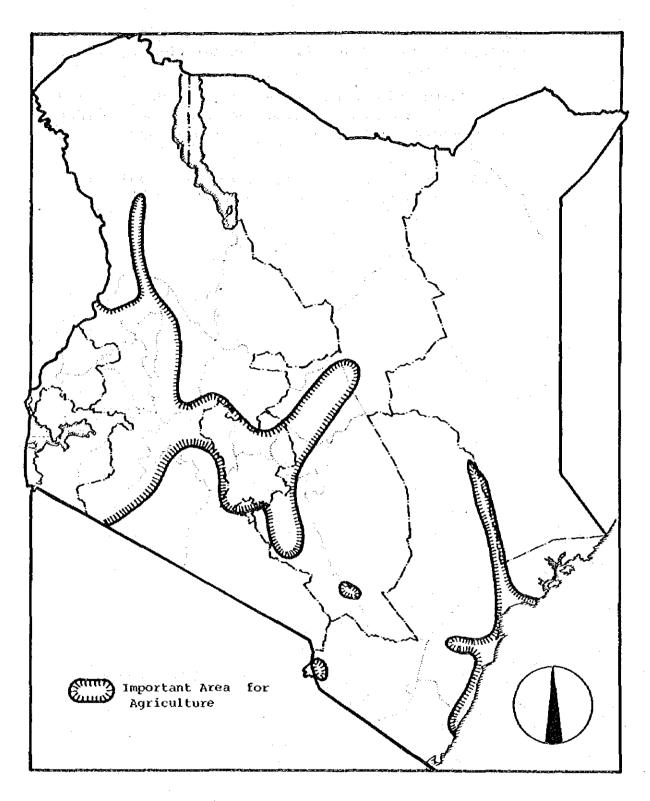


Fig. 1-2-7 Distribution of Important Areas for Agriculture

The former strategy includes improvement of ports, extension of the pipeline and provision of convenient transport routes between cash crop trading centres and port cities.

The latter covers measures to be taken to deal with container cargoes that will come to Kenyan ports as containerisation of marine cargoes expands. These measures are an attempt to adapt Kenyan packing styles to foreign styles.

The relationship between the issues of a transport plan and transport strategies described in this section are summarised in Fig. 1-2-9.

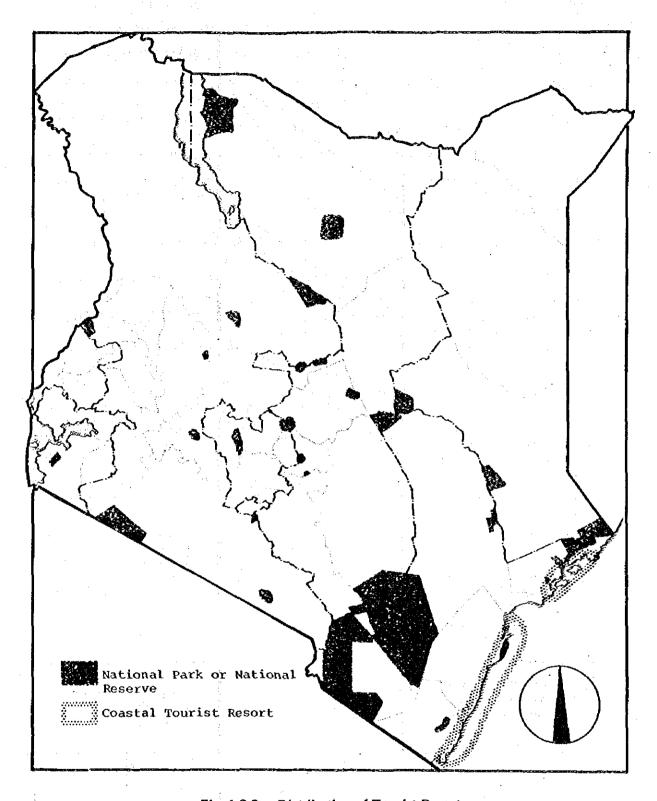


Fig. 1-2-8 Distribution of Tourist Resorts

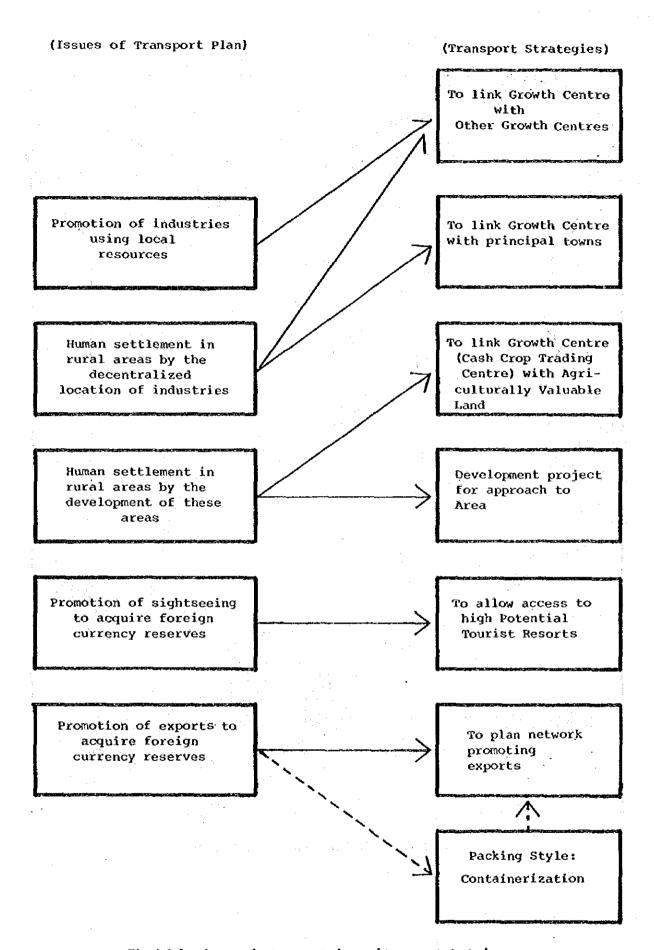


Fig. 1-2-9 Issues of a transport plan and transport strategies

#### 2. Strategies for Transport Development

# 2.1 Transport Strategies and Transport Network

On the basis of the strategies discussed above, the following steps are planned to improve transport systems:

- Step 1: Link major industrial centres (MICs) with one another
- Step 2: Link MICs and Cash Crop Trading Centres
- Step 3: Connect principal towns with the above networks
- Step 4: Provide access to development areas
- Step 5: Provide access to tourist resorts
- Step 6: Secure land routes to neighbouring countries (Uganda, Sudan, Ethiopia and Somali Republic)

The above networks are also linked to ports (Mombasa, Lamu, etc.) and airports (Nairobi, Mombasa, Kisumu, Malindi, etc.).

- Step 7: Secure ports and airports and access to them

Figures 2-1-1 and 2-1-2 show a plan of transport networks which takes the nation's present condition, that is, its topography and existing traffic routes, fully into consideration.

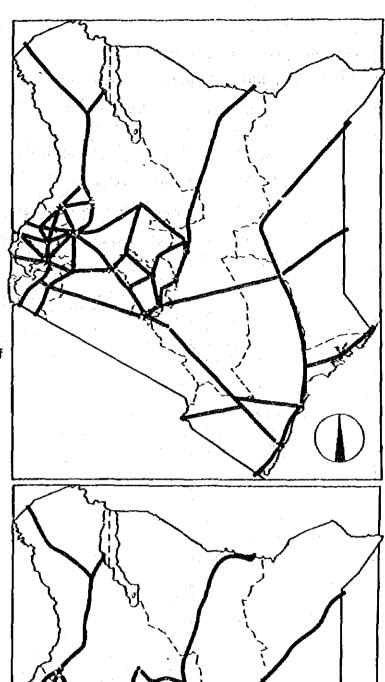


Fig. 2-1-1 Conceptural Design of Transport Network

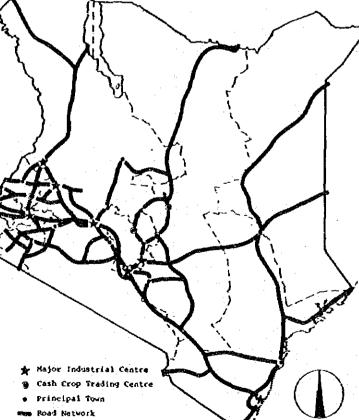


Fig. 2-1-2 Transport Network Pattern

#### 2.2 Means of Development

# 2.2.1 Transport Networks and Modal Split

This section discusses the modes of transport which should be adopted to give shape to the plan outlined in the previous section.

The following points require special attention in considering the relation between a transport network and transport modes:

- i. Efficient energy use and reduced oil consumption.
- ii. Maximum use of existing transport facilities through optimal coordination of modal split while avoiding duplication of investment.
- iii. Provision of transport services which assure punctual and reliable means of transport at reasonable cost.

In view of these factors, the following principles were adopted in the plan for a nationwide transport system in Kenya:

- i. The future modal split should be determined in accordance with the characteristics and relative costs of transport of the commodities involved. For example:
  - 1. Transport on the Mombasa-Nairobi-Eldoret route:
    - railways or roads
  - 2. Transport of oil from Nairobi western areas to neighbouring countries:
    - pipeline or roads
  - 3. Transport from South Nyanza to the corridor:
    - inland waterway and railways or roads
- ii. Consideration should be given to the interchangeability of modes so that the total cost of transport may be minimised. For example:
  - Inland transport in response to containerisation:
    - Railroads or roads
    - Mode interchanging facilities (from one mode to another mode)
  - 2. Transport from South Nyanza to the corridor:
    - Mode interchanging facilities between inland waterway and railroads
- iii. Existing facilities should be checked, any bottlenecks removed, their efficiency improved and their full use ensured.
- iv. Limited resources in the public sector should be recognised and funds introduced from the private sector. For example:
  - 1. Efficient utilisation of the funds of parastatals
- v. To ensure acquisition of foreign currencies, those facilities which provide contacts with foreign countries should be improved. For example:

- 1. Ports
- 2. Aerodromes
- 3. Marine transport
- vi. Development of priority areas should be encouraged. For example:
  - 1. Roads in potentially irrigatable areas
  - 2. Roads or railways in other agriculture development areas

The distribution of existing facilities is shown in Figs. 2-2-1, 2-2-2 and 2-2-3.

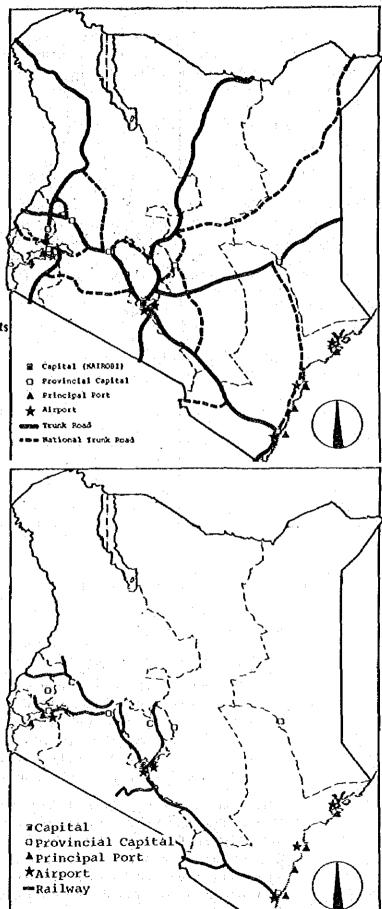
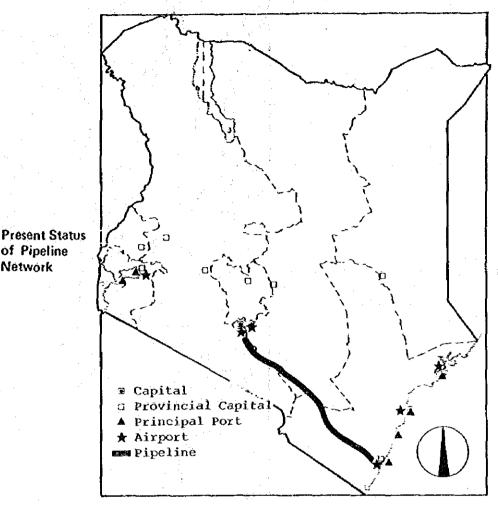


Fig. 2-2-1 Present Road Network and Distribution of Ports and Airports

Fig. 2-2-2 Present Status of Railroad Network



of Pipeline Network

Fig. 2-2-3

#### 2.2.2 Restrictions on the Improvement of Transport Facilities

When considering a plan for improving transport facilities, financial restrictions must be recognised.

At present, the transport business in Kenya is handled by parastatals.

Railways: Kenya Railways Corporation (KRC)

Inland waterway: Kenya Railways Corporation (KRC)

Kenya Ports Authority (KPA) and Kenya Cargo Handling • Ports:

Services Limited (KCHS)

• Airlines: Kenya Airways Limited (KQ) • Pipeline: Kenya Pipeline Company (KPC)

"Report and Recommendations of the Working Party" (July 1982) points out the following problems of parastatals and other Government enterprises which engage in transport related projects:

Many of the management problems of parastatals and other Government enterprises can be traced directly to their relationships and responsibilities to the Government. The Working Party classifies the following problems in these categories:

- i. Political considerations occasionally override merit and experience in the appointment of board members and chief executives, and their management and personnel decisions in turn are often politically motivated to the detriment of parastatal efficiency. As a result, conflicts among senior personnel occur more frequently over political matters than over issues of substance and the latter are often given only secondary attention.
- ii. Managers must perceive, interpret and anticipate changes in Government policies although in their forward planning they are often dependent on information from the Government which may be difficult to obtain. Information on Government decisions in such vital matters as prices of basic commodities and rates of interest on borrowed funds or on funds lent to certain activities such as agricultural credit are absolutely necessary for effective forward budgeting.
- Parastatals often receive instructions from various sources within the Government, including parent ministries, the Inspectorate of Statutory Boards, the Parastatal Advisory Committee and the Treasury, which hamper effective management and efficient operation. In certain cases, such instructions often conflict because the sources have not cleared with each other before issuing them.
- iv. Some Government policies may establish pricing, lending and hiring parameters for management which make profitable operations impossible and losses inevitable.
- v. Once in a loss situation, parastatals may seek covering finance from the Government without preparing strategies for recovery, unlike a private sector enterprise in difficulties whose bankers will require a promising recovery plan.

In light of these factors, the following policies are determined to improve transport facilities:

- i. Parastatal projects
  - To ensure parastatal efficiency is essential.
  - Thus, those projects which stress the efficiency of parastatals and increase the profitability of these businesses should be given top priority.
- ii. Projects other than those of parastatals (roads, aerodromes and civit aviation)
  - Projects required to secure safety
  - Projects meeting great future traffic demands
  - Projects which will play a leading role in the promotion of various developmental projects.

- 3. Public Development and Investment Expenditure Framework for the Transport Sector
- 3.1 Development and Investment Expenditure Framework for the Public Sector
  - (1) Gross Fixed Capital Formation in the Public Sector

The proportion of gross fixed capital in GDP at market price was 23.8% in 1979, 23.6% in 1980, and 23.9% in 1981, demonstrating a stable level. A detailed presentation by type of assets is indicated in Table 3-1-1.

Examining gross fixed capital formation by sector, the share of the public sector was 46.0% in 1979, 45.2% in 1980, and 44.5% in 1981, signifying a small downward trend. However, 1982 provisional data revealed that the share of the public sector had enlarged to 47.3%, reflecting an estimated 10% drop in gross fixed capital formation in the private sector.

Considering these findings, we have assumed that gross fixed capital for the public sector in the future will change proportionate to GDP in the following manner:

- 1) The proportion of gross fixed capital formation in GDP is expected to stay at 23.8%.
- 2) The share of gross fixed capital formation for the public sector is predicted to remain at around 42% in the future, returning to the past trends with the recovery of the economy.

Gross fixed capital formation for the public sector is thus expected to constitute 10% of GDP.

Table 3-1-1 Gross Fixed Capital Formation by Type of Asset, 1979-1982

			(KE	million)
		urrent		
<u> </u>	1979	1980	1981	1982*
Landa de la companya				
Dwellings:				
Private	10.65	43.64	50 50	[
Traditional	39.65	43.64 34.94	50.52	54.18
Modern	36.78	34.94	42.77	40.38
Subtotal	76.43	78.58	93.29	94.56
Public	16.66	27.28	26.26	27.48
Total	93.08	105.86	119.55	122.40
Non-Residential Buildings:				
Private	27.68	32.03	43.81	28.86
Public	41.63	57.32	58.00	70.15
Total	69.35	89.34	101.81	99.01
Other Construction Works:				<b> </b>
Private	8.19	11.46	11.38	10.54
Public	76.48	102.93	127.32	133.25
Total	84.67	114.39	138.70	143.79
Land Improvement and Plantation Development:				
Private	7.20	8,21	7.88	6.96
Public	1.65	2.16	1.75	2.60
Total	8.85	10.37	9.63	9.56
	<u>·</u>			
Transport Equipment:	FA A	61.06	63.00	
Private	50. 0	61.26	63.02	59.64
Public	63.44	43.91	39.17	27.22
Total	114.34	105.17	102.19	86.86
Machinery and Other Equipment:				·
Private	119.74	151.51	183.54	160.65
Public	48.84	47.97	69.96	65.82
Total	168.58	199.48	253.50	226.47
Breeding Stock and Dairy Cattle:	. 1 . 60	0.07	.0.00	, ,,
Private	+1.57	-2.07	+0.03	-0.78
Total:				
Traditional Dwellings	39.65	43.64	50.52	54.18
Other	252.06	297.33	352.43	306.25
Total Private	291.70	340.97	402.95	· · · · · · · · · · · · · · · · · · ·
Total Public	248.74	281.56	322.46	360.43 326.53
	<del></del>			
Total Private and Public	540.45	622.53	725.41	686.96

Note: \*Provisional Source: Economic Survey, 1983

# (2) Financing of Gross Fixed Capital Formation

The situation for procurement of funds necessary for gross fixed capital formation is the same as that in most developing countries. Domestic savings are insufficient and, as indicated in Table 3-1-2, foreign funds had to be relied on at the rate of 39.1% in 1979, 44.4% in 1980, 40.4% in 1981, and 39.9% (provisional) in 1982 — about 40% on the average.

Table 3-1-2 Financing of Capital Formation, 1979-1982

(KE million) 1979 1980 1981 1982\* Gross Capital Formation: 622.53 725.41 686.96 540.45 Gross Fixed Capital Formation 133.40 77.03 -24.20 166.66 Changes in Stocks 516.25 789.19 858.81 763.99 Total Financing: 20,70 25.50 15,40 21.90 Grants from Abroad 328.70 326,20 279.60 186.30 Net Borrowing from Abroad Domestic Saving 314.55 438.59 511.91 458.89 516.25 789.19 858.81 761.99 Total

\* Provisional

Source: Economic Survey 1983

On the other hand, the influx of funds from advanced countries which compensate for the lack of capital has slowed down rapidly, according to the World Development Report published by World Bank on July 24, 1983. In the 1970's, the real growth rate per year of government and private capital combined was approximately 10%, while a growth rate of only 3.6% is predicted from 1982 to 1995.

For this reason, the domestic savings rate must be raised gradually from now on as the economy grows in order to reduce the dependence on foreign funds.

Utilising the future economic framework presented earlier, the 40% rate of dependence on foreign funds at present is bound to decrease to 34% by the year 2000 if the real growth rate of these funds remains at 3.6% as stated in the World Bank Report. Therefore, the domestic savings rate must increase 1.4% above the present level by the year 2000. With the rise in per capita income, such an increase is expected to be possible.

Table 3-1-3 Financing of Current Deficits for All Developing Countries, 1982-1995

Current account balance <sup>2)</sup> Net capital flows  Official development assistance  Official nonconcessional loans  Private loans  Private direct investment  Use of reserves and other capital <sup>3)</sup> Memorandum items:		- · · · · · · · · · · · · · · · · · · ·	1970-	1980- 1982	
Current account balance <sup>2)</sup> Net capital flows  Official development assistance  Official nonconcessional loans  Private loans  Private direct investment  Use of reserves and other capital <sup>3)</sup> Memorandum items:	8.2	- 1			
Current account balance <sup>2)</sup> Net capital flows  Official development assistance  Official nonconcessional loans  Private loans  Private direct investment  Use of reserves and other capital <sup>3)</sup> Memorandum items:	8.2	- 1	1980	1982	1985
Net capital flows Official development assistance Official nonconcessional loans Private loans Private direct investment Use of reserves and other capital <sup>3)</sup> Memorandum items:		-276-2	.	, .	<del></del>
Official development assistance Official nonconcessional loans Private loans Private direct investment Use of reserves and other capital <sup>3</sup> ) Memorandum items:	د ع	-210.2	17.2	41.7	6.7
Official nonconcessional loans Private loans Private direct investment Use of reserves and other capital <sup>3</sup> ) Memorandum items:	<b>3.4</b>	294.2	20.4	2.2	10.0
Private loans Private direct investment Use of reserves and other capital <sup>3</sup> ) Memorandum items:	3.9	81.2	17.9	-1.0	9.9
Private direct investment  Use of reserves and other capital <sup>3)</sup> Memorandum items:	1.0	42.0	24.5	5.6	10.9
Use of reserves and other capital <sup>3)</sup> Memorandum items:	5.0	109.6	22.3	-0.4	9.2
Memorandum items:	5.3	61.4	18.6	12.5	11.3
l	3.0	-18.0	*	*	*
	,		i i		
Debt outstanding 549	8.0	1.996.8	19.9	13.7	10.5
	9.0		16.5	12.5	11.4
Private 34	9.0	1,187.0	22.3	14.3	9.9
Resource gap as percentage of GNP	3.7	1.6	n.a.	n.a.	n.a.
Current account deficit as percentage of GNP	5.0	2.7	*	*	*
Net capital flow as percentage of GNP	3.6	2.9	*	*	*
Debt service as percentage of GNP	4.7	3.5	*	*	*
Debt service as percentage of exports 20		12.0	*	*	*
Interest payments as percentage of GNP	0.7			, 1	í
Deflator <sup>4)</sup> 99	0.7 2.1	1,5	ነ * ነ	*	*

Note:

- n.a.: Not applicable
  - \*: Not available
  - 1): Estimated
  - 2): Excludes official transfers. These figures differ from the current ecount given in Table 2-11, which include official transfers.
  - 3): Short-term borrowing
  - 4): US dollar GDP deflator for industrial countries

Source: World Development Report 1983, World Bank

# (3) Public Development and Investment Expenditure

The outlook for development and investment expenditure in the public sector from the standpoint of government expenditure is examined.

The capital expenditure of the Government can be classified roughly into development expenditure and investment expenditure. Investment expenditure is composed of the purchase of equities and loans to enterprises.

Table 3-1-4 illustrates the changes in capital expenditure in the past ten years in relation to GDP. The proportion of Government capital expenditure in GDP has been increasing slightly, but with the financial crisis in the 1980's, the tendency toward restraint can be seen today. As a measure to solve the problem, a report was submitted to the President in July 1982 by the Working Party.

Basic understanding underlying the recommendations of the report are:

- 1) The potential for raising additional revenue and levels of borrowing, either external or internal, is unlikely;
- 2) Arbitrary across-the-board imposition of restrictions and curtailment on expenditure may seriously distort the favourable pattern of development.

Principal guidelines recommended by the Working Party include:

- Modifications of the composition of revenue through cost sharing and local revenue sources, and the composition of expenditures through reductions in commercial investments and increases in self-help contributions to projects;
- 2) Efficient management of the way in which revenue, credit and expenditures are used to achieve increased productivity in Government services.

Therefore, the recommendable level of Government finance is delineated as below:

- 1) Tax and non-tax revenue will be maintained as a proportion of GDP. (Currently this amounts to 25.6% of GDP at market price)
- Appropriations-in-Aid will rise over the forward budget period as a proportion of GDP reflecting growing reliance on cost sharing to finance Government services;
- 3) Current revenues will therefore rise as a proportion of GDP, but should decline in subsequent years;
- 4) Recurrent expenditure should rise with GDP remaining proportionately constant, but recurrent expenditures of Ministries will rise less rapidly;
- 5) The current surplus will improve;
- 6) Development spending will fall slightly in real terms and as a proportion of GDP:

- .7) The major reduction in development spending will affect investments;
- 8) Hence, while project spending will decline somewhat as a proportion of GDP, it will remain essentially constant in real terms.

The important outcome of the above measures will be that total expenditure of Government will decline as a proportion of GDP.

Table 3-1-4 GDP and Public Expenditures 1972-1981

***	GDP Capital Expenditure (KE million)							
Year	at Market	Development		Investment		Total		
rear	Price		As % of		As % of		As % of	
	(K£ million)	<b> </b>	GDP		GDP		GDP	
1972	715.5	44.8	6.3	17.0	2.4	61.8	8.6	
1973	838.6	48.2	5.7	18.2	2.2	66.4	7.9	
1974	1,029.5	62.9	6.0	32.2	3.1	94.2	9.2	
1975	1,192.3	74.3	6.2	52.1	4.4	126.4	10.6	
1976	1,471.6	86.0	5.8	38.7	2.6	124.7	8.5	
1977	1,899.8	115.2	6.1	75.1	4.0	190.3	10.0	
1978	2,058.2	146.5	7.1	76.0	3.7	222.5	10.8	
1979	2,271.9	171.9	7.6	63.0	2.8	234.9	10.3	
1980	2,632.5	205.2	7.8	81.8	3.1	287.0	10.9	
1981	3,038.6	217.2	7.1	81.6	2.7	298.8	9.8	

<sup>\*)</sup> Provisional

We have therefore assumed that the capital expenditure of the Government will henceforth remain at the level of 10% of GDP.

As mentioned earlier, we have concluded that gross fixed capital formation in the public sector will also stay at 10% of GDP. Although a few differences exist between the two concepts, gross fixed capital formation and capital expenditure, both concepts utilise approximately the same framework.

# 3.2 Public Development and Investment Budget Framework for the Transport Sector

(1) The Share of the Transport Sector (in Kenya) in Public Development and Investment Expenditure

In the past Five-year Plans, the transport sector's proportion of the public development and investment allocation has, as pointed out in Table 3-2-1, had a downward slope since the 1970's; the most recent figure shows it at 21.5%.

Among countries with a range of per capita GDP of \$500 to \$1,500 in 1980, the average proportion for the transport/communication sector, based on data of the public development and investment plans available for twelve countries (ref. Table 3-2-2), was calculated:

Countries with \$500 - \$1,000 per capital GDP: 20.6% Countries with \$1,000 - \$1,500 per capital GDP: 19.0%

Table 3-2-1 Share of the Transport Sector in Kenya

Development Plan	Share of the Transport Sector in Public Development and Investment Allocation
First Plan	29.4%
Second Plan	36.9%
Third Plan	26.5%
Fourth Plan	21.5%

Table 3-2-2 Share of Transport/Communication Sector in Development Countries

Country	Per Capita GDP (1980)	Share of Transport/Communication Sector in Public Development Expenditure
Liberia	\$530	24.1%
Zambia	\$560	20.3
Egypt	\$580	22.7
El Salvador	\$660	18.7
Peru	\$930	17.3
Jamaica	\$1,040	18.5
Guatemala	\$1,080	15.6
Ivory Coast	\$1,150	22.3
Paraguay	\$1,300	24.7
Jordan	\$1,420	21.5
Turkey	\$1,470	19.1

Table 3-2-3 Lending to Borrowers by Sector

(Annual Average of Fiscal Years) (US\$ millions)

		-	Average (	وعراب ويواري ومنتب أوالمأون الكراب		
Region	Eastern <i>l</i>	Africa	Western	Africa	World	Total
Sector	1973-77	1978-82	1973-77	1978-82	1973-77	1978-82
Transport	88.6	124.5	108.2	179.6	971.1	1,427.5
	(18.3%)	(17.2%)	(31.4%)	(23.5%)	(17.8%)	(12.9%)
Communication	20.4	35.6	12.8	38.0	151.8	413.6
	(4.2%)	(4.9%)	(3.7%)	(5.0%)	(2.8%)	(3.7%)
Agriculture and	144.0	207.7	149.6	261.2	1,537.2	3,097.7
Rural Development	(29.8%)	(28.8%)	(40.5%)	(34.2%)	(28.1%)	(28.1%)
Development Finance	30.0	48.2	7.2	37.7	512.4	922.4
Companies	(6.2%)	(6.7%)	(2.1%)	(4.9%)	(9.4%)	(8.4%)
Education	43.9	68.3	28.4	29.0	251.8	509.9
	(9.1%)	(9.5%)	(8.2%)	(3.8%)	(4.6%)	(4.6%)
Energy	66.1	56.0	12.3	85.5	766.8	2,228.9
	(13.7%)	(7.8%)	(3.6%)	(11.2%)	(14.6%)	(20.2%)
Industry	29.1 (6.0%)	29.5 (4:1%)	0.1 (0.0%)	28.6 (3.7%)	445.0 (8.1%)	782.9 (7.1%)
Nonproject	27.0	159.8	3 . <del>-</del>	105.0	326.4	979.6
	(5.6%)	(22.1%)	3 <del>-</del>	(13.7%)	(6.0%)	(8.9%)
Population, Health and Nutrition	2.4 (0.5%)	23.0 (3.2%)	-	: <u> </u>	30.4 (0.6%)	167.5 (1.5%)
Small Scale	0.8	7.6	13.7	15.9	71.6	236.2
Enterprise	(0.2%)	(1.1%)	(4.0%)	(20.8%)	(1.3%)	(2.1%)
Technical	2.3	17.2	2.5	21.3	14.9	71.5
Assistance	(0.5%)	(2.4%)	(0.7%)	(2.8%)	(0.3%)	(0.6%)
Tourism	3.4	14.0	5.5	14.2	41.4	112.0
	(0.7%)	(1.9%)	(1.6%)	(1.9%)	(0.8%)	(1.0%)
Urbanization	9.5	35.3	8.8	24.8	96.0	419.2
	(2.0%)	(4.9%)	(2.6%)	(3.2%)	(1.8%)	(3.8%)
Water Supply and	16.4	27.4	5.8	60.0	246.6	725,5
Sewerage	(3.4%)	(3.8%)	(1.7%)	(7.8%)	(4.5%)	(6.6%)
Total	\$483.9	\$722.0	\$345.0	\$764.5	\$5,463.4	\$11,042.0

Source: World Bank Annual Report, 1982

As can be seen, there is a clear tendency that the share of the transport/communication decreases as per capita GDP rises. When the share of the transport sector in countries with \$500-\$1,000 per capita GDP level is examined using data which classify the transport and communication sectors separately, the level is 17.1%. Therefore, since the per capita GDP of Kenya was \$420/person as of 1980, it is possible that the future share of the transport sector will approach 17%.

Also, the trends in aid by IBRD and IDA for development are studied by category in Table 3-2-3 and the following tendency can be detected on a worldwide perspective.

- 1) A decline in the share of the transport sector (17.8% to 12.9%)
- 2) An increase in the share of the energy sector (14.0% to 20.2%)

As a region, Eastern Africa is second after Western Africa in the size of its share to the transport sector. During the past five years, the share has been 17.2%.

Upon examination of the various categories of loan contracts of the Africa Development Bank (AfDB), the transport sector accounted for 23.6% of the total sum between 1967 and 1981.

In addition, the transport/communication sector has a 21.2% share in the recent data of the European Development Fund (EDF).

Moreover, transport accounted for 23.9% of the total sum during 1966-1981, according to the sector-based agreement situation for direct loans of Japan.

Taking into account the variation in the share of transport sector described above, we have assumed two different cases in the level of share of the transport sector in public development and investment expenditure. The first case is a downward trend continuing the recent development at 18%, and the second case maintains the average level of the past ten years at 24%.

Table 3-2-4 shows the public development and investment framework for the transport sector classified by time period and by case, based on GDP forecasted for a future economic framework. The framework was set at K£332 million for Case 1 and K£442 million for Case 2 during the period of 1984-1988. Both frameworks are considered desirable guidelines for selecting projects, since it is recommendable for actual Government spending to be closer to the levels in Case 1 from the viewpoint of public finance.

The investment framework shown in Table 3-2-4 should be considered as a flexible quideline because the economic and financial feasibility of investment projects are more important factors than budget guidelines.

Table 3-2-4 Public Development and Investment Framework for Transport Sector

Ē					(KE 1	(KE million at 1981 prices)	prices)
	1000		Case 1			Case 2	
Period	Market Price	Development Expenditurel)	Investment Expenditure2)	Total	Development Expenditure <sup>1)</sup>	Investment Expenditure <sup>2)</sup>	Total
1984-1988	18,505	240	93	3333)	319	125	4443)
1989-1993	23,689	307	119	426	410	159	569
1994-2000	44,424	576	224	800	768	298	1,066
1984-2000	86,618	1,123	436	1,559	1,497	582	2,079

Note: 1) Development expenditure for roads, aerodomes and civil aviation.

Investment expenditure for Kenya Railways Corporation, Kenya Ports Authority, Kenya Airways, Kenya Pipeline Company and other public transport companies. The values in this column not include the self-

According to the Fifth Development Plan for the period 1984 to 1988, Forward Development and Investment Budget Allocation Ceiling for the transport sector is estimated at K£ 278 million at 1981 prices. financing portion. 3

According to the Fifth Development Plan published recently, the budgetary allocation ceiling for public development and investment is set at lower than our framework.

In order to improve the recent fiscal situation of the Kenyan economy, the share of public development/investment allocation in GDP at market prices has been reduced since 1982 as shown in Figure 3-2-1. The share during the Fifth Plan is set 7.4%.

The share of the transport sector in the public development/investment allocation is estimated as approximately 20% based upon the Fifth Development Plan. Therefore, the public development/investment allocation ceiling for the transport sector is K£276 million at 1981 prices during the period 1984–1988. The Fifth Development Plan also mentions that investments in parastatals should have a diminishing share of the budget releasing a growing share for the financing of Ministry projects.

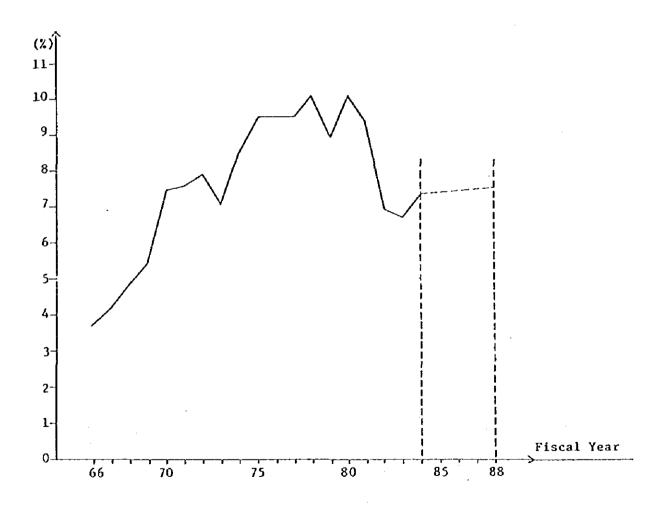
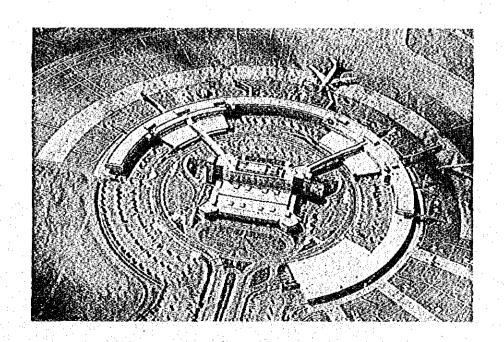


Fig. 3-2-1 Public Development and Investment A as % of GDP at Market Price

# PART VI. SHORRT AND LONG—TERM TRANSPORT PLAN

- 1. Development Policy and Strategy
- 2. Summary of Draft Development Plan
- 3. Budgetary Demand and Finance



# 1. Development Policy and Strategy

#### 1.1 General

The objectives of the comprehensive transport plan are to determine:

- the means to realise maximum utilisation of the existing transport infrastructure;
- 2) the investment necessary for various modes to meet future transport demand

The policy instruments available for use in the determination of transport planning include:

- 1) required capital investment in the transport sector and its allocation to individual modes
- 2) timing, size and scale of development projects over the transport network
- operational improvements of transport infrastructure, facilities and human resources
- 4) intermodal coordination such as tariff and tax adjustments
- 5) regulations and legal provisions for effective administration

Transport planning has to be coordinated with national economic and public finance objectives. Consideration should be given to the following domestic constraints:

- 1) limited foreign exchange income, and
- 2) funds available for transport sector investment.

Each transport means (railway, road, aircraft and pipeline, etc.) employs technology unique to its mode. This technology comprises speed, capacity, equipment cost, energy consumption, construction cost and operating cost. It is essential to consider the characteristics of the technology employed for each mode in formulating a strategic transport plan.

#### 1.2 Role of Transport and Development Strategies

The following strategies should be adopted after existing transport facilities have been studied on the basis of the transport demand forecast.

- (1) Nearly all of the transport demand in Kenya will be generated in the national corridor from Mombasa to Western Kenya through Nairobi. The capacity of this corridor should be continuously improved in the future. For this purpose, the following policy decisions should be made.
  - 1) To improve and expand roads along the corridor and to build bypass roads
  - 2) To increase the capacity of the existing railway network
  - 3) To extend the pipeline to West Kenya

- 4) To increase the cargo handling capacity of the Mombasa port.
- (2) Mombasa, Nairobi, Kisumu, Eldoret and Nakuru are important as transport terminals; therefore, the intermodal connections of maritime shipping, ports, railways and roads of these cities must be coordinated and developed to cope with increases in containerisation. The following policy decisons are particularly important.
  - 1) To build container yards and berths for the Mombasa port
  - 2) To build container inland terminals
  - 3) To improve rolling stock for containers
  - 4) To study the long-term purchase of a full-container ship.
- (3) Foreign funds are a source of growth for the national economy, and procurement of foreign currency is one of the most important national policies. For this reason, the following decisions need be made for the transport sector.
  - To expand international aviation transport for tourists by Kenya Airways
  - 2) To improve Malindi and other aerodromes to develop tourism.
  - 3) To maintain a national flag carrier and participate in the management of international cargo transport.
- (4) To support the development of a high yielding agricultural area and industries in Mombasa, investment in transport should be made on a priority basis.
  - To improve the roads connecting agricultural development areas and major towns
  - 2) To develop a new Lamu port
  - 3) To improve port facilities for the development of South Mainland of Mombasa, and roads and railways for freight transport in port regions.

# 1.3 Development Strategy for each Mode

#### 1.3.1 Railway

The railway investment plan was decided in accordance with the following strategies.

- (1) The most important task is to utilise the capacity of the existing railways, and fundamental improvements are given priority.
- (2) Next, capacity should be increased to meet increases in the demand. By 1990, a transportation capacity 1.5 times that at present should be available.
- (3) In the long-term perspective, KRC should be prepared to respond to innovations in railway technology.

In particular, container transportation should be expanded from its early stage, and an electrification plan should be studied.

#### 1.3.2 Roads

The investment plans for the road network were formulated on the basis of the following strategies.

- (1) Completion of projects under construction and early commencement of others scheduled to begin as well as projects to which financing has already been committed.
- (2) Roads linking major townships shall be converted into trunk roads (A and B) and upgraded.
- (3) Roads for which increases in transport demand can be expected shall be improved on a priority basis.
- (4) At least one primary road shall be built in each agricultural development area.
- (5) Roads along the national corridor for which increases in transport demand can be expected shall be improved in a planned way. Those sections of Routes A104, A109, and B1 with large transport demand should especially be expanded to four-lane (dual-lane) roads.
- (6) A ring road to bypass Nairobi should be built.

A shortage of trucks to carry increasing cargo volumes is foreseen for the future. Therefore, a plan to increase the number of freight cars should be established.

# 1.3.3 Ports

The investment plan for the port sector was formulated in accordance with the following strategies.

- (1) Improve and expand container yards, container berths, and inland container depots to meet demand increases for containerised cargo.
- (2) Develop South Mainland as an industrial area.
- (3) Improve and expand roads and railways to connect the existing Mombasa port to South Mainland to support industrial development in the Mombasa area.
- (4) Improve and expand grain and cement terminals to meet increased demand.
- (5) Develop the New Lamu port to support agricultural development in the Lamu hinterland.

(6) Improve and expand a free port zone to strengthen the functions of the Mombasa port as an international trade port and to expand employment opportunities in the long term.

The port investment priority is based on the cargo handling demand and rate of industrial development.

# 1.3.4 Maritime Transport

The investment plan for maritime transport was drafted in accordance with the following strategies under the assumption that realisation of international maritime cargo transportation by a national flag carrier is important as a national policy of Kenya.

- (1) For maritime shipping 1 tanker between the Middle East and Kenya and 3 multi-purpose ships on the European sea route should be adopted.
- (2) An analysis of the profitability of maritime transportation in the region shows that the venture will pay off in the long term. Initial investment purchases of used ships would be appropriate.
- (3) In the medium or long term, maritime shipping services using container ships should be studied to meet increases in the demand for containerised shipping.

# 1.3.5 Inland Water Transport

The effective utilisation of existing ships is the largest task.

(1) The wagon ferry (M.V. Uhuru) should be allocated for cargo transport service in the Victoria Lake coastal areas.

Cargo transport service between Homa Bay and Kisumu is particularly important.

(2) The engine power of the existing passenger and tugboats should be increased for greater speed.

# 1.3.6 Airports/Civil Aviation

The investment plan for airports and civil aviation was based on the following strategies.

- (1) Airports and air routes in Kenya are important in the network of international aviation routes; therefore they should be improved and expanded with the installation of:
  - 1) International air route navigational aid equipment
  - 2) JKIA and MIA international airport facilities to bring them up to an international level.
- (2) Both Malindi and Kusumu airports should be upgraded to handle jets, to increase employment opportunities and foreign exchange income. Scheduled domestic flights between tourist areas should be started.

- (3) In the long range, to promote aviation among the Kenyan people, local airports should be built and improved in concentrated population areas and in major cities in remote areas.
- (4) Air traffic control facilities should be replaced when their useful life has expired, and facilities and equipment meeting the requirements of ICAO and other organisations should be installed to ensure safety.
- (5) KQ's share of the international transport in Kenya should be increased. In particular, its portion of the northern and regional routes should be increased to 40 and 45%, respectively, by 1990.

For this purpose, tourism promotion should be carried out on a large scale, and aircraft needed for this should be purchased.

# 1.3.7 Pipeline

The existing pipeline connecting Nairobi and Mombasa has a capacity sufficient to meet transportation demand until 2000, and no new investment should be made at this time.

The extension of the pipeline to West Kenya should be undertaken at the first opportunity using the route from Nairobi to the border through Kimusu. Such an extension is predicted to be an investment yielding high economic returns.

# 2. Summary of Draft Development Plan

Based on the candidate projects by transport mode in Part VI and development policy and strategy compiled in Chapter 1, draft development plans are summarised as follows. These are recapitulated from the viewpoint of investment required for short, medium and long range. Project lists and necessary funds are shown in the tables indicated.

# 2.1 Railways

Table 2-1-1.

# 2.2 Roads

Table 2-2-1.

# 2.3 Ports

Table 2-3-1.

# 2.4 Maritime Transport

Table 2-4-1.

# 2.5 Inland Waterway Transport

Table 2-5-1.

#### 2.6 Civil Aviation

Table 2-6-1, airport facilities; Table 2-6-2, air navigation facilities.

# 2.7 National Airline

Table 2-7-1.

# 2.8 Pipeline

Table 2-8-1.

# 2.9 Total Modes

Total funds required for all modes are summarised in Table 2-9-1.

Table 2-1-1 Project List and Necessary Funds (Railways): Domestic and Foreign Currency

ટ્રે	Project	Period	2) (194 2) (194	rt Range 194 - 1988)		Mad.   (194	Nedium Range (1989 - 1993)		Long (1994	Long Range (1994 - 2000)		CK.	Total (1984 - 2000)	
			Domestic	Formian	rotal	Domests c	Foreign	Total	Domestic	Foreign	Total	Domestic	Foreign	Total
ાં	Standardisation	1985-1994	2.75	2.00	4.75	3.45	2.50	56.5	6.0	0.5	1.2	06*9	5.00	11.9
'n	Coupling Device	1984-1986	8.8	6,80	21.80	ı	,	1	•	ı	ı	8.00	6.80	11.8
m	Improvement of Track and Signalling System (1) PCC Ties	1987-1993	4.60	7.20	11.80	15.40	24.05	39,45	•	1		20.00	31,25	51.25
4	(2) Electric Token System	1992-1998	ì		1 .	0.49	3,46	3.95	19.1	11.54	13.15	2.10	15.00	17.10
เก๋	Rationalisation of Existing System	1984-1990	3.57	15.23	18.80	1.43	6.07	7.50	1	l	1	8	21.30	26.30
ý	Expanding Transport Capacity	1996-2000	ı			<b>B</b>	: 1	1	20.00	290.80	340.80	80.00	290.80	340,80
	. Mombasa Port Railway Construction	1984-1986	(1.60)	(2.50)	(4.10)	(3.60)	(2,50)	(4.10)				(3,20)	(5.00)	(8,20)
ထိ	Container Terminal (1)	1989-1990	•	•		(3.30)	(00.9)	(9.30)	1			(3.30)	(6.00)	(9.30)
ď	Container Terminal (2)	1994-1997	•	ı	1	1			(3.30)	(6.00)	(9.30)	(3.30)	(6.00)	(9.30)
9	Electrification PH. 1	1991-1992	ı	•	,	12.50	25.00	37.50	,	ı		12.50	25.00	37.50
::	Electrification PH. 2	1994-2000	l	ı	1	!	•	4	40.00	85,00	125.00	40,00	85.00	125.00
	:		-					<del></del>						
							<del></del>							
	Total		(25.80)	(25.45) (22.95	(\$1.25)	(51.70)	(\$6.05) 47.55	(107.75)	(73.80)	(415.65) 409.65	(489.45)	(151.30) 141.50	480.15	(648.45)

Table 2-2-1 Project List and Necessary Funds (Roads): Domestic and Foreign Currency

Truck (a)   Particol   Truck (b)   Particol   Truck (b)   Particol   Truck (c)   Particol   Truck (d)   Particol   Particol   Truck (d)   Particol   Particol   Particol   Particol   Particol   Particol   Particol   Particol   P	- [													(Ke mai	(K5 million at 1983 price)	983 pric
1984-2000   33   61   94   42   78   120   84   156   240   159   295     1984-2000   33   18   51   48   26   74   79   43   122   160   87     1984-2000   28   3   31   29   3   32   19   174   193   76   180     1984-2000   75   31   106   74   32   106   130   555   395   562     1984-2000   75   31   106   74   32   106   130   56   186   279   119     1984-2000   13   282   133   139   332   332   342   741   674   681	ģ		Ų	Period	Sho)	rt Range 34 – 1988)		Madi (108	lum Range 39 - 1993)		. Lo., (199.	g Range 4 - 2000)		(19	Total 84 - 2000)	
1984-2000   33   61   94   42   78   120   84   156   240   159   295   1984-2000   33   18   51   48   26   74   79   43   122   160   87   1984-2000   75   31   106   74   32   106   130   56   186   279   119   1984-2000   75   31   106   74   32   106   130   56   186   279   119   1984-2000   159   113   262   193   139   332   312   429   741   674   681					Domestic	Foreign		Domertic		Total	Domestic	Foreign	Total	Domestic	Poreign	Total
1994-2000   28   3   18   51   48   26   74   79   43   122   160   87   1994-2000   28   3   21   176   119   107   226   182   373   555   395   562   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   262   2		Trunk (A) Domestic Foreign	354	1984-2000	33	นึง ข	. Q.	42	78	120	84	156	240	159	295	454
1964-2000         28         3         31         29         3         32         19         174         193         76         180           1984-2000         94         82         176         119         107         226         182         373         555         395         562           1984-2000         75         31         106         74         32         106         130         56         186         279         119           1984-2000         75         31         106         74         32         106         130         56         186         279         119           1984-2000         113         282         193         139         332         342         429         741         674         681		Trunk (B) Domestic Foreign	65 <b>8</b> 35 <b>8</b>	1984-2000	ب ق	œ	12	<b>4.</b> Ω	26	47.	79	43	122	160	87	247
1984-2000 75 31 106 74 32 106 130 56 186 279 119 119 169 113 282 193 332 312 429 741 674 681		ų c	10%	1984-2000	80	m	£	66	М	32	19	174	193	76	180	2 55 6
1,984-2000 · 75 31 106 74 32 106 1·30 56 186 279 119		Sub Total			46	82	176	611	107	226	182	373	555	395	562	957
169     113     282     193     332     312     429     741     674     681		Other Road Deve. Project? Domestic Foreign	.lopment 70% 30%			r e	901	74	32	106	0 6 7	У	88	279	119	86 86
169 113 282 193 139 332 312 429 741 674 681									<del></del>				*			
		fotal			169	113	282	193	139	332	312	429	741	674	681	1,355

Table 2-3-1 Project List and Necessary Funds (Ports): Domestic and Foreign Currency

No.   Project													(KF million	e T	1983 price)
Numbers   Numbers   State   Container   State   Stat	Ş		Period	Shoi (19	rt Rangd 34 – 1988)		11m(1)	um Range 19 - 1993)		Lon (199	g Range 4 - 2000)		(19	Total 184 - 2000)	
Non-base				Domestic	Foreign	Total	Domestic	Foreign	Total	Domestic	Foreign	roce	Domestic	Foreign	Total
Clad Phase   1993-1995   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   5.30   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   1.75   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.05   7.0	н	sa Port Co	1985-1987	5.05	15.20	20.25				-			5.05	15.20	20.25
Wandbase Port Container         (Znd Phase)         1.75         5.30         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05         7.05	N		1993-1995				1.70	5.05	6.75	3.35	10.15	•	5.05	15.20	20.25
Inland Container Depot (Railtoote) 1990-1992	m	asa Port Co	1985-1987	1.75	5.30	7.05						·	.7	5.30	
Inland Container Depot (Naixobi) 1988-1990 0.60 1.65 1.05 1.05 2.45 1.25 3.70 4.95 1.25 3.70 4.95 1.85 5.55 1.85 5.55 1.85 5.55 1.85 5.55 1.85 5.55 1.85 5.45 1.25 3.70 4.95 1.85 5.55 1.85 5.55 1.85 5.55 1.85 5.45 1.25 3.70 4.95 1.85 5.55 1.85 5.55 1.85 5.55 1.85 5.45 1.25 3.70 4.95 1.85 5.55 1.85 5.55 1.85 5.45 1.85 5.55 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.85 5.45 1.8	4		1990-1992	<del></del>			1.75	5.30	7.05				1.75	5.30	7.05
(Eldozet) 1988-1990 0.60 1.85 2.45 1.25 3.70 4.95 1.25 3.70 4.95 1.85 5.55 (Alabada Port South Mainland Development 1985-1991 25.65 77.00 102.65 (2.190 1.155 34.70 4.95 11.55 34.70 4.95 11.55 34.70 (13.15) (17.45) (17.45) (17.45) (17.45) (17.45) (17.45) (17.45)	Ŋ	Inland Container Depot (Nairobi)	1988-1990	0.50	1.45	1.95	1.00	2.965	3.95				1.50	4-40	5.90
" (Nakuru) 1998-2000	<b>v</b>		1988-1990	09.0	1.85	2.48	1.25	3.70	4.95				1.85	5.55	7.40
Mombasa Port South Mainland Development (lat Phase) 1985-1987 25.65 77.00 102.65 1.5.45 46.45 61.90 1.2.5 34.70 4.95 1.85 5.5.5 77.00 1.8.45 61.90 1.3.45 46.45 61.90 1.3.45 46.25 11.55 34.70 46.25 11.55 34.70 46.25 11.55 34.70 46.20 (13.15) (17.4\$)	^		1993-1995				09.0	1.85	2.45	1.25	3.70	4.95	ក ស ស	•	7.40
Mombasa Port         1985-1987         25.65         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$         77.00 102.6\$	ω		1998-2000							1.25	3.70	4.95	8. 28.	5.55	7.40
" (2nd Phase) 1989-1991	٨			25.65		102.65							6.6	77.00	102.65
Mombasa Port Railway and Road Connection to South Mainland (lst Phase) 1994-1995 (4.30) (13.15) (17.4\$) (0.75) (2.20) (2.95) (0.75) (2.20)	ន្ត		1989-1991				15.45	46.45	61.90				4	46.45	61.90
Mombasa Port Railway and Road Connection to South Mainland (1st Phase)         (4.30)         (13.15)         (17.45)           Road Connection to South Mainland (1st Phase)         (1st Phase)         (2.20)         (2.95)         (2.20)	ជ	( Szd Phase)	1994-1998					·	•	11.55	34.70	46.25	U)	34.70	46.25
(2nd Phase) 1994-1995 (2.20) (2.20) (2.95) (2.20)	អ	Mombasa Port Railway and Road Connection to South Mainland (1st Phase)	1984-1986	(4.30)	(13.15)	(17.48)							(4.30)	(13.15)	(17.45)
	23		1994-1995	:						(0.75)	(2.20)	(2.95)	(0.75)	(2.20)	(2.95)

7.30 7.33 (3-33) 5.05 (Kh million at 1983 price) 8.20 34.20 (23.75)355,05 Total Total (1984 - 2000) (2.50)267.30 (17.85)Domestic Foreign 3.80 6.15 5.55 25.65 5.55 88.35 (5.90) (0.85) 1.25 2.05 8.55 7.80 7.80 (2.93) 7.35 Total 60.05 5.55 Domestic | Foreign Long Range (1994 - 2000) 19.40 1.80 129.40 34.20 8.20 Total Medium Range (1989-1993) Domestic Foreign 6.15 25,65 97.05 8.55 32,35 2.05 (3.35) (3.35)110.2 | 146.85 (15.65) (20.85) 5.05 7.35 Total (2.50) (2.50) Short Range (1984 - 1988) 5.55 3.80 Foreign 36.60 (0.85)(0.85) Domestic 1.25 1.80 1986-1986 1986-1988 1996-1997 1984-1985 1990-1992 1991-1993 Period Bulk Terminal (1st Phase) (2nd Phase) (2nd Phase) (3rd Phase) Lemu Port New Port Development (1st Phase) Roads in Lamu Port Project (Continued) Monbasa Port Development Total ģ 4 4 9 ና 8 2

Table 2-41 Project List and Necessary Funds (Maritime Transport): Domestic and Foreign Currency

ŭ,			6.30	8	2.50	7,	 <del>,</del>			8
1983 price)		Total	9	17.05	2,	22.75			 · · · · · · · · · · · · · · · · · · ·	48.60
(Kb million at l	Total (1984 - 2000)	Foreign	6.30	17.05	ł	22.75				46.10
(KF mil	(19	Domestic	<b>t</b> '		2.50	•				2.50
		Total								-
-	Long Range (1994 - 2000)	Foreign		· · · · · · · · · · · · · · · · · · ·	<del></del>		 	<del> </del>	 <u> </u>	
	10n (199	Domestic		•				, , ,		
		Total				22.75				22.75
	Hedium Range (1989 - 1993)	Foreign				22.75		···········		22.75
	ned (19	Domestic				ı				1
		Total	6.30	17.05	2.50				:	25.85
	Short Range (1984 - 1988)	Foreign	6.30	17.05	. <b>I</b>			······································		23.35
	Short (1984	Domestic	•	ŀ	2.50					2.50
	Period		1985	1985	1984	1989-1990				
	Project		Purchase of Second-hand Tanker (l vessel)	Purchase of Second-hand Multi-purpose Vessels (3 vessels)	Capital Fund to Establish National Shipping Line	Building of Full- Container Vessel (1 vessel)				Total
	ş.		<u>ि.</u> स	N N	m	4 <b>.</b>	<u></u>	<del></del>		: 

Table 2-5-1 Project List and Necessary Funds (Inland Waterway Transport): Domestic and Foreign Currency

(KB million at 1983 price)

	Total	1	0.30	0.12	3.80	4. 8					:	9,15
Total (1984 - 2000)	Foreign	. <b>1</b>	. 1	ı	ı	4.93		·				4.93
(19	Domestic		0.30	0.12	3.80	ı						4.22
	Total							 				
Long Range (1994 - 2000)	Foreign											
766T)	Domestic			<del></del>	<u>.</u>				•	•		
·	Total			_								:
Medium Range (1989 - 1993)	Foreign						<del>-</del>					: ::::::::::::::::::::::::::::::::::::
Med. (191	Domestic						·	 			,	
	Total	ı	0.30	0.12	3.80	4. 9. 8.	•		·			9,15
Short Range (1984 - 1988)	Foreign		1	ı	1	4, 6,		-			:	4.93
ous 61)	Domestic	ŧ	0.30	0.12	3.80	l .						4.22
Period		1984	1984	1984	1985-1986	1985-1988					1	
Project		Reinforcement of Passenger Boats	Reinforcement of Rugboats	Reinforcement of Lighter	Revival of Wagon Ferry	New Passenger Boat					-	Total
ģ		м	N	m	4	Ŋ						

Table 2-6-1 Project List and Necessary Funds (Airports): Domestic and Foreign Currency

(Ke million at 1983 price)

Table 2-6-2 Project List and Necessary Funds (Air Navigation): Domestic and Foreign Currency

					_				,			L		
<u>ģ</u>	Project	Period	Shor (198	rt Range 84 - 1988)		Mer. 9	Medium Range (1989 - 1993)		<u>3</u> (3.5)	Long Range (1994 - 2000)		1	ರ	Total (1984 - 2000)
			Domestic	Foreign	Total	Domestic	Foreign	Total	Domestic	Foreign	Total	Domestic	2	tic Foreign
	Navigation Aids System Development (1st Stage)	1984-1988	98.0	4.63	5.49						· 	0.86	LG .	6 4.63
N	. (2nd Stage)	1989-1993				0.94	6.25	7.19				0.94		6.25
<u>~~~~</u>	. (3rd Stage)	1994-1998							98.0	7.04	7.90	98.0		7.04
4	AIS System Development (lst Stage)	1984-1988	0.62	6.	7.01							0.62		6.39
w	age)	1987-1988 1988-1990	0.35	2.54	8,89	0.49	2.86	3.35	•			00 841		
•	(3rd Stage) AIS System Development (2nd Stage)	1989-1993			<del></del>	0.49	7.80	8.29	9.0		09.E	0.56		7.80
٠	(3rd Stage)	1994-2000						<del></del>	1.55	13.08	14.63	1.55		13.08
00		,									·			
6	Development of School of Aviation (1st Stage)	1984-1985	0.16	1.37	1.53							0.16		1.37
ង	(2nd Stage)	1989-1990			<del></del>	0.36	1.76	2.12				0.36		1.76
ដ	" (3rd Stage)	1994-1995	;						0.71	3.52	4.23	0.71		3.52
• •	MET System Development 1st Stage 2nd Stage 3rd Stage	1984-1986 1989-1991 1994-1996	0.29	3.16	3.4	0.40	4.35	4.75	0.46	4.56	5.02	0.29		6.4 91.4 8.56
	Total		2.28	18.05	20.37	7.68	23.02	25.70	4.14	31.24	35.38	9.10		72.35

Table 2-7-1 Project List and Necessary Funds (National Airling): Domestic and Foreign Currency

		•	. ~					î		'		(Kb mil	(Kb million at 1983.price)	33.price)
ģ	Project	Period	Short (1984	rt Range 184 - 1998)		Meri (3.9	Maditon Range (1989 - 1993)		199 (199	Long Range (1994 = 2000)		61)	Total (1984 - 2000)	
	···		Domestic	Foreign	Total	Domestic	Foreign	Total	Domestic	Foreign	Total	Domestic	Foreign	Total
н	Purchase of Aircraft (Used DC-10)	1983/1984		11.5	11.5								11.5	11.5
N	(08-6-DG DG-9-30)	1983/1984		3.0	3.0								3.0	3.0
m	(0sed DC-10)	1985/1986		12.5	12.5								12.5	15. 5.
4	(Used DC-10)	1987/1988		13.5	13.5					_			13.5	13.5
Ď.	(OE-6-DG Desn)	1987/1988		ю 6	ů.o								3.0	o. e
۰	(ased DC-10)	1901/1992					13.5	13.5					13.5	13.5
^	(Dsed DC+9+30)	1992/1993			<del></del>		o. K	3.0				<del></del>	3.0	9.6
60	(ased DC-10)	1994/1995								13.5	13.5		13.5	13.5
σ.	(Used DC-9-30)	1996/1997								0.0	9.0		3.0	9,0
ង	(02-30 pesn)	1998/1999								13.5	13.5		13.5	13.5
ដ	(Used DC-9-80 x 3)	1999/2000						-		22.5	22.5		22.5	22.5
7	Sale of Aircraft (DC-9-30 x 5)-	1994-2000			-					-15.0	-15.0		-15.0	-15.0
4	Const. of Hangar	0661/6861				2.6	11.9	14.5				2.6	11.9	14.5
14	Purchase of smoll Arcasti	1984/1985		2.5	2.5		2.5	2.5					0 %	5.0
	Total			46.0	46.0	2.6	30.9	83 63 63		37.5	37.5	2.6	114.4	11.7.0

Table 2-8-1 Project List and Necessary Funds (Pipeline): Domestic and Foreign Currency

rtic Foreign Total Domentic Foreign Total
28
<del></del> -
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Table 2-9-1 Total Funds Required for All Modes

Page   Page		1		Δı	Public Sector	tor			Quasi-	Quasi-Public Sector (Parastatals,	or (Parasta	tals, etc.)			
Required Funds         r         15         2         190         26         37         39         4         0         28         98         98           Funds         r         113         26         18         157         25         110         23         6         46         51         26         28         76         51         26         27         46         51         26         6         6         46         51         26         27         46         51         48         52         9         46         79         46         79         35         8         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70         70	/	Mode		Road	Alrport	Air Control	Sub	Railway	Port	Maritime Transport	Inland Waterway Transport	National Air line	Pipeline	Sub fotal	Total
Required Funds         F 113         26         18         157         25         110         23         6         46         51         260         36         66         66         79         46         51         147         26         9         46         51         36         36         36         37         46         36         37         48         32         0         -         31         46         36         37         23         -         31         31         48         50         97         23         -         31         26         32         23         -         31         31         44         26         403         98         129         23         -         31         284         -         34         -         34         -         34         -         34         -         34         -         36         -         34         -         36         -         36         -         36         -         36         -         36         -         36         -         36         -         36         -         36         -         36         -         36         -         36         -			۵	169	19	7	190	26	37	3	₹	0			288
Total         282         45         20         347         51         147         26         9         46         9         46         79         388           Required Funds         F         139         26         23         48         32         0         -         3         -         83           Required Funds         F         139         26         23         129         23         -         34         -         201         -         34         -         20         -         34         -         20         -         34         -         20         -         34         -         20         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -	34 - 1988		Ħ	113	56	1.8	157	25	110	23	2	46	51	260	417
Required Funds         F.         134         18         215         48         32         6         7         23         -         31         -         83         50         97         23         -         31         -         201         -         31         -         201         -         31         -         201         -         31         -         201         -         31         -         31         34         347         70         20         -         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -         34         -		 	Total	282	45	50	347	51	147	52	6.		. 67	358	202
Required Funds         F         139         26         23         188         50         97         23         -         31         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201         -         201			Ω	194	18	m	215	48	32	o	ι	2	ı	83	298
Total         333         44         26         403         98         129         23         -         34         -         34         -         284           Required         Funds         Funds         Funds         53         31         514         410         59         -         -         90         -         90         1,           Funds         Funds         65         35         861         480         79         -         38         -         597         1,           Required         Funds         7         9         751         145         89         3         4         3         28         272         1,           Required         Funds         72         860         484         267         46         5         114         51         867         1,14         51         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239         2         1,239	39 - 1993		ļu	139	26	23	188	20	97	23	t	31		201	389
Required Funds         F         428         55         347         70         20         -         -         0         -         90         -         90         7         7           Funds Funds         Funds         55         31         514         410         59         -         -         38         -         507         1,           Funds         76         66         35         861         480         79         -         38         28         272         1,         18         72         1,         145         89         3         4         3         28         272         1,         1,         1,         1,1611         629         356         49         9         114         51         867         1,         46         5         114         51         1,         23         28         1,         23         28         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,         1,			Total	333	44	26	403	86	129	23	,	34	2	284	687
Required Funds         F         428         55         31         514         410         59         -         -         38         -         507           Funds         Total         740         86         35         861         480         79         -         38         -         597           Required Flunds         F         67         9         751         145         89         3         4         3         28         272           Funds         F         680         108         72         860         484         267         46         5         114         51         867           Funds         Total         1,355         175         81         1,611         629         356         49         9         117         79         1,239				312	33	4	347	70	20	ı	E	0	1	06	437
Total 740 86 35 861 480 79 38 - 597  D 675 67 9 751 145 89 3 4 3 28 272  Required Flunds Total 1,355 175 81 1,611 629 356 49 9 117 79 1239				428	55	31	514	410	59	1	1	38	•	507	1,017
Required Funds         Fortal 1,355         675         67         9         751         145         89         3         4         3         28         272           Required Funds         Funds         Fotal 1,355         175         81         1,611         629         356         49         9         117         79         1,239			rotal	740	98	35	861	480	92	1	1	38	1	297	85511
Required         Funds         Funds         17.355         81         1,611         629         356         49         9         117         79         1,239			Īρ	675	67	6	751	145	68	'n	4	ຕ	28	272	EZO'T :
Total 1,355 175 81 1,611 629 356 49 8 117 79 1,239	34 - 2000	Required		680	108	72	860	484	26.7	46	S	114	15	296	1,827
			L	1,355	175	81	1,611	629	356	49	6			1,239	2,850

D: Domestic Currency F: Foreign Currency Note:

# 3. Budgetary Demand and Financing

# 3.1 Budgetary Demand

A variety of projects to fill the gap between demand and supply have been included in the long-range transport demand forecast for the year 2000. The current status of social capital stocks in the transport sector, transport policies and strategies, and the criteria for the various modes were fully taken into consideration during the selection process.

The transport facilities are not presently adequate to cope with the future social and economic devevelopment of Kenya. Therefore, it is important to invest positively in the sector until 2000, at least to a level commensurate with the country's development. Fiscal income may not be sufficient during the Fifth 5-year Development Plan; however, investment in the transport sector will become even more important in the development of the country's social economy in the future.

# Required Funds by Each Mode: Capital Expenditure

		{Kb	million at 19	83 pric
	1984 - 88	1989 - 93	1994 - 2000	Total
Public Sector		:		
Roads	282	333	740	1,355
Airports	45	44	86	175
Air Control	20	26	35	81
Sub-Total	347	403	861	1,611
Quasi-Public Sector				) 
Railways	51	98	480	629
Ports	147	129	79	356
Maritime Transport	26	23	-	49
Inland Waterway Transport	9	-	_	9
National Airline	46	34	38	. 117
Pipeline	79	-	-	79
Sub-Total	358	284	597	1,239
Total	705	687	1,458	2,850

# 3.2 Financial Target

Probable capital investment to the transport sector can be estimated from a projection of the Kenyan economy and the Government budget. The target amount of this capital investment could take different forms such as:

- Case 1: A conservative target considering the recent share of investment for the transport sector
- Case 2: An aggressive target considering the recovery of investment for the transport sector based on the share of the past ten years.

The budgetary demands and targets for the two cases are summarized in the table below. Since demands exceed the target, it may be necessary for the transport sector to look into the possibility of providing its own finding sources and also to politically adjust the priority set on each project.

# Budgetary Target of Transport Sector

(KŁ million of 1983 price)

<b>5</b> 0		Transport S	ector Expenditu	ires		
Period	· • ·	Development	Investment*	Total*		
1984 -	88	254	99	353		
	Case 1	388	152	540		
1989 - 93	Case 2	521	203	724		
	Case 1	732	286	1,018		
1994 - 2000	Case 2	975	381	1,356		

- \*) Foreign exchange portion only; amounts are largely dependent on the foreign aid for each project, self-financing, etc.
- \*\*) Estimated Figure based on "Fifth Development Plan"

Note: Development expenditures: Roads, airports, and air-navigation Investment expenditure: Railway, KPA, KQ and Kenya Pipeline Company

# 3.3 Recommendation for Management

# 3.3.1 Principle

The transport sector should be managed in a sound financial condition. Some principles to maintain such a condition are as follows:

- (1) recovery of financial balance (balance between revenue and expenditure) with each transport mode,
- (2) full cost recovery by tariff and tax,
- (3) cost saving and efficient operation.

To achieve the above principle, the following policies should be investigated and undertaken.

# 3.3.2 Financial Policy

# (1) Tax

The possibility of increasing the petroleum consumption tax should be investigated. It is also important to increase the tax for vehicle registration, and/or to investigate the possibility of introducing a weight tax upon heavy lorries and trucks. Such income could be earmarked for a road maintenance fund,

An airport landing fee and passenger's tax may provide an effective financial source for airports and air control development. A study will be required to investigate an appropriate tax level. Roads and airports should investigate the possibility of introducing a special purpose account system and subsidy system. Kenya Airways should take especially prompt action to purchase aircraft under an appropriate subsidy system.

# (2) Tariff

It may be necessary for Kenya Railways to increase its tariff by 1.5 times every three years in order to cope with the current inflation condition.

The Kenya Port Authority and Kenya Pipeline Company maintain a favourable financial balance. These companies can implement their development projects following the established priority using their own and foreign funds.

# (3) Operation

Kenya Railways should increase its transport capacity by 1.5 times that at present by the year 1990 by improving existing line capacity. This improvement should be made without increasing the number of employees.

Ports should promote containerisation and reduce the number of employees by half by the year 2000. Such a policy is important to increase productivity.

KQ needs to improve its reservation and information system by introducing computers.

# 3.3.3 Regulation and Organisation

# (1) Regulations

Matatu, passenger transport, should have regulations controlling its operating routes, frequency, etc.

The rights and duty of the registered owner and operator of each aerodrome should be clarified.

# (2) Organisation

A committee should be organised to assure cooperation among railways, ports and roads for the containerisation projects.

Sales promotion, especially in foreign countries, is very important for tourism. KQ and the Ministry of Tourism should work together on this activity.

# 3.3.4 Training and Study

# (1) Training

A training school is needed for aerodrome operation and air traffic service personnel.

# (2) Study

It is desirable that a standardised nationwide survey on aircraft movement and passenger OD be taken every year.

A road traffic census including an OD traffic survey should be performed every 3 or 5 years. Training of staff and introduction of computer systems to analyse the data is important.

# **APPENDIX**

- Appendix I. Observed and Computed Traffic Volume
- Appendix II. OD Table
- Appendix III. Modal Distribution of Public Capital Expenditure for Transport Sector in Kenya
- Appendix IV. Summary of the Kenya Nationwide OD Traffic Survey
- Appendix V. List of Kenyan and Japanese Government Officials concerned and Study Team

# Appendix I. Observed and Computed Road Traffic Volume

- Fig. I-1 Observed Road Traffic Volume: Vehicles/day. Results of a 60 point Census (1982) and OD Survey (1983)
- Fig. I-2 Computed Road Traffic Volume: Vehicles/day. Results of Traffic Assignment by the Shortest Travel Time Method

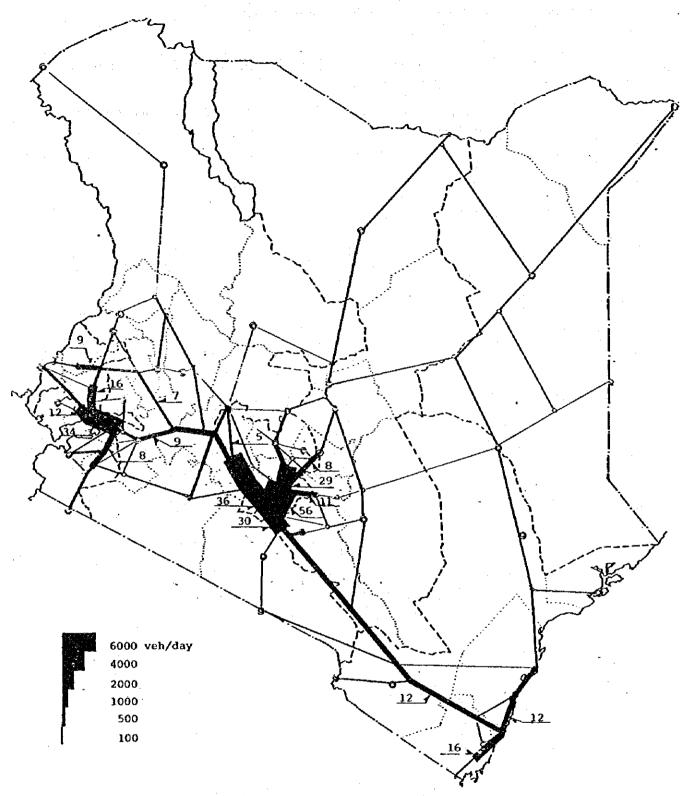


Fig. 1-1 Observed Road Traffic Volume: Vehicles/day Results of 60 point Census (1982) and OD Survey

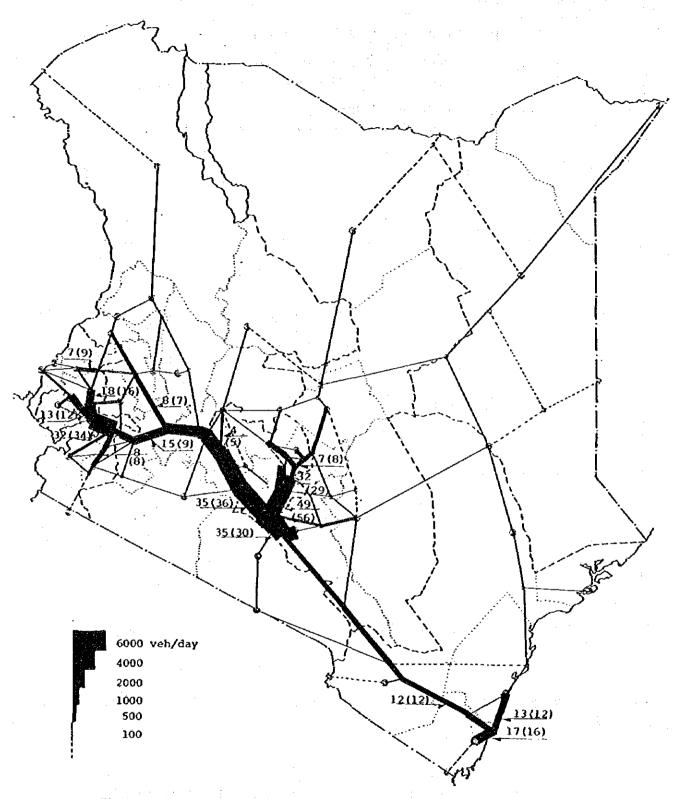


Fig. 1-2 Computed Road Traffic Volume:
Vehicles/day Results of Traffic Assignment by the Shortest Travel Time Method

# Appendix II. OD Table

Table II-l Car OD Table, Vehicles/day (1983)

Table II-2 Car OD Table, Vehicles/day (2000)

Scenario A: Without limitation on railway capacity

Table II-3 Car OD Table, Vehicles/day (2000)
Scenario B: With limitation on railway capacity

Table II-1 Car Table, Vehicles/day (1983)

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