

Republic of Djibouti  
Djibouti Coast Guard

THE PROJECT FOR CAPACITY DEVELOPMENT  
OF DJIBOUTI COAST GUARD PHASE II  
IN  
THE REPUBLIC OF DJIBOUTI

Project Completion Report

OCT, 2018

JAPANINTERNATIONALCOOPERATIONAGENCY(JICA)

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18-125

## Project Completion Report

### I. Basic Information of the Project

**1. Country :** Djibouti

**2. Title of the Project**

The Project for Capacity Development of Djibouti Coast Guard, Phase II

**3. Duration of the Project (Planned and Actual)**

From October 15th 2016 to September 30th 2018 (as planned)

**4. Background (from Record of Discussions(R/D))**

In December, 2010, Government of the Republic of Djibouti (GOD) established Djibouti Coast Guard (DCG) as a civilian organization responsible for maritime safety and security in Djibouti. Then, Djibouti Navy's personnel and facilities were officially transferred to DCG in July, 2011. For further development, it is necessary for DCG to promptly improve its capacity for its operation and management for Maritime Safety and Security, but the civilian organization/institution still has difficulty in capacity building due to lack of experience, expertise, personnel, facilities, and equipment in DCG among others related to Coast Guard mission.

From the above-mentioned reason, JICA implemented the technical cooperation project "The Project for Capacity Development of Djibouti Coast Guard" (hereinafter referred to as "the previous project") for DCG from May, 2013 to May, 2016. As a result of the previous project, the capacity for its operation and management of DCG has been improved, but further improvement and strengthening are required as an independent institution charged with the function of law enforcement for maritime safety and security in the coastal areas in Djibouti, thus the both sides agreed the necessity and appropriateness of further technical cooperation for DCG.

**5. Overall Goal and Project Purpose (from Record of Discussions(R/D))**

Overall Goal: Safety and security of Djiboutian territorial sea and the Strait of Bab el Mandeb is protected and secured. (From PDM)

Project Purpose: The capacity on law enforcement of DCG is enhanced. (From PDM)

**6. Implementing Agency**

Djibouti Coast Guard (DCG)

### II. Results of the Project

**1. Results of the Project**

1-1 Input by the Japanese side (Planned and Actual)

**<Planned (from R/D): >**

- (a) Cost of Japanese side
  - <Total cost> 130 million yen
  - <Overseas activities cost> 19 million yen
- (b) Dispatch of Experts
  - <Long Term Expert>
    - Organization Management / Project Coordinator
  - Other short term experts will be dispatched in accordance with the needs for the effective implementation of the Project.
- (c) Training
  - Counterpart trainings (Japan and/or third countries), such as law enforcement, search and rescue, etc., will be held in accordance with the needs and necessity for the effective implementation of the Project.
- (d) Machinery and Equipment
  - Equipment will be provided in accordance with the needs and necessity for the effective implementation of the Project after considering deficiencies in equipment that IOM and other donors provided.

In case of importation, the machinery, equipment and other materials under II-2 (1) (c) above will become the property of the GOD upon being delivered C.I.F. (cost, insurance and freight) to the Djibouti authorities concerned at the ports and/or airports of disembarkation.

Input other than indicated above will be determined through mutual consultations between JICA and DCG during the implementation of the Project, as necessary.

**<Actual: >**

- (a) Cost of Japanese side
  - <Total cost> 67.7million yen
  - The experts on SOP development were not input because there were not enough resources. And the 3<sup>rd</sup> country training in Morocco was considered but it was canceled due to Djibouti side request. Therefore, actual total cost is smaller than planned.
  - <Overseas activities cost> 11.9 million yen
  - The reason why actual cost is smaller than planned is same as total cost.
- (b) Dispatch of Experts
  - <Long Term Expert>
    - Organization Management / Project Coordinator: 1 expert
  - <Short Term Expert>
  - Total 20 experts during the whole Project (see Annex 1.1. for the full list of experts) and 75 DCG members participated various training programs. (See Annex 1.2. for the full list of participants.)
- (c) Training
  - Counterpart trainings (Japan and/or third countries)
  - IABOC Training in Malaysia (6 DCG participants, February 2017)

-Official invitation of the Project Director to Japan (September 2017)  
-11 participants for 4 KCCP programs (Ship Safety Inspection:3 personnel, Maritime Law Enforcement: 4 personnel, Search and Rescue: 2 personnel, Port Security: 2 personnel)  
(See Annex 1.3. for the full list of Participants)  
In addition, the Project organized a presentation session of action plans in August 2017.

(d) Machinery and Equipment

According to the project's request, the Japanese side provided some kind of muscle training equipment with DCG.

1-2 Input by the Djiboutian side (Planned and Actual)

**<Planned (from R/D): >**

DCG will take necessary measures to provide at its own expense:

- (a) Services of DCG's counterpart personnel and administrative personnel as referred to in II-3(1);
- (b) Suitable office space with necessary equipment;
- (c) Supply or replacement of machinery, equipment, instruments, vehicles, ships, boats, tools, spare parts and any other materials necessary for the implementation of the Project other than the equipment provided by JICA;
- (d) Means of transport for the JICA experts for official travel within Djibouti;
- (e) Information as well as support in obtaining medical service;
- (f) Credentials or identification cards;
- (g) Available data (including maps and photographs) and information related to the Project;
- (h) Running expenses necessary for the implementation of the Project;
- (i) Expenses necessary for transportation within Djibouti of the equipment referred to in II-2 (1) (c) as well as for the installation, operation and maintenance thereof; and
- (j) Necessary facilities to the JICA experts for the remittance as well as utilization of the funds introduced into Djibouti from Japan in connection with the implementation of the Project.

**<Actual: >**

All the planned inputs were carried out by Djiboutian side.

1-3 Activities (Planned and Actual)

**<Planned activities (From PDM Version 0)>**

OUTPUT 1 : DCG training system is improved

- 1-1. Review and analyze training program of DCG.
- 1-2. Review and analyze current training facilities and equipment.
- 1-3. Develop annual training plan.
- 1-4. Develop improvement plan of training facilities and equipment.

OUTPUT 2 : DCG's Capacity on sea patrol and on-board investigation are improved.

- 2-1. Review and analyze current activities on law enforcement of DCG.
- 2-2. Identify the necessary area of technical support taking into considerations the achievement of previous technical cooperation project.
- 2-3. Confirm the existence or non-existence of the SOP (Standard Operating Procedure) on sea patrol and on board inspection, and review or develop it.
- 2-4. Implement training and/or seminar on them, in Japan, Djibouti and/or other third country.

OUTPUT 3 : Knowledge & skills for patrol ship operation, maintenance and management is improved.

- 3-1. Review and analyze current training program for the ship's crew.
- 3-2 Examine the appropriate training program for the ship's crew.
- 3-3 Implement maritime training for patrol ship navigation officers and engineers.

**<Actual>**

- 1-1. Review and analyze training program of DCG.: *Done (See Analysis Report)*
- 1-2. Review and analyze current training facilities and equipment.: *Done (See Analysis Report)*
- 1-3. Develop annual training plan.: *Not Done. Training structure must be established before the development of annual training plan. However the Project made recommendations on how to establish training plans. (See Recommendations)*
- 1-4. Develop improvement plan of training facilities and equipment.: *Done (See DIC development plan)*
- 2-1. Review and analyze current activities on law enforcement of DCG.: *Partially Done. Resource from JCG was limited.*
- 2-2. Identify the necessary area of technical support taking into considerations the achievement of previous technical cooperation project.: *Partially Done. Resource from JCG was limited.*
- 2-3. Confirm the existence or non-existence of the SOP (Standard Operating Procedure) on sea patrol and on board inspection, and review or develop it.: *Partially done. No SOPs observed and the Project asked help to JCG experts.*
- 2-4. Implement training and/or seminar on them, in Japan, Djibouti and/or other third country.: *Done.*  
*International Advanced Boarding Officer's Course (IABOC): January 2017 in Malaysia.*  
*Maritime Law Enforcement: From June to July 2017 and 2018 in Japan.*  
*Training on International Law of the Sea: October 2017 in Djibouti*  
*Comprehensive Training for the Enhancing Capacity on Law Enforcement Training: September 2018 in Djibouti*  
*(Participants name of each training are written in Annex 1.)*
- 3-1. Review and analyze current training program for the ship's crew.: *Done. No distinct training program is observed for ship crews.*
- 3-2 Examine the appropriate training program for the ship's crew.: *Done. 3 expert groups organised trainings to improve ship operation of the DCG. However, the ship crew still needs trainings in a continuous manner.*

3-3 Implement maritime training for patrol ship navigation officers and engineers.: *Done. 3 expert groups organised trainings to improve ship operation of the DCG. However, the ship crew still needs trainings in a continuous manner.*

3-4 Establish a spare parts stock management system and connection with parts dealer: *Done. The Project made paper-based spare parts list and parts supplier list for P05/P05. Furthermore, the Project made recommendations for stock management. (See Annex 2)*

## **2. Achievements of the Project**

### **2-1 Outputs and indicators**

(Target values and actual values achieved at completion)

#### Output 1. DCG training system is improved.

In fact, the term “training system” is not clearly defined. As for “Education”, DCG sends agents to various schools to get “Degrees”. As for “Vocational training”, DCG sends agents to various training seminars inside and outside Djibouti to get “Certificates”. And DCG agents are actually doing daily OJTs. In this context, DCG’s whole training “system” is well established and there’s nothing to improve. In addition, training needs are directly linked with recruit plan of new agents, and the new recruits receive necessary trainings from temporary training structure, it’s a choice of method to organize trainings, and not a flaw.

1-1. Training plan is developed.

The Project established the recommendations and submitted to the DCG.

1-2. Improvement plan of training facilities and equipment is developed.

The Project established the Plan and submitted to the DCG.

1-3. Training plan is properly used.

The user of the training plan is not the Project therefore it is impossible to be done by the Project.

#### Output 2. DCG's Capacity on sea patrol and on-board investigation are improved.

2-1. The number of sea patrol and on-board inspection is increased.

The number of sea patrol or the on-board inspection does not show the DCG’s capacity on this subject.

2-2. SOP (Standard Operating Procedure) on sea patrol and on board inspection is developed.

There are no SOPs and the project is not able to help DCG to establish SOPs.

#### Output 3. Knowledge & skills for patrol ship operation, maintenance and management is improved.

3-1. The number of trained ship navigation officer is increased.

Through various trainings during the Phase 2, 14 ship navigation officers were trained.

3-2. The number of trained ship engineer is increased.

Through various trainings during the Phase 2, 18 ship navigation officers were trained.

3-3. Established spare parts list and parts dealer contact list

Paper based spare parts & parts dealer list for P05/06 was established by the Project. At the same time the Project gave recommendations on spare

parts management.

## 2-2 Project Purpose and indicators

(Target values and actual values achieved at completion)

Project Purpose: The capacity on law enforcement of DCG is enhanced.

Indicator: The number of law enforcement activities is increased.

Achievement: The number of law enforcement activities is certainly increased during the Project period, therefore the capacity on law enforcement of DCG is enhanced. But this achievement is not directly related to the outputs of the Project activities.

## 3. History of PDM Modification

Some minor modifications was made and amended at the 1st JCC in November 2017. (See Minutes of Meeting of 1st JCC)

## 4. Others

4-1 Results of Environmental and Social Considerations (if applicable)

None

4-2 Results of Considerations on Gender/Peace Building/Poverty Reduction (if applicable)

GENDER: DCG appointed some female agents.

PEACE BUILDING: The strait of Bab-EI-Mandeb is a common route for the illegal immigrants between African continent and Arabian Peninsula. The presence of DCG in this zone works as a deterrence to the immigrants, and sometimes DCG carries out a rescue operations of the immigrants in wrecked boat.

## III. Results of Joint Review

### 1. Results of Review based on DAC Evaluation Criteria

Relevance: The Djiboutian government is enhancing the number of DCG personals and its running cost. In that sense, this project is relevant to its priorities.

Effectiveness: The contents of this project were not well studied or discussed before its implementation. This situation compromised the effectiveness of the Project.

Efficiency: The outputs brought by the inputs are fairly good.

Impact: Considering the amount of inputs, the impact of this project is fair.

Sustainability: The DCG is still growing and the sustainability of outcome is practically assured.

### 2. Key Factors Affecting Implementation and Outcomes

Because of the lack of chief advisor on Japanese side of the Project, the decision making process for the project was not clear. This situation seriously hindered the effectiveness of project activities and limited the outcomes from the project activities.

### **3. Evaluation on the results of the Project Risk Management**

None.

### **4. Lessons Learnt**

The planning process of this project was too simplified and the contents of the project activity were not carefully studied. The standard planning process must be strictly respected using participating method without any simplification to ensure the appropriateness of the project framework.

## **IV. For the Achievement of Overall Goals after the Project Completion**

### **1. Prospects to achieve Overall Goal**

Overall goal will be achieved with continuous development of DCG. The project can contribute to the development of DCG.

### **2. Plan of Operation and Implementation Structure of the Djiboutian side to achieve Overall Goal**

Overall Goal is "Safety and security of Djiboutian territorial sea and the Strait of Bab el Mandeb is protected and secured". DCG ensures the necessary measures such as human resources and facility expansion to achieve the overall goal.

### **3. Recommendations for the Djiboutian side**

Various technical recommendations are done after the phase 2.

### **4. Monitoring Plan from the end of the Project to Ex-post Evaluation**

DCG submitted a request of Phase 3 of this project. Basically, Phase 3 will ensure the monitoring and evaluation of the Phase 2.

### **ANNEX 1: Results of the Project**

(List of Dispatched Experts, List of Counterparts, List of Trainings, etc.)

### **ANNEX 2: List of Products (Report, Manuals, Handbooks, etc.) Produced by the Project**

### **ANNEX 3: PDM (All versions of PDM)**



## Annex 1: List of Short Term Experts / Phase 2

Projet GCD/JICA

No	Name	Org.	Position	Place	Year
<b>Training on International Law of the Sea / October 2017</b>					
1	Kentaro FURUYA	JCG	Professeur Universite GCJ	DJ	2017
2	Naoki OKAMURA	JCG	GCJ HQ	DJ	2017
3	Shungo OSHIMA	JCG	GCJ HQ	DJ	2017
<b>Training for Maintenance of Patrol Ships / December 2017</b>					
1	Katsuaki KINOSHITA	Sumidagawa Shipyard		DJ	2017
2	Akira SHINDO	Tominaga & Co., Ltd.		DJ	2017
3	Tomohiro KOMURO	Tominaga & Co., Ltd.		DJ	2017
4	Shungo OSHIMA	JCG	GCJ HQ	DJ	2017
<b>Ship Operating and Management Training / February 2018</b>					
1	Shungo OSHIMA	JCG	GCJ HQ	DJ	2018
2	Yu HANZAWA	JCG	GCJ HQ	DJ	2018
3	Kazushi NISHIYAMA	JCG	GCJ Nagoya	DJ	2018
4	Kaoru SHIMATANI	JCG	GCJ Tamano	DJ	2018
5	Takehiko OKAZAKI	JCG	GCJ Uwajima	DJ	2018
6	Naoto DOI	JCG	GCJ Matsuyama	DJ	2018
7	Takeshi ORITA	JCG	GCJ Kagoshima	DJ	2018
<b>Training Planification / July 2018</b>					
1	Wataru KOBAYASHI	JCG	GCJ HQ	DJ	2018
<b>Comprehensive Training for the Enhancing Capacity on Law Enforcement Training / September 2018</b>					
1	Wataru KOBAYASHI	JCG	GCJ HQ	DJ	2018
2	Aritake NAKATSUKASA	JCG	GCJ Takamatsu	DJ	2018
3	Kiyotaka ONO	JCG	GCJ Yokohama	DJ	2018
4	Takehiko OKAZAKI	JCG	GCJ Uwajima	DJ	2018
5	Kaoru SHIMATANI	JCG	GCJ Tamano	DJ	2018
<b>TOTAL</b>			<b>20</b>		

## Annex 1: List of participants of trainings in Djibouti /Phase 2

### Liste des participants Stage par Experts Court Terme /Phase 2

Projet GCD/JICA

No	Nom	Grade	Nom de formation	Lieu/ Poste	Annee
Training on International Law of the Sea / October 2017					
1	Idriss Yacin Cher	Sgt/Ch	International Law of the Sea	DJ	2017
2	Moussa Kassim Moussa	Sgt/Ch	International Law of the Sea	DJ	2017
3	Mohamed Aden Mohamed	Sgt	International Law of the Sea	DJ	2017
4	Said Abdourahman Hassan	Cpr/Ch	International Law of the Sea	DJ	2017
5	Aden Ali Elmi	Cpr	International Law of the Sea	DJ	2017
6	Said Mohamed Hamadou	Cpr	International Law of the Sea	DJ	2017
7	Khadar Ali Abdillahi	Cpr	International Law of the Sea	DJ	2017
8	Aboubaker Haroun Helem	Com	International Law of the Sea	DJ	2017
9	Mouktar Abdillahi Kalileh	Com	International Law of the Sea	DJ	2017
10	Habib Kassim Mohamed	Com	International Law of the Sea	DJ	2017
11	Bileh Moussa Sougeh	Com	International Law of the Sea	DJ	2017
12	Kadir Adaweh Hassan	Com	International Law of the Sea	DJ	2017
13	Abdoulkarim Mohamed Helem	Com	International Law of the Sea	DJ	2017
14	Yacin Omar Youssouf	Com	International Law of the Sea	DJ	2017
15	Mahamoud Houssein Somad	Com	International Law of the Sea	DJ	2017
16	Mouktar Abdillahi Hassan	Com	International Law of the Sea	DJ	2017
17	Youssef Younis Ismael	Com	International Law of the Sea	DJ	2017
18	Habib Bouha Ali	Com	International Law of the Sea	DJ	2017
19	Akader Adoyta Mohamed	Com	International Law of the Sea	DJ	2017
20	Mohamed Ali Mohamed	Com	International Law of the Sea	DJ	2017
<b>TOTAL</b>		<b>20</b>			
Training for Maintenance of Patrol Ships / December 2017					
1	MED HOUSSEIN OMAR	S/Lt	Maintenance of Patrol Ships	DJ	2017
2	ABDO CHEICKO HASSAN	Adj/C	Maintenance of Patrol Ships	DJ	2017
3	GADID ALI OSMAN	Adj	Maintenance of Patrol Ships	DJ	2017
4	OSMAN IDRIS DIREH	Adj	Maintenance of Patrol Ships	DJ	2017
5	MED HOUSSEIN AHMED	S/C	Maintenance of Patrol Ships	DJ	2017
6	SAMATAR FAYCAL ELM I	S/C	Maintenance of Patrol Ships	DJ	2017
7	DEMBIL IBRAHIM OSMAN	Sgt	Maintenance of Patrol Ships	DJ	2017
8	ABDOULKARIM FARAH ALLALEH	Sgt	Maintenance of Patrol Ships	DJ	2017
9	FARHAN AWALEH OSMAN	Sgt	Maintenance of Patrol Ships	DJ	2017
10	ABDOULRAHMAN MOUSSA ELM I	Com	Maintenance of Patrol Ships	DJ	2017
11	ABDOULRAZAK ELM I AHMED	Com	Maintenance of Patrol Ships	DJ	2017
12	YACIN ROBLEH FARAH	Com	Maintenance of Patrol Ships	DJ	2017
13	DJAMA IBRAHIM RAYALEH	Com	Maintenance of Patrol Ships	DJ	2017
14	MOUSSA MOHAMED ALI	Com	Maintenance of Patrol Ships	DJ	2017
<b>TOTAL</b>		<b>14</b>			
Ship Operating and Management Training / February 2018					
1	Abdoulkader Seick Hassan	Adj/Ch	Ship Operating and Management	P05	2018
2	Gadid Ali Osman	Adj/Ch	Ship Operating and Management	P06	2018
3	Mohamed Rirache Eleyeh	Sgt	Ship Operating and Management	P05	2018
4	Fouad Aden Bodleh	Sgt	Ship Operating and Management	P05	2018

5	Abdillahi Ahmed Abdillahi	Com	Ship Operating and Management	P05	2018
6	Ismael Abdi Kabel	Cap	Ship Operating and Management	P06	2018
7	Khadar Mohamed Daher	Com	Ship Operating and Management	P06	2018
8	Aboubaker Abdoukader Mohamed	Com	Ship Operating and Management	DJ	2018
9	Farhan Waberi Aouled	Com	Ship Operating and Management	DJ	2018
10	Samatar Abdallah Ahmed	Sgt	Ship Operating and Management	DJ	2018
11	Charmake Houssein Miguil	Com	Ship Operating and Management	DJ	2018
12	Warsama Said Hassan	Cap	Ship Operating and Management	DJ	2018
13	Saher Salem Aouad	Sgt	Ship Operating and Management	DJ	2018
14	Houssein Abdallah Gouro	Cap	Ship Operating and Management	DJ	2018
15	Warsama Omar Hassan	Com	Ship Operating and Management	DJ	2018
16	Hamza Djama Ismael	Com	Ship Operating and Management	DJ	2018
17	Amin Aden Farah	Com	Ship Operating and Management	DJ	2018
18	Moktar Elmi Ahmed	Com	Ship Operating and Management	DJ	2018
	<b>TOTAL</b>	<b>18</b>			
<b>Comprehensive Training for the Enhancing Capacity on Law Enforcement Training / September 2018</b>					
1	Moktar Djama Darar	Sgt	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
2	Abdoukader Youssouf Farada	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
3	Ahmed Khaireh Abdillahi	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
4	Houssein Mahamad Youssouf	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
5	Aboubaker Jean Pierre	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
6	Ali Hassan Rayaleh	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
7	Ibrahim Mohamed Ibrahim	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
8	Souber Houssein Omar	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	G.I.R.G.C.	2018
9	Osman Idriss Dirieh	Adj	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P05	2018
10	Ali Mohamed Hageyta	Sgt/Ch	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P05	2018
11	Fouad Aden Bodleh	Sgt	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P05	2018
12	Aboubaker Ibrahim Allaleh	Sgt	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P05	2018
13	Asma Houssein Kidar	Com	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P05	2018
14	Gadid Ali Osman	Adj/Ch	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P06	2018
15	Ismael Abdi Kabel	Sgt	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P06	2018
16	Ismael Omar Hamed	Cap/Ch	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P06	2018
17	Djama Ibrahim Rayaleh	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P06	2018
18	Ibadi Yacoub Abdallah	Com	Comprehensive Training for the Enhancing Capacity on Law Enforcement	P06	2018
19	Hassan Hamadou Said	Sgt	Comprehensive Training for the Enhancing Capacity on Law Enforcement	Echo Papa	2018
20	Bouh Ismail Said	Cap/Ch	Comprehensive Training for the Enhancing Capacity on Law Enforcement	Echo Papa	2018
21	Yacin Ahmed Mohamed	Cap/Ch	Comprehensive Training for the Enhancing Capacity on Law Enforcement	Echo Papa	2018
22	Ladieh Abdi Ahmed	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	Echo Papa	2018
23	Yahya Ismail Ali	Cap	Comprehensive Training for the Enhancing Capacity on Law Enforcement	Echo Papa	2018
	<b>TOTAL</b>	<b>23</b>			
	<b>TOTAL PHASE 2</b>	<b>75</b>			

Annex 1: List of participants of trainings in Japan and in third countries between October 2016- September 2018

Liste des participants Stage (Japon et Pays Tiers) Octobre 2016-Septembre 2018

Projet GCD/JICA

No	Name	Grade	Training Name	Place	Year	Post
<b>JICA Stage KCCP</b>						
1	Bileh Moussa Sougueh	Sgt	Maritime Law Enforcement	JP/YIC	2018	
2	Sahal Issak Ahmed	Sgt/Ch	Maritime Law Enforcement	JP/KIC	2017	Brigade Judiciaire
3	Mohamed Ibrahim Said	Sgt	Maritime Law Enforcement	JP/KIC	2017	Brigade Judiciaire
4	Mahado Hamoud Ahmed	Sgt	Maritime Law Enforcement	JP/YIC	2017	Service Informatique
5	Gadid Ali Osman	Adj/Ch	Ship safety	JP/YIC	2018	Capitaine P06
6	Abdourazak Yonis Arreh	S/Lt	Ship safety	JP/YIC	2017	Capitaine Bourhan Ali Warki
7	Abdourazak Oumar Khaisali	Sgt	Search and Rescue, Disaster Prevention and Environment Protection	JP/YIC	2017	Pilote P05
8	Ahadi Loita Houmed	Sgt	Search and Rescue, Disaster Prevention and Environment Protection	JP/YIC	2017	Secretary
9	Mohamed Adawa Mohamed	Cap	Port Safety	JP/YIC	2017	Vice Commandant GCD
10	Kaltoum Moustapha Elmi	Sgt	Port Safety	JP/YIC	2017	
<b>TOTAL JICA Group Training Japon</b>		<b>10</b>				
<b>JICA Official Invitation Program / Septembre 2017</b>						
11	Wais Omar Bogoreh	Col	Official Invitation	JICA/JCG	2017	Commandant de la GCD
12	Mohamed Hamadou Abdallah	S/Lt	Official Invitation	JICA/JCG	2017	Directeur d'Instruction
13	Aboubaker Osman Robleh	Sgt/Ch	Official Invitation	JICA/JCG	2017	Directeur de Cabinet
14	Saad Ibrahim Ali	Sgt	Official Invitation	JICA/JCG	2017	Chef Secretariat
<b>TOTAL Official Invitation Japon</b>		<b>4</b>				
<b>IABOC Malaysia /Janvier 2017</b>						
39	Mohamed Adawa Mohamed	Cpt	IABOC	MY/AMSAS	2017	Vice Commandant GCD
40	Omar Osman Ouffaneh	Sgt/Ch	IABOC	MY/AMSAS	2017	Secrétaire du Commandant
41	Wahib Doualeh Ali	Sgt	IABOC	MY/AMSAS	2017	Department Judicier
42	Samatar Abdillahi Kalinleh	Sgt	IABOC	MY/AMSAS	2017	Department Judicier
43	Ladieh Ahmed Ali	Sgt/Ch	IABOC	MY/AMSAS	2017	Department Judicier
44	Kadir Mohamed Farah	Sgt	IABOC	MY/AMSAS	2017	Department Judicier
<b>TOTAL MALAISIE</b>		<b>6</b>				

## Annex 2: List of Products Produced by the Project

No.	Title	Category	Language	Date of Publication	Author
1	Cas : Exercer la juridiction sur un navire-mère se trouvant au-delà de la mer territoriale	Case Study	Fr	Oct. 2017	Pr. FURUYA, JCG
2	Cas : Meurtre et émeute en haute mer	Case Study	Fr	Oct. 2017	Pr. FURUYA, JCG
3	Cas : Bateau soupçonné de piraterie en haute mer	Case Study	Fr	Oct. 2017	Pr. FURUYA, JCG
4	Souveraineté et Juridiction	Handout	Fr	Oct. 2017	Pr. FURUYA, JCG
5	Law enforcement at sea and international law	Presentation	En	Oct. 2017	Pr. FURUYA, JCG
6	Mesures prises par la Garde Côtière du Japon contre le contrebande et la traversée clandestine	Presentation	Fr	Oct. 2017	Naoki OKAMURA, JCG
7	Efforts déployés par la Garde Côtière du Japon pour lutter contre la piraterie	Presentation	Fr	Oct. 2017	Shungo OSHIMA, JCG
8	FICHE TECHNIQUE DE MODULE DE FORMATION	Syllabi	Fr	Feb. 2018	JCG
9	Observations et recommandations par les experts de la GCJ	Recommandations	Fr	Mar. 2019	Project
10	Synthèse des remarques constatées par les experts de la GCJ	Recommandations	Fr	Feb. 2018	JCG
11	Méthode de la planification de la formation	Presentation	Fr	Jul. 2018	Wataru KOBAYASHI JCG
12	Formation en Septembre Technique d'arrestation Technique de maintenance/ sauvetage de navire	Presentation	Fr	Jul. 2018	Wataru KOBAYASHI JCG
13	Mesures pour stopper le navire	Presentation	Fr	Sep. 2018	Wataru KOBAYASHI JCG
14	Présentation de l'exercice d'arrestation et de répression	Presentation	Fr	Sep. 2018	Kiyotaka ONO, JCG
15	Manuel d'instruction : Technique d'Arrestation	Manual	Fr	Sep. 2018	Kiyotaka ONO, JCG
16	Principaux signes de l'accident en mer	Handout	Fr	Sep. 2018	Kaoru SHIMATANI
17	Etat psychologique dans lequel on a tendance à tomber lors de l'exploitation du navire de surveillance/contrôle	Handout	Fr	Sep. 2018	Kaoru SHIMATANI
18	Notice d'emploi de la pompe à eau incendie	Handout	Fr	Sep. 2018	Takehiko OKAZAKI, JCG
19	Cinq principes de base pour le service de la machine	Handout	Fr	Sep. 2018	Takehiko OKAZAKI, JCG
20	FICHE TECHNIQUE DE MODULE DE FORMATION	Syllabi	Fr	Sep. 2018	JCG
21	Analysis on Training Programs of Djibouti Coast Guard	Report	En	Apr. 2017	Project
22	Analysis on Training Facilities of Djibouti Coast Guard	Report	En	May. 2017	Project
23	Doraleh Instruction Center Development Plan	Report	En	Aug. 2018	Project
24	Recommandation sur l'aménagement de magasin des pièces détachées pour les patrouilleurs	Recommandations	Fr	May. 2018	Project
25	Recommandations sur le développement du programme de formation pour la GCD	Recommandations	Fr	Sep. 2018	Project

**Project Design Matrix**

**Annex 3**

**Project Title: The Project for Capacity Development of Djibouti Coast Guard, Phase2**

**Version 0**


**Implementing Agency: Djibouti Coast Guard (DCG)**

**Dated April 5, 2016**

**Target Group: DCG Officers**

**Period of Project: 24 months**

**Project Site: Coastal Areas in Djibouti**

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumption	Achievement	Remarks
<b>Overall Goal</b>					
Safety and security of Djiboutian territorial sea and the Strait of Bab el Mandeb is protected and secured.	Major accident or incident on the sea is not occurred or increased.	Statistical data from DCG			
<b>Project Purpose</b>					
The capacity on law enforcement of DCG is enhanced.	The number of sea patrol and on board inspection is increased.	Statistical data from DCG	National political condition keeps stable.		
<b>Outputs</b>					
Output 1. DCG training system is improved.	1-1. Annual training plan is developed. 1-2. Improvement plan of training facilities and equipment is developed.	Project Monitoring Sheet	DCG continues to secure the necessary budget and necessary number of personnel.		
Output 2. DCG's Capacity on law enforcement is improved.	2-1. The number of law enforcement activities is increased. 2-2. SOP (Standard Operating Procedure) on sea patrol and on board inspection is developed.	Statistical data from DCG Project Monitoring Sheet			
Output 3. Knowledge & skills for patrol ship operation, maintenance and management is improved.	3-1. The number of trained ship navigation officer is increased. 3-2. The number of trained ship engineer is increased.	Project Monitoring Sheet			
<b>Activities</b>	<b>Inputs</b>		<b>Pre-Conditions</b>		
	<b>The Japanese Side</b>	<b>The Djiboutian Side</b>			
1-1. Review and analyze training program of DCG. 1-2. Review and analyze current training facilities and equipment. 1-3. Develop annual training plan. 1-4. Develop improvement plan of training facilities and equipment.  2-1. Review and analyze current activities on law enforcement of DCG. 2-2. Identify the necessary area of technical support taking into considerations the achievement of previous technical cooperation project. 2-3. Confirm the existence or non-existence of the SOP (Standard Operating Procedure) on sea patrol and on board inspection, and review or develop it. 2-4. Implement training and/or seminar on them, in Japan, Djibouti and/or other third country.  3-1. Review and analyze current training program for the ship's crew. 3-2. Examine the appropriate training program for the ship's crew. 3-3. Implement maritime training for patrol ship navigation officers and engineers.	1. Long-term expert - Organization Management / Project Coordinator  *Other Short-term experts will be dispatched in accordance with the needs for the effective implementation of the Project  2. Training in Japan, Djibouti and/or third country  3. Provision of equipment necessary for implementation of the Project *Necessity and details will be examined during implementation of the Project.  4. Running expenses	1. Services of DCG's counterpart personnel and administrative personnel; 2. Suitable office space with necessary equipment; 3. Supply or replacement of machinery, equipment, instruments, vehicles, ships, boats, tools, spare parts and any other materials necessary for the implementation of the Project other than the equipment provided by JICA; 4. Means of transport for the JICA experts for official travel within Djibouti; 5. Information as well as support in obtaining medical service; 6. Credentials or identification cards; 7. Available data (including maps and photographs) and information related to the Project; 8. Running expenses necessary for the implementation of the Project; 9. Expenses necessary for transportation within Djibouti of the equipment as well as for the installation, operation and maintenance; 10. Necessary facilities to the JICA experts for the remittance as well as utilization of the funds introduced into Djibouti from Japan in connection with the implementation of the Project.	DCG continues to secure the necessary budget and personnel.	 <b>&lt;Issues and countermeasures&gt;</b>	



**Project Design Matrix**

**Annex 3**

**Project Title: The Project for Capacity Development of Djibouti Coast Guard, Phase2**

**Version 1**


**Implementing Agency: Djibouti Coast Guard (DCG)**

**Dated April 18, 2017**

**Target Group: DCG Officers**

**Period of Project: 24 months**

**Project Site: Coastal Areas in Djibouti**

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumption	Achievement	Remarks
<b>Overall Goal</b> Safety and security of Djiboutian territorial sea and the Strait of Bab el Mandeb is protected and secured.	Major accident or incident on the sea is not occurred or increased.	Statistical data from DCG		None	None
<b>Project Purpose</b> The capacity on law enforcement of DCG is enhanced.	The number of law enforcement activities is increased.	Statistical data from DCG	National political condition keeps stable.	None	None
<b>Outputs</b> Output 1. DCG training system is improved.  Output 2. DCG's Capacity on sea patrol and on-board investigation are improved.  Output 3. Knowledge & skills for patrol ship operation, maintenance and management is improved.	1-1. Training plan is developed. 1-2. Improvement plan of training facilities and equipment is developed.  1-3. Training plan is properly used.  2-1. The number of sea patrol and on-board inspection is increased. 2-2. SOP (Standard Operating Procedure) on sea patrol and on board inspection is developed.  3-1. The number of trained ship navigation officer is increased.  3-2. The number of trained ship engineer is increased.  3-3. Established spare parts list and parts dealer contact list	Project Monitoring Sheet   Statistical data from DCG Project Monitoring Sheet   Project Monitoring Sheet	DCG continues to secure the necessary budget and necessary number of personnel.	No achievement of outputs are observed. However all the project activities are in progress with no particular delay.	None
<b>Activities</b>	<b>Inputs</b>		<b>Pre-Conditions</b>		
1-1. Review and analyze training program of DCG. 1-2. Review and analyze current training facilities and equipment. 1-3. Develop annual training plan. 1-4. Develop improvement plan of training facilities and equipment.  2-1. Review and analyze current activities on law enforcement of DCG. 2-2. Identify the necessary area of technical support taking into considerations the achievement of previous technical cooperation project. 2-3. Confirm the existence or non-existence of the SOP (Standard Operating Procedure) on sea patrol and on board inspection, and review or develop it. 2-4. Implement training and/or seminar on them, in Japan, Djibouti and/or other third country.  3-1. Review and analyze current training program for the ship's crew. 3-2. Examine the appropriate training program for the ship's crew. 3-3. Implement maritime training for patrol ship navigation officers and engineers. 3-4. Establish a spare parts stock management system and connection with parts dealer	<p align="center"><b>The Japanese Side</b></p> 1. Long-term expert - Organization Management / Project Coordinator  *Other Short-term experts will be dispatched in accordance with the needs for the effective implementation of the Project  2. Training in Japan, Djibouti and/or third country  3. Provision of equipment necessary for implementation of the Project *Necessity and details will be examined during implementation of the Project.  4. Running expenses	<p align="center"><b>The Djiboutian Side</b></p> 1. Services of DCG's counterpart personnel and administrative personnel; 2. Suitable office space with necessary equipment; 3. Supply or replacement of machinery, equipment, instruments, vehicles, ships, boats, tools, spare parts and any other materials necessary for the implementation of the Project other than the equipment provided by JICA; 4. Means of transport for the JICA experts for official travel within Djibouti; 5. Information as well as support in obtaining medical service; 6. Credentials or identification cards; 7. Available data (including maps and photographs) and information related to the Project; 8. Running expenses necessary for the implementation of the Project; 9. Expenses necessary for transportation within Djibouti of the equipment as well as for the installation, operation and maintenance; 10. Necessary facilities to the JICA experts for the remittance as well as utilization of the funds introduced into Djibouti from Japan in connection with the implementation of the Project.	DCG continues to secure the necessary budget and personnel.		
			 <b>&lt;Issues and countermeasures&gt;</b>		





**Project Design Matrix**

**Annex 3**

**Project Title: The Project for Capacity Development of Djibouti Coast Guard, Phase2**

**Version 3**


**Implementing Agency: Djibouti Coast Guard (DCG)**

**Dated July 3, 2018**

**Target Group: DCG Officers**

**Period of Project: 24 months**

**Project Site: Coastal Areas in Djibouti**

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumption	Achievement	Remarks
<b>Overall Goal</b> Safety and security of Djiboutian territorial sea and the Strait of Bab el Mandeb is protected and secured.	Major accident or incident on the sea is not occurred or increased.	Statistical data from DCG		None	None
<b>Project Purpose</b> The capacity on law enforcement of DCG is enhanced.	The number of law enforcement activities is increased.	Statistical data from DCG	National political condition keeps stable.	The capacity on Law Enforcement of the DCG is fairly enhanced.	None
<b>Outputs</b> Output 1. DCG training system is improved.  Output 2. DCG's Capacity on sea patrol and on-board investigation are improved.  Output 3. Knowledge & skills for patrol ship operation, maintenance and management is improved.	1-1. Training plan is developed. 1-2. Improvement plan of training facilities and equipment is developed. 1-3. Training plan is properly used.  2-1. The number of sea patrol and on-board inspection is increased. 2-2. SOP (Standard Operating Procedure) on sea patrol and on board inspection is developed.  3-1. The number of trained ship navigation officer is increased. 3-2. The number of trained ship engineer is increased. 3-3. Established spare parts list and parts dealer contact list	Project Monitoring Sheet   Statistical data from DCG Project Monitoring Sheet   Project Monitoring Sheet	DCG continues to secure the necessary budget and necessary number of personnel.	No achievement of outputs are observed. However all the project activities are in progress with no particular delay.	The assumptions are not well studied and there was assumptions to corrupt the appropriateness of project activities such as "the number of new recruits exceeds the number of existing agents". And there are also the assumptions on Japanese side such as "JCG cannot provide expertise for the establishment of training program or the SOPs".
Activities	Inputs		Pre-Conditions		
1-1. Review and analyze training program of DCG. 1-2. Review and analyze current training facilities and equipment. 1-3. Develop annual training plan. 1-4. Develop improvement plan of training facilities and equipment.  2-1. Review and analyze current activities on law enforcement of DCG. 2-2. Identify the necessary area of technical support taking into considerations the achievement of previous technical cooperation project. 2-3. Confirm the existence or non-existence of the SOP (Standard Operating Procedure) on sea patrol and on board inspection, and review or develop it. 2-4. Implement training and/or seminar on them, in Japan, Djibouti and/or other third country.  3-1. Review and analyze current training program for the ship's crew. 3-2. Examine the appropriate training program for the ship's crew. 3-3. Implement maritime training for patrol ship navigation officers and engineers. 3-4. Establish a spare parts stock management system and connection with parts dealer	<b>The Japanese Side</b> 1. Long-term expert - Organization Management / Project Coordinator  *Other Short-term experts will be dispatched in accordance with the needs for the effective implementation of the Project  2. Training in Japan, Djibouti and/or third country  3. Provision of equipment necessary for implementation of the Project *Necessity and details will be examined during implementation of the Project.  4. Running expenses	<b>The Djiboutian Side</b> 1. Services of DCG's counterpart personnel and administrative personnel; 2. Suitable office space with necessary equipment; 3. Supply or replacement of machinery, equipment, instruments, vehicles, ships, boats, tools, spare parts and any other materials necessary for the implementation of the Project other than the equipment provided by JICA; 4. Means of transport for the JICA experts for official travel within Djibouti; 5. Information as well as support in obtaining medical service; 6. Credentials or identification cards; 7. Available data (including maps and photographs) and information related to the Project; 8. Running expenses necessary for the implementation of the Project; 9. Expenses necessary for transportation within Djibouti of the equipment as well as for the installation, operation and maintenance; 10. Necessary facilities to the JICA experts for the remittance as well as utilization of the funds introduced into Djibouti from Japan in connection with the implementation of the Project.	DCG continues to secure the necessary budget and personnel.		
			 <b>&lt;Issues and countermeasures&gt;</b>		

**Project Design Matrix**

**Annex 3**

**Project Title: The Project for Capacity Development of Djibouti Coast Guard, Phase2**

**Version 4**


**Implementing Agency: Djibouti Coast Guard (DCG)**

**Dated September 24, 2018**

**Target Group: DCG Officers**

**Period of Project: 24 months**

**Project Site: Coastal Areas in Djibouti**

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumption	Achievement	Remarks
<b>Overall Goal</b> Safety and security of Djiboutian territorial sea and the Strait of Bab el Mandeb is protected and secured.	Major accident or incident on the sea is not occurred or increased.	Statistical data from DCG		None	None
<b>Project Purpose</b> The capacity on law enforcement of DCG is enhanced.	The number of law enforcement activities is increased.	Statistical data from DCG	National political condition keeps stable.	The capacity on Law Enforcement of the DCG is fairly enhanced.	None
<b>Outputs</b> Output 1. DCG training system is improved.  Output 2. DCG's Capacity on sea patrol and on-board investigation are improved.  Output 3. Knowledge & skills for patrol ship operation, maintenance and management is improved.	1-1. Training plan is developed. 1-2. Improvement plan of training facilities and equipment is developed.  1-3. Training plan is properly used.  2-1. The number of sea patrol and on-board inspection is increased. 2-2. SOP (Standard Operating Procedure) on sea patrol and on board inspection is developed.  3-1. The number of trained ship navigation officer is increased.  3-2. The number of trained ship engineer is increased.  3-3. Established spare parts list and parts dealer contact list	Project Monitoring Sheet   Statistical data from DCG Project Monitoring Sheet   Project Monitoring Sheet	DCG continues to secure the necessary budget and necessary number of personnel.	No achievement of outputs are observed. However all the project activities are in progress with no particular delay.	The assumptions are not well studied and there was assumptions to corrupt the appropriateness of project activities such as "the number of new recruits exceeds the number of existing agents". And there are also the assumptions on Japanese side such as "JCG cannot provide expertise for the establishment of training program or the SOPs".
Activities	Inputs		Pre-Conditions		
1-1. Review and analyze training program of DCG. 1-2. Review and analyze current training facilities and equipment. 1-3. Develop annual training plan. 1-4. Develop improvement plan of training facilities and equipment.  2-1. Review and analyze current activities on law enforcement of DCG. 2-2. Identify the necessary area of technical support taking into considerations the achievement of previous technical cooperation project. 2-3. Confirm the existence or non-existence of the SOP (Standard Operating Procedure) on sea patrol and on board inspection, and review or develop it. 2-4. Implement training and/or seminar on them, in Japan, Djibouti and/or other third country.  3-1. Review and analyze current training program for the ship's crew. 3-2. Examine the appropriate training program for the ship's crew. 3-3. Implement maritime training for patrol ship navigation officers and engineers. 3-4. Establish a spare parts stock management system and connection with parts dealer	<b>The Japanese Side</b> 1. Long-term expert - Organization Management / Project Coordinator  *Other Short-term experts will be dispatched in accordance with the needs for the effective implementation of the Project  2. Training in Japan, Djibouti and/or third country  3. Provision of equipment necessary for implementation of the Project *Necessity and details will be examined during implementation of the Project.  4. Running expenses	<b>The Djiboutian Side</b> 1. Services of DCG's counterpart personnel and administrative personnel; 2. Suitable office space with necessary equipment; 3. Supply or replacement of machinery, equipment, instruments, vehicles, ships, boats, tools, spare parts and any other materials necessary for the implementation of the Project other than the equipment provided by JICA; 4. Means of transport for the JICA experts for official travel within Djibouti; 5. Information as well as support in obtaining medical service; 6. Credentials or identification cards; 7. Available data (including maps and photographs) and information related to the Project; 8. Running expenses necessary for the implementation of the Project; 9. Expenses necessary for transportation within Djibouti of the equipment as well as for the installation, operation and maintenance; 10. Necessary facilities to the JICA experts for the remittance as well as utilization of the funds introduced into Djibouti from Japan in connection with the implementation of the Project.	DCG continues to secure the necessary budget and personnel.		
			 <b>&lt;Issues and countermeasures&gt;</b>		