

**Ministry of Planning and International Cooperation
The Hashemite Kingdom of Jordan**

**FINAL REPORT
FOR
SPECIAL ASSISTANCE FOR
PROJECT IMPLEMENTATION
OF
HUMAN RESOURCE DEVELOPMENT
AND
SOCIAL INFRASTRUCTURE
IMPROVEMENT PROJECT
IN
THE HASHEMITE KINGDOM OF JORDAN**

March, 2013

JAPAN INTERNATIONAL COOPERATION AGENCY

ORIENTAL CONSULTANTS CO., LTD.

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Location Map

Abbreviations

AB	Audit Bureau
ARABOSAI	Arab Organization of Supreme Audit Institutions
ASOSAI	Asian Organization of Supreme Audit Institution
CV	Curriculum Vitae
DOS	Department of Statistics
EA	Executing Agency
EDP	Executive Development Program
EFA	Education for All
EMIS	Education Management and Information System
ERfKE	Education Reform for Knowledge Economy
FY	Fiscal Year
G	Grade
GBD	General Budget Department
GDP	Gross Domestic Product
GIS	Geographical Information System
GJU	German Jordanian University
GSD	General Supplies Department
GTD	Government Tenders Department
HCD	Higher Council for the Affairs of Persons with Disabilities
HQ	Headquarters
IA	Implementing Agency
ICB	International Competitive Bidding
IFAD	International Fund for Agricultural Development
ILO	International Labour Organization
IMR	Infant Mortality Rate
INTOSAI	International Organization of Supreme Audit Institution
IT	Information Technology
JD	Jordan Dinar
JICA	Japan International Cooperation Agency
JOCV	Japan Overseas Cooperation Volunteers
JPY	Japanese Yen
JST	JICA Study Team
JUST	Jordan University of Science and Technology
KG	Kindergarten
L/A	Loan Agreement
LCB	Local Competitive Bidding
MDGs	Millennium Development Goals
MMR	Maternal Mortality Rate
MOE	Ministry of Education
MOF	Ministry of Finance
MOH	Ministry of Health
MOHESR	Ministry of Higher Education and Scientific Research
MOL	Ministry of Labour
MOPIC	Ministry of Planning and International Cooperation
MOSD	Ministry of Social Development
MPWH	Ministry of Public Works and Housing
NEC	National Employment Center
NER	Net Enrolment Rate

NGO	Nongovernmental Organization
ODA	Official Development Assistance
O & M	Operation & Maintenance
OPV	Oral Polio Vaccine
PC	Personal Computer
PCR	Project Completion Report
PDCA	Plan-Do-Check-Act
QCBS	Quality and Cost Based Selection
QIZ	Qualified Industrial Zones
QPR	Quarterly Progress Report
RFR	Request for Replenishment
SOE	Statement of Expenditures
TIMSS	Trends in International Mathematics and Science Study
TOT	Training of Trainers
TV	Television
TVET	Technical Vocational Educational and Training
UN	United Nations
UNDP	United Nations Development Program
UNESCO	United Nations Education, Scientific and Cultural Organization
UNHCR	United Nations High Commissioner for Refugees
UNRWA	United Nations Relief and Works
VTC	Vocational Training Corporation
WHO	World Health Organization

1. OUTLINE OF THE STUDY

1. Outline of the Study

1.1. Project Background

In the Hashemite Kingdom of Jordan (hereinafter referred to as “Jordan”), the unemployment rate is relatively high at 12.9% (source: *ODA Data Book 2011*, Japan’s Ministry of Foreign Affairs), and the unemployment rate of younger generation (15 to 24 years old) is even higher at 27.1%, which is higher than the world average of 12.6% reported by ILO.

In the context of facing the big challenges of employment and quality of human resources development (in particular for the younger generation), and with respect to the trend of socio-economic destabilization since “Arab Spring in 2011”, it is urgently required to improve and develop social infrastructure in order to contribute to the enhancement of public services.

Towards this end, the Government of Japan expressed its commitment to assist the Jordanian Government through a new Japanese ODA Loan Project, Human Resource Development and Social Infrastructure Improvement Project (hereinafter called the “Project”), which includes two sub-projects: “Human Resources Development Sub-Project” and “Social Infrastructure Improvement Sub-Project”. The Social Infrastructure Improvement Sub-project has the two components: “Primary/Secondary Education and People with Disability Education Facilities Improvement” and “Health and Medical Facilities Improvement.” These aim to contribute to socio-economic development and stabilization in Jordan.

Under this Project, 150 Sub-project was proposed by Jordanian Government. After initial screening by JICA, 119 Sub-Project was selected before JICA Study Team dispatched.

1.2. Project Objectives

To foster industries and strengthen the public services specifically by implementing vocational training programs and improving the facilities for vocational training, primary/secondary and higher education, health and medical services, thereby contributing to Jordan’s economic and social stability.

1.3. Project Organization Structure

In order to implement the Project, the following organization set-up and demarcation of roles were formulated and agreed between the Jordanian and Japanese sides.

1.3.1. Executing Agency

Department of Programs and Projects of Ministry of Planning and International Cooperation (MOPIC) will stand as the Executing Agency. The roles of the Executing Agency are as follows:

- (i) Overall project management
- (ii) Monitoring and evaluation
- (iii) Social consideration
- (iv) Environmental consideration
- (v) Financial management
- (vi) Reporting

1.3.2. Definition and Structure of the Project

The Project falls into two categories 1) Human Resources Development and 2) Social Infrastructure Improvement and there are 55 Sub-projects selected by the Jordanian side and the JICA Study Team acknowledged by JICA. Each Sub-project contains both eligible and non-eligible expenditures and comprised of various components such as building construction and procurement of equipment and furniture.

1.3.3. Implementing Agencies

Sub-projects will be implemented by the agencies indicated as below. The role of the Implementing Agencies are to manage the construction works, procurement activities, implement vocational trainings in each region and to report to the Executing Agency.

(1) Human Resources Development

- The Vocational Training Corporation
- Ministry of Labour
- Ministry of Higher Education and Scientific Research.

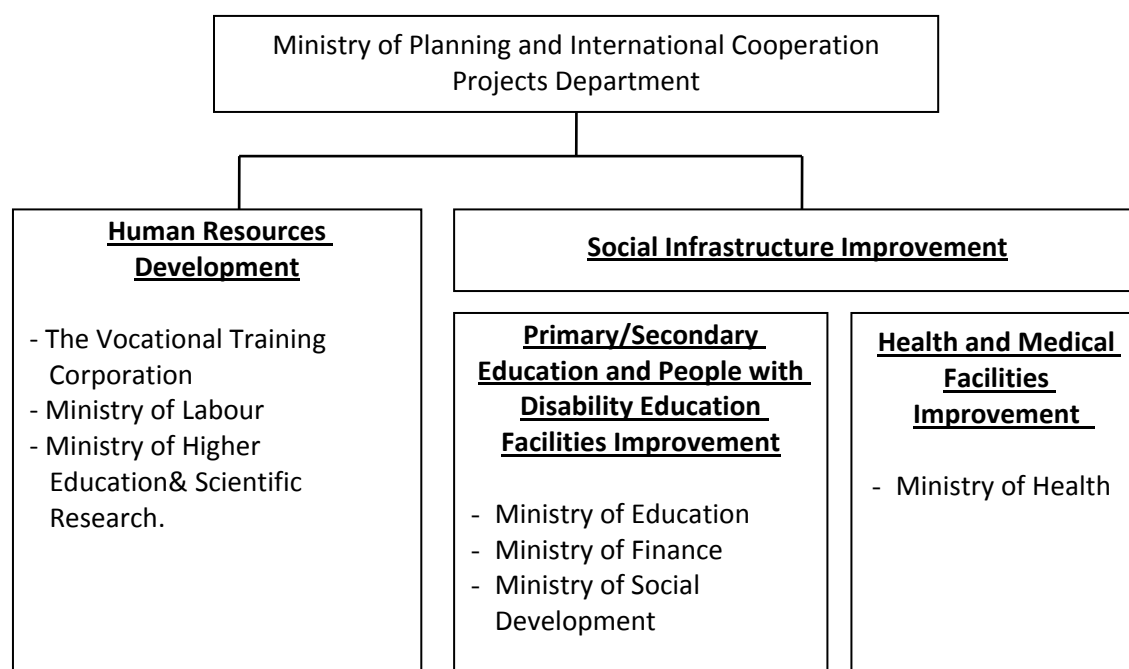
(2) Social Infrastructure Improvement

Primary/Secondary Education and People with Disability Education Facilities Improvement

- Ministry of Education
- Ministry of Finance
- Ministry of Social Development

Health and Medical Facilities Improvement

- Ministry of Health



Source: prepared by JST

Figure 1-1 Organization Structure of the Project

1.4. Objectives and Scope of the Study

The objectives of the Study are to support performance management and accounting management of the Japanese ODA Loan Project, and to establish project implementation procedures in order to facilitate sustainable and smooth project implementation.

The scope of the Study is as follows:

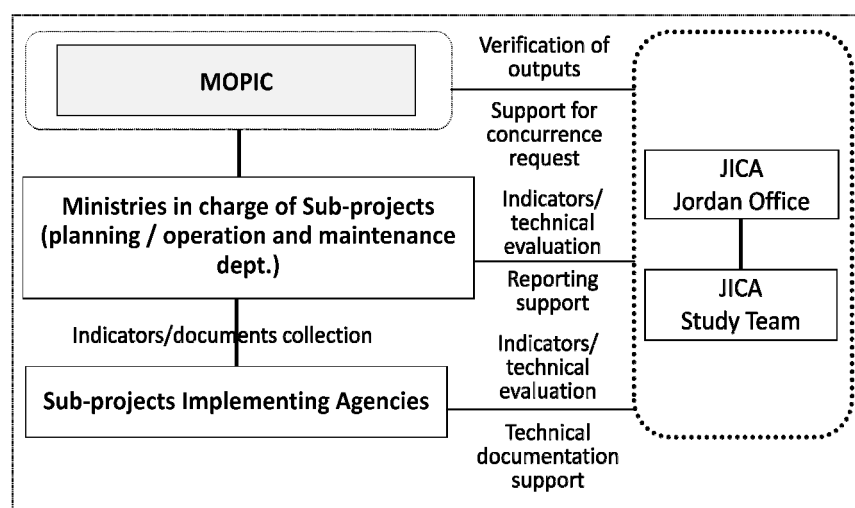
- To conduct baseline surveys to set up effect indicators in each sub-sector (vocational training, higher education, health and medical services, primary and secondary education) in the framework of the Japanese ODA Loans.
- To recommend realization of outcomes and further collaboration through Japanese ODA, including selection of sub-projects with the Japanese ODA Charter.
- To assist in preparation of Quarterly Progress Report (QPR) by the Jordanian Government.
- To assist in conducting accounting management and review of performance of actual disbursement procedures to be executed by the Executing Agency and implementing agencies.

It is noted that the Loan Agreement for the Project was concluded on 14th August 2012, with the maximum amount of JPY 12,234,000,000.

It is also noted that no disbursement shall be made in respect of payments made for expenditures prior to 1st January 2012 according to the Loan Agreement.

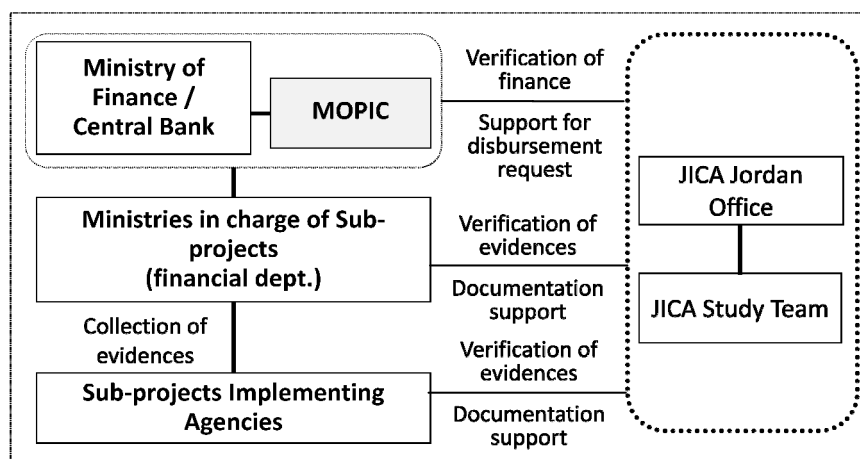
1.5. Organization Structure of the Study

The Study has been implemented based on the following organization structures.



Source: prepared by JST

Figure 1-2 Organization Structure for Performance Management activities of the Study



Source: prepared by JST

Figure 1-3 Organization Structure for Accounting Management activities of the Study

1.6. Approaches of the Study

Considering the above-mentioned project background, the Study is to be implemented in accordance with the following approaches.

1.6.1. Maximising the Effects of the Overall Project

This Study was implemented as part of the Yen Loan Project. The objective of the Project is to develop human resource and improve social infrastructure through conducting vocational training and upgrading facilities and equipment in healthcare and education sectors as well as other relevant interventions, as already described in the previous Section. Consideration is essential so that all such components combined would create the maximum effect for achieving the project objectives.

For local people especially young generations living in relatively poorer areas in Jordan through the human resources development and social infrastructure improvement, a local development perspective was important in executing the Study. Maintaining close liaison with the Projects and Programmes Department of the Ministry of Planning and International Cooperation (MOPIC) was indispensable for the smooth implementation of the Study.

1.6.2. Cooperating with Relevant Agencies

Cooperation with relevant agencies is a key issue to strengthen institutional capacity for the Project. This is because the success or failure of the Study depends largely on the success or failure in establishing cooperation with relevant agencies. Therefore, how cooperation can be achieved in an ideal manner is to be studied and pursued in the course of the Study. It includes understanding of the structure of organisations and staff availability when possible cooperation partners are identified. Therefore, seeking cooperation possibilities has the highest priority in the Study in order to elaborate on a management mechanism of the Project both in technical and accounting aspects.

(1) Significance of Cooperation with MOPIC

MOPIC has a very important function as an Executing Agency of the Project and acts as an official contact point with JICA. MOPIC is central source of information and disseminates

this Study to the other relevant agencies. MOPIC will also arrange all necessary financial set-ups with JICA and the Jordanian Government.

On the other hand, day to day activities would be executed by the implementing agencies including technical and financial management of Sub-projects, collection of evidences for accounting, collection of data, preparation of SOE and requesting funds for Sub-projects.

In this context, cooperation between MOPIC and the Implementing Agencies would result in a complementary relationship, and create synergy effects, which are indispensable for sustainable implementation of the Project.

It is also important to create standardized formats and working procedures for the implementing agencies and MOPIC to prepare SOE and QPR and monitor the implementation of the Project. The Study was to seek, propose and realise cooperation between MOPIC and the Implementing Agencies and provide with necessary tools for the project implementation management and monitoring.

(2) Coordination with Other Relevant Agencies

The implementation of the Sub-projects is not only executed by the implementing agencies, but also involves with other relevant agencies such as the Ministry of Public Works and Housing for construction of buildings, the Government Tenders Department of the Ministry of Public Works and Housing for consultant and contractor tendering, the General Supply Department of the Ministry of Finance for equipment and furniture procurement, the Budgetary Department of the Ministry of Finance for fund and financial arrangements for the Project and the Auditing Bureau for auditing of project account.

Thus, it is important to create a smooth coordination mechanism with the relevant agencies concerned in order to implement the Project on schedule and with good quality.

1.6.3. Securing Financial and Technical Self-Sustainability

(1) Securing Technical Self-Sustainability

Due to the above-mentioned circumstances, it is recommended that this Study to be extended to monitor and clarify the performance of required functions and technical capacity of new facilities to provide and deliver appropriate services to make them functional.

Therefore, monitoring of performance indicators is indispensable. The Project would require a monitoring and reporting system to be set up so that JICA and the Jordanian Government can evaluate the effectiveness of the Project.

(2) Securing Financial Self-Sufficiency

Continuous financial assistance is needed to achieve the goals. The main source of operation costs for new facilities and equipment is government subsidy. As a consequence, each facility would need sustainable finance from government funds, generation of revenue source, and creation of a suitable business model.

1.6.4. Impacts of Syrian Refugees to the host communities

During the Study period, a huge number of Syrian refugees have fled from unrest in their country and flowed into Jordan. The Syrian refugees require support for living, including healthcare and education in Jordan. This has financially adverse impact on host communities in Jordan and affected the existing conditions of related sectors in this Project.

Therefore, the Study would also consider including some of the Sub-projects for easing of the severe situation of the host communities.









1.7. Methodology of the Study

Based on the above mentioned study approach, the following methodology would be implemented under this Study:

- Identifying organization structure and point of contact for implementing agencies.
- Identifying the monitoring procedure and capacity of implementing agencies for technical and accounting aspects.
- Clarifying the demarcation of roles and responsibilities of implementing agencies, relevant agencies and MOPIC.
- Setting-up selection criteria for Sub-projects mutually agreeable for both JICA and the Jordanian side.
- Identifying the auditing system in Jordan and their relevance with the Project.
- Identifying the performance indicators by each category and their evaluation and collection.
- Identifying the actual on-site performance of Sub-projects.
- Considering and recommending measures in order to accelerate the Project's progress and/or improve outcomes

1.8. Study Schedule

The implementation period of the Study is from October 2012 to March 2013. The overall schedule of the Study is shown in the figure below.

	9	10	11	12	1	2	3
	2012				2013		
Activities in Japan	Preparation activities 			Preparation activities 		Compilation activities 	
Field Study	1 st Field study 				2 nd Field study 		
Reports	Inception Report (ICR) 		Interim Report (ITR) 		Final Report (FR) 		

Source: prepared by JST

Figure 1-4 Overall Study Schedule




The record of meetings and list of participants are shown in Annex-2 and 3.

2. SELECTION OF SUB-PROJECTS

2. Selection of Sub-projects

2.1. Selection Procedure

To select eligible Sub-projects for the Project, the Study Team set up the following three-stage and four-step procedure and conducted selections of Sub-projects in accordance with the procedure described below.

Stage	Procedure	Screened by
Initial Screening	1. Screening of Sub-project based on review project sheets and information 	MOPIC, JST
Secondary Screening	2. Screening of Components within Sub-project - Secondary Screening 	JST
Examination	3. Reporting selected Sub-projects with their components and approximate costs to JICA 	JICA, JST
	4. Reporting Confirmation of Selected Sub-projects to MOPIC	MOPIC, JST

Source: prepared by JST

Figure 2-1 Sub-projects Selection Procedure

2.2. Selection Criteria

Each stage of selection procedure has its own criterion in accordance with Loan Agreement between JICA and the Government of Jordan, Japan's ODA policy and actual situation of targeted Sub-projects as summarized below.

2.2.1. Initial Screening Criteria

There were originally eleven (11) criteria set up based on MOD signed on 26th March 2012, Memorandum signed on 4th June 2012, Loan Agreement signed on 14th August 2012 between JICA and the Government of Jordan, and Japan's ODA policy.

In accordance with actual situation where it was difficult to grasp each component of Sub-project at the Initial Screening stage, the original criteria were adjusted as shown below.

Table 2-1 Initial Screening Criteria (Original and Actual)

Original	Actual	Remarks
1-1. Sub-projects that are not managed by <u>Armed forces</u> .	1-1. Sub-projects that are not managed by Armed forces.	no change
1-2. Sub-projects that do contribute to achievement of the Project objectives*.	1-2. Sub-projects that do contribute to achievement of the Project objectives*.	no change
1-3. Sub-projects whose sectors are categorized directly as Vocational Training, Pre-primary/ Primary/ Secondary/Higher Education or Healthcare.	1-3. Sub-projects whose sectors are categorized directly as Vocational Training, Pre-primary/ Primary/ Secondary/Higher Education or Healthcare.	no change
1-4. Direct components to the above sectors.	1-4. Direct components to the above sectors.	no change

Original	Actual	Remarks
1-5. Sub-projects whose major objective is not organized by any kind of organizations alone.	1-5. Sub-projects whose major objective is not organized by any kind of organizations alone.	no change
1-6. Sub-projects that are not addressing issues that hardly exist in Jordan.	1-6. Sub-projects that are not addressing issues that hardly exist in Jordan.	no change
1-7. Sub-projects whose major objective is not to provide consumables.	-	To be transferred to the Secondary Screening Criteria
1-8. Sub-projects whose major objective is not to provide service alone.	-	
1-9. Sub-projects whose major objective is not to conduct events such as seminar, symposium or festivals.	-	
1-10. Sub-projects that are classified into Category C in the "GUIDELINES FOR ENVIRONMENTAL AND SOCIAL CONSIDERATIONS" of JICA.	-	To be transferred to the Examination Criteria
1-11. Sub-projects that have not been assisted by other donors or development agencies.	-	

Source: prepared by JST

2.2.2. Secondary Screening Criteria

Based on the result of the Initial Screening, the Secondary Screening criteria were planned, and later modified in consideration of the current situation of the candidate Sub-projects that became clear through detailed discussions with each implementing agency.

At the beginning of the Secondary Screening stage, criteria for evaluating the physical progress of Sub-projects were set at less than 50% so that the majority portion of the Sub-project will be financed by this Yen-loan Project. This is also easily applicable to the ex-post evaluation. However it was found that the most Sub-projects have been under construction with the physical progress of more than 50%.

In addition, due to economic and financial constraints in Jordan, new project development was suspended by the Jordanian Government in the year 2010 and 2011, and it is difficult to find new projects or the projects just started in 2012.

The Study Team, therefore, eased the criteria related to physical progress is as follows. Flexibility in screening criteria for physical progress is unavoidable. Rationale of flexibility is that any additional works, financed under this Yen-loan Project, should be tangible, measurable and can be monitored and justified by comparing results before and after the implementation. The same concept can also be applied to renovation works.

The planned and actual criteria for the Second Screening are shown below.

Table 2-2 Secondary Screening Criteria (Planned and Actual)

Planned	Actual	Remarks
2-1. Sub-projects consisting of building construction, equipment and furniture procurement only	2-1. Sub-projects consisting of building construction, equipment and furniture procurement only	no change
2-2. Sub-projects that have not been assisted by other donors or development agencies	2-2. Sub-projects that have not been assisted by other donors or development agencies	no change
2-3. On-going building construction projects with their progress less than 50%	-	These criteria have been removed due to the Sub-projects existing condition.
2-4. Contracted components * component contracted: to be listed on "Priority List" * component not contracted yet: to be listed on "Additional List"	-	

Source: prepared by JST

2.2.3. Examination Criteria

Following the Secondary Screening, selected Sub-projects were then examined by the Jordanian side in order to finalize and submit JICA a list of Sub-project based on the criteria shown below.

Table 2-3 Final Examination Criteria

Criteria	Remarks
3-1. Sub-projects that are classified into Category C in the "GUIDELINES FOR ENVIRONMENTAL AND SOCIAL CONSIDERATIONS" of JICA.	MOPIC has issued a letter to JICA on 9 th December 2012 acknowledging this aspect.
3-2. Sub-projects that have not been assisted by other donors or development agencies.	MOPIC has issued a letter to JICA on 9 th December 2012 acknowledging this aspect.

Source: prepared by JST

2.3. Main points discussed under the selection procedure with EA and IAs

2.3.1. Targeted areas for Sub-projects

(1) Facts and Findings

The following facts were identified through clarification of the current situations of Sub-projects regarding the targeted areas for sub-projects.

- The majority of Sub-projects are located in Amman for most ministries. However, these Sub-projects are closely related to facilities and institutions in poverty areas. Especially IT related developments and improvements require connections between centres (usually the Ministry), universities and hospitals since the main server would be placed in the Ministry located in Amman for the entire system.
- There are a huge number of Syrian refugees that have fled from unrest in their country into Jordan. This has adverse impact on host communities in Jordan and affected the existing conditions of related sectors in this Project.

(2) Conclusion

Based on facts and findings above mentioned, the following policy was set.

- Sub-project area should not be restricted only to areas below the poverty level of the national average, when sub-projects in Amman would serve and support facilities and institutions in the poverty areas.

2.3.2. Medicines supply

(1) Facts and Findings

During discussions with the Ministry of health, the following justifications were received in order to include the medicines supply as eligible items.

- Total budget for medicines supply under the Sub-project listed in the long list is around JD 29 million.
- According to the Jordanian side, immense pressure from refugees that have fled from Syria is strongly affecting the consumption of medicines.

(2) Conclusion

Although the strong request was made by the Ministry of Health, due to the intangible and untraceable nature of medicines, it was determined to exclude all consumable items such as medicines from the sub-project list.

The final judgment was delivered by JICA Tokyo Headquarters that it did not agree to support medicines supply components under the Project in consideration with the sustainability of this Project.

2.3.3. German Jordanian University (GJU)

(1) Facts and Findings

Although GJU is included in the Sub-project long list under MOF, it has the following facts and issues related to the concept of GJU:

- GJU was founded in 2005 by a Royal Decree, in accordance with a Memorandum of Understanding reached between the Ministry of Higher Education and Scientific Research of the Hashemite Kingdom of Jordan, and the Federal Ministry of Education and Research of the Federal Republic of Germany.
- GJU is one of public universities in Jordan located in Mushaqa.
- GJU is modelled on the German universities of applied sciences, characterized by their focus on putting knowledge into practice and on promoting knowledge transfer.
- GJU is offering German language courses, with the chance for students to visit and study in Germany for their fourth academic year (during that year, the students are given the chance to study a complete semester in one of the German universities of applied sciences and to be introduced to German industry).
- GJU is receiving government aid through the German Academic Exchange Service (DAAD) and the Federal Ministry of Education and Research (Germany).
- The new campus of GJU is planned to be developed in five phases, located in Madaba, planned to contain 5,000 students. It is designed in a way to help people with special

needs and female students and their families. Currently they are in the first phase, which was opened by His Majesty King Abdullah II on 21st Oct. 2012.

(2) Conclusion

Based on the above, the following opinions were expressed by JICA Tokyo Headquarters.

- Although it is possible to clarify financial demarcation with German funding, it is difficult to identify intent to utilize Japanese Yen Loan for students learning in Germany and potentially working for German industry.

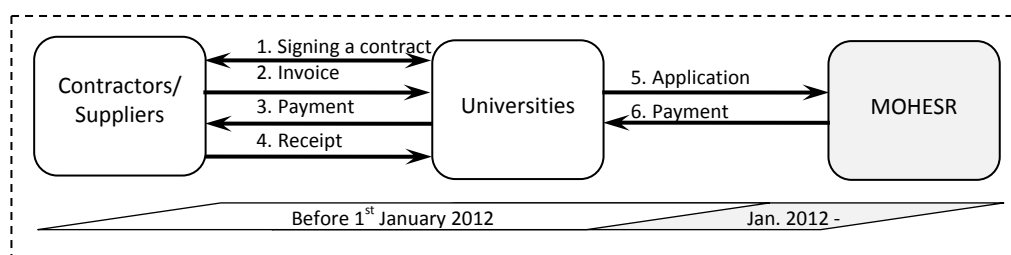
As a result of repeated discussions and examinations, it was confirmed among EA, JICA-Jordan Office and the Study Team that the Sub-project named “German Jordanian University” under MOF would be excluded from the Project.

2.3.4. Financial progress made in 2011 for the Sub-projects under MOHESR

(1) Facts and Findings

It was found that some Sub-projects under MOHESR have different beneficiaries than the Ministry and have a complicated structure of payment procedure as noted below.

- Signer of contracts with contractors and suppliers is the university instead of the Ministry.
- After the university has made payment to the contractor or supplier, they claim the amount to MOHESR.
- Although actual payments made by universities to contractors/suppliers in 2011, there are some invoices in MOHESR issued by universities in 2012.
- Supporting documents as evidences such as invoices and receipts from contractors and/or suppliers are dated before 1st January 2012.



Source: prepared by JST

Figure 2-2 Payment Procedure for University Projects under MOHESR

(2) Conclusion

It was concluded that any payments made in 2011 could not be accepted in accordance with the Loan Agreement which stipulated that “no disbursement shall be made in respect of payments made for expenditure prior to January 1, 2012” in Section 2 of Article I.

2.3.5. Textile factory construction through Sub-project No. 722 under MOL

(1) Facts and Findings

The following was found through clarification with MOL and succeeding discussions with JICA.

- Textile factories to be built under the Sub-project No. 722 have vocational training functions for female workers who are living near the factories.

- There are six (6) factories established under the Project and seven (7) more factories are needed to be established. Three (3) out of the seven (7) are urgently required.
- Through the visit to Al-Areen Factory, which is one of the targeted factories, the following matters were identified:
 - MOL built the factory and hand it over to the investor under the condition to employ workers from the surrounding area.
 - The first 5 years are free of rental, after the fifth year the investor required to pay rental fee which is 75% of the market price.
 - MOL will follow the employment of the staff and bear with 30% of the staff salary for the first 18 months.
 - It's the investor's responsibility to provide equipment, electricity, water, etc. which is necessary for production activities in the factory.
 - There are 470 employees working in the factory, which the employees can gain trainings as well as job opportunities.

(2) Conclusion

As a result of clarification and the site visit, the Sub-project No. 722 is evaluated as eligible and listed in the shortlist.

2.4. Selection Result

2.4.1. Result of the Initial and the Secondary screenings - Recommended Shortlist from the Study Team to EA

Based on the clarifications of Sub-project components with IAs as the Secondary screening, the following Initial screening conducted by EA and the Study Team, the Study Team updated the selected Sub-projects list and established a shortlist consisting of 65 Sub-projects, and presented it to EA under JICA's acknowledgment.

2.4.2. Result of the Examination

In order to conduct a final examination and form a consensus on Sub-projects shortlist, the Study Team held discussions with EA and JICA-Jordan Office. As a result of examination, the total number decreased to 55 selected Sub-projects from 65 selected Sub-projects through the Initial and the Secondary screenings.

Major impact for decrease in number of highly qualified Sub-projects was primarily due to offers from other donors such as Kuwait Fund and Grants from Gulf Cooperation Council (GCC).

Selection status of Sub-projects (yes/no) was modified based on clarification session made at each IA and their reasons for modification are shown in Table 2-4.

Table 2-4 Changes in Selection Status of Sub-projects as results of Secondary screening and examination

No	Title	Result of Secondary screening		Result of Examination	
		status	remarks	status	Remarks
Ministry of Finance					
162	Support the projects of the National Fund for Youth and Support Movement Support	no	It does not contribute to achieve the Project objective.	no	<i>no change from the result of clarification</i>
192	Highness Royal Initiative for governorates development	no	It does not contribute to achieve the Project objective and comply with the Japan's ODA policy.	no	<i>no change from the result of clarification</i>
	German-Jordanian University	no	It does not comply with the Japan's ODA policy.	no	<i>no change from the result of clarification</i>
Ministry of Education					
573	Additions for Vocational Education Buildings		-	no	It was found to be financed by the Gulf fund.
587	Adding Class Rooms for Kindergartens		-	no	It was found to be financed by the Gulf fund.
589	Different Establishments and Additional Class Rooms		-	no	It was found to be financed by the Gulf fund.
595	Building 60 schools		-	no	It was found to be financed by the Gulf fund.
598	Different Establishments and Additional Class Rooms		-	no	It was found to be financed by the Gulf fund.
601	Developing e-government services for schools	no	it was eliminated by MOE during clarification.	no	<i>no change from the result of clarification</i>
Ministry of Higher Education and Scientific Research					
604	Administration Project	no	It does not contribute to achieve the Project objective.	no	<i>no change from the result of clarification</i>
612	Establishing diploma university college in Tayba and Korah districts		-	no	It was found to be financed by the Gulf fund.
613	Establishing diploma university college in Bani Kenanah districts		-	no	It was found to be financed by the Gulf fund.
614	Establishing a diploma university college in Jarash governorate		-	no	It was found to be financed by the Gulf fund.
617	University infrastructure		-	no	It was found to be financed by the Gulf fund.
618	Support the scientific research fund		-	no	It was found to be financed by the Gulf fund.
Ministry of Health					
643	Establishing Building for serums and Vaccines		-	no	It was found to be financed by the Gulf fund.
662	Forensic Medicine in southern governorates		-	no	It was found to be financed by the Gulf fund.
664	Diabetes and Endocrinology	no	It was decided to finance by the Kuwait Fund.	no	<i>no change from the result of clarification</i>
669	Equipping and furnishing Zarqa' hospital	no	It was decided to finance by the Kuwait Fund.	no	<i>no change from the result of clarification</i>
Ministry of Social Development					
680	Handicapped Affairs Program Administration Project	no	It does not contribute to achieve the Project objective.	yes	Based on further clarification with EA, it was found that equipment procurement component was eligible for the Project.
Ministry of Labour (including VTC)					
713	Administration Project	no	It does not contribute to achieve the Project objective.	no	<i>no change from the result of clarification</i>
722	Transferring Investment to Remote Areas	yes	Building construction of textile factories having vocational training functions is eligible component.	yes	<i>no change from the result of clarification</i>
VTCS	Supporting Vocational Training Institutes	-	It is included in Sub-project No. 723 implemented by VTC.	-	It is counted as an independent Sub-project with the code "VTCS".
725	Combating poverty and unemployment	no	It consists of intangible components only.	no	<i>no change from the result of clarification</i>

Source: prepared by JST

The summary of Sub-projects under each IA by selection status is shown in Table 2-5 and Sub-projects shortlist agreed among EA and the Study Team is shown in Annex-4.

Table 2-5 Summary of Sub-projects by screening status*¹

Implementing Agencies	Original List	Interim Result of the Initial & Secondary screenings (as of 24th Oct. 2012)* ²		Final Result of the Initial & Secondary screenings (as of 25th Nov. 2012)		Result of the Examination (as of 26th Nov. 2012)	
		Yes	p	Yes	p	Yes	P
Ministry of Public Sector Development	1	0	0	0	0	0	0
Ministry of Finance	7	1	3	1	0	1	0
Ministry of Education	29	12	6	17	0	12	0
Ministry of Higher Education and Scientific Research	13	10	0	9	0	4	0
Ministry of Health	49	23	9	30	0	28	0
Ministry of Social Development	2	0	1	0	0	1	0
Ministry of Labour (including VTC)	18	6	4	8	0	9	0
Total	119	52	23	65	0	55	0

Source: prepared by JST

Note

*1: Screening status is set as described below.

yes: Sub-projects contain eligible components that have possibility to be implemented under the Project.

p: "p" means "pending". Sub-projects require further clarification on the content of components and progress of physical implementation and payments.

*2: The interim result was shared and confirmed as common understanding among EA, JICA and JST.

The screening procedure, criteria at each stage, their changing points and the number of listed Sub-project at each stage are shown in sequential order in Annex-5 and Annex-6 which was formed as a consensus between MOPIC and JICA as shown in correspondences in Annex-7.

3. CURRENT SITUATION OF PROJECT IMPLEMENTATION

3. Current Situation of Project Implementation

3.1. Executing and Implementing Agencies

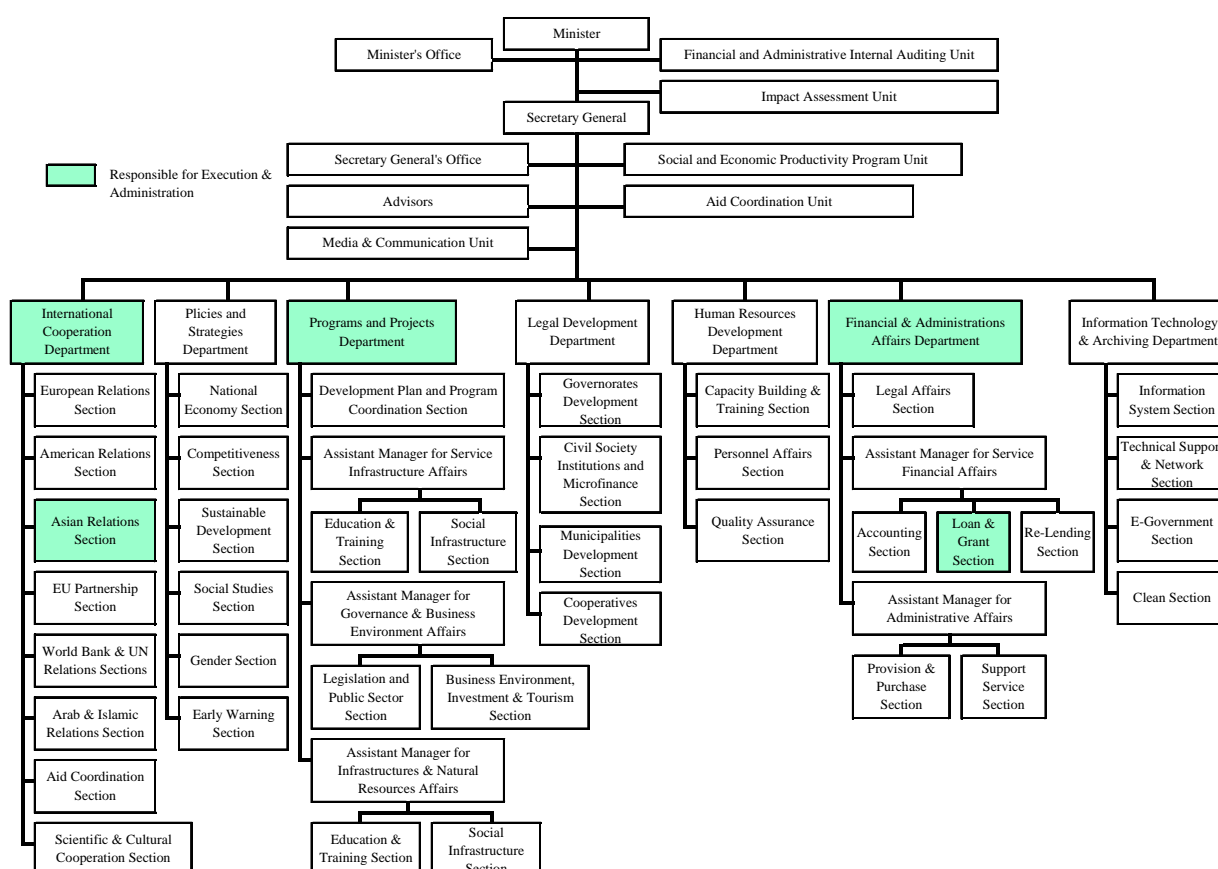
3.1.1. Ministry of Planning and International Cooperation (MOPIC)

(1) Duties and Responsibility

MOPIC is a signer of Loan Agreement of Borrower's side, and the agency who supports and directs to development initiatives aimed at raising the standards of living and improving the national economy. With respect to its duties, MOPIC is responsible for strengthening and enhancing technical, financial and economic cooperation with donors, international organizations and financing institutions. Steering foreign assistance in line with socio-economic priorities within the framework of the National Agenda (2006 - 2015), as well as Executive National Development Program (2011-2013) based on the Agenda, is a responsibility at MOPIC.

(2) Departments in Charge of the Project

'Department of Programs and Projects', in collaboration with 'Asian Relations Section' under 'Department of International Cooperation' and 'Loan & Grant Section' under 'Department of Financial & Administration Affairs', has an overall responsibility in the execution and administration of the Project including supervision and overall monitoring of the Project implementation. They are also in charge of compilation of Quarterly Progress Reports and Project Completion Report to be submitted to JICA.



Source: MOPIC, Nov. 2012

Figure 3-1 Organization Chart of MOPIC as of FY 2012

3.1.2. Ministry of Labour (MOL)

(1) Duties and Responsibility

Ministry of Labour is responsible in general in labour strategy formulation, labourer's affairs and related issues in Jordan. 'Labour Law No 8/ 1996' and administrative regulation No 38/1994 are fundamental legal basis for the establishment of Ministry of Labour. Ministry has diversified roles; they organize labour sector, updates labour legislations, maintains production party rights, contribute in promoting foreign investment, promotion of workforce development, organize foreign labour in Jordanian labour market, and perform job opportunities services to labourers. Recent priority efforts at Ministry are to increase job opportunities for Jordanian workers and partnership expansion with private sector including stimulus investment promotion so as to activate industries and labour market.¹

In terms of employment and job placement areas, National Employment Centre (NEC), established in 2004, provides private sector with job-seekers information, as well as registering job-seekers with private companies seeking workers. These activities directly link to Ministry's governorate's employment centres or self-service centres covering job-seekers registration, provision of worker seeker (enterprises) information, career guidance including Curriculum Vitae (CV) preparation or job counselling. In line with NEC, Ministry is also establishing community based one-stop services which any job-seeker can access to do job searching.

In terms of vocational training, Vocational Training Corporation (VTC), established in 1976, provides employment oriented training of both pre-service and in-service for potential and present skilled workers under the supervision of Ministry. The main services offered are: 1) vocational apprenticeship allowing young and adults to undertake organized training, 2) training of instructors in specialized training institutions and in work places in order to raise their practical instruction level, 3) intensive training for various professions, 4) training in occupational safety, 5) guidance services for establishment of small and medium enterprises, and 6) regulating practice of vocational labour by trades and workers therein. As of 2012, VTC has 44 Vocational Training Institutes in Jordan and offers diversified programs by level and industrial trades, and also training targeting females or persons with disabilities. Apart from the above Institutes, VTC also administers separated three technical institutes with advanced short-term programs: namely, Occupational Safety Institute, Training of Trainer Institutes, and Training Institute for Drivers.²

Table 3-1 Vocational Training Institutes by VTC as of 2012

Classification	Vocational Training			Technical Upgrading	Short term training
Level	Craftsman	Skilled	Semi-skilled	Level One & Diploma	Short term programs
Duration	2 - 4 terms	2 - 4 terms	1 term	unfixed	Unfixed
Entry Requirements	Entry to Craftsman, Skilled and Semi-Skilled training requires the following qualifications: 1. Not younger than 16 years old at the beginning of program 2. Healthy to practice work 3. Resolved all issues related to military service. 4. Acceptable educational qualification related to each training program.			Entry to Level One aiming to be: 1. Craftsman 2. Skilled 3. Semi-Skilled Entry to Diploma (Associated Degree) requires: Graduated from secondary education system: Grade 12 examination (either passed or not-passed)	Entry to Short-term program requires: knowledge, skills and attitudes to meet the needs of individuals, institutions and local community. Person applying should be: Not younger than 16 years old at the beginning of training.

Source: VTC Annual Report 2011, VTC July 2012

¹ Ministry of Labour Website, <http://www.mol.gov.jo/Default.aspx?tabid=175>

² VTC Annual Report 2011, VTC July 2012

(2) Budgetary status and Short term objectives

Along with economic stagnation or downsizing in Jordan, the budget of Ministry was reduced in FY 2012 especially in capital budget for projects and program development. Share of related to vocational training, on the other hand, stand at 44.8% of Ministry's total budgetary expenditure in fiscal year 2012, which shows their high recognition of human capital development through vocational training.

Table 3-2 Government Actual Expenditure & Budget in MOL & VTC from 2010 to 2012

(Currency Unit: 1 JD)

Sector	FY Category	2010 Actual	2011 Actual	2012 Budget
Labour Ministry in total	Capital	4,202,874	5,700,000	5,096,000
	Current	10,925,662	11,357,000	11,615,000
	total	19,331,410	22,757,000	21,807,000
	Change from previous (%)	n/a	17.7%	△4.2%
For Vocational training & employment promotion	Capital	2,000,000	1,440,000	1,275,000
	Current	8,000,000	8,345,000	8,500,000
	Total	10,000,000	9,785,000	9,775,000
	Change from previous (%)	n/a	△2.2%	△0.1%

Source: Summary of total expenditure of Ministries, 2012,

Note: FY is from January to December.

With respect to VTC budget, they (VTC) has three categories of financial sources; General budget of Government through Ministry of Labour (shown above), revenue from VTC institutes production work, and donation or funds approved by the Cabinet.

The short term objectives upon Executive National Development Program 2011-2013 are:

- Contribution to reduction of unemployment through vocational training.
- Contribution to reduction of unemployment, especially Jordanian, through employment services including career guidance.
- Increase of economic participation of women.
- Increase job opportunities for persons with special needs.
- Enhancement of vocational training system's efficiency and effectiveness to meet the labour market needs and international standards.
- Stimulate investments to generate suitable job opportunities and to absorb growing number of Jordanians joining the Jordanian labour market.
- Promotion of Jordanian willingness to take up vocational and technical work.

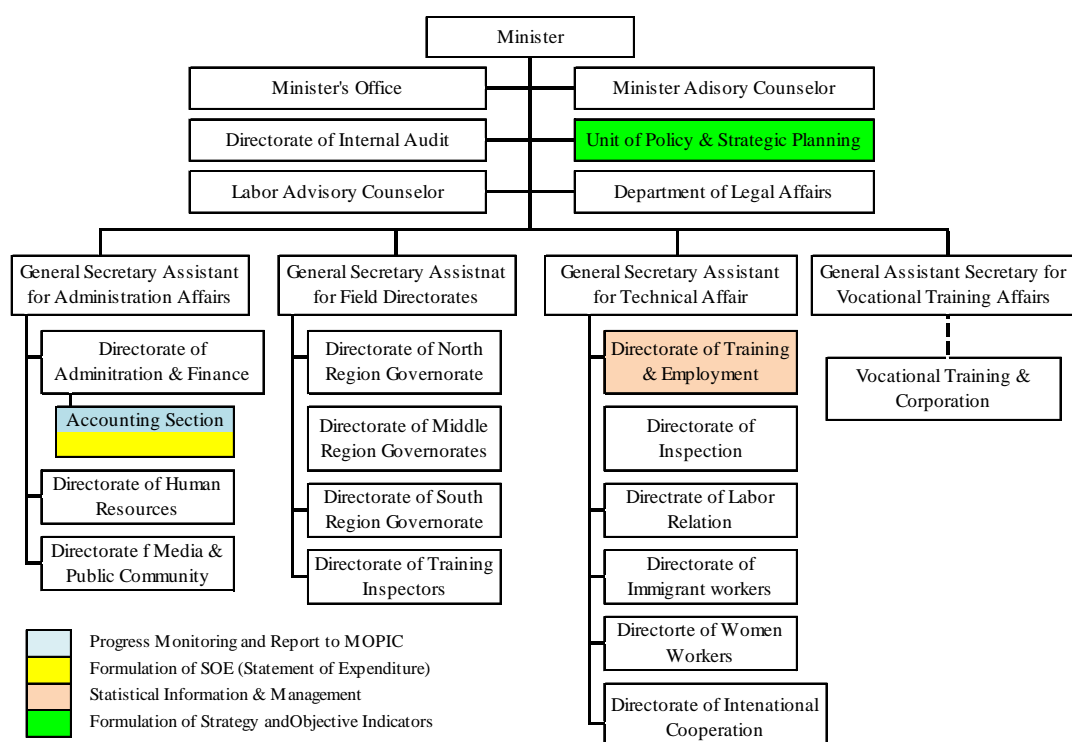
(3) Department in Charge of the Project

1) Ministry of Labour

'Accounting Department' under Directorate of Administration and Finance is in charge of management of sub-projects of the Japan's Loan Project under the Ministry, including the coordination among project implementation units, and monitoring report to MOPIC.

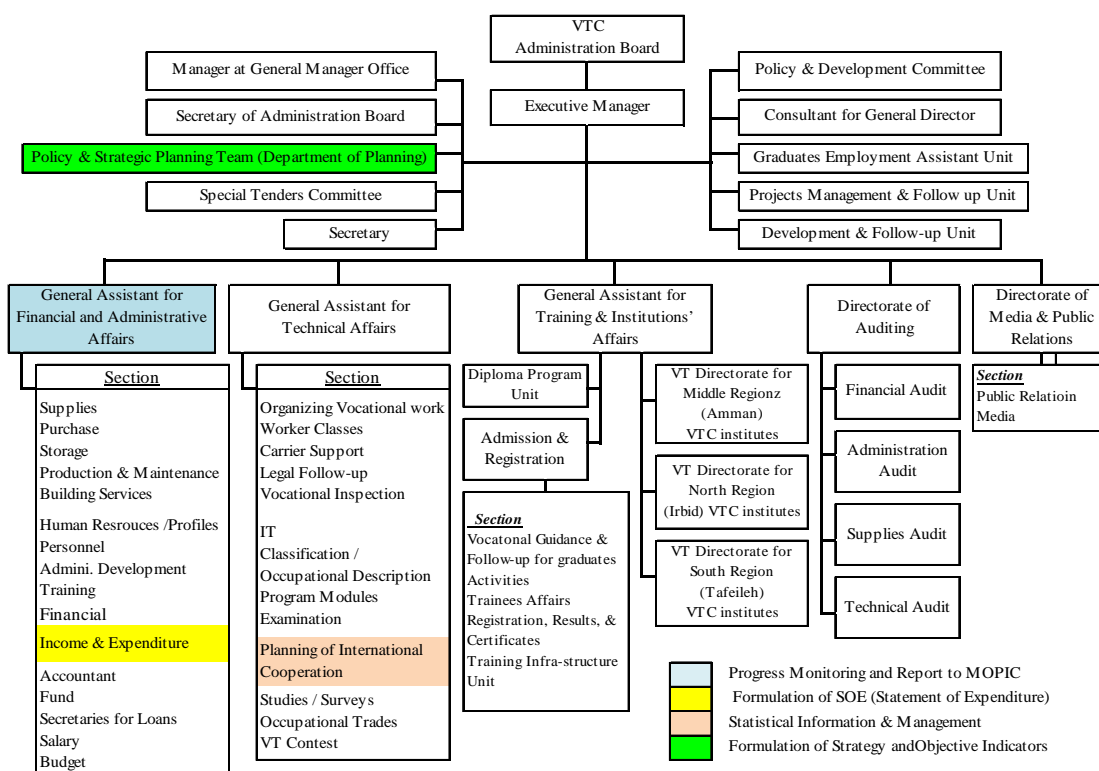
2) Vocational Training Corporation

'Director General Assistant of Administration & Finance Affairs' in collaboration with 'Income & Expenditure Section' under it, is in charge of management of VTC related sub-projects, including the coordination among project implementation units, report to MOL and submitting monitoring report to MOPIC.



Source: 2011 Annual Report, MOL, June 2012

Figure 3-2 Organization Chart of MOL as of FY 2012



Source: 2011 Annual Report, VTC, June 2012

Figure 3-3 Organization Chart of VTC as of FY 2012

3.1.3. Ministry of Higher Education and Scientific Research (MOHESR)

(1) Duties and Responsibility

The Ministry of Higher Education and Scientific Research (MOHESR) supervises all higher education institutions both public and private. Different types of institutions have been established, since the first public university, the University of Jordan, was established in 1962. As of 2012, under the supervision of MOHESR there are 10 public universities, 16 private universities, 1 regional university, 3 university colleges, and 19 private community colleges and more than 20 public community colleges.

In terms of supervision and guidance in the academic affairs and program development, MOHESR is responsible for universities while Balqa Applied University plays leading role for community colleges. The Government is at present developing a new education system and expanding Technical Colleges in collaboration with Balqa Applied University, the Ministry of Education (Secondary), the Ministry of Labour and so on. This aims at developing advanced technical professionals actively working in industries. The anticipated programs offered by those technical colleges are diversified: engineers, IT specialists, nurses, social workers and others.³

Table 3-3 Structure of Higher Education under MOHESR as of November 2012

General length of studies	Level	Facility type		
5 th year ~	Universal Higher Education	Graduate schools or higher		
4 th year		University University college*	(some have 3-year)	
3 rd year	Medium		Community College **	Technical College ***
2 nd year	Higher			
1 st year	Education			

Note: * University college has one specialized faculty with four year studies.

**Most Community colleges have two years of studies but some have three years.

*** Establishment of Technical College (Community college in Technology) is one of MOHESR's on-going projects.

Table 3-4 Status of Public & Private Higher Education under Supervision of MOHESR

Year	2008	2009	2010	2011
Faculties				
Number of faculties in universities	7,283	7,613	8,038	8,149
Number of faculties in community colleges	1,828	1,924	1,924	2,065
Students				
Number of students in bachelor degree studies	209,312	219,277	219,277	226,713
Number of students in Masters and PhD studies	17,089	17,543	17,543	17,532
Number of students in community colleges	28,351	30,061	30,061	28,695
Facilities				
Number of universities (including with Masters & PhD)	26	26	26	31
Number of community colleges	48	49	49	54

Source: MOHESR Annual Statistical Report 2012

³ Higher Education in Jordan, MOHESR, October 2012, Technical Education Sector in Jordan, MOHESR, October 2012

For special education issues, some public universities provides academic programs for in-service teacher training in special education, and also training programs for undergraduate and graduate students to be special education teachers. First public university for the program was started in 1991 at the University of Jordan to work for students with disabilities. There are also programs offered to graduates students such as Master and PhD degree studies, for development of professionals and experts in developing special education programs. As of 2006, two graduate schools, three universities, and eight community colleges have special education programs for academic research as well as special education teacher development.⁴

Computerization of academic and administrative affairs at higher education institutions is another priority for the Ministry in order to develop quality administration and admission system at universities and colleges to be accredited institutions. Specific efforts are centralization of EMIS database at the Ministry, networking with all universities and colleges, and to prepare environment of the Ministry's Website to be user-friendly and have useful information for different types of users.

(2) **Budgetary status and Short term objectives**

The Government's high interest and efforts in higher education are seen in their continuous investment to this sector. Outstanding increase happened in FY 2011, while the decrease of capital budget is noted in FY 2012.

Table 3-5 Government Actual Expenditure & Budget in MOHESR from 2010 to 2012

(Currency Unit: 1 JD)

FY	2010 Actual	2011 Actual	2012 Budget
Category			
Capital	12,510,203	24,179,000	15,597,500
Current	7,154,813	47,844,500	63,971,000
Total	19,665,016	72,023,500	79,568,500
Change from previous (%)	n/a	266.3%	10.5%

Source: Summary of total expenditure of Ministries, 2012

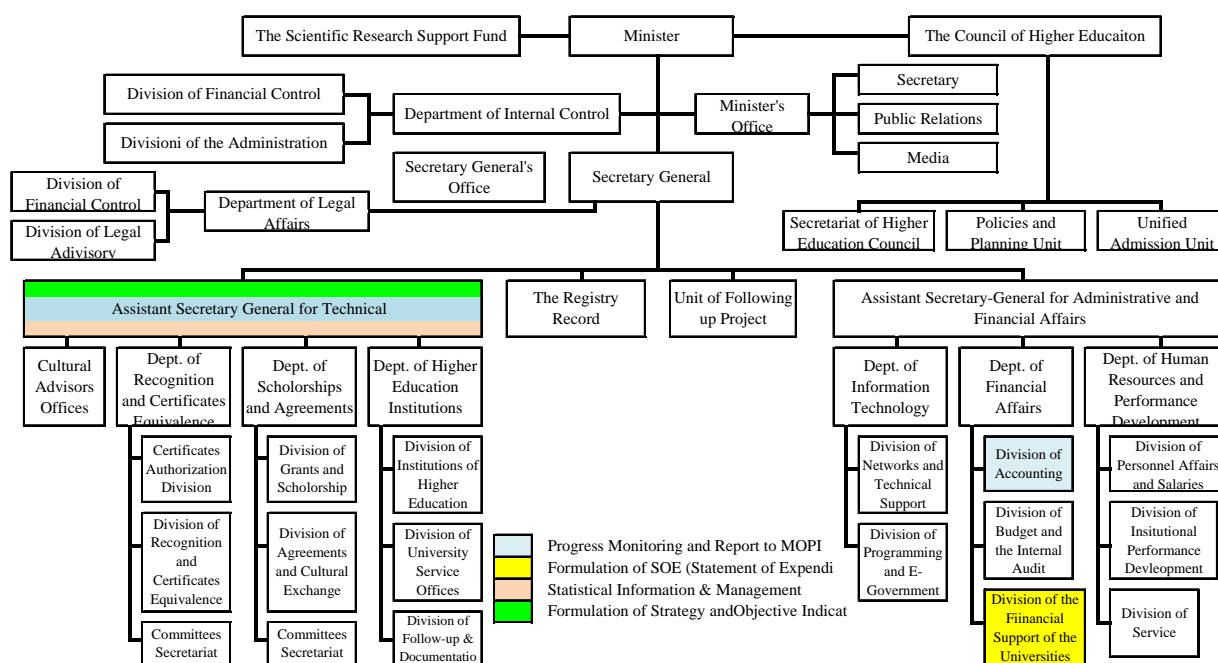
The priority short term objectives in the sector, in accordance with Executive Development Program 2011-2013 are:

- Contribution to reduction of unemployment rates through higher education
- Strengthening of scientific research mechanisms
- Expansion of enrolment in technical education and community colleges
- Increase of number of universities satisfying accreditation conditions and quality assurance.

⁴ Country Profile on Disabilities- Jordan Hashemite Kingdom (revised version), JICA, September 2012

(3) Department in Charge of the Project

'Assistant Secretary General for Technical Affairs' together with 'Division of Accounting' under 'Department of Financial Affairs', are in charge of management of sub-projects by the Ministry and monitoring report to MOPIC.



Source: MOHESR, Nov. 2012

Figure 3-4 Organization Chart of MOHESR as of FY2012

3.1.4. Ministry of Education (MOE)

(1) Duties and Responsibility

The Ministry of Education is responsible for realization of universal education (Education for All) and eradication of illiteracy in Jordan. The Ministry administers and supervises public general education, namely, pre-school as early education, schools at basic education composed of 10 grades (Grade 1- 10) and secondary education composed of 2 grades (Grade 11 and 12).

Basic education schooling is free and compulsory, and public schools are supposed to accept foreign school-aged children living in Jordan. There are different types of facilities in basic education depending on regional characteristic and socio-infrastructure resources: co-ed schools, male schools, female schools, early elementary schools for generally grade 1 to 2 and so forth. At the end of Grade 10, the scores of each student during Grade 8, 9, and 10 are combined to determine in which secondary stream (academic or vocational) students will continue. While in general student preferences are taken into account, the final decision rests with their learning achievement and result under the criteria of the Ministry of Education.

Table 3-6 Structure of Education System under MoE as of November 2012

General age of Enrolment	Grade	Level	Facility type					
			Comprehensive Secondary School	Academic Secondary School	Vocational Secondary School			
16	G 12	Secondary Education	Basic Education Schools (G 1 - 10)					
15	G 11	Basic Education						
14	G 10							
13	G 9							
12	G 8							
11	G 7							
10	G 6							
9	G 5							
8	G 4							
7	G 3							
6	G 2							
5	G 1							
4	KG 2	Pre-School Education				Kindergarten		
3	KG 1							

Source: Interview with MoE, November 2012

Note: The school-year begins at last week of August and ends in around 15 June every year. There are two semesters per school year and average days for 1st semester are 187 days, and 198 days for 2nd semester.

For secondary education, there are academic secondary schools (academic stream) where students learn science and/or humanities studies, vocational schools where students learn school-based vocational studies (vocational stream) upon specialty they chose, and comprehensive school which provides education of both stream.⁵ Secondary education examination (Tawjihi), which is held at each semester upon subject at Grade 12, is a decisive for students and their families as this is the only and required criteria used for university application and/or admission.⁶

Another important responsibility noted by the Ministry is provision and supervision of special education for children with special needs. Based upon the principle of education policy in Jordan ('Everyone has a right to a free and public education'), there are basic schools under the Ministry of Education for children with special needs, such as disabilities of learning disorder, hearing disabilities, visual disabilities, and for gifted children with special talent.

⁵ Three branches are for education: 1) Industrial Trades with 27 specializations, 2) Home Economics with specialization of Food processing, Sewing, Child rearing, Haircut and arrangement, and Hotel services & hospitality, and 3) Agriculture with Livestock breeding & Planting and Food processing.

Source: Vocational and Production Division, MoE Nov. 2012.

⁶ Scored 50 % or more out of 100 % is considered 'Passed' at Tawjihi. Graduates of Tawjihi scored 65% (out of 100%) or more is eligible to apply to any public university or community college, while graduates of scored 55% or more (less than 65%) generally apply to private universities (as not accepted by public ones.). Graduates scored less than 50% is considered 'Failed', have choice to apply community colleges. Source: MOE, MOHESR, November 2012

Table 3-7 Public Schools and Kindergarten under Ministry of Education at 2010/2011

Type	Comprehensive Secondary school	Vocational Secondary school	Academic Secondary school	Basic school	Kindergarten
Co-ed school	40	1	312	1,292	3
Male school	46	19	466	710	0
Female school	88	0	214	242	0
Total	174	20	992	2,244	3

Source: DoS/MoE Education Statistics Annual Report 2011, Department of Statistics 2012

Note: Other than above public facilities under MOE, there are 1,412 private Kindergarten. For both basic and secondary, there are other 926 basic and 236 secondary schools are under other government, privates and UNRWA.

Table 3-8 Public Special education Schools under Ministry of Education at 2010/2011

Category	Type	No. of Schools 2010-2011
Schools for children with disabilities	School for Mental disorder	14
	School for Visual disabilities	2
	School for Hearing disabilities	10
Schools for talented / gifted children	School of Excellence	6
	Pioneered Centre	19
	Talented Classrooms	42
	Total	93

Source: Special Education Program, MoE, November 2012

The Ministry has been making efforts in development and enhancement of Education Management & Information System (EMIS) to compile education statistics for grasping the achievement of EFA and MDG goals. EMIS is used to analyse issues remaining the sector, as well as to identify strategic policies and projects. EMIS was introduced at every Directorate Office in every governorate, while the Ministry tries to expand its program and governorates capacity on database and GIS mapping, based on international standards, so these data can be properly and effectively centralized into the Ministry's EMIS Division in Amman.⁷

(2) Budgetary status and Short term objectives

Because of its significance of general education and high needs for responding to the large population of school aged children⁸, the Government keeps expanding the investment on general education. It is shown in the governmental expenditure in past two years having been increased, even in the fiscal year 2011 when other ministry budgets were downsized compared to the previous fiscal year.

⁷ MOE has 39 Directorate Offices as of November 2012. Source: *List of Directorates Offices*, MOE Nov.2012

⁸ Children of lower than 15 years old share 37.5% of total population, by projection with growth rate 2.2%. *Annual Statistical Report 2011*, DoS 2012

Table 3-9 Government Actual Expenditure & Budget in MOE from 2010 to 2012

(Currency Unit: 1 JD)

Category \ FY	2010 Actual	2011 Actual	2012 Budget
Capital	40,340,806	59,359,000	53,252,500
Current	550,407,640	642,895,800	668,829,000
Total	590,748,446	702,254,800	722,081,500
Change from previous (%)	N/A	18.9%	2.8%

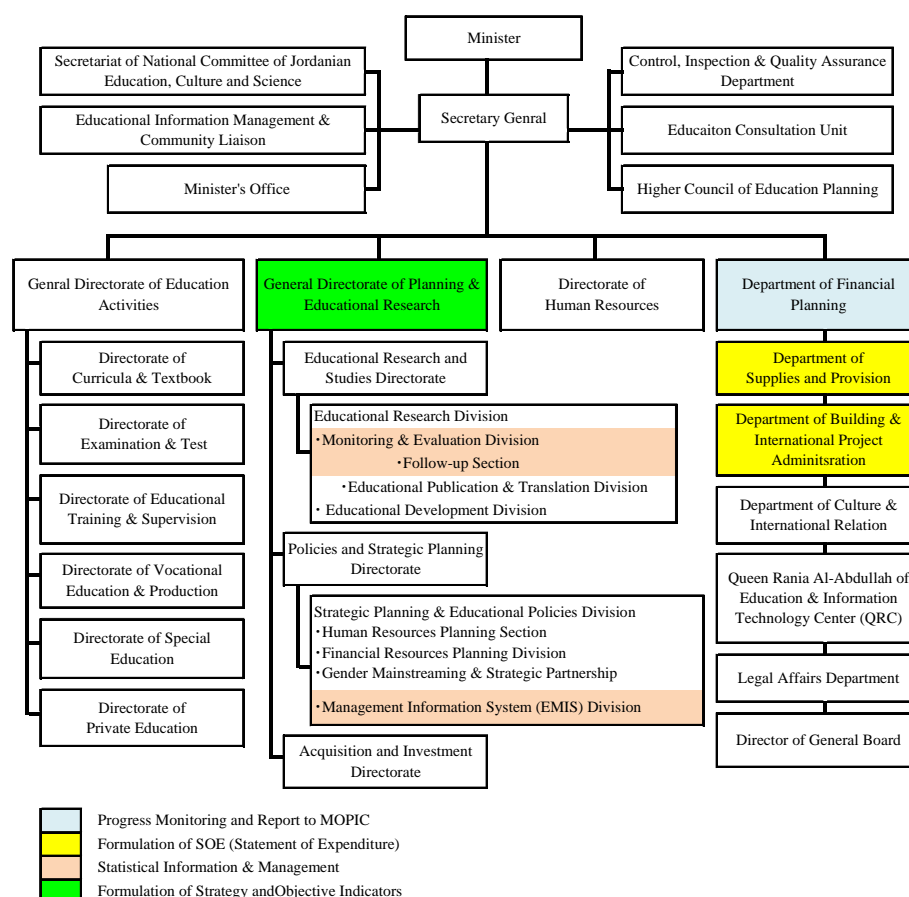
Source: Summary of total expenditure of Ministries, 2012

The priority short term objectives in the sector, in accordance with Executive Development Program 2011-2013 are:

- Provision of safe and sound educational environment (reduction of double shift and/or rented school, expansion of classrooms etc.)
- Increase of enrolment in pre-school education
- Expansion of total enrolment opportunities in basic and secondary education
- Elimination of disparities among male and female, region to region, in basic and secondary education
- Opportunities expansion of special education for students with disabilities and gifted/talented
- Upgrade the quality of education and learning achievement in math, etc.

(3) Department in Charge of the Project

‘Department of Financial Planning’ is in charge of management of sub-projects of education sector by the Ministry, including the coordination among project implementation units of sub-projects, and monitoring report to MOPIC.



Source: MOE, Nov. 2012

Figure 3-5 Organization Chart of MOE as of FY 2012

3.1.5. Ministry of Health (MOH)

(1) Duties and Responsibility

In compliance with New Public Health Law No.54/ 2002, the Ministry of Health is responsible for all health and medical affairs in Jordan. Its major roles are: protecting health through providing preventive and curative services, monitoring and supervision of services quality and administrative performance of public & private health services providers, delivery and control of medicines, promotion of accessibility and proper use of medicines of patients, promoting health insurance affiliation of citizens, in-service and pre-service training to current and potential health practitioners, and so forth.

As health and medical service through institution, the Ministry supervises hospitals, health centres and community based clinics. In terms of primary health care, there are three types of facilities: 1) Comprehensive Health Centres, 2) Primary health centres, and 3) Peripheral health centres. In primary health, there are also Maternity & Child Health (MHC) care centres, Chest diseases centres, Dental clinics and so on. For hospital medical care, the Ministry has close cooperation with Royal Medical Services and private sectors for improving health service provisions.

As levels of facilities, quality of medical services, administrative performance are diversified hospital to hospital and health centre to health centre, the Ministry at present tries to standardize its treatment quality, level of facilities and administration to be accredited institutions.

Table 3-10 Health Institution and Services under MOH as of 2011

Type of facilities	Major services provided	No. of Institution
Hospitals	All the services and treatment covered by Comprehensive and Primary health centres. Advanced medical treatment in different specialty, emergency treatment, high technology medical care, hospitalization, special disease treatment, birth delivery service, etc.	106
Comprehensive health centres	All the services and treatment covered by Primary health centres. Specialty care in paediatrics, gynaecology, internal medicine, orthopaedics, ENT (Ear, Nose & Throat), ophthalmology, dermatology and dentistry, emergency treatment, hospitalization, etc.	86
Primary health centres	Curative and preventive medical treatment, infant & child vaccination, dental care services, school health services. Food inspection and simple epidemiological investigation, etc.	371
Peripheral health centres	Primary health care in smaller catchment area than Primary health centre. Health promotion in community and information provision on diseases, birth, and death, etc.	220
Maternal & Child Health care centres	Examination and treatment in Maternal care, pre-natal care, neo-natal care, infant care, and reproductive health services etc.	435
Dental clinics	Examination and treatment of dental medical care etc.	12
Chest disease clinics	Examination and treatment of respiratory disease, cardiac diseases.	377

Source: MOH Web homepage, 2012 and Health system profile of Jordan, WHO 2006

From the aspect of marketing and economy in health sector, the Government is making efforts to improve hard & software to create mechanism of medical tourism at their public hospitals. This is new area at the Ministry but also internationally emerging needs, for instance, to accept in-bound foreign patients especially from other Arab countries requiring advanced medical treatment in Jordan.⁹

(2) Budgetary status and Short term objectives

Along with economic stagnation or downsize in Jordan, the Ministry has faced budget reduction in past two years, especially for capital investment and development projects as shown below.

Table 3-11 Government Actual Expenditure & Budget to MOH from 2010 to 2012

(Unit: 1 JD)

FY Category	2010 Actual	2011 Actual	2012 Budget
Capital	76,599,235	89,230,345	66,865,250
Current	364,480,721	345,881,000	363,385,900
Total	441,079,956	435,111,345	430,251,150
Change from previous (%)	N/A	△1.4%	△1.1%

Source: Summary of total expenditure of Ministries, 2012, MoF

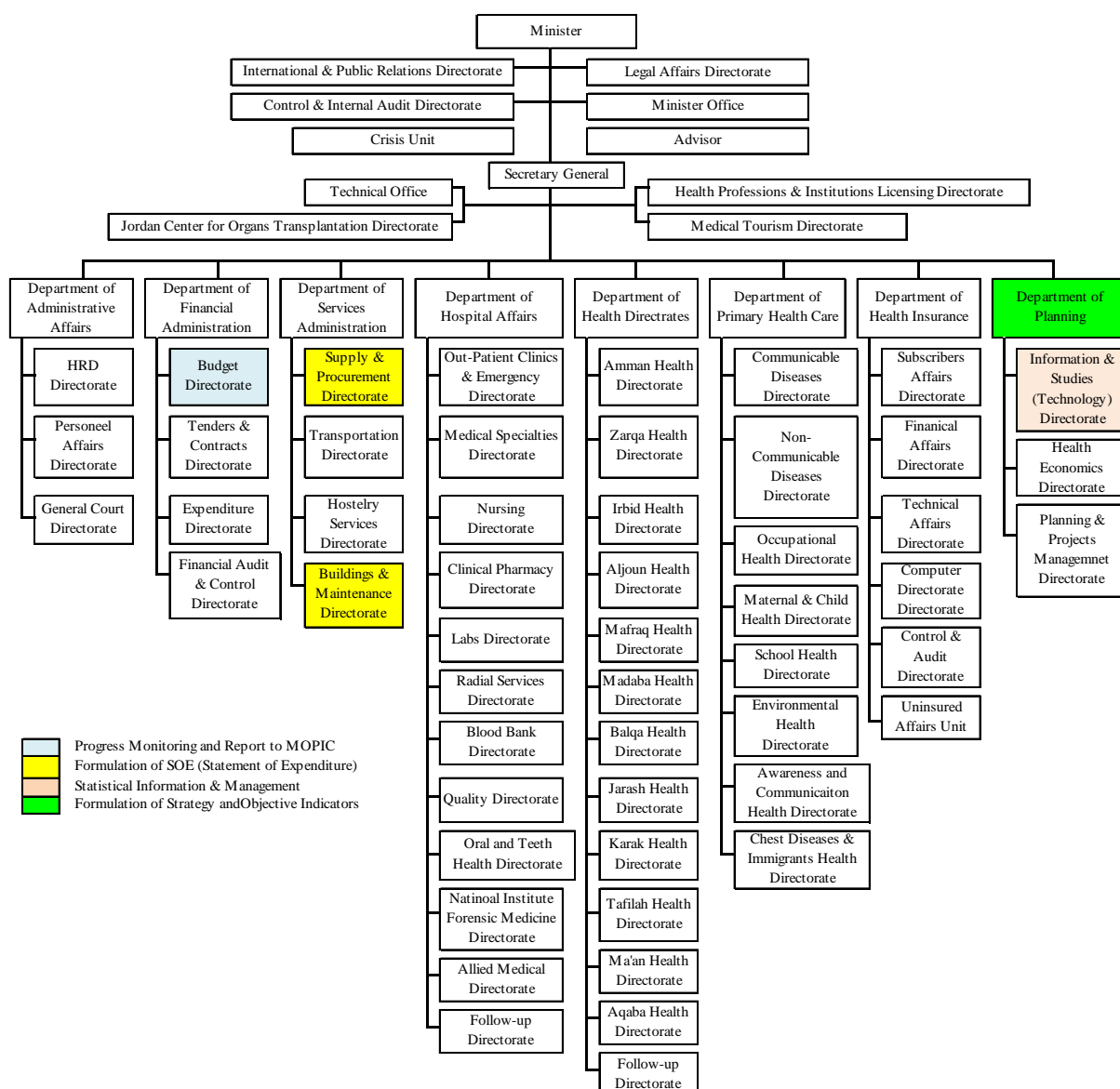
⁹ Because of good reputation in hospitals, 32% of hospitals revenues were from foreign inbound patients in 2008.

The priority short term objectives in the sector, in accordance with Executive Development Program 2011-2013 are:

- Raise number of health institutions gaining accreditation certificates
- Raise capacity of human resources employed in the health sector
- Control and efficient direction of health spending
- Reduce rates of non-communicable disease factors
- Raise utilization rates of reproductive health services/family planning
- Expand accessibility of patients to medicines needed, etc.

(3) Department in Charge of the Project

'Budget Directorate' under 'Department of Financial Administration' is in charge of management of sub-projects by Ministry, including the coordination among project implementation units, and monitoring report to MOPIC.



Source: MOH, November 2012

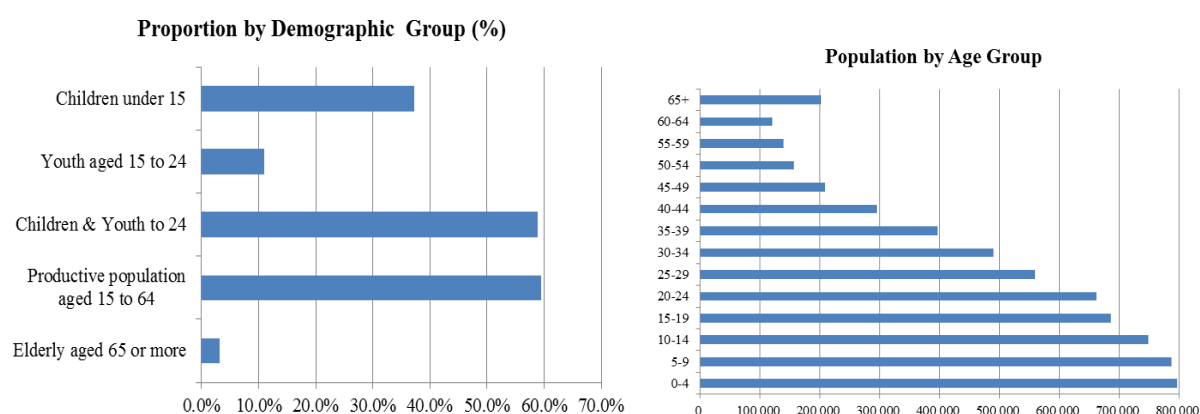
Figure 3-6 Organization Chart of MOH as of FY2012

3.2. Cross Cutting Social Context

3.2.1. Demographic feature

(1) Population by Age group

Jordan has about 6.2 million citizens, and its growth rate has rapidly decreased from 4.2% in 1994, to 2.4% in 2006 and 2.2% in 2004. Aging rate (proportion of aged 65 or more) stands at 3.2%. The Country has large proportion of *potential* economically active population, because of its high proportion of population under age 15 is 37.3% (3,018,280), under age 25 is 58.9% (3,680,160), and productive population age 15 to 64 is 59.4 % (3,916,520).¹⁰



Source: Annual Statistical Report 2011, Department of Statistics, 2012

Figure 3-7 Proportion by Demographic Group & Age group

The population and density of each governorate is shown in the following table.

Table 3-12 Population and Density by Governorate

Governorate	Population	Proportion (%)	Areas (km2)	Density / km2
Amman	2,419,600	8.5	7,579	319
Balqa	418,600	1.3	1,120	374
Zarqa	931,100	5.4	4,761	196
Madaba	156,300	1.1	940	166
Irbid	1,112,300	1.8	1,572	708
Mafrq	293,700	29.9	26,551	11
Jerash	187,500	0.5	410	457
Ajloun	143,700	0.5	420	342
Karak	243,700	3.9	3,495	70
Tafleh	87,500	2.5	2,209	40
Ma'an	118,800	37.0	32,832	4
Aqaba	136,200	7.8	6,905	20
The Kingdom	6,249,000	100	88,794	70

Source: Department of Statistics, Jordan Statistical Yearbook 2011

(2) Persons with Disabilities

Census of 2004 revealed the proportion of persons with disabilities as 1.2% of total population (60.4% for males and 39.6% for females). WHO estimated, however, at least 3.8% would have certain types of disabilities, and the proportion would be 10% in case a

¹⁰ Annual Statistical Report 2011, Department of Statistics, 2012

different definition of disabilities was set. Several reasons for this gap can be pointed out: disability statistical survey has not been systematized, the definition of disabilities has not been standardized, and disability assessment has not been institutionalized at schools or health institutions. Proportion of persons with disabilities according to 2004 Census, the biggest proportion was for youth from 15 to 34 years old (38.34%), followed by small and school-aged children from 5 to 14 (22.9%).

Table 3-13 Proportion of Persons with disabilities by Age group (2004 Census)

Age group	Under 4	5 - 14	15 - 34	35 - 59	60 and more	Total
Proportion (%)	6.	22.9	38.3	20.6	12.0	100

Source (second): 2004 Census, Department of Statistics

(3) Syrian Refugees

Since March 2011 when conflict broke out in Syria, Syrian refugees that fled to surrounding countries were estimated at 278,392 as of September 2012 (announced by UNHCR), and many of them entered also into Jordan. Syrian refugees, who were registered with UNHCR in Jordan at the end of September 2012, reached more than 102,000.¹¹ Simultaneously, the real numbers including non-UNHCR registered is presumed much bigger, and it would be estimated some 400,000 according to the Government Spokesman for Syrian Refugees Affairs.¹²

UNHCR estimates some 250,000 Syrian refugees are in needs to be assisted as of January 2013, and many of those Syrian households came with small or school-aged children.¹³ Upon *Needs Assessment of Displaced Syrian in Jordan*, July 2012 (by MOPIC & UNs), Syrian refugees have been stationed in the border areas of governorates with Syria or in big urban cities, such as Irbid, Amman and Mafrqa.

3.2.2. Labour Market and Employment

(1) GDP

Jordan is currently ranked as an upper middle-income country, and *Human Development Report 2010* ranked Jordan as 82nd among 189 countries, and as 8th among 17 Arab countries on the human development index.¹⁴

Table 3-14 Gross Domestic Product (GDP)

Key topics	2007	2009	2011	2012, 1st
Real GDP growth rate (%)	8.2	5.5	2.6	3
GDP per capital at current price (in US\$)	3,108.6	3,994.5	4,628.2	N.A.
Industrial Sector Contribution to GDP (%)	25.7	24.7	24.9	23.1
Service Sector Contribution to GDP (%)	70.5	71.0	70.6	72.6
Agriculture Sector Contribution to GDP (%)	3.8	4.3	4.5	4.3

Source: Main Economic Indicator, National Economic Division, Policies & Strategies Directorate, MOPIC, updated in September 2012

¹¹ UNHCR-Jordan <http://www.unhcr.org/> February 2013

¹² The Jordan Times, February 25, 2013

¹³ Ibid. UNHCR.

¹⁴ Human Development Report 2010, UNDP 2011

(2) Economic participation and Employment

Despite the international recognition of economic development of Jordan in the past two decades, the economic participation rate stopped improving around 2008 to 2009, and the rate fell to 39% in 2011 from 40.1% in 2009. Low female participation rate is evident; female economic participation rate stands merely at 14.7%, against 62.8% for male. The number of jobs created has greatly decreased since 2009, which led to serious problems in employment.

Trade liberalization policy has led to an increased dependence on migrant workers in export industries and economic zones. Proportion of immigrant workers employment against total number of jobs created increased to 29.5% in 2011. Migrant workers keep increasing; with employed share reaching 78.7% in 2011 for Qualified Industrial Zones (QIZ)¹⁵ that have high labour absorption and job creation. As such, there is competition between Jordanian and immigrant workers for employment.

Table 3-15 Economic Participation & Employment Rate

Indicator	2006	2007	2008	2009	2010	2011
Economic participation rate %	37.7%	39.8%	39.5%	40.1%	39.5%	39.0%
male	36.1%	64.4%	64.0%	64.8%	63.5%	62.8%
female	11.9%	14.7%	14.2%	14.9%	14.7%	14.7%
Net created Jobs	35,166	70,356	69,092	76,316	62,813	65,686
Number of jobs of migrant people	289,724	313,962	303,325	335,707	298,342	280,263
% of jobs for migrants among total jobs	23.6%	23.9%	22.6%	23.9%	21.2%	29.5%
Number of Employees at QIZ*(persons)	54,062	50,048	43,072	33,082	35,941	36,643
Proportion of Immigrant workers at QIZ	68.5%	73.5%	75.6%	75.4%	77.4%	78.7%
Proportion of Jordanian workers at QIZ	31.5%	26.5%	24.4%	24.6%	22.6%	21.3%

Source: 2011 Annual Report, Ministry of Labour, 2012, and Net created Jobs of 2011 is from DoS 2012

In 2011, 280,263 immigrant workers were officially employed in Jordan with work permit. The majority are low skilled workers without bachelor's degree, but they are 90% of total registered. Major nationalities are Egyptian 68% or 190,480), followed by Indonesian (5.5% or 15,545), Sri Lankan (5.1% or 14,157) and Filipino (5.1% or 1,415). The top industries they work in are Production & manufacturing (34.5%), Agriculture (32.8%) and Services (29.6%).

(3) Unemployment

Unemployment rate rose compared to previous year and reached 12.9% in 2011. Youth unemployment for ages 15 to 24 was 27% in 2009 (23% for male and 45% for female), and this is much higher than the global youth unemployment rate of 12.7%.¹⁶ Academic background and technical skills certificate greatly affect employment; 55.2% of people with lower than secondary education certificate are unemployed, and 34.2% in case of without bachelor's degree.

¹⁵ There are 13 QIZs in Jordan in as of 2012 under USA designation, such as: Al-Hassan Industrial Estate (Irbid), Al-Hussein Ibn Abdullah II Qualified Industrial Estate (Karak), Industrial International Estate (Aqaba), AL Mushatta (Amman), Ad-Dulayl Industrial Park (Zarqa), Cyber City (QIZ and Free Zone) (Irbid), Al Tajamouat Industrial City (Amman), etc. The purpose of this trade initiative has been to support the prosperity and stability in the Middle East by encouraging regional economic integration. Jordan estimates that more than 40,000 jobs have been created within its QIZs. Investment in Jordan QIZs is currently at between \$85-100 million and is expected to grow to \$180 to \$200million. Source: MoL Website, 2012.

¹⁶ Global Employment Trends 2012, ILO 2012

Table 3-16 Unemployment Rate (%)

Indicator	Year	2006	2007	2008	2009	2010	2011
Unemployment rate % (overall)		14.0%	13.1%	12.7%	12.9%	12.5%	12.9%
% of male		11.9%	10.3%	10.1%	10.3%	10.4%	11.0%
% of female		25.0%	25.6%	24.4%	24.1%	21.7%	21.2%
Unemployment rate for the person with lower than secondary academic certificate		62.7%	58.0%	58.1%	56.9%	54.4%	55.2%

Source: 2011 Annual Report, Ministry of Labour, 2012

Amman governorate has the lowest unemployment rate in Jordan; however, it still is 11.7%. Moreover, because Amman has the biggest population and highest density in the country, it has the largest number of unemployed population consisting of 32.4% of total unemployed population in Jordan for the third quarter of 2012.

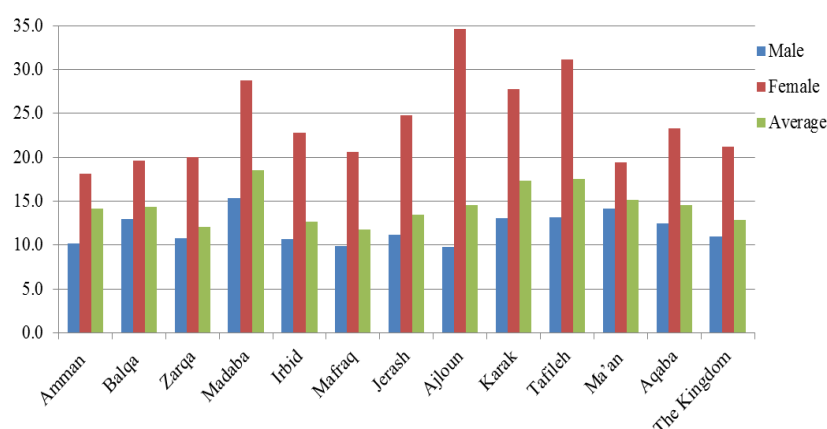
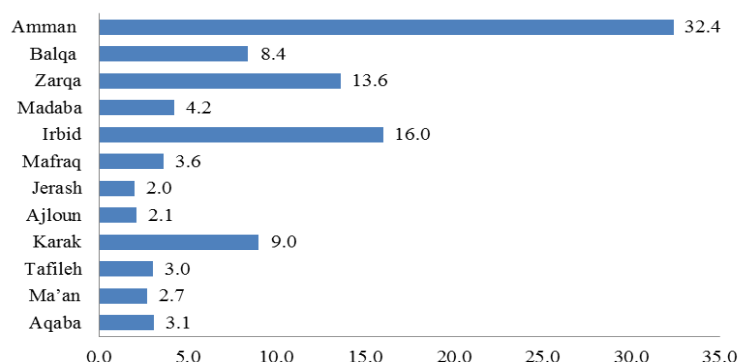


Figure 3-8 Unemployment rate (%) by Governorate in 2010



Source: Employment and Unemployment Survey- Annual Report 2011, Department of Statistics 2012

Figure 3-9 Proportion (%) of Unemployed Population among Total (3rd Quarter, 2012)

3.2.3. Home economics and Poverty

(1) Household expenditure

Average monthly wage in reference month of survey 2010 was JD 403 for male and JD 359 for female workers. The lowest monthly wage was improved to JD 190 in February 2012,

from the rate JD 150 having stayed since 2008.¹⁷ The average household member's expenditure is largest in Amman governorate, because of their comparatively higher average income as well as higher prices of commodities and consumer prices. Expense items with the biggest disparity among governorates were expenses related to Medical care (5.9 fold difference) followed by Education (3.8 fold difference). This indicates a regional disparity in basic services.¹⁸

Table 3-17 Annual Household Member Expenditure (JD)

Governorate	Food	Tobacco & Alcohol	Clothes & Shoes	Housing related	Transportation & Communication	Education	Medical care	Personal care	Culture, Recreation & Sports	Other	Total (JD)
Amman	738.8	82.2	74.6	630.8	389.7	147.1	60.4	64.2	31.0	52.6	2,271.4
Balqa	532.9	75.9	30.9	359.3	299.7	112.7	31.0	47.4	7.1	27.6	1,524.5
Zarqa	572.5	78.5	56.9	356.7	251.5	68.1	44.0	51.3	21.7	16.5	1,517.7
Madaba	647.0	106.9	54.9	338.0	172.0	51.4	14.9	50.2	9.8	5.0	1,450.1
Irbid	557.0	80.0	59.7	359.6	278.1	77.2	20.8	49.3	25.7	27.8	1,535.2
Ma'raq	503.2	65.2	53.9	301.3	210.1	50.2	19.0	39.9	18.1	29.2	1,290.1
Jerash	697.0	72.6	80.0	333.5	268.9	77.8	26.3	51.9	18.8	14.1	1,640.9
Ajloun	451.0	64.9	50.3	286.4	232.2	76.3	10.3	43.1	15.5	22.8	1,252.8
Karak	685.6	88.1	76.0	348.9	290.0	91.1	19.4	60.2	21.3	35.8	1,716.4
Tafileh	531.0	76.4	52.6	334.3	179.5	49.7	17.5	44.2	12.1	10.7	1,308.0
Ma'an	437.9	57.8	51.8	320.0	205.3	38.9	19.6	42.6	8.7	9.2	1,191.8
Aqaba	550.2	71.0	46.8	409.3	201.8	62.8	15.8	34.2	13.3	19.3	1,424.5
Average	575.3	76.6	57.4	364.8	248.2	75.3	24.9	48.2	16.9	22.6	1,510.3

Source: Households Expenditure & Income Survey 2010, Department of Statistics 2011

(2) Poverty status

Jordan has made significant achievements in combating poverty in the past decade. With respect to poverty incidence under the international absolute poverty line (US\$1 a day per capita), incidence (%) decreased by more than half since 1992 and reached less than 1% in 2008.¹⁹ The incidence rate under national poverty line in Jordan also fell from 21.3% in 1997 to 13.3% in 2008.²⁰ There was a slight increase between 2006 and 2008.

Table 3-18 Poverty line and incidence in Jordan

category	1997	2002/2003	2006	2008
Poverty line of Jordan	JD 366 (US\$ 516)	JD 392 (US\$ 553)	JD 556 (US\$ 785)	JD 680 (US\$ 960)
Poverty incidence	21.30%	14.20%	13.0%	13.30%

Source: Poverty Assessment, Main Economic Indicators, MOPIC, September 2012

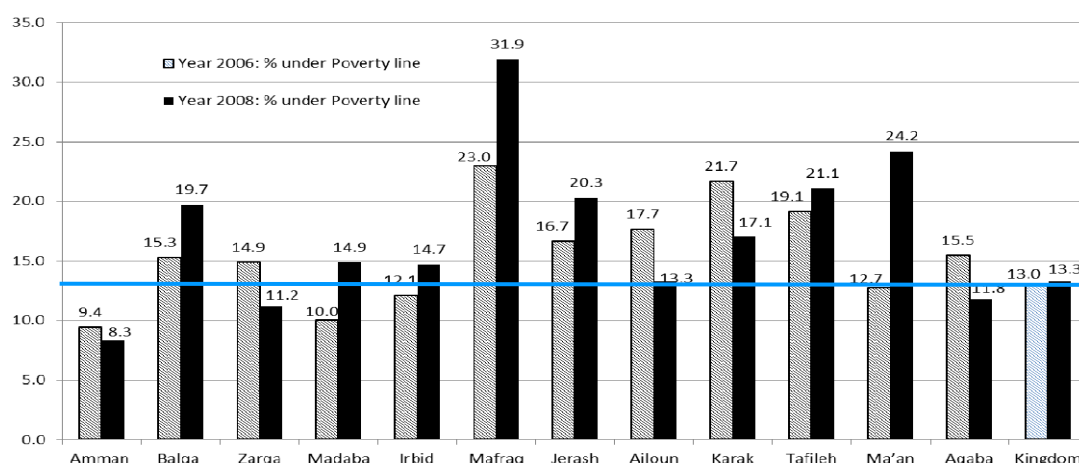
¹⁷ Lowest salary from 2006 to 2008 is JD 110-, and that from 2009 to 2011 is JD 150-. Source: 2011 Annual Report, Ministry of Labour, 2012 for data from 2006 to 2011, and MOL Website for 2012.

¹⁸ Households Expenditure & Income Survey 2010, Department of Statistics 2011

¹⁹ 2nd National Millennium Development Goal Report, Jordan 2010, MOPIC and UN 2012

²⁰ Poverty rate here is a proportion of people among total population whose household after-tax income does not reach the median of total population's after-tax income, meaning poverty line, identified in Jordan. Poverty line of Jordan is determined by calculating the average of total expenses to all the essential commodities and/or items to manage minimum living by one adult during a year.

While recent status cannot be evaluated since no poverty survey was done after 2008, there is a regional disparity in poverty rate as seen in household member's expenditure mentioned above. In terms of poverty rate and household member's expenditure, Mafraq is the governorate having the highest incidence in both 2006 and 2008, and impoverishment is also seen in Mafraq, Madaba, Tafileh, and Ma'an.



Source: Data for 2006: Outlook on Jordan – Economy Situation during FY 2011, JICA Jordan Office (second source from DoS Report 2006), and Data for 2008: Report of Poverty Status in Jordan “Based on the Household Expenditures & Income Survey Data 2008”, Department of Statistics of July 2010

Figure 3-10 Poverty incidence (% of poor under poverty line)

3.3. Situation Analysis by Sector

3.3.1. Vocational Training Sector

The Government endorsed National Employment Strategy in 2011 as a countermeasure against continued economic stagnation and increasing jobless population since 2008. The aims of the Strategy include the reduction of migrant workers, their replacement with Jordanian labour, and focusing on youth employment and inclusion of those with special needs or disabilities. Expansion of vocational training and job opportunities in rural and poor areas is also a priority projects.

The Government is currently working in the establishment of new accreditation & quality assurance system to be applied in all types of Technical Vocational Education and Training (TVET), in collaboration with the Ministry of Higher Education & Science Research, the Ministry of Education, the Ministry of Industry & Trade, Vocational Training Corporation and others, in order to develop the local Jordanian workforce to meet with labour market demands and the knowledge economy.²¹

In this context, Vocational Training Corporation (VTC) is the key player for youth vocational training in Jordan. They provide 180 practical & employment-oriented programs by industrial trades at 44 training institutions nationwide. Since its establishment in 1976, more than 300,000 people were trained. VTC institutions widely accept diversified trainees

²¹ Quality Assurance and Accreditation System is currently directed and led by e-TVET Council, chaired by MoL with Council members from MoHESR, MoH, Ministry of Trade and Industry, VTC and others. Source: Interview with E-TVET council members of MoL, Nov. 2012.

aged 16 or more, youth and adults. Institutes are an important basis of employment oriented training for teenagers wanting to be skilled labourers, since they accept applicants of secondary graduates without admission qualification to university or community college due to secondary education examination result of less than 50% passing.

VTC provides diversified training programs including training in fulltime extensive courses with one year or longer training period and intensive short-term courses from one hour to several days, in both pre-service and in-service training for young and adults. Enrolment number has increased for recent years, and enrolment in 2011 reached 10,078 trainees.²²

Table 3-19 Enrolled Trainees at Vocational Training Institute of VTC by Program in 2011

Level	Craftsman	Skilled	Semi-skilled	Level One & Diploma	Short term & Upgrading	Total Enrolment
Male	124	3,947	595	1,324	719	6,709
Female	335	1,038	943	213	849	3,378
Total	459	4,985	1,538	1,537	1,568	10,087
Proportion	4.6%	49.4%	15.2%	15.2%	15.5%	100%

Source: VTC Annual Report 2011, VTC July 2012

Note: The number above does not include graduates from Occupational Safety Institutes, Training of Trainers (TOT) Institutes, and Training Institutes for Drivers.

In 2011, 6,442 graduates (4,139 males and 2,323 females) completed trainings at five programs in total: namely, craftsmen (265 trainees), skilled course (2,668 trainees), semi-skilled course (1,182 trainees), Level-1 & Diploma (857 trainees), and Short-term & Upgrading (1,490 trainees). Graduate rate of 2011 reached 98% (registered / graduates). In addition to Vocational Training Institutes in these five programs, VTC provides also advanced short term programs through three separated training institutes: namely, Occupational Safety Institutes, Training of Trainers (TOT) Institutes, and Training Institutes for Drivers.

Table 3-20 Graduates Trainees at Vocational Training Institute of VTC by Program in 2011

(Registered in or before 2009)

Level	Craftsman	Skilled	Semi-skilled	Level One & Diploma	Short term & Upgrading	Total Graduates
Male	78	2,077	480	789	732 *	4,156
Female	187	591	702	68	758	2,306
Total	265	2,668	1,182	857	1,490	6,462
Proportion	4.1%	41.3%	18.3%	13.3%	23.1%	100%

Source: VTC Annual Report 2011, VTC July 2012

Note: The number above does not include graduates from Occupational Safety Institutes, Training of Trainers (TOT) Institutes, and Training Institutes for Drivers.

Table 3-21 Graduates Advanced Short Term Institute in 2011

Institute Name	2011
Occupational Safety & Health Institute	476
Training of Trainer (TOT) Institutes	1160
Training Institutes for Drivers	821

Source: VTC, November 2012

²² VTC Annual Report 2011, Vocational Training Corporation 2012

As seen above, VTC has an important role in development of skilled workers and industry human capital. Its contribution and high demand can be more understood by considering the increasing numbers of new young entrants into labour market, together with increasing Tawjihi failed secondary graduates (about 40% of Grade 12 graduates). The rate of registered trainees to capacity has been over 100% for years and some programs have large ratio of trainees to trainers. The amount of training should be expanded to respond increased registering of trainees.²³

Other issues are training efficiency and effectiveness in job placement. The employment rate of graduate trainees was lower than the Government target in 2011, and significant improvement has not been made in the past five years. In case of trainees with disabilities, their employment rate stands at 35% in 2011, even though improvement can be seen since 2007. The satisfaction rate of employers who accepted graduates remained at 72%. Upgrading of skills level is required.

Table 3-22 Employment Rate of Graduates of VTC Institutes

Year	2007	2008	2009	2010	2011
Employed VTC graduates (%)	72.2%	74.6%	74.6%	75.0%	74.3%

Source: Executive Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Table 3-23 Employment Rate of Graduates with Disabilities from VTC Institutes

Year	2007	2008	2009	2010	2011
Employed VTC graduates with disabilities (%)	20.0%	20.0%	20.0%	30.0%	35.0%

Source: Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Both external and internal factors are causes of the above employment rate and employer's satisfaction. Externally, the numbers of created jobs decreased due to economic stagnation and competition in labour market became harsher, and internally, training institutions did not have enough modernized training programs, laboratories and equipment to meet the rapid change of industry's technology and equipment.²⁴

The Ministry of Labour started National Employment Services with IT applications for registration and matching services for both job-seekers and worker seekers (employers) together with career counselling at Ministry governorate offices. This was a big success until 2006, but services kept decreasing²⁵ after 2007. Employment from the Ministry services fell to 29.5% in 2011 from 62% in 2006. It is recommended that the employment services should be expanded and the quality should be improved. Especially in poverty areas having high unemployment and limited jobs, better functional mechanism to link vocational training opportunities, job creation and job placement services is required.

²³ Interview with VTC, Nov. 2012

²⁴ Ibid.

²⁵ Multiple reasons can be assumed for the consecutive decrease since 2006; for example, manpower and service scale have not been changed against the increased registration, more job-seekers use the information and services by universities or colleges together with the increase of higher education enrolment, more young job-seeker directly contact private sectors to be employed without using employment services by MoL, and so on.

Table 3-24 Employment Rate to the total number of Job seekers Registered at MOL

Year	2006	2007	2008	2009	2010	2011
Employment rate % by MOL services	62%	49%	36%	31.40%	32%	29.50%

Source: Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

The Ministry tries to expand partnership and networking with relevant ministries and agencies ²⁶ applying Information systems to improve employment in both urban and regional communities; however, they are facing financial constraints to maintain those activities due to 4.2% reduced expenditure budget in fiscal year 2012.

3.3.2. Higher Education Sector

With regard to high population proportion of under 24 (59.8%) and youth aged 15 to 24 (11.0%), ²⁷ the Jordan Government believes long-term effective investment is required for socio-economic development, and they have made efforts to increase enrolment in higher education. The Government's expenditure budget in FY2011 to the Ministry of Higher Education & Scientific Research (MOHESR) was increased 266.3% from previous fiscal year, and 10.5% increase this year from FY 2011, which indicates high priority in the sector.

Achievements in the past several years are: establishment of new universities and community colleges, approval and enforcement of New Higher Education Law (Law No. 41/2001) enabling Higher Education Council composed of representatives of different public & private higher education institutions as well as Accreditation Council ²⁸, together with efforts in academic and administrative quality control and quality assurance of higher education institutions, promotion of scientific research projects, provisions of scholarship funds or loans to student from families with economic problems, set up of incubator in technology to support innovative ideas of young students, and so on. Computerization of university's affairs, in addition to efficient EMIS introduction, is one of the prioritized projects of the Government, and the universities utilizing computer systems in academic and administrative process stands at 80%. ²⁹

In 2011 school year, there were 132 public and private universities and community colleges, among which 28 provided undergraduate and graduate programs. Enrolment of undergraduates reached 226,713 students in school year 2011. Specializations of Graduates from larger share to smaller are: Commercial & Business Administration (19.8%), followed by Engineering (14.3%), Humanities & Religion (14.18%), Mathematics & Computer Sciences (8.1%), Para-Medical Sciences (6.5%), Natural Sciences (4.7%), and Pharmacy (3.1%). Proportion of graduates by sex is 45% for female and 55% for male.

²⁶ Relevant agencies are Ministry of Industry and Trades, Ministry of Interior, Vocational Training Corporation and Ministry of Social Protection, and so on.

²⁷ Jordan Statistical Yearbook 2011, Department of Statistics 2012

²⁸ The Law is at present under amendment. The new amended Law will allow MOHESR to fully supervise community colleges that currently under supervision of Balqa Applied University. The amendment is anticipated to be approved around March 2013, according to MOEHSR. Source: Interview with MOHESR, November 2012.

²⁹ Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Table 3-25 B.A. and B.Sc. Graduates from Jordanian (Public & Private) Universities at 2010/2011

Program	Graduates from Public and Private Universities					
	Male	share	Female	share	Total	Share
Education Sciences & Teachers Training	904	4.3%	4,675	18.5%	5,579	12.1%
Humanities and Religion	1,879	9.0%	4,653	18.4%	6,532	14.1%
Fine & Applied Arts	876	4.2%	417	1.6%	1,293	2.8%
Law	1,105	5.3%	385	1.5%	1,490	3.2%
Social & Behavioural Science	582	2.8%	957	3.8%	1,539	3.3%
Commercial and Business Administration	5,436	26.1%	3,712	14.7%	9,148	19.8%
Mass-Communication & Documentation	228	1.1%	225	0.9%	453	1.0%
Physical Education	427	2.0%	346	1.4%	773	1.7%
Natural Sciences	678	3.3%	1,512	6.0%	2,190	4.7%
Math & Computer Sciences	1,775	8.5%	1,949	7.7%	3,724	8.1%
Medicine	448	2.1%	244	1.0%	692	1.5%
Dentistry	131	0.6%	210	0.8%	341	0.7%
Pharmacy	400	1.9%	1,025	4.0%	1,425	3.1%
Para-Medical Sciences	1,240	5.9%	1,781	7.0%	3,021	6.5%
Engineering and Technology	4,235	20.3%	2,386	9.4%	6,621	14.3%
Architecture and Urban Planning	194	0.9%	323	1.3%	517	1.1%
Agriculture	256	1.2%	450	1.8%	706	1.5%
Veterinary	13	0.1%	12	0.0%	25	0.1%
Service Trades	39	0.2%	66	0.3%	105	0.2%
Grand Total	20,846	100%	25,328	100%	46,175	100%

Source: Annual Statistical Report 2011, MOHESR

The Government has been expanding universities and community colleges to promote Jordanian students enrolment in higher education in Jordan, and the statistics reflect this effort.

Jordan also plays an important role to provide higher education to foreign students mainly from the Arab region. Registered inbound university students in 2009 reached 26,637 according to UNESCO and this was almost 10% of yearly enrolment.³⁰ It is said that there was rapid increase of transfer students from Syria, Egypt and Libya since 2011, because of the events of Arab Spring and conflict in Syria.³¹

On the other hand, the number of Jordanian students studying abroad suddenly dropped twice in the past: once in the school year of 2002/2003 soon after the September 2001 and the other in the school year of 2010/2011 coinciding with Arab Spring.

³⁰ Global Education Report 2012, UNESCO 2012

³¹ Interview with MOHESR Nov. 2012

**Table 3-26 Jordanian Students Studying Abroad by School Year
(BS, Masters, PhD)**

School Year	Students studying abroad	Annual Change %
2000/2001	23,003	0.8%
2001/2002	25,329	10.1%
2002/2003	19,221	-24.1%
2003/2004	17,727	-7.8%
2004/2005	16,974	-4.2%
2005/2006	17,220	1.4%
2006/2007	16,753	-2.8%
2007/2008	19,696	14.9%
2008/2009	20,854	5.6%
2009/2010	19,451	-7.2%
2010/2011	14,613	-33.1%

**Table 3-27 Foreign Students at Jordanian Universities at 2010/2011 School Year
(Top 10 countries, BS, Masters, PhD)**

Country of Origin	Students coming from outside
Palestine	7,755
Saudi Arabia	4,350
Iraq	3,363
Israel	2,913
Syrian Arab Republic	1,810
Kuwait	1,661
Oman	1,051
Yemen	969
Bahrain	739
Egypt	411

Source: UNESCO, 2012

Despite the increase of enrolment in higher education (9.6% in 2012)³², enrolment in community colleges of 2011 was lower than Government's target with decrease to 11% from 12.7% of previous year. Applicants to community colleges have increased along with increase of higher education aged population and although there has been a decrease of students with qualified Tawjihi score to apply universities, current capacity of community colleges may not be able to accept all the applicants. Also, gross enrolment in higher education stands at 41% and is still lower than other Arab countries, such as 63% in Israel or 53% in Lebanon.³³ Regardless of the essential role of higher education for competitive and productive human capital development to industries, the unemployment for university graduates was 15% and 12% for community college graduates in both 2010 and 2011, which were slightly lower than Government's original targets (14.5% and 11.5%).

Different internal and external factors can be noted in terms of abovementioned enrolment and stagnation to employment: namely, present number of intuitions and their capacities cannot respond to rapid increase of higher education aged population or applicants, quality

³² Ibid.

³³ Ibid. UNESCO

of programs do not fully provide students with sufficient technical knowledge that is applicable in industries, insufficient applied or pragmatic scientific researches linking with industries,³⁴ information management system has not been introduced into all institutions, limited number of jobs created, and so on. In addition, the need for expansion of enrolment capacity at public universities or community colleges is getting higher especially in north area where there is rapid increase of secondary graduates, and in poverty areas where many secondary graduates from poor families cannot afford the higher education fees of private institutions.³⁵

The Government aims at developing competitive human capital, improving employment rate and getting more graduates employed, through increased higher education in technologies having high labour absorption potentials for industries. For this goal, the Government has been making efforts in establishment of new community colleges in technology, modernization of education and research equipment, and revamping of scientific research projects;³⁶ however, they have been facing financial constraints recently.

3.3.3. Education Sector³⁷

Jordan Government recognizes that Basic and Secondary education (Grade 1-12) is a fundamental area for governmental capital investment, because of the demographic context having higher young and youth population as 37.3% under 15, and 48.3% under 20 years old.³⁸ The Country has achieved remarkable progress in 'Education for All' for school-aged children by extending compulsory free education from 9 years to 10 in 1990 that raised net enrolment rate (NER) from 86.7% in 1990/1991 to 97.6% in 2008/2009.³⁹ Additionally, the Government gives high recognition on early education setting Gross enrolment rate of kindergarten (KG) as one of indicators in Executive Development Program 2011-2013; its achievement exceeded the expected figure in 2011.⁴⁰

Despite the said achievement of recent years, on the other hand, the Jordanian Government still faces challenges in realization of universal education (Education for All) as well as early learning. Gross enrolment rate in KG-2 stands at some 50%. Although the literacy rate has consecutively improved for the past five years, literacy rate of productive population of both

³⁴ According to MOHESR, more than some 80 % of scientific research may be theoretical studies, and one of the reasons is limited research equipment enabling programmatic and experimental research activities at higher education institutions. Interview with MOHESR, November 2012.

³⁵ Interview with MOHESR, Nov. 2012

³⁶ *Technical Education Sector in Jordan*, prepared by Munther Bataineh, Secretary General Assistant, MOHESR, October 2012

³⁷ Education to be discussed here includes general pre-school, basic and secondary education and special education for children with special needs.

³⁸ Jordan Statistical Yearbook 2011, Department of Statistics 2012

³⁹ Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

⁴⁰ Ibid. Programme of Education Reform for Knowledge for Knowledge Economy (ERfKE), started in 2003, is a model programme in the Government's achievement.

sexes was slightly lower than the Government's target (90.7% for female and 96.5% for male) and female literacy rate is decreasing.⁴¹

Table 3-28 Gross enrolment rate in KG 2 (kindergarten)

Target	2006	2007	2008	2009	2010	2011
KG enrolment at national average	33.0	39.7	51.80	56.0	57.0	58.0
KG enrolment in the most needy & least developed areas (rural & poor area)	16.0	16.5	18.0	49.1	51.0	52.0

Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Table 3-29 Literacy Rate (%)

Target	2006	2007	2008	2009	2010	2011
Literacy Rate (15+ all age group)	90.7	92.1	92.3	92.5	92.8	93.3
Literacy rate (15-year and above) for female	95.1	95.7	95.9	89.6	89.7	90.1
Literacy rate (16-year and above) for male	84.7	88.4	88.6	98.3	96.3	96.4
Literacy Rate (15-24 age group)	92.7	99.1	99.0	99.0	99.2	99.2

Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Net enrolment rate (NER) on basic education has not yet reached to 100% in national level, and the disparity among governorates exist; highest NERs were in Karak and Madaba (99.5%) followed by Tafileh (99.3%). Irbid (96.8%), Jerash (93.8%), Ma'raq (94%), Ma'an (95.8%) and Aqaba (95.5%) fell below the national average (97.6%). Lowest female NER is found in Ma'raq, having also the highest poverty rate and biggest poverty gap.⁴²

Table 3-30 Net Enrolment Rate (%)

Governorate	Male (%)	Female (%)	Average (%)
Amman	97	99	98
Balqa	95	97.5	96.3
Zarqa	97	97.8	97.4
Madaba	99	100	99.5
Irbid	95.8	97.8	96.8
Ma'raq	96	92	94
Jerash	94.5	93	93.8
Ajloun	99	99	99
Karak	99	100	99.5
Tafileh	98.5	100	99.3
Ma'an	95.5	96	95.8
Aqaba	95	96	95.5
The Kingdom	97.5	97.7	97.6

Source: Keeping Promise and Achieving Aspiration: 2nd National Millennium Development Goal Report, Jordan 2010, MOPIC and UN 2010

⁴¹ Ibid.

⁴² Keeping the Promise & Achieving Aspirations: 2nd National Millennium Development Goal Report, Jordan 2010

Other issues are internal effectiveness and quality of Secondary Education. While the Government aims at increasing students advancing to higher education by raising their learning achievement, Secondary education has not fully accomplished this role. Pass rate (scoring 50% or more) of Tawjihi, namely Secondary Education Examination in Jordan, has not reached the Government target of 59.8%, since about 40% of student scores did not satisfy qualification to be able to apply public university or community college. The Government takes math as a key subject for industrial workforce, but TIMMS score of Jordanian students stands at 427 (2007), lower than world average (500).⁴³

Table 3-31 Success Rate in secondary Education Examinations

Year	2006	2007	2008	2009	2010
Success Students rate %	46.8%	46.2%	50.1%	50.8%	51.0%

Source: Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Enrolment of children with disabilities has issues. While 22% of children aged 5 to 15 children seem to have some sort of disability according to Population and Housing Census 2004, merely 9.3% of total children with disability benefit from disability programs, which shows large disparity with general education enrolment.⁴⁴

Table 3-32 Students benefiting from disability programs as a % of the total students with special needs

Year	2006	2007	2008	2009	2010
Proportion	11.2%	11.5%	12.0%	6.5%	9.3%

Source: Executive National Development Program 2011-2013: 2011 Progress Report, MOPIC, 2012

Above issues on enrolment and learning achievement are mostly caused by the situation of educational infrastructure in communities and physical resources at education institutions such as limited schools or classrooms, inappropriate environment for teaching or learning at existing school building, insufficient education material or equipment, and so on.

Existing schools and classrooms cannot fully accept school-aged children and they cannot provide full-time single shift classes. Therefore, 248 schools in total provide double shift classes and 11% of total students learned at the double shift schools in the school year 2011. 33.6% of public schools use rented buildings without adequate classroom or laboratory for learning and 10.5% of total students learned at rented schools.

With respect to early education, there are far fewer public kindergartens at the present, and it is not easy for many families to send their children to private kindergartens when they cannot afford it. Moreover, with respect to special education, public schools for children with disabilities totalled only 26 in 2011. Hence, many families have no choice but to send their children to NGO or private school. In other cases, families that cannot afford to send their children to general schools in community have to give up school education; rapid countermeasures are required.⁴⁵

⁴³ Trends in International Mathematics and Science Study Report 2011, International Education Assessment

⁴⁴ Ibid. MOPIC, and Country Profile on Disabilities- Jordan Hashemite Kingdom (revised version), JICA, September 2012

⁴⁵ All the public schools must accept children with disabilities when his/her family applies to enrol, based on Jordan Basic Education Law and the Government EFA policy.

3.3.4. Health Sector

Jordan has witnessed significant development in citizen health status and primary health care in recent years as shown in statistics in 2011: increased life expectancy at birth reached 73 years (71.6 for male and 74.4 for female) from 69 in 1990; reduced maternal mortality rate (MMR) to 19 (per 100,000 live births) from 41 in 2006; and reduced also mortality rate due to tuberculosis from 2% to 0.9%.

Table 3-33 Basic Health Indicator

Year	2007	2008	2009	2010	2011
Crude birth rate per 1,000	29.1	28	29.1	30.1	28.9
Life expectancy at birth (average of both sex)	73	73	73	73	73
Mortality rate due to Tuberculosis %	1.5%	1.0%	1.0%	0.8%	0.9%
Maternal mortality rate per 100,000 live births	41	19.1	19.1	19.1	19.1
Infant mortality rate under five years (per 1,000 live births)	19	19	23	23	23

Source: Annual Statistical Report 2011, MoH 2012

The Government has been making efforts in health & medical care delivery provision so that any citizen can benefit from the services in their own resident community without referral to another institution far away. Financial commitment is also seen in 2009, when they established new health institutions and expanded health professionals by allocating 8% of total government general budget in health sector, equivalent to 6.5% of country's GDP. Significant achievement is that two hospitals (one specialized for children) and 37 primary health care centres were newly established.

Primary health care services are provided nationwide through three types of centres, 679 in total in 2011: comprehensive care centres, primary care centres and peripheral care centres. Other than those centres, 435 maternal and child health (MCH) care centres, 377 dental clinics and 12 chest disease centres are actively operated. Hospitals total 106 at present: 31 are supervised and administered under the Ministry of Health (MOH), and 12 under Royal Medical Service, two university hospitals,⁴⁶ and 61 private hospitals. Average number of beds per 10,000 citizens stands at 19, the biggest number is in Amman with 27 per 10,000 (at 52 hospitals), followed by Karak with 19 (at 6 hospitals), and Irbid with 18 (at 17 hospitals). The least number is in Mafrq with 8 (at 4 hospitals), followed by Jerash with 9 (at 2 hospitals) and Ajloun with 9 (at 1 hospital), where the regional disparity is greatest.

Table 3-34 Hospital Beds per 10,000 Citizens

Governorate	No. of Hospital Beds	Beds per 10,000
Amman	6455	27
Balqa	665	16
Zarqa	1020	11
Madaba	188	12
Irbid	1951	18
Mafrq	235	8
Jerash	170	9
Ajloun	130	9
Karak	457	19
Tafleh	120	14
Ma'an	203	17
Aqaba	207	15
The Kingdom	11,801	19

Source: Annual Statistical Report 2011, MoH 2012

⁴⁶ Two university hospitals are Jordan University Hospital (Amman) and King Abdullah Hospital (Irbid).

From the aspect of health & medical professionals, stable increase of nurses is noted in the past five years,⁴⁷ while number of physicians (medical doctors at institutions) declined for those five years, with 25.5 per 10,000 citizens in 2011. Having a stable number of physicians is of big concern.⁴⁸

Table 3-35 Health & Medical Professionals per 10,000 Citizens

Category	2007	2008	2009	2010	2011
Physicians	26.7	24.9	24.5	26.5	25.5
Registered Nurses	15.0	16.3	20.3	23.1	25.6
Associate Degree Nurses	4.7	5.7	5.8	6.1	6.7
Assistant Nurses	10.7	7.9	9.9	9.3	8.2
Dentists	8.5	8.7	7.3	9.3	9.8
Pharmacists	14.1	13.2	14.1	15.0	12.8
Midwives	3.2	3.3	3.0	3.4	3.2

Source: Annual Statistical Report 2011, MoH 2012

Primary health care has been greatly improved; however, pre-natal and neo-natal cares still remain issues. Infant mortality rate (IMR) under five years old has an unstable trend which improved to 26 (per 1000 births) in 2010 from 28 in 2009, but had been 21 in both 2007 and 2006. Even if vaccination coverage of measles for 1 year olds reached 97%, and 96% for polio (95% for OPV 3 and 97% for OPV 4) in 2011, both decreased compared to the coverage rate in 2009.⁴⁹

High proportion of small children and young people, change in daily habits, and slow aging in the modern society have transformed today's Jordan from a society tackling communicable diseases to the society tackling non-communicable diseases (chronic diseases or daily habitual diseases) such as different types of cancers, diabetes, heart diseases and so on. Advanced medical care has become a higher need.

There are issues in the current epidemiologically transitional period. To sustain essential pre-natal & neo-natal care or reproductive health care, Jordan today has to enhance advanced medical treatment at hospitals, to increase specialized medical practitioners such as physicians or nurses, to deliver medicine against modern diseases and improve its accessibility, to furnish modernized facilities and medical equipment for examination, diagnosis, surgical operation, blood banking, and anatomy, and so on.

Accreditation is another topic in today's Jordan to ensure quality administrative and treatment performance at hospitals.⁵⁰ For quality control and standardized of advanced medical care, the Government aims at systematizing its information management at health institutions. There was, however, only one hospital or health centre that has achieved full computerization of administration and treatment procedures in 2011, so more investment is required in this area.⁵¹

⁴⁷ Three categories of nurses are: Registered Nurses are those who completed Four Year University Education (Bachelor), Associated Degree Nurses are those who completed Two Year Community College (Diploma), and Assistant Nurses are those who complete Two Year Community College (Diploma) but have lower qualification than Associated Nurses.

⁴⁸ According to MOH, one of this reason is that there are physicians who go outside Jordan because of higher salaries or wages of posts found in those countries.

⁴⁹ Annual Statistical Report 2011, MoH 2012

⁵⁰ There are five public accredited facilities of November 2012: Prince Hamza Hospital (Amman), Badia Hospital (Irbid), Shouneh Hospital (suburb of Agwar, near Dead Sea), Prince Hussein Hospital (Amman, called also Baqa Hospital as well), Rahmeh Hospital (Balqa). Source: MoH Nov. 2012.

⁵¹ Two public facilities applying full computerization are: Prince Hamza Hospital (Amman) and Amman Comprehensive care Centre (Amman). Source: MoH Nov. 2012.

(1) Human Resource Development

Issues found	Noted cause	Measures to be taken	Related to selected Sub-project
VTC's training effectiveness is not enough <ul style="list-style-type: none"> Satisfaction of trainees about training program is not enough Graduate rate does not reach 100% (dropout rate stands at 15%) Stagnation of graduate employment rate Severe low employment rate of trainees with disabilities Satisfaction of Employers of graduates is not enough 	<ul style="list-style-type: none"> Over capacity of registered trainees There are outdated / old model training laboratories and equipment that lags from that at industries There are outdated training programs which do not meet industrial needs or its required technologies Quality of Trainers instruction or guidance is not enough 	<ul style="list-style-type: none"> Establish new Institutes Upgrade or modernize laboratory and equipment to meet actual industrial technology Renovate training programs to meet industrial demand Expand TOT Enhance trainers instruction quality 	X X
Limited vocational training opportunities in poverty areas <ul style="list-style-type: none"> Areas with higher poverty rate tend to have higher unemployment rate as well 	<ul style="list-style-type: none"> Poor families cannot afford vocational training due to economic constraints Affordable vocational training facilities are few for young people of poor families in poverty areas 	<ul style="list-style-type: none"> Provide training opportunities in poverty areas Provide job placement services in poverty areas Establish facilities or institutes which provide vocational training & job placement service to young people of poor families in poverty areas 	X X X
Employment promotion services by the Government is not enough <ul style="list-style-type: none"> Regional disparity is found in employment promotion services Registration to government's employment promotion services is stagnant Jordanian employment rate among registered job-seekers to government employment service offices is decreasing rapidly Outstandingly low female economic participation 	<ul style="list-style-type: none"> Very limited career counselling services in poverty area Government's employment services are not expanding Stagnant information management system of MOL to be used for employment promotion Rapidly growing young new entrants into labour market Harsher labour market competition with increasing immigrant workers Number of jobs newly created are not enough to absorb new entrant into labour market 	<ul style="list-style-type: none"> Expand employment & career counselling services in poverty area Improve IT infrastructure for expanding employment services Improve IT networking among MoL and stakeholders Conduct surveys of industrial needs & demand in collaboration with other ministerial agencies Expand linkage with private sector Increase employment Expand employment services and career counselling Provide advanced skills training to especially Jordanian youth to be more competitive Create new jobs in labour market 	X X X X

2) Higher Education Facilities Development (Higher Education Sector)

Issues found	Noted cause	Measures to be taken	Related to selected Sub-project
Capacity to accept applicant students is not sufficient <ul style="list-style-type: none"> • There is regional disparity having low accessibility in poverty area in higher education • Jordanian community college students rate among total higher education students is stagnating • Gross enrolment in higher education is lower than surrounding countries 	<ul style="list-style-type: none"> • Limited affordable universities or community colleges for students of poor families • Capacity of community colleges enrolment is not enough to accept increasing applicants • Inbound foreign students are increasing from neighbouring countries 	<ul style="list-style-type: none"> • Expand or establish higher education institutions in poverty areas • Expand community colleges and universities • Increase learning achievement of secondary students (increase of passed students of Secondary education examination, Tawjihi) 	<p>X</p> <p>X</p>
Higher education program does not fully meet industrial demand & needs <ul style="list-style-type: none"> • High unemployment rate of university students • High unemployment rate of community college students • Many universities not satisfying accreditation qualification • Insufficient practical & pragmatic scientific research 	<ul style="list-style-type: none"> • Some of higher education programs do not enable students to acquire applicable technology to link with industry • Program to study technology is not enough among community colleges • Equipment needed for Practical & pragmatic Scientific Research is limited • Some 80% or more existing scientific research tend to be theoretical without enough practical studies required for industrial or economic impacts • Many universities have not fully computerized their academic & administrative affairs • Insufficient information management system for policy making 	<ul style="list-style-type: none"> • Renovate of university programs to shift them to meet industry and labour market needs • Modernize education equipment • Strengthen Linkage between Scientific Research and Industries to expand practical science research • Deliver research equipment • Establish community college in technology • Improve IT infrastructure to computerize academic & administrative affairs at universities • Improve IT infrastructure for EMIS and computerization 	<p>X</p> <p>X</p> <p>X</p> <p>X</p>

(2) Social Infrastructure Improvement

1) Primary/Secondary Education and People with Disability Education Facilities Improvement (Education Sector)

Issues found	Noted cause	Measures to be taken	Related to selected Sub-project
There is big regional disparity in enrolment <ul style="list-style-type: none"> • Low KG enrolment rate • Net enrolment cannot reach 100% • Literacy rate for adult is stagnant (that for female of aged 15 or more has worsened) • Universal education (Education for All) is not realized 	<ul style="list-style-type: none"> • Extremely limited number of public kindergarten • Low recognition on early learning • Limited basic & secondary education schools • Regional disparity in home economics and economic ability • Limited literacy classes to accept dropouts or illiterate adults 	<ul style="list-style-type: none"> • Expand kindergartens • Awareness raising on early learning • Expand basic & secondary education schools • School construction in poverty and/or low enrolment rate area • Deliver literacy education equipment • Expand literacy classrooms 	<p>X</p> <p>X</p> <p>X</p>

Issues found	Noted cause	Measures to be taken	Related to selected Sub-project
Internal efficiency and effectiveness are low <ul style="list-style-type: none"> • Low pass rate of Secondary Education Examination • Jordanian student math scores of TIMMS are lower than global average • Low employment rate of students with secondary certificate 	<ul style="list-style-type: none"> • Over capacity of students per classroom • Inappropriate education or learning environment with many rented and/or double-shift schools. • Teaching quality issue of teachers • Insufficient education direction by Education Governorate office to schools • Insufficient surveys for improvement of secondary education policy 	<ul style="list-style-type: none"> • Construction basic and secondary schools • Expansion of classrooms of basic and secondary education schools • Renovation of curricula • Teachers training for teaching skills development • Regional Education Officers training for guidance capacity building • Conduct surveys on secondary education • Improve IT Infrastructure for EMIS expansion 	X X X
Many children with special needs cannot enjoy appropriate education program <ul style="list-style-type: none"> • Low enrolment of children with disabilities in special education program • Low enrolment of gifted children in special education program 	<ul style="list-style-type: none"> • Very limited special education schools for children with special needs • Limited Special education programs • Limited Special education teachers • Limited statistical information on policy making on special education 	<ul style="list-style-type: none"> • Construct schools for special education program • Expand classrooms of schools of/ for special education • Deliver special education equipment • Develop special education programs • Increase special education teachers • Improve IT Infrastructure for EMIS in special education 	X X X X

2) Health and Medical Facilities Improvement (Health Sector)

Issues found	Noted cause	Measures to be taken	Related to selected Sub-project
Universal primary health care is not realized <ul style="list-style-type: none"> • Infant mortality rate tends to increase • Infant vaccination rate has decreased • Regional disparity of care 	<ul style="list-style-type: none"> • Limited primary health centres to respond rapid increase of small children • Delivery of vaccines is not enough 	<ul style="list-style-type: none"> • Expand service delivery for pre-natal & post-natal care, and Maternal & infant care • Construct health centres in primary care in poverty areas • Expand vaccines delivery 	X
Hospital care is not prevailed to all citizens <ul style="list-style-type: none"> • There is regional disparity in hospital medical care • Many patient in rural areas are forced to visit hospitals at far distance for hospital care • Regional disparity of hospital beds per 10,000 is wide 	<ul style="list-style-type: none"> • Hospitals are limited in poverty area • Medicines are not enough delivered to all governorates or regions having regional disparity in accessibility • Hospitals providing advanced medical treatment to respond growing chronic disease patients are limited 	<ul style="list-style-type: none"> • Expand hospitals in poverty area or area with notably fewer hospital beds per 10,000 • Upgrade hospital medical equipment • Expand medicines delivery 	X X X
Many hospitals do not provide standardized quality care <ul style="list-style-type: none"> • Accredited health institutions and health centres are still in minority (1~3% of total) 	<ul style="list-style-type: none"> • Supervision or guidance by Ministry to hospitals is not sufficient • Computerization is not fully introduced to all hospitals or centres 	<ul style="list-style-type: none"> • Deliver vehicles at Ministry to monitor hospitals performance • Improve IT Infrastructure for treatment & administrative affairs at hospitals 	X X

Issues found	Noted cause	Measures to be taken	Related to selected Sub-project
Health professionals are becoming in shortage <ul style="list-style-type: none"> Physicians per 10,000 is decreasing Nurses development is not enough (in quantity or higher quality) 	<ul style="list-style-type: none"> Increasingly physicians going abroad to work at foreign institutions Growing non-communicable or chronic disease patients Physicians and nurses development is not sufficient to respond growing number of patients needing hospital medical care 	<ul style="list-style-type: none"> Develop physicians Expand university in medicine to develop physicians (increase students studying medicine) Expand nurse college to increase health professionals (nurses and midwives) Upgrade education equipment in institutions to develop professionals 	X

The following is a brief summary of required efforts by sector for which Japan's Loan Assistance would be effectively applied:

Sector	Remarked needs
Vocational Training	<ul style="list-style-type: none"> Upgrade of training laboratory and equipment for modernizing training programs at VTC based on the industry demand and technology needs. Expand vocational training opportunities and job placement services in poverty areas for contributing reduction of jobless and severe poverty. Improve IT infrastructure for contributing employment services with career counselling by Ministry of Labour targeting young people in poverty areas.
Higher Education Facilities Development	<ul style="list-style-type: none"> Expansion of universities and/or community colleges for promoting enrolment in higher education among students from poor families. Upgrade of education and/or research equipment in technology areas with high demand in industries for improving education programs and graduate employment. Networking among MOHESR and universities & colleges together with EMIS introduction for improving effective higher education policy making. Improving IT infrastructure and computerization in academic and administrative affairs at universities for enhancing quality of education and accreditation.
Primary / Secondary Education and Persons with Disabilities Facilities Improvement	<ul style="list-style-type: none"> Expansion of kindergarten for narrowing regional disparity in early learning. Expansion of basic and secondary education facilities and classrooms for reducing double-shift and rented schools. Upgrade of secondary education equipment for enhancing learning achievement. Expansion of special education school for improving accessibility to special education programs among children with special needs. Upgrade or delivery of literacy education equipment for better learning and reducing illiteracy.
Health & Medical Facilities Improvement	<ul style="list-style-type: none"> Expansion of Primary health care centres in poverty area for narrowing regional disparity in primary health care accessibility. Upgrade of Primary health care centres and medical equipment for narrowing regional disparity in Maternal & Infant (pre-natal and post natal) Care. Expansion and upgrade of Hospital and its medical equipment for narrowing regional disparity in hospital care accessibility. Improvement of IT infrastructure in both treatment and administrative affairs at hospitals and health centres for enhancing accreditation. Upgrade education equipment at Nurse College for promoting development of medical professionals.

4. ACCOUNTING MANAGEMENT

4. Accounting Management

4.1. Current Situation of Accounting and Procurement

4.1.1. Outline of Accounting and Procurement Structure of the Yen-loan financed Project

Since the objectives of this Project are to support Jordanian development needs and at the same time follow the Japanese ODA policy, assisting priorities rest on more capital investment components rather than soft components which also including recurrent budgets.

All items to be financed by JICA shall be procured in accordance with the following Jordanian by-laws and acts:

- i) Government works-by-law No.71 for the year 1986
- ii) Supplies Act No. (32) for the year 1993

Local Competitive Bidding (LCB) will be applied for the procurement procedure for this Project and local-currency contracts will only be accepted for Sub-project contracts.

It was also agreed that Special Account Procedure will be applied for the Project's disbursement procedures. Disbursement and replenishment will be made through a designated special account based on Statement of Expenditures (SOE) submitted to JICA by the Jordanian side. Such SOE needs to cover the information necessary for disbursement under the Project and the annually audited by an independent auditor for ensuring the appropriateness of the accounting and disbursement under the Project.

4.1.2. Current situation of Procurement methods in Jordan

All the bidding for the governmental project is under Government Tenders Department (GTD) for works (construction of buildings and infrastructure) and technical services (studies, engineering, technical design and supervision) and Government Supplies Department (GSD) for equipment, furniture and services.

Table 4-1 Current Situation of GTD and GSD

Government Tenders Department (GTD)	General Supplies Department (GSD)
Introduction	
Established in 1982, and is headed by a Director General appointed by a Cabinet decision, and connected directly with the Minister of Public Works and Housing (MPWH)	Headed by a Director General appointed by a Cabinet decision, and connected directly with the Minister of Finance (MOF)
Objectives	
<ol style="list-style-type: none"> 1. Prepare appropriate software for developing electronic services to departments, contractors and consultants concerned, to modernize and facilitate them. 2. Complete computerization of financial and administrative affairs in the Department. 3. Complete translation of all information in the Department to be published on the Department's Internet website. 4. Prepare the final legislative preparations to issue licensing decisions, contractor classification certificates and consultant qualification certificates through the Internet. 	<ol style="list-style-type: none"> 1. Draw up the general policy of the Department. 2. Purchase necessary supplies needed for different departments according to the provisions of the Supplies Act in force. 3. Preservation of common supplies and excess supplies from any department. 4. Conduct necessary studies to develop the General Supplies Department. 5. Cooperate with other departments to locate means and methods for good maintenance of supplies. 6. Obtain best quality supplies at best market prices and conditions when purchasing. 7. Priority should be given to locally produced supplies provided prices. 8. Priority should be given to supplies offered by the bidder residing permanently in the Kingdom.

Government Tenders Department (GTD)		General Supplies Department (GSD)	
Duties and Tasks			
<ol style="list-style-type: none"> 1. Continue to classify contractors and consultants, and qualify them in coordination with the specialized parties, and maintain information concerning them and their work. 2. Check and analyse the government work and technical services tenders. 3. Carry out secretarial work for central tender committees and the Supreme Committee for the Organization of the Construction Sector. 4. Standardize general and specific conditions for carrying out a contract and technical service agreements, terms of reference, tender procedures, and develop these conditions and procedures according to current laws, regulations and instructions. 5. Publish periodic circulars on the construction sector, prices of construction materials and work items. 		<ol style="list-style-type: none"> 1. Laying out the general policy for the administration of supplies and the implementation means of such policy. 2. Purchasing the supplies required for departments according to the provisions of the act. 3. Maintaining of common and excess supplies of any department and to store them in the central warehouse, to distribute them to the departments as required, or to exchange them among departments. 4. Conducting the studies required to develop the supplies administration. 	
Government's Works Regulation			
Provisions of the "Government works by-law No. 71 for the year 1986" and enter into force as of 1/1/1987.		Supplies Act No. (32) for the year 1993	
Procurement Procedures			
A. Type and Size of Contract			
All value of supplies exceed 100,000 JD are to be tendered through GTD. Contract amount that worth no more than 100,000 JD may conducted by the Department's Tenders Committee or Local Tenders Committee and so on. Single-Stage Two Envelope Bidding was adopted.		All value of supplies exceed 10,000 JD are to be purchased through GSD. Purchase supplies that worth no more than 10,000 JD may be conducted by the concerned minister. Two methods were applied, requesting for proposal and direct purchasing of supplies. Single-Stage Two Envelope Bidding was normally adopted. In some cases, Single-Stage One Envelope and QCBS are also applied.	
B. Advertising and Prequalification			
GTD should announce for tenders invitation, in not less than 2 local newspapers, for more than one-day, including electronic media at GTD official website. Normally, there is no prequalification for Local Competition Bidding as classified contractors with category appropriate to the nature and size of the tender will invited to the tender.		GSD should announce for tenders invitation, in not less than 3 local newspapers, for more than one-day, including electronic media at GSD official website. Normally, there is no prequalification for bidders but the bidders shall submit a commercial register or a registration certificate issued by Ministry of Industry and Trade.	
C. Bidding Documents			
The bidding documents consists of invitation to bid; instruction to bidders; form of bid; form of contract; conditions of contract; technical specifications; bill of quantities and drawings. Standard invitation to bid, instruction to bidders, form of bid, form of contract and conditions of contract shall be provided by GTD. Basically, conditions of contract under FIDIC will be applied in Jordan. Technical specifications, bill of quantities and drawings will be prepared by the design consultant and approved by MPWH before bidding.		The bidding documents consists of invitation to bid; instruction to bidders; form of bid; conditions of tenders and specifications of supplies. The specifications of supplies are prepared by the beneficiary departments. GSD will review the conditions and specifications of supplies requested to be purchased. Specifications of PC will be reviewed by National Information Technology Centre.	

Government Tenders Department (GTD)	General Supplies Department (GSD)
D. Opening of Bids, Evaluation and Award of Contract	
<p>The time allowed for preparation and submission of bids is 30 days for financial offer only project and 45 to 60 days for tender request both technical and financial proposals.</p> <p>GTD will prepare the hall where bids are opened, to broadcast the process live, audio visually on the Department's Internet website.</p> <p>The Central Tenders Committee is chaired by the Director and consists of the following members: Representative of the Ministry of Finance, Representative of the Ministry, Two representatives of the competent Department and Two individuals to be appointed by the Minister.</p> <p>Technical Committee consists of 7 to 9 persons including employee from the beneficiary department, procurement officer from GTD, employee from audit bureau.</p> <p>Tenders are usually financial offers only, and tender will be awarded to the bidder of the lowest total price and who complied fully with the specification and conditions of the tender without any reservation or change.</p> <p>A detailed report on the evaluation and comparison of bids to determine the lowest evaluated bid will be prepared by the Technical Committee and reviewed by the Central Tenders Committee.</p>	<p>The time allowed for preparation and submission of bids is not less than 2 weeks and not more than 45 days.</p> <p>GSD will arrange a hall where bids are opened, to broadcast the process live, audio visually on the Department's Internet website.</p> <p>The Central Tenders Committee is headed by the Director General of the General Supplies Department. Other members in the Committee include representatives of the Ministry of Industry and Trade, the Ministry of Finance, the Controller of the Public Tenders Accounting Department, as well as two members from the Private Tenders Committee. The Committee is authorized to make decisions on tenders, re-invitation of tenders or cancellation. The Committee has full authority in purchase operations.</p> <p>Technical Committee consists of employee from the beneficiary department, procurement officer from GSD, employee from audit bureau.</p> <p>A detailed report on the evaluation and comparison of bids to determine the lowest evaluated bid will be prepared by the Technical Committee and reviewed by the Central Tenders Committee.</p> <p>Primary award including the name of successful bidder, their bid prices, name and address of suppliers, the amount of contract will be made public by the GSD.</p>
<p>Variation Order if the excess in the value of the additional works and quantities during the execution exceeds 25% of the tender's value provided that the value of such works does not exceed the sum of 50,000 JD for tenders works and the sum of 10,000 JD for the tenders of design consultants, and the sum of 15,000 JD for the tenders of supervision consultants.</p>	<p>GSD will also assist beneficiary department if (i) late delivery more than 60 days than the Contract, or if (ii) equipment is not in compliance to Contract.</p>

Source: prepared by JST based on the annual report

4.1.3. Current situation of Audit in Jordan

(1) Outline of Audit Bureau in Jordan

1) Introduction

The establishment of the Audit Bureau in Jordan went through three phases that were determined by the political, economic, and legislative developments of the country.

Phase 1 dates back to January 1928, when the "Account Auditing Department" was established in Transjordan. Its duties included the auditing of accounts in the Emirate of Transjordan. Towards the end of 1930, this Department was replaced by the "Audit Department" in accordance with the Ministerial Decree issued in the Official Gazette no. 271 dated 9/8/1930.

Phase 2 dates back to 1931, when the Auditing Law was issued. According to this law, the Audit Department was established in accordance with Article no. 19 of the Constitution of the Emirate of Transjordan. The duty of this Department was to examine the government accounts related to revenue, expenditure, deposits and loans, including special funds registered in the financial entries of the state. This law stated that the Audit Department was assigned to the Prime Minister. However, this did not last. In 1939, the Department became

assigned to the Ministry of Finance. From 1942 until 1949, the Department was again assigned to the Prime Minister. In 1949, the Department was assigned to the Ministry of Finance and the Economy. This was the case until 1952. The Audit Law was applied until 1952 when the Audit Bureau Law no. 28 was issued.

Phase 3 dates back to 8/1/1952. Upon issuance of the Jordanian Constitution the third phase of the establishment of the Audit Bureau began. Article no. 119 of the Constitution states “that the Audit Law aims at monitoring the state’s revenue, expenditure and methods of spending.”

In the light of this article, the Audit Bureau Law no. 28 for the year 1952 was issued in the Official Gazette dated 16/4/1952. This law came into force a month after its date of publication. Five amendments to this law were issued over the past fifty years. These amendments were in accordance with the increase in government activities as well as with the economic and social developments that Jordan witnessed during that period, including the developments in the methods of monitoring, their objectives and scope, the requirements of their application and the techniques used.

The developments in the Audit Bureau went hand in hand with regional and international developments in the field of auditing, with the aim of achieving its own objectives, following the example of audit bodies in advanced countries. Many amendments were carried out in accordance with developments in the fields of economy and information technology. In 2002, the Audit Bureau Law was amended.

This amendment was in accordance with the Temporary Law no. 3 for the year 2002. This amendment included several points including the following:

- Auditing after expenditure. Before this amendment all amounts that exceeded 5000 JDs were audited before expenditure, any other procedure required the approval of the Prime Minister.
- The introduction of administrative monitoring as a new type of control exercised by the Audit Bureau, in addition to financial monitoring. Since its establishment, the Audit Bureau has exercised administrative monitoring on administrative decisions and procedures related to financial issues.
- The introduction of environmental monitoring in order to ensure the application of the environmental legislation in force, in coordination with the competent authorities, as well as the introduction of the monitoring performance.
- The enlargement of the scope of the Audit Bureau to include public institutions
- It envisaged the right to consult experts and specialists in issues that require specific expertise.
- It subjected employees to a legal inquiry in case they declined to present documents to be audited to the auditors, or in case they did not answer the inquiries of the Audit Bureau within the prescribed period of time.

2) The Duties and Competences of the Audit Bureau and its Scope of Action

In the light of the Audit Bureau Law no. 28 for the year 1952 and its amendments, the duties and competences of the Audit Bureau may be described as follows:

3) Duties of the Audit Bureau

- Monitoring the entries of the state, its expenditure, the methods of spending, the accounts related to deposits advances, loans, settlements and warehouses/storage.
- Offering consultancy to the institutions subjected to monitoring in the fields of

accountancy.

- Monitoring public finances in order to ensure that it is spent in a legal and effective way.
- Ensuring the application of environmental legislation that is in force, in coordination with the competent parties.
- Ensuring that the administrative decisions and procedures adopted by the institutions are subjected to monitoring in accordance with the legislation in force.
- Presenting a yearly report, around June on every year, for each financial year to the Chamber of Deputies, including the opinion and remarks of the Audit Bureau, as well as noting infractions and accountability for such infractions, at the beginning of each term of parliament or whenever required by the Chamber of Deputies.

4) Competences of the Audit Bureau

In order to carry out the above-mentioned duties, the Audit Bureau has the following competences:

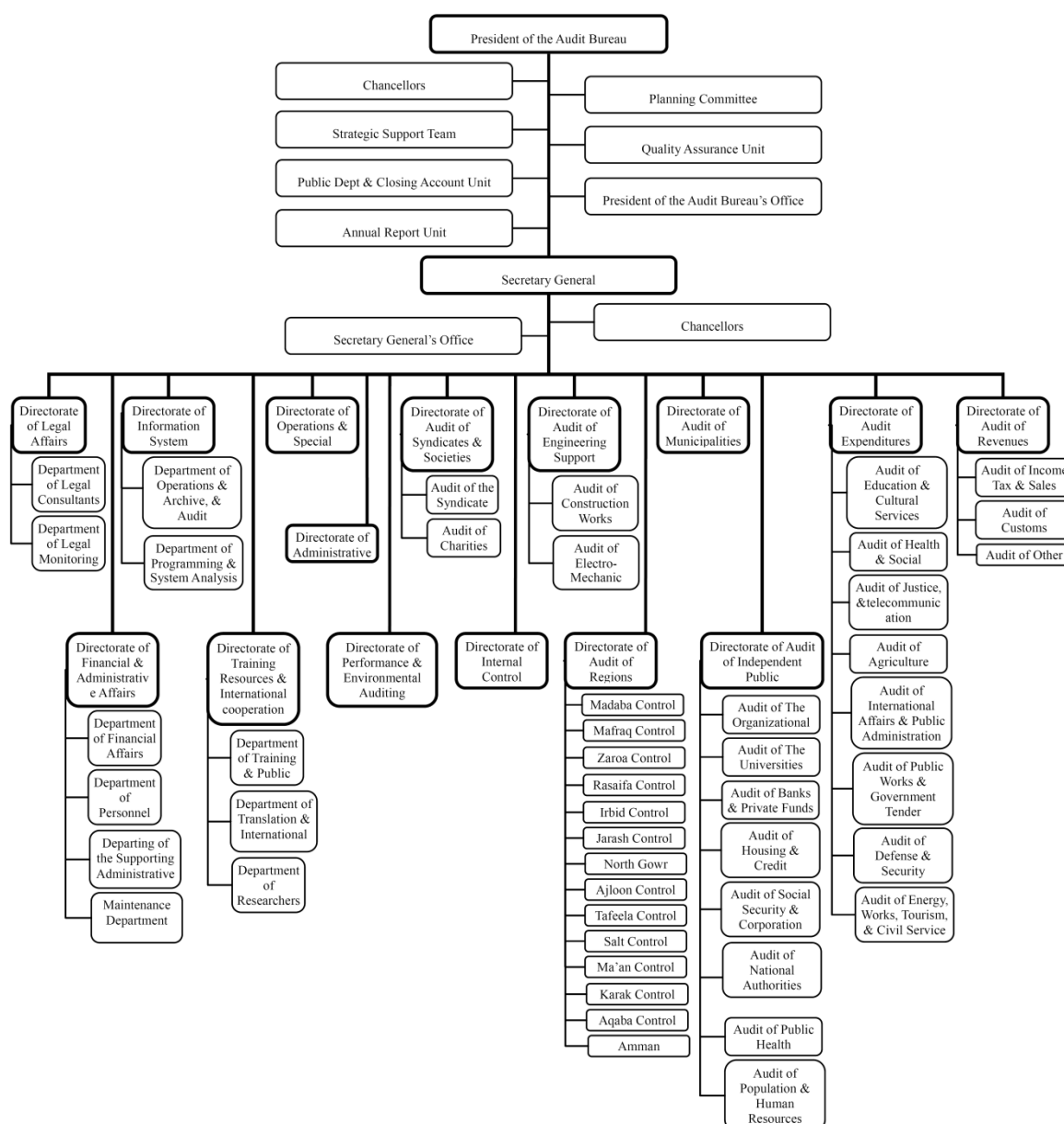
- Audit accounts, make an inventory of cash, stamps, documents and deeds that have a financial value, as well as make an inventory of supplies in any department.
- Audit any document, register or paper required to ensure its accuracy; audit all financial dealings in all departments at all levels, whether revenue or expenditure; directly contact the employees involved in such accounts.
- Audit in order to ensure that the accounts are carried out correctly and that the measures adopted in order to prevent any fraud are sufficient and effective. The auditor may draw attention to any deficiency he/she may find in the financial or administrative legislation. He/she must ensure that the laws and regulations related to financial matters and the accounts are strictly respected. He/she must draw attention to any flaw or mistake, and express his/her opinion in the regulations' capacity to achieve the objectives of financial laws.
- Have access to all reports and information from inspectors, whether financial or administrative, as well as investigation reports on violations related to financial or administrative issues. The auditor may require access to any information or explanation from other departments in issues related to the activity of his department.
- The Director of the Audit Bureau may require the aid of consultants, experts and specialists in issues requiring expert knowledge.

5) The Scope of Action of the Audit Bureau

The scope of action of the Audit Bureau includes the following:

- Ministries, government departments, official public institutions and public institutions.
- Municipal and village councils, as well as common services councils.
- Any party indicated by the Council of Ministers for auditing.

The organization structure of Audit Bureau is as shown in the following figure.



Source: Audit Bureau's web site, Nov. 2012

Figure 4-1 Organization Structure of Audit Bureau

(2) Audit Bureau's activities for the Yen-loan financed Project

Audit Bureau doesn't have any experience in Yen-loan financed Projects; however, experience of other donor project such as Non Profit Cultural Heritage Project of the UNESCO and the Agricultural Management Project funded by the International Fund for Agricultural Development (IFAD) could be applied for audit SOE. MOPIC has been employing Audit Bureau as an Auditor for this Project and Audit Bureau has formed an audit team consisting of 5 members according to Prime Minister Letter Ref. No. 16379/6/10/56 dated 18 June 2012.

Audit Bureau of Jordan is a member of the International Organization of Supreme Audit Institution (INTOSAI) including the Asian Organization of Supreme Audit Institution (ASOSAI) and the Arab Organization of Supreme Audit Institutions (ARABOSAI).

Although MOPIC is required to furnish JICA with a certified copy of the Audit Report by the auditor not later than 9 months from the end of each fiscal year in accordance with the stipulation of the Loan Agreement, Audit Bureau plans to submit their Audit Report no later than 6 months as Audit Bureau normally prepares Annual Audit Report for all ministries and departments by June of each year.

4.1.4. Current situation of Accounting Management for Sub-projects

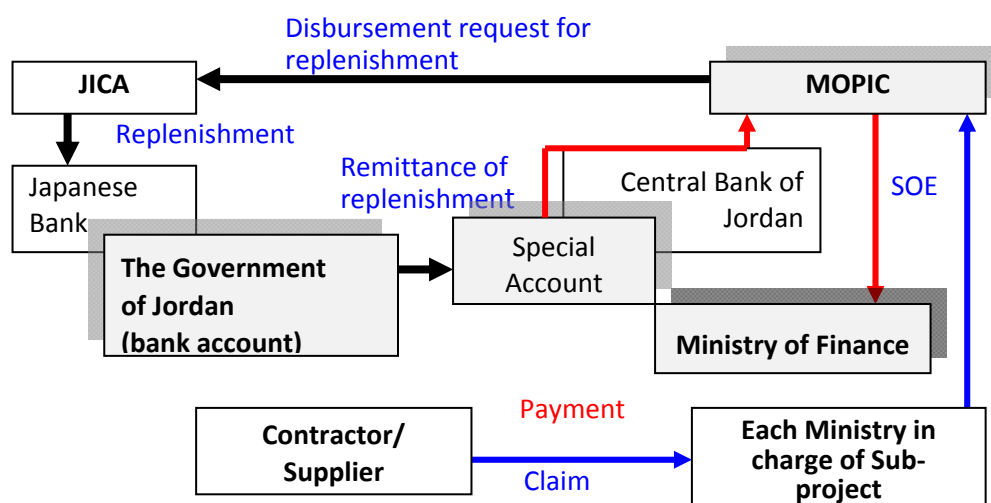
The accounting management for sub-projects under IA is divided into two streams: for 1) facilities and 2) equipment & furniture. For facilities, the contract and payment management are carried out by MPWH. The contractor will submit its invoices to MPWH and MPWH will request a payment from IA after approved the submitted invoices. IA will issue the cheque to the contractor through MPWH after approved by MOF. Based on these, contract, invoice and receipt will be kept by MPWH and paid statement will be kept by IA.

For equipment and furniture, the supplier will submit its invoices to IA and IA will issue the cheque for the supplies after approved by MOF.

However, the sub-projects under Ministry of Education, Ministry of Health, Ministry of Social Affairs and Ministry of Finance are managed by different departments. Each department-in-charge of technical aspects under IA will manage its sub-project but the payment will be managed by the Financial Department.

4.2. Prospects of Disbursement

4.2.1. Disbursement Flow



Source: prepared by JST

Figure 4-2 Disbursement Procedure

JICA has disbursed initial disbursement amount of 5 billion Japanese Yen in a special account opened by MOPIC. MOPIC will transfer this amount to the Ministry of Finance and MOF will recover the expenditures through SOE of selected sub-projects under each Ministry in charge of sub-projects.

Ministry in charge of sub-project will collect the evidences of each eligible payment to contractors or suppliers and prepare SOE to submit them to MOPIC. MOPIC will submit Request for Replenishment (RFR) together with SOE to JICA.

If JICA has determined at any time that any payment out of the Special Account was made for any expenditure or in any amount not eligible under the Loan, MOPIC is required, promptly upon notice from JICA, to deposit into the Special Account an amount equal to the amount of such payment.

All amounts received for or in connection with the Special Account and amounts withdrawn from it should be recorded in a separate account in accordance with consistently maintained sound accounting principles. JICA may require all relevant documents including monthly statements evidencing the expenditures paid out of the Special Account.

4.2.2. Estimation of disbursement amount

(1) Methods of estimation

The JICA Study Team, in consideration of the current situation, estimated an expected disbursement amount to be claimed. The methods of estimation and their background are as follows:

Table 4-2 Methods of estimation and their background

Methods	Background
1. Setting up eligible ratio for each selected Sub-project	Most of Sub-projects includes non-eligible components to be excluded from selected Sub-projects and therefore the information to identify the budget allocation between eligible and non-eligible components is necessary.
2. Estimating annually	Annual estimation makes it possible to understand which Sub-projects have a large amount of expenditure in 2012 and 2013. This information is necessary to accelerate the disbursement requests, and to make early adjustment to the Sub-project shortlist.
3. Review and adjusting eligible ratio set up at the 1 st method	According to the results of SOE prepared at the end of FY 2012 and budget published in FY 2013, it was found that there were some differences between them and the ratio set up at the 1 st method. Thus, JST reviewed and adjusted the eligible ratios based on the current situation.

Source: prepared by JST

(2) Result of estimation

The total amount at the end of the 1st Field Study estimated by the JICA Study Team of JPY 12,386,000,000 which was slightly exceeded the ceiling of the loan amount of JPY 12,234,000,000, came to JPY 12,320,000,000 at the end of the 2nd Field Study. The annual summary of estimated budget in Jordanian Dinars and in Japanese Yen by IAs is shown in the table below.

Table 4-3 Summary of estimated budget

Implementing Agencies	Currency	2012	2013	2014	Total
Ministry of Finance	JD	382,500	350,000	350,000	1,082,500
	JPY	43,736,636	40,020,451	40,020,451	123,777,539
Ministry of Education	JD	4,267,490	3,122,000	3,622,000	11,011,490
	JPY	487,962,503	356,982,426	414,154,499	1,259,099,428
Ministry of Higher Education and Scientific Research	JD	11,030,000	11,266,250	11,266,250	33,562,500
	JPY	1,261,215,938	1,288,229,743	1,288,229,743	3,837,675,423
Ministry of Health	JD	13,668,333	20,870,750	22,240,194	56,779,278
	JPY	1,562,893,902	2,386,448,099	2,543,036,051	6,492,378,052
Ministry of Social Development	JD	155,800	214,500	199,500	569,800
	JPY	17,814,818	24,526,819	22,811,657	65,153,295
Ministry of Labour (including VTC)	JD	1,470,650	1,643,050	1,632,000	4,745,700
	JPY	168,160,219	187,873,150	186,609,647	542,643,017
Total	JD	30,974,773	37,466,550	39,309,944	107,751,268
	JPY	3,541,784,016	4,284,080,689	4,494,862,049	12,320,726,754

Source: prepared by JST based on the budget provided by the Jordanian side

The methods JICA Study Team used for estimating the figures in the Table 4.2-2 based on the budget for each Sub-project planned by the Jordanian side are as follows:

- Selecting the eligible component under each Sub-project based on the budget published in FY 2013.
- Multiplying the total budget of each Sub-project by eligible ratio.
- Review and adjusting eligible ratio set up during the 1st Field Study based on the results of SOE prepared at the end of FY 2012 and budget published in FY 2013.

4.2.3. Analysis and Prospects of Disbursement

Through the Field Studies, the following findings were a result of analysis and the current financial situation.

Table 4-4 Financial situation and their result of analysis

Financial Situation	Results of Analysis
1. There are many projects which do not have any significant progress due to a lack of funds, such as having not started yet, having many outstanding invoices.	It is difficult to collect receipts from contractors and suppliers before utilization of initial disbursement, thus the fund activation is a critical point to accelerate SOE preparation. A lack of funds will result in dividing an invoice into small payment amounts, which will confuse IAs and take more time for SOE preparation.
2. It is necessary for each IA to obtain approval of MOF in advance spending money, but it takes long time. (Most of payments are made at the end of fiscal year; November and December due to a long procedure for the fund activation.)	It causes a delay in the budget allocation to IAs and project progress which leads to the financial situation mentioned in "1".
3. No new projects have been created since 2010 due to a lack of funds at a national level.	It is difficult to select/find a new project that can be fully financed under the Project.

Source: prepared by JST

Based on these financial situations and their result of analysis, the expected disbursement amount in fiscal year 2012 totals became around 17.58% of the ceiling amount of the Loan before finalization of SOE; those for fiscal year 2013 and 2014 are 33.61% and 35.31% respectively. (Before finalization of SOE, they were theoretically and realistically estimated around 28.06% for FY 2012)

The expected result of disbursement under the current situation will be as follows:

- Disbursement will be continued and prolonged till the end of the Loan period.
- There is a high possibility for total disbursement amount not to reach the ceiling amount of the Loan.

4.2.4. Current and/or Predicted Issues

(1) Activating cash-flow of implementing agencies

As mentioned previously, many sub-projects have already commenced and the payments are pending due to the shortage in IAs budget. This creates difficulty in preparing SOE and submitting evidences by IAs. Without allocating extra funds to the concerned ministries through the Ministry of Finance (MOF) by utilizing the initial disbursement of the Loan, the cash-flow of implementing ministries will not be activated. Thus the Study Team recommends JICA to intercede between MOPIC, MOF and IAs.

Following the meeting on 5th November 2012 among related agencies including General Budget Department (GBD) of MOF, MOPIC and JICA-Jordan Office, in order to address difficulties to activate cash-flow of implementing agencies, JICA-Jordan Office sent an official letter to MOPIC with cc to MOF to request that the Sub-projects selected for finance through JICA ODA loan and falling under 2012 budget (out of those under 2013 and 2014 budgets) be prioritized for allocating and spending budget, to enhance the implementation and disbursement of JICA ODA loan on 7th November 2012.

(2) Budget Allocation

It was found through discussion among General Budget Department (GBD) of the Ministry of Finance (MOF), Capital Budget Department of MOF, MOPIC, JICA-Jordan Office and the Study Team that there were some difficulties in the Government of Jordan to allocate and spend budget for the Project in the middle of the fiscal year especially concerning ceilings and prioritization for spending amount due to the lack of description shown in the 2012 Budget Law that Sub-projects are being financed by the JICA ODA loan under the Project.

(3) Shortage in expected disbursement amount

In the light of the current situation understood through the results of SOE preparation and the budget law published in FY 2013, the estimated disbursement amount by the JICA Study Team at the end of the Project is expected be downward to around JPY 10,910,000,000, 89.20 % of the ceiling amount and 91.40 % of the ceiling amount after deducting interest and so on. These estimated figures will also be effective only under the condition that the budget allocation in the Budget-law in 2013 is executed as planned.

If the budget allocation is reduced from the original plan, the eligible cost for the Project will be estimated as below.

Table 4-5 Summary of estimated budget

Implementing Agencies	Currency	2012	2013	2014	Total
Ministry of Finance	JD	189,149	315,000	315,000	819,149
	JPY	21,628,032	36,018,406	36,018,406	93,664,844
Ministry of Education	JD	928,811	2,965,613	3,465,613	7,360,036
	JPY	106,204,155	339,100,431	396,272,504	841,577,090
Ministry of Higher Education and Scientific Research	JD	8,140,624	11,657,200	11,657,200	31,455,024
	JPY	930,832,757	1,332,932,587	1,332,932,587	3,596,697,931
Ministry of Health	JD	9,104,456	20,994,000	22,339,000	52,437,456
	JPY	1,041,041,265	2,400,541,016	2,554,333,893	5,995,916,174
Ministry of Social Development	JD	0	45,000	45,000	90,000
	JPY	0	5,145,487	5,145,487	10,290,973
Ministry of Labour (including VTC)	JD	380,562	1,420,598	1,474,688	3,275,847
	JPY	43,515,038	162,437,009	168,621,884	374,573,931
Total	JD	18,743,603	37,388,260	39,287,350	95,419,213
	JPY	2,143,221,248	4,275,128,686	4,492,278,511	10,910,628,445

Source: prepared by JST based on the budget provided by the Jordanian side

4.3. Assisting Documentation for Disbursement Request

4.3.1. Necessary documents for disbursement request

Necessary documents for Jordanian side to claim disbursements are as follows:

- Request for Replenishment
- Statement of Expenditures (attachment to the Request for Replenishment)

The account management activity of the Study currently targets supporting SOE preparation as providing the necessary documentation of disbursement request.

However, IAs are necessary to prepare and collect all evidences support to the Statement of Expenditures requested by Audit Bureau for auditing report.

4.3.2. Methods of SOE preparation

Regarding the transfer of knowledge to prepare and fill in SOE, the JICA Study Team adopted the following methods:

(1) Preparation of explanation materials – How to fill in SOE

The JICA Study Team explained the following topics to IAs on how to fill in SOE form and accelerate SOE preparation:

- How IAs can expect to utilize the Japan ODA loan under the Project?
- What kind of information is required in SOE?

To explain the second topic above, the JICA Study Team prepared the following details for each item:

Table 4-6 Required information for each item of SOE

Item	Required information	Example
1. Transaction	"Number of Sub-project" – "Serial number of payment/transaction"	123-1, 123-2, 123-3
2. Purchaser	Name of purchaser and should be same as written in the contract	Ministry of XXXXX, University of XXXXX, MPWH (<i>for building</i>), MOF (<i>for equipment and furniture</i>)
3. Supplier	Name of Contractor/Supplier and should be same as written in the contract	XXX Corporation
4. Nationality of Supplier	Name of country in which the Contractor / Supplier is incorporated and registered	Jordan
5. Description of Goods and/or Services	Type of component related to this payment	Construction of laboratory, Procurement of furniture, Renovation/Repair of classroom
6. Category	All eligible pay items are categorized as "A" under the Project. Insert "A" in this column.	A (no need to change)
7. Origin	"Country of origin" of equipment. If other components, keep it blank.	Japan, China, Germany
8. Contract Amount, Contract No., and JICA Concurrence No. for Contract	"Contract Amount" and "Contract No." for LCB. JICA Concurrence No. is necessary for ICB.	JD1,000,000, BE-###-01
9. Date of Payment	To be the same day as the receipt but only the payment after 1 st January 2012 is eligible.	1 st January 2012
10. Amount of Payment (without tax)	If payment including tax, tax should be deducted.	JD431,034 (=JD500,000 – JD68,966 (tax))
11. Nature of Payment	Type of payment	Down payment, Instalment payment, Final payment
12. Method of Procurement	Tender procedures have been applied for the Contract	LCB (Local Competitive Bidding), DP (Direct Purchase)
13. Amount applied for Financing (without tax)	If 100% eligible component or pay item, amount shall be same as Column No. 10 "Amount of Payment (without tax)".	JD431,034
14. Disbursement Ratio	Calculate as the ratio of "Column No. 13/No. 10". If 100% eligible component of pay item, insert "100%".	100%

Source: prepared by JST

(2) Combination of two ways to provide explanations – How to provide explanations

The JICA Study Team provided this information for all IAs together with other attendees of EA, AB, JICA and related agencies at the workshop on 8th November 2012 and to each IA in small groups individually as needed.

4.3.3. Result of assistance to fill in the SOE form

(1) Questions from IAs regarding the SOE preparation

IAs had the following questions in filling in SOE through workshop, or individual explanation and draft SOE filled in by IAs. These questions and corresponding answers are shown in the table below.

Table 4-7 Questions from IAs regarding SOE preparation and their Answers

Questions from EA, IAs and Audit Bureau	Answers from the Study Team
[Column No.1] : Transaction	
Which number should be filled under the first column?	The transaction No. refers to the Sub- project number as written on the project list followed by the sequence number of payment for easy reference. A sample was shown.
[Column No.2]: Purchaser	
How should we identify the Purchaser in special type of contracts?	The purchaser name should be the name mentioned on the contract such as Ministry, University, MPWH (building), MOF (equipment & furniture), etc. A sample was shown.
[Column No.4]: Nationality of Supplier	
If the Sub-project component is to conduct the training program, what kind of information should be filled as nationality of supplier?	If that it is the eligible component and there is official contract, the nationality of the person who provides training will be the Supplier's nationality.
[Column No.5]: Description of goods and /or Services	
What detailed information should be the description of goods and services?	This should be summarized to indicate the nature of the contract. According to visits and meetings with IAs, the contract name usually shows description of goods and/or Services.
[Column No.8]: Contract Amount and Contract No.	
When the contract amount increases due to variation orders, what kind of information should be filled in?	The contract amount should be the sum of the original amount and the approved variation orders, if there is any (as all are within eligible components to JICA).
What is a contract number?	Contract numbers are set up for the related Ministries and written in the official documents.
[Column No.9]: Date of Payment	
Due to some internal regulations in the Ministries, sometimes the date of payment is different from that one written in document memorandum.	The dates of issuing cheques to contractors or suppliers apply as their actual payments dates.
[Column No.10]: Amount of Payment (without tax)	
When some taxes are included in the payment and cannot be separated from the payment such as contractor's contract and some taxes are clearly mentioned in the payment and can be deducted from the payment amount such as supplier's contract, what kind of figures should be filled?	Those taxes that are mentioned clearly in the invoice will be deducted when you fill the amount of payment.
[Column No.13]: Amount applied for financing (without tax)	
What is the amount applied for financing without tax?	This is the payment amount without tax after deduction of all non-eligible component amounts. A sample was shown and explained in detail for this case from a payment selected from MOHESR.
[Authorized Signature]	
Who are authorized personnel to sign the SOE from IAs?	For JICA, all SOE should be signed by the authorized personnel from EA, so from IAs to EA this should be discussed between the ministries. >>> According to a discussion among EA and IAs, it was agreed that the SOE submitted by IAs to EA would be signed by the PIC and the financial Manager then sent to EA, and EA would sign the SOE before submission to JICA.

Source: prepared by JST

(2) Modification in the SOE form

Based on the questions and discussion raised by EA and IAs at the workshop on 8th November 2012, signature block for IA was added next to that of EA on the SOE form to clarify the responsible person for preparing SOE. This modification was agreed by JICA.

(3) Proficiency in SOE preparation

Preparation of SOE is not completely new to the personnel of financial affairs and terminology of technical terms, contents of contract, taxation and calculation method were easily understood by person in charge of SOE preparation in each IA, and therefore, proficiency in SOE preparation is said to be high.

The following points were highlighted by the Study Team for SOE preparation:

- How to calculate the amount applied for financing without tax
- Kinds of tax to be deducted
- How to find figures necessary for calculating/filling in SOE
- Kinds of information required as the description of goods and/or services
- How to express figures in the international way using a comma to set off figures by the thousand and a decimal point before fills

(4) Current progress of SOE preparation

It was confirmed that the following SOE values were prepared by IAs as expenditure in FY 2012.

Table 4-8 Value of SOE prepared by IAs in FY 2012

Ministry or Agency	No	Title	2012 SOE
Ministry of Finance	190	Higher Board for Handicapped Persons Affairs	189,149
		Equipment	189,149
Ministry of Education	568	Program Administration	49,570
	570	Establishing Learning Resources Centers	0
	571	Develop the Educational Information Management System	0
	572	Vocational Education Program Administration Project	16,043
	574	Social, Sport and Educational Activities Program Administration Project	0
	583	Special Education Program Administration Project	0
	585	Establishing a school for deaf students in Kerak governorate	0
	586	Kindergarten Education Program Administration Project	0
	588	Basic Education Program Administration Project	0
	597	Secondary Education Program Administration Project	0
	602	Establishing school buildings for (Decent housing for decent life) project	863,198
	603	Development of Illiteracy Education	0
Ministry of Higher Education and Scientific Research	606	EMIS	0
	607	Developing economics higher education	6,000
		Equipment	6,000
	615	Qualifying and developing Ayl secondary school into diploma university college/Ma'an	0
	HES	Supporting Jordanian Public University	8,134,624
		Consultant	227,204
		Building	7,423,757
Ministry of Health		Equipment	451,032
		Furniture	32,632
	619	Administration Project	33,933
		Building	11,386
		Furniture	22,547
	620	Hospitals and Health Centers	0
	622	Developing and Applying Transport and Nursing System	131,756
		Equipment	131,756
	623	Heavy Duty Machines for the Ministry	3,738

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Ministry or Agency	No	Title	2012 SOE
Ministry of Health	625	Updating Non-medical Furniture and Equipments in the Ministry	149,316
		Equipment	59,132
		Furniture	90,184
	626	Computerizing the Ministry of Health	0
	629	Upgrading the Efficiency of Nursing Colleges	0
	630	Primary Health Care/Health Services Centers Program Administration Project	93,021
		Building	45,610
		Equipment	8,250
		Furniture	39,161
	632	Establishing Health Care Centers	61,920
		Building	7,301
		Equipment	54,619
	633	Establishing Comprehensive Health Center	27,635
		Equipment	27,635
	635	Expanding 25 Existing Health Centers	8,345
		Building	8,345
	638	Establishing Institutional Competencies for Environment Health	0
	639	Providing Evaluation and Diagnoses Services in North of Jordan	0
	640	Medical Equipments and Spare Parts Health Centers	294,264
		Equipment	272,414
		Furniture	21,849
	644	Burma comprehensive medical center	0
	646	Integrated care for child health	0
	647	Early diagnosis of G6PD Enzyme	0
	649	Secondary Health Care/Hospitals Program Administration Project	84,734
		Building	84,734
	650	Updating and Expanding Jarash Hospital	59,500
		Building	59,500
	651	Updating and Expanding Mu'an Hospital	25,135
		Building	25,135
	652	Updating Al-Basheer Hospital	57,752
		Building	44,581
		Equipment	12,354
		Furniture	817
	653	Establishing Burns Clinic in Princess Besma Hospital	262,216
		Building	262,216
	658	Expanding Al Karak Hospital	1,842,384
		Consultant	70,991
		Building	1,134,403
		Medical Equipment	541,409
		Equipment	54,647
		Furniture	40,933
	659	Establishment of Northern Desert Hospital	2,183,897
		Consultant	134,695
		Building	1,986,277
		Medical Equipment	62,925
	661	Establishment of Al-Salt new Hospital	3,745,549
		Consultant	137,404
		Building	3,608,145
	663	Updating Labs Equipments and Blood Banks	39,362
		Equipment	39,362
	667	Hotel services for hospitals	0
	671	Controlling medicine provision	0
Ministry of Social Development	680	Handicapped Affairs Program Administration Project	0
Ministry of Labour (including VTC)	714	Automation of the Ministry of Labour	57,532
		Equipment	57,532
	715	Restructuring the education and training council	2,890
		Equipment	2,890

Ministry or Agency	No	Title	2012 SOE
Ministry of Labour (including VTC)	718	Accreditation center and quality assurance	8,032
		Building	2,310
		Equipment	5,722
	722	Transferring Investment to Remote Areas	143,936
		Building	143,936
	723	Vocational Training	142,629
		Equipment	128,757
		Trainers	13,872
	VTCS	Supporting Vocational Training Institutes	24,708
		Raw Materials	24,708
	727	Linking municipalities, civil society organizations and social partners	410
		Equipment	410
	729	Activate and expand services and systems of vocational employment and guidance	425
		Equipment	425
	730	National System for E-operation	0
Total			18,743,603

Source: prepared by JST

4.4. Verification and Selection of Evidences

4.4.1. Expected information of eligible evidences and their general situation in Jordan

Generally, “Contracts”, “Invoices” and “Receipts” are necessary for the purpose of filling in SOE, since these evidences show data required to be filled in for SOE: namely, date of signing the contract, issuance date of invoice, date of payment made and receipt, address of receipt, claimed amount, paid amount, amount of receipt, tax, etc..

The JICA Study Team found during the Field Study that the general situation of the expected information compared to eligible evidence is as shown below.

Table 4-9 Comparison between the Expected Information for Eligible Evidences and their General Situations in Jordan

Expected Information for Eligible Evidences	General Situations in Jordan
Contracts	
Eligible components are required to have an official and unique agreement such as “Contract” that are to be concluded between the employers and contractors for building or purchasers and suppliers for equipment and furniture to secure providing specified services and clarify the contents of services.	Most of eligible components have official and unique “Contracts”. Unless the service does not have any “Contract”, “Purchasing order” especially for equipment and furniture is existing and available.
<Necessary Information for the Evidence>	
- Name of Purchaser (SOE column 2)	Included
- Name of Supplier (SOE column 3)	Included
- Description of Goods and/or Services (SOE column 5) >>> It should be building construction, equipment/furniture procurement and vocational training provision except for trainers training.	Included and/or supported by receiving documents for materials received such as delivery slips
- Origin (SOE column 7)	
- Contract Amount (SOE column 8)	Included
- Contract No. (SOE column 8)	depending on the documents
- Amount of Payment (SOE column 10)	included
- Nature of Payment (SOE column 11)	included
Invoices	
“Invoices” are to be issued by suppliers/contractors to claim payments in accordance with contracts.	“Invoices” are general documents and prepared to each payment.

Expected Information for Eligible Evidences	General Situations in Jordan
< Necessary Information for the Evidence>	
- Name of Purchaser (SOE column 2)	included
- Name of Supplier (SOE column 3)	included
- Contract No. (SOE column 8)	included
- Amount of Payment (SOE column 10)	included
- Nature of Payment (SOE column 11)	included
Receipts	
"Receipts" are to be issued by suppliers/contractors to purchasers/employers in exchange for making payments.	In Jordan, it is general to pay by check. In Ministries, "Record Documents" that show amount of check for the payment, name of recipient of the check and his/her signature, date of receipt, are ordinarily kept a log by each Ministry and common documents not "Receipts".
< Necessary Information for the Evidence>	
- Name of Purchaser (SOE column 2)	Each purchaser – Ministry, updates "Record Document".
- Name of Supplier (SOE column 3)	"Name of recipient of check" which is the same as and more specified information than "Name of Supplier" is included.
- Contract No. (SOE column 8)	It is not generally included in "Record Document".
- Date of Payment >>> It should be on January 1, 2012 or later.	It is included in "Record Document" as "Date of receipt of check".
- Amount of Payment (SOE column 10)	It is included in "Record Document" as "Amount of check".
- Nature of Payment (SOE column 11)	It is not generally included in "Record Document".

Source: prepared by JST

4.4.2. Current Situation of evidences in each Implementing Agency

Based on the general situation of accounting evidences in Jordan as mentioned above, it was determined that the following documents were available to prepare SOE of each IA. The JICA Study Team recommended not to newly prepare documents but to utilize existing documents as evidence, and also confirmed that all the information required for SOE could be obtained from the existing available documents. Available documents to prepare SOE in each IA are as follows:

Table 4-10 Available documents to prepare SOE in each IA

VTC			
Title of document	Issued by	Received by	Description (Contents)
Training			
1. Memo about the contract with trainer	VTC	Beneficiary Institute	Name of trainer, duration of the contract, number of the contract.
2. Contract (Buying service)	VTC	Trainer	Location of training (beneficiary centre, salary, duration, contract number, training description
3. Attendance sheet for the trainer from the beneficiary institute	Beneficiary Institute	VTC	Attendance sheet for the trainer during the month.
4. Internal memo	Beneficiary institute	Financial Department of VTC	Stating the contract number and the attendance of trainer to pay the salary.
5. Payment document from VTC	Financial Department / VTC	Audit & Financial Control / VTC	Name of the trainer, number of hours, unit rate, total amount, amount of deductions, net amount
6. Payment Receipt with all deductions on the trainer	Financial Department / VTC	Audit & Financial Control / VTC	Name of trainer, amount of deductions.
Equipment			
1. Contract Agreement (Purchase Order)	Purchasing Department / VTC	Supplier	Contract amount, contract No., general description of the goods, name of supplier, signatures of all parties, tendering number and subject

Title of document	Issued by	Received by	Description (Contents)
2. Award of tender with BOQ	Purchasing Department / VTC	Supplier	Contract amount, contract No., general description of the goods, name of supplier, signatures of all parties, tendering number and subject, tender details
3. Invoice	Supplier	VTC	Amount, nature of payment, contract No., (sometimes it includes the No. of this invoice)
4. Receiving document (Material received)	VTC / Store Department	Supplier	Description of material received with its quantities, signed by the person in charge
5. Receiving Committee Document (material received as specification)	VTC Committee	VTC	Description of material received with its quantities, Specifications, signed by the committee
6. DLP Bond	Bank	VTC	Amount of bond, tendering number, name of supplier, date
7. Authority Certificate for supplier	Ministry of Justice	VTC	Objective of the document is to confirm and authorize one person to follow all issues for the supplier company
8. Payment Receipt with all deductions from the supplier	Financial Department / VTC	Audit & Financial Control / VTC	Name of supplier, amount of deductions
9. Internal memo to check the transaction by authorized personal	VTC	Purchase & Financial Department / VTC	Objective of the document is to check the components and amount of payment submitted by the supplier.
10. Internal memo	Purchase& Financial Department / VTC (authorized person that transaction is approved)	VTC	Explanation (if the payment is accepted or adjustment is needed.)
11. Payment Document	Financial Department / VTC	Audit & Financial Control / VTC	Name of supplier, amount of payment, deductions from the supplier, net amount
12. Record document	MOH	MOH with signature of all parties receiving money/payment	Record for MOH, signatures on the record from all parties receiving money/payments, amount of check, number, date, name of receiving checks and signature, date of receiving
MOHESR			
Title of document	Issued by	Received by	Description
Equipment			
1. Contract Agreement	MOHESR	Supplier	Contract amount, contract No., general description of the goods, name of supplier, signature of all parties, tendering number and subject
2. Allocation Form	MOHESR (Beneficiary Department)	Supply Department / MOHESR	Request to allocate the contract amount to the named supplier for the named project
3. Internal Memo	MOHESR (Beneficiary Department)	Account Department / MOHESR	Request to check the payment
4. Internal Memo	MOHESR (Beneficiary Department)	Financial Manager / MOHESR	Refer to the accounting report, and a request the financial Department to pay
5. Invoice	Supplier	MOHESR	Amount, nature of payment, contract No., (it sometimes includes the No. of this invoice.)
6. Payment Document	Financial Department / MOHESR	Audit & Financial Control / MOHESR	Name of supplier, amount of payment, deductions from the supplier, net amount
7. Record document	MOHESR	MOHESR with signatures of all parties receiving money/payment s	Record for the MOHESR, all parties receiving money/ payments, signatures on the record, amount of check, number, date, name of receiving the check, date of receiving signature
Construction (type-1)			
1. Letter to pay the contractor	University	MOHESR	Amount of payment * The combination of "Letter to pay the contractor" and "Payment Request Letter" is equivalent to "Invoice".

Title of document	Issued by	Received by	Description
2. Payment Request Letter	Contractor	University	Covering letter for the payment including the amount, the payment details (contract number, value, name of contractor, etc.) * The combination of "Letter to pay the contractor" and "Payment Request Letter" is equivalent to "Invoice".
3. Payment document	Financial Department / MOHESR	Audit & Financial Control / MOHESR	Name of contractor, amount of payment, deductions from the contractor, check number, net value of the check
Construction (type-2)			
1. Payment Request Letter	Contractor	University	Covering letter for the payment including the amount, the payment details (contract number, value, name of contractor, etc.)
2. Internal Letter	University	Engineering and Accountant Department / MOHESR	Objective of the document is to check the progress and finance amount.
3. Internal Letter	University	Financial Department / MOHESR	Objective of the document is to proceed with the payment according to the engineering and financial report.
4. Payment document	Financial Department / University	Audit & Financial Control / University	Name of contractor, amount of payment, deductions from the contractor, check number, net value of the check
5. Copy of the Check or 6. Record document	University	Contractor	Whether which document is available is depending on the University.
MOE			
Title of document	Issued by	Received by	Description
Equipment			
1. Award Decision	Supply Department / MOE	Supplier	Tendering number, tendering subject, name of supplier, signatures of all parties, general description of the goods
2. Contract Agreement (Purchase Order)	MOE	Supplier	Contract amount, contract No., general description of the goods, name of supplier, signatures of all parties, tendering number, tendering subject
3. Input Document	Supply Department / MOE	Supplier	Description of material received with its quantities, signed by the person in charge
4. Receiving document (Material received)	General Supply Department / MOE	MOE	Objective of the document is to allow MOE to receive the material in its store.
5. Performance Bond	Bank of Supplier	MOE	Performance bond amount from the supplier to the MOE
6. Payment Receipt with all deductions from the supplier	Financial Department / MOE	Audit & Financial Control / MOE	Name of supplier, amount of deductions
7. Invoice	Supplier	MOE	Amount, nature of payment, contract No.
8. Internal memo to pay	Supply Department / MOE	Financial Department / MOE	Amount to be paid to the named supplier under the contract and tender
9. Payment Document	Financial Department in MOE	Audit & Financial Control in MOE	Name of supplier, amount of payment, deductions from the supplier, net amount
10. Record document	MOE	MOE with signature s of all parties receive money/payment	Record for the MOE, all parties receiving money /payments' signatures on the record, amount of check, number, date, name of receiving the check, signature date of receiving the check
Maintenance			
1. Award Decision	MOE	Contractor	Contract amount, contract No., general description of the goods, name of supplier, signatures of all parties, tendering number, tendering subject
2. Invoice	Contractor	MOE	Amount, nature of payment, contract No.
3. Letter to pay the invoice	Directorate	MOE	Objective of the letter is to request MOE to pay certain amount to the named contractor under the contract.

Title of document	Issued by	Received by	Description
4. Payment document	Financial Department / MOE	Audit & Financial Control in MOE	Name of contractor, amount of payment, deductions from the net amount
5. Record document	MOE	MOE with signatures of all parties receive money/payment s	Record for the MOE, all parties receiving money/payments' signatures on the record, check amount, number, date, name of check recipient and signature, date of receiving the check
MOH			
Title of document	Issued by	Received by	Description
Equipment			
1. Contract Agreement (Purchase Order)	Purchasing Department / MOH	Supplier	Contract amount, contract No., general description of the goods, name of supplier, signature of all parties
2. Invoice	Supplier	MOH	Amount, nature of payment, contract No.
3. Payment Document	Financial Department / MOH	Audit & Financial Control / MOH	Name of supplier, amount of payment, deductions from net amount
4. Record Document	MOH	MOH with signatures of all parties receive money/payment s	Record for the MOH, all parties receiving money/payments' signatures on the record, check amount, number, date, name of receiving check and signatures, date of receiving check

Source: prepared by JST

4.4.3. Methods of examination, selection of evidences, and auditing report

During the field studies, the JICA Study Team examined and selected evidences provided by IAs, which are contracts or purchase orders, invoices from contractors or suppliers, payment instructions and/or cheques for payments, for preparing SOE.

Upon the SOE is submitted to JICA-Jordan Office by EA, AB, which is to be furnished with SOE and its evidences by EA, will start to examine and audit them from the viewpoint of auditing. AB is required to prepare an auditing report and submit it to JICA through EA within nine months from the end of each fiscal year in accordance with the stipulation of the Loan Agreement.

According to AB, it had started to prepare an auditing plan and also requested EA to provide the necessary evidences for auditing. Meanwhile, they are waiting for EA's SOE submission. In addition, AB plans to take two to three months for preparing auditing report if the necessary evidences are completed.

Based on findings through the field studies such as AB is a member of the INTOSAI which is one of the auditing standards set by JICA in "SOE procedure for Japanese ODA Loans Guidance for Borrowers", it can be said that AB is enough experienced to prepare an auditing report complied with the examples of audit reports shown in the guidance for borrowers mentioned above.

5. PERFORMANCE MANAGEMENT

5. Performance Management

5.1. Operation and Effect Indicators

5.1.1. Monitoring and Evaluation of Indicators

(1) Objectives of Indicator setting

Setting of Monitoring indicators has the following main objectives:

- Improving assistance by providing recommendations and lessons learned through monitoring and evaluation(s) as feedback to future assistance policies, programs and projects.
- Facilitating effectiveness of the Project implementation.
- Ensuring accountability of ODA project's implementer by demonstrating the state of implementation of assisted project, its effectiveness, as well as providing JICA and fiscal investment and Loan's investors with performance results of assisted project.

(2) Periodic Reporting

MOPIC is to state baseline, actual and target values, and effect indicator in periodic reports to submit to JICA in conformity with agreed Minutes of Discussions (signed in 26th March 2012). This is to monitor the project progress through indicator values during implementation period of the Project and at the end of the Project. Type of reports and timing of submissions are as follows:⁵²

- Quarterly Progress Report (QPR) (four times per year from December 2012 until the Project completion)
- Project Completion Report (PCR) (once within 6 months after the Project completion)

(3) Evaluation Activities

Operation and effect indicators would also be used for performance evaluation. In conformity with agreed Minutes of Discussions (signed in March 26, 2012), evaluation activities would be carried out on the following schedule.⁵³

- Ex-post evaluation 2 years after Project completion by JICA expenses
- About 5 years after Loan Agreement (around 2016~2007)
- About 7 years after Loan Agreement (around 2018~2019) (when necessary)

5.1.2. Methodology of Indicator Selection

(1) Selection Principle

Selection of indicator items was made under the following criteria:

- a. Indicators shall be items to measure expected results from sub-projects.
- b. National indicators by on-going *Executive Development Program 2011-2013* shall be

⁵² Minutes of Discussions signed in March 26 of 2012, Annex II. Main Points Discussed, Chapter IV. Implementation issues, point No23: Submission of Required Documents and Reports.

⁵³ Minutes of Discussions signed in March 26 of 2012, Annex II. Main Points Discussed, Chapter IIV Other Issues, point 33: Evaluation Activities.

taken into account.

- c. Indicators set by IAs (if any) shall be taken into account.
- d. Indicators shall be items statistically standardized to measure sector's development.
- e. Indicators shall be items that IA periodically compiles and reports to the Government (MOPIC).
- f. Indicators shall be items that IA agreed its appropriateness as indicators and to report quarterly to MOPIC.

(2) Selection Method

Selection was made through the following tasks:

- a. To grasp strategic objectives and its indicators by sector under *Executive Development Program 2011-2013*.
- b. To analyse sector issues including statistics review, so as to identify measures to be taken [mentioned in section 2.3.1. (3)].
- c. To comprehend objectives, components, expected results of each sub-project, and its indicators set by IAs (if any).
- d. To list tentative indicators based on task: a ~ c, and, 1) Selection Principles a) ~ f).
- e. To identify Baseline and target values of listed tentative indicators.
- f. To discuss tentative indicators and values with IAs to make an agreement on final ones.

(3) Selection of Baseline (2012) and Target Values (2014)

Baseline values were retroactively selected by finding values which were available for MOPIC to collect, and available statistics compiled by IAs as of January 2012, the starting month/year of the Project. Each IA generally issues biannually report Ministry or Agency's activities progress to the Government (MOPIC and/or Prime Minister, Ministry of Labour and Prime Minister in case of VTC), and compiles Annual Report to be officially published around June to July of the next year. Thus, actual values are those that were generated at the end of 2011 for baseline year and at the end of 2013 for target year.

It is noted that over the course of discussions with IAs on value identification, IAs requested the Study Team to use IA's approved data sources, and requested not to use secondary sources compiled by other information centres or NGOs. IA's reason is that this is to secure accurate assessment of Government's efforts and Project's progress by always selecting values from IA's approved data, having consistency on review timing, and keeping coherence on analysis of values change and its effects. It is also noted that none of IAs had indicators specifically set on sub-project basis, and therefore major sources for indicator selection were IAs' strategic objectives and its indicators, to which sub-projects are related as components or project input.

Based on discussions with IAs, major document and reference materials as evidence for values selection are summarized below.

Table 5-1 Sources and Values of Indicators

Sector	For Baseline value (January of 2012)	For Target value (2014)
Vocational Training	- Ministry of Labour 2011 Annual Report - VTC 2011 Annual Report - Progress Report 2011 of Executive National Development Program 2011-2013	-VTC Strategic Objective Indicators (2012-2014) - Executive National Development Program 2011-2013

Sector	For Baseline value (January of 2012)	For Target value (2014)
Higher Education Facilities Development	-Higher Education Statistics of Ministry of Higher Education & Scientific Research 2012 (internal document) -Progress Report 2011 of Executive National Development Program 2011-2013	- Higher Education Statistics of Ministry of Higher Education & Scientific Research 2012 (internal document) - Executive National Development Program 2011-2013
Primary / Secondary Education and Persons with Disabilities Facilities Improvement	-Ministry of Education EMIS statistics (internal document) -MOE Special Education Department's document (internal document) -Progress Report 2011 of Executive National Development Program 2011-2013	-Ministry of Education EMIS statistics (internal document), MOE Special Education Department's document (internal document) - Executive National Development Program 2011-2013
Health & Medical Facilities Improvement	-Ministry of Health 2011 Annual Statistical Report -Progress Report 2011 of Executive National Development Program 2011-2013	-Ministry of Health Strategic Objective indicators (internal document) -Executive National Development Program 2011-2013

(4) Post-goal Values (2016)

Post goal values of 2016, anticipated in two years after the project completion, are also shown in this report.

The values of 2016 in higher education and health sectors are that presented by MoHESR and MoH, as tentative ones, as the result of surveys and discussion between said IAs and JICA Study Team.

The values of 2016 in vocational training and education sectors are estimated ones by JICA Study Team, based on the result of surveys and discussions with relative IAs, since MoL and MoE showed their direction not formally showing any tentative indicator values in written document before next sector strategy and its targets have not yet been approved. Simultaneously, they agreed JICA Study Team would present tentative values provided that *foot notes with explanation they are chosen by JICA Study Team* are added to relative indicators.

For the values of 2016 in above mentioned sectors, therefore, they were estimated by applying or considering change ratio from previous year which IAs have used since 2011, and also by reviewing the progress of those indicators in recent years. The major reference documents on this matter are as follows.

Sector	Reference
Vocational Training	-VTC Strategic Objective Indicators 2012-2014 - Executive Development Program 2011-2013
Primary / Secondary Education and Persons with Disabilities Facilities Improvement	- Executive Development Program 2011-2013 -2 nd Millennium Development Goals Report of 2010 Jordan

Because of the abovementioned context, the formally approved values in 2016 shall be identified at IAs after the coming Executive Development Program 2011-2013 (2014-2016, three years program) and Sector strategies (three years) to accord aforementioned Program, and five years plan (2014-2018) which IAs are planning to formulate. This shall be considered at ex-post evaluations and/or ex-post monitoring activities.

5.1.3. Indicators and values by Sector

Indicators and values selected based on the aforementioned section are summarized below. Please refer to 'Chapter 3, 3.3 Situation Analysis by Sector' with regard to background, current status and past progress of these indicators.

(1) Human Resources Development and Employment Promotion

1) Vocational Training

Area	Indicators	Base value 2012	Target value 2014	Post goal value 2016
VTC training	1) Number of registered trainees of VTC Institutes (O) (note)	10,833	11,200	11,628
	2) Dropouts rate of Trainees of VTC (E)	15%	13%	11%
Training & Employment promotion	3) Number of Satellite Centres (factory branches) for vocational training & employment services in poverty areas of Jordan (accumulative) (O)	6	11	11
	4) Number of job seekers registered at the Ministry's labour directorates (accumulative)*(E)	34,243	40,000	46,656
	5) Employees' rate to the total number of job seekers registered at the Ministry of Labour *(E)	29.5%	36.3%	42.3%

Source of Base and Target values: VTC in November 2012, and MOL in December 2012.

Note 1: (O) stands for Operational indicators, (E) stands for Effective indicators, and * means indicators of National Program.

Note2: Number of registered trainees in VTC above includes all General program by Vocational Training Institutes, Occupational Safety Institute, Training of Trainer (TOT) and Training Institute for Drivers of VTC.

Note 3: Indicator 5) stands for job placement ratio of those who registered to MOL's employment service registration. Related Sub-projects are No.715, No.727 and No.730.

Remark 1: for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

Remark 2: The value of 2016 is a tentative estimation by JICA Study Team. Annual change rates of MoL and/or VTC have been used were applied for this calculation. Indicators tem 1) and 2) were estimated with increase by 2% per year, item 3) was estimated with 1% point decrease per year, item 4) is the same number is maintained as 2014 since MoL aims at sustaining the operation of those Satellite Centres, item 5) was estimated with 8% increase by year, and item 6) was estimated with 3.4 % per year.

2) Higher Education Facilities Development

Area	Indicators	Base value 2012	Target value 2014	Post goal value 2016
Enrolment in higher education	1) Percentage of community college students within the total number of higher education students * (E)	11 %	11%	12.5
	2) Number of students enrolled in Bachelor degree course (12% increase per year)(E)	226,713	284,389	356,737
	3) Number of students enrolled in Master & PhD students (12% increase per year) (E)	17,532	21,992	27,587
IT/ Quality Assurance	4) Percentage of computers application used in the academic and administrative process at the universities * (O)	70%	85%	95%
	5)Percentage of universities meeting accreditation and quality assurance Standards* (E)	90%	100%	100%

Source of all values: MOHESR, in December 2012

Note 1: (O) stands for Operational indicators, (E) stands for Effective indicators, and * means indicators of National Program.

Note 2: Indicator 1) stands for proportion of students enrolled in community college (with 2 or 3 academic years) among all the students enrolled in higher education including university with four or more academic years. Related Sub-project is No.615. More enrolment of college students is anticipated especially in rural or poverty areas provided that MOHESR's program is implemented as planned. Although it is difficult to see improvement in this indicator within the next two years, it is expected that the indicator will improve after the implementation of the Project in 2016.

Note 3: Indicator 4) stands for proportion of universities which introduced IT into both academic and administrative affairs (ratio of introduction of IT). The introduction of IT is one of priority projects at MOESR. Relative Sub-projects are No.606 and No.607.

Remark 1: for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

Remark 2: The post goal value above is tentative prospective by MOHERSR and the values officially have not been approved /published values.

(2) Social Infrastructure Improvement

1) Primary/Secondary and Person with Disabilities Facilities Improvement

(General pre-school, basic to secondary education, and Special education for children with special needs)

Area	Indicator	Base value 2012	Target value 2014	Post goal value 2016
Pre-school	1) Gross enrolment rate in KG2 in rural & poor area (most needy & least developed area) * (O)	54%	57 %	60%
General Basic/ Secondary	2) Students` rate in schools in rented buildings * (O)	10.6 %	10.0%	9.8%
	3) Students rate in double shift schools * (O)	11.0%	10.8%	10.6%
	4) Rate of pupils who complete Grade 5 * (E)	99%	99%	99%
Special Education	5) Number of special education schools for children with disabilities (O)	26	27	29
	6) Students benefiting from disability programs as % of the total students with special needs (G1-6)* (E)	13.4%	13.6%	13.8%
	7) Students benefiting from gifted students programs as % of the total talented students (G 7-)* (E)	16%	16.2%	16.4%
Literacy	8) Literacy rate (15 years old and above) for female * (E)	90.7%	90.9%	91.3%
	9) Literacy rate (16 years old and above) for male * (E)	96.5 %	96.6%	97.0%

Source of Base and Target values: MOE, in December 2012

Note 1: (O) stands for Operational indicators, (E) stands for Effective indicators, and * means indicators of National Program.

Note 2: Indicator 3) is an effective parameter to see the achievement of sub-projects' goal (normalization of school environment). Related Sub-project is No.602. It is considered that efforts are required to maintain values. Values would quickly worsen (increased) in case no effort or input is implemented, due to current rapid increase of school-aged children. The change has been significant for past 5 years, and up-to-date input is essential.

Note 3: Indicator 7) is the most effective parameter to see the contribution of assistance in the special education program for children with special talent, as this most accords to the objective of sub-project. Related Sub-project is No.583.

Note 4: Indicator 9) is the most effective parameter to see the contribution of the Project in the realization of 'Education of All' or universal education and 'Eradication of Illiteracy' in Jordan. The change of values has been significant for past 5 years and the current level of values is considered still insufficient (low).

Remark 1: for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

Remark 2: The value of 2016 is a tentative estimation by JICA Study Team. Annual change rates of MoE has been used were applied for this calculation. Indicator item 1) was estimated with 2% increase per year, item 2 and 3) were calculated with 0.1 % point decrease per year, item 4) was estimated by regarding rapid increase of school-aged population and the Ministry's direction to sustain the figures, item 5) was estimated with 1 school increase per year, item 6) and 7) were estimated with 1% point increase per year, and item 8) and 9) were estimated with 0.2 increase per year.

2) Health and Medical Facilities Improvement

Area	Indicator	Base value 2012	Target value 2014	Post goal value 2016
Primary health care	1) Number of Comprehensive Health Centre (O)	86	90	94
	2) Number of Primary Health Centre (O)	371	401	404
	3) Percentage of Children given Measles Vaccination as of 1 years old * (E)	97%	98.0%	99.0%
Hospital Care	4) Number of Hospital Beds (O)	4,572	5,272	5,822
	5) Beds per 10,000 citizens * (E)	18	19	19.5

Area	Indicator	Base value 2012	Target value 2014	Post goal value 2016
IT Accreditation	6) Number of Hospital or Comprehensive Health Centre with capacity of full Computerization (E)	1	5	15
	7) Number of Accredited Hospitals* (E)	2	8	12
	8) Number of Accredited Health Centres* (E)	21	50	150
Health Professionals	9) Associated Degree Nurses per 10,000 citizens (O)	6.7	6.8	6.9
	10) Midwives per 10,000 citizens (O)	3.2	3.3	3.4

Source of all values: MOH, in December 2012

Note 1: (O) stands for Operational indicators, (E) stands for Effective indicators, and * means indicators of National Program.

Remark 1: for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

Remark 2: The post goal value above is tentative prospective by MOH and the values officially have not been approved / published.

5.1.4. Risk factors

The potential effectiveness of the Project and/or improvement of Operation & Effect Indicators by the Project can be maximized, provided that the Jordanian side concurrently make efforts in measures identified above which are not included to the components of the Project but greatly related to improvement of indicator values. Noted risk factors, for which the Jordanian side should take additional measures, are summarized as follows:

(1) Vocational Training Sector

Area	Risks	Concurrent measures expected at Jordanian Side
VTC Training	<ul style="list-style-type: none"> Capacities of existing training facilities are limited, and this hinders increase of trainees registration(enrolment) Training programs are mismatched against industrial technology, and this erodes satisfaction and motivation at trainees Quality of instructor are not enough, and this hinders trainees from acquiring practical skills 	<ul style="list-style-type: none"> Expansion of training facility (capacity) Renovation of training programs Skills improvement at instructors by TOT
Training & job placement services in poor area	<ul style="list-style-type: none"> Potential trainees from poor family cannot afford training fees and transportation and this hinder poor people to access training & employment. There is not enough private sector who agree on the establishment factory branches in poor area to conduct OJT and job placement targeting poor trainees. 	<ul style="list-style-type: none"> Support for training fees, job placement services and transportation, targeting trainees from poor family Expansion of partnership and agreement with private sectors on establishment of factory branches and employment quarters system, exclusively for poor job seekers, etc.
Employment promotion services	<ul style="list-style-type: none"> There is unforeseen rapid increase of new young entrant to labour market, against limited number of jobs, 	<ul style="list-style-type: none"> Industrial needs survey for employment Creation of new jobs in cooperation with private sectors

(2) Higher Education Sector

Area	Risks	Concurrent measures expected at Jordanian Side
Enrolment in higher education	<ul style="list-style-type: none"> The constant decrease of Secondary Examination Pass Rate affects number of applicants to public universities & colleges. 	<ul style="list-style-type: none"> Curricula and teaching technique improvement at Secondary Education (under the jurisdiction of Ministry of Education) Expansion of Students Aids programs

Area	Risks	Concurrent measures expected at Jordanian Side
	<ul style="list-style-type: none"> The increase of poor students who failed Secondary Examination and cannot afford private higher education, affects number of applicants to higher education 	
Quality Assurance	<ul style="list-style-type: none"> The constant insufficiency of research budget hinders institutions or researchers from making an effective use of introduced equipment, as well as the increase of researchers Insufficient skills at institutions in information management system and its operation hinder institutions from utilizing introduced IT infrastructure 	<ul style="list-style-type: none"> Financial resource allocation to scientific research projects Technical supports to faculties members on information management system and its operation

(3) Education Sector

Area	Risks	Concurrent measures expected at Jordanian Side
Pre-school	<ul style="list-style-type: none"> Low recognition about early education at parents affects enrolment to kindergarten The number of pre-school aged children rapidly increase and capacity of kindergarten becomes insufficient 	<ul style="list-style-type: none"> Awareness raising activities on pre-school to parents with small children Expansion of public kindergarten to respond the actual increase of pre-school aged children
Basic & Secondary education	<ul style="list-style-type: none"> The learning achievement stays low and this negates the value of education 	<ul style="list-style-type: none"> Renovation or improvement of curricula and teaching method in basic education
Special education	<ul style="list-style-type: none"> The insufficient development of special education programs hinder schools from providing appropriate special education programs 	<ul style="list-style-type: none"> Development of special education programs
Literacy education	<ul style="list-style-type: none"> Rapid increase of illiterate refugees, immigrants and basic education dropouts, has greater effect on literacy rate than the capacity of existing literacy classes 	<ul style="list-style-type: none"> Expansion of literacy education facilities

(4) Health Sector

Area	Risks	Concurrent measures expected at Jordanian Side
Primary health	<ul style="list-style-type: none"> Insufficient delivery of vaccines hinder Primary health centres from providing vaccination to infants. 	<ul style="list-style-type: none"> Vaccine delivery to Primary health centres in rural and poor areas
Hospital care	<ul style="list-style-type: none"> Life expectancy and aging rapidly develop more than foreseen; this affects beds per population 	<ul style="list-style-type: none"> Constant expansion of hospital beds to respond the actual increase of pre-school aged children
Accreditation of health institutions	<ul style="list-style-type: none"> Monitoring & supervision of MOH are not conducted enough to standardize quality of health services and administrative affairs at institution Insufficient skills at institutions in information management system and its operation hinder institutions from utilizing introduced IT infrastructure 	<ul style="list-style-type: none"> Steady implementation of monitoring & supervision of public health institutions are done by MOH Technical supports to medical and administrative staff at health institutions on information management system and its operation
Health professionals	<ul style="list-style-type: none"> Enrolment of students in medical or paramedical specialties affects development of professionals 	<ul style="list-style-type: none"> Expansion of enrolment capacity in medical or paramedical technical colleges

5.2. Assistance for QPR preparation

5.2.1. Methods to assist in QPR preparation

The JICA Study Team has been using four methods to assist EA in QPR preparation:

- Furnishing/updating the QPR form with information not needed to be changed and/or temporary fixed
- Presenting the “Required action of each section of QPR” sheet
- Explaining to EA about how to develop QPR and to refer the support material prepared by the JICA Study Team
- Adopting the PDCA cycle for gradually to prepare QPR independently.

(1) **Furnishing/Updating the QPR form with information not needed to be changed and/or temporary fixed**

Since the QPR should be in line with the format of PSR, the JICA Study Team utilize the PSR and furnished the QPR form based on the result of the Sub-project selection, baseline survey and other activities conducted during the Field Studies. The main parts furnished/updated are as follows:

Table 5-2 Main parts furnished/updated on QPR by the JICA Study Team (Correspondence relation with activities)

Parts furnished/updated on QPR	Information to furnish/update or Corresponding activities of JICA Study Team
1 Project Description (Relevance)	
1-2 Necessary and Priority of the Project Actual	Recognition of Issues in each Sub-sector
2 Project Implementation (Efficiency)	
2-1 Project Scope	Selection of Sub-project
2-2 Implementation Schedule	Selection of Sub-project
2-4 Organizations for Implementation	
2-4-1 Executing Agency Actual	Information collection about the current situation
2-4-2 Performance Information on the contractor(s)/supplier(s) Information on the consultant(s)	Selection of Sub-project, Site visits
3 Benefit Derived from the Project (Effectiveness)	
3-4 Qualitative and Quantitative Data of Monitoring Indicators Indicators, Values (original (2012), target (2014))	Information collection, Setting up Qualitative/Quantitative Indicators, Baseline Survey
3-5 Monitoring Plan for the indicators Original	Information collection, Provision of advices on QPR preparation

Source: prepared by JST

The QPR form furnished/updated by the JICA Study Team is attached as Annex-8.

(2) **Presenting the “Required action of each section of QPR” sheet**

The JICA Study Team prepared the following sheet for EA to outline what actions are required to prepare the QPR each quarter.

Table 5-3 Required action of each section for QPR

Items	Original	Actual
1. Project Description (Relevance)		
1-1. Project Objective	No need to change	No change except for any revisions
1-2. Necessity and Priority of the Project	No need to change	No change except for any revisions
1-3. Rational of the Project Design	No need to change	Fill in "No change" except for any revisions
2. Project Implementation (Efficiency)		
2-1. Project Scope		
Table 2-1-1a: Comparison of Original and Actual Location	No need to change	Fill in "No change" except for any revisions
Table 2-1-1a b: Comparison of Original and Actual Scope	No need to change	Fill in actual scope, if any revisions
2-1-2. Reason(s) for the modification if there have been any	-	No change except for any revisions
2-2. Implementation Schedule		
Table 2-2-1: Comparison of Original and Actual Schedule	No need to change	Fill in actual schedule and progress, e.g. "2012 – 2013, ** % for building construction ** for equipment procurement".
2-2-2. Reasons for any changes of the schedule, and their effects on the project.	-	Fill in actual reasons, e.g. "Actual schedules was found out in accordance with Sub-project progress".
2-3. Project Cost		
Table 2-3-1a: Comparison of Original and Actual Cost BY Item	No need to change	Fill in actual cost by item.
Table 2-3-1b: Comparison of Original and Actual Cost BY YEAR	No need to change	Fill in actual cost in 2012 on the line for 2012, actual cost in 2013 on the line for 2013, in order.
2-3-2. Reason(s) for the wide gap between the original and actual, if there have been any, the remedies you have taken, and their results.	-	Currently, fill in "No difference".
2-4. Organizations for Implementation		
2-4-1. Executing Agency	No need to change	Currently, a draft is filled in and no need to change except for any differences.
2-4-2. Contractor(s)/Supplier(s), and Consultant(s) and Their Performance		
2-4-2-1. Procurement and Consultant		
Table 2-4-2: Procurement of Contractor(s)/Supplier(s) and Consultant(s)	No need to change	Fill in selection method, e.g. "LCB", "Direct purchase".
Table 2-4-2-2: Performance		
Information on the Contractor(s)/ Supplier(s):	-	Add the name of Contractor(s) and Supplier(s) with their Sub-project no.
Evaluation	-	Fill in evaluation result of their performance.
Information on the Consultant(s)	-	Add the name of Consultant(s) with their Sub-project no.
Evaluation	-	Fill in evaluation result of their performance.
2-5. Precautions (Measures To Be	No need	Fill in actual issues and

Items	Original	Actual
Adopted/Points Which Require Special Attention)	to change	countermeasure(s), if the situation is changed. If no change, fill in "No change" or "N/A" or other appropriate words depend on the items.
2-6. Photographs of Output of the project	-	Attach photos to the QPR.
3. Benefit Derived from the Project (Effectiveness)		
3-1. Operational and physical condition of each facility developed/supplied by the project		
▫ Facilities	-	N/A
▫ Description of condition	-	N/A
▫ Problems, its Background and Remedial Action Plan	-	N/A
3-2. Precautions (Measures To Be Adopted/Points Which Require Special Attention)	No need to change	N/A
3-3. Environmental and Social Impacts	-	Leave the area blank. (It will be filled in at the Project completion.)
3-4. Qualitative and Quantitative Data of Monitoring Indicators	No need to change	Fill in updated data on the line of "Present". No need to change on the line of "Target".
3-5. Monitoring Plan for the indicators	No need to change	Fill in "No change" except for any revisions
3-6. Achievement of the Project Objective	-	Filled in at PCR stage
5. Operation and Maintenance (O & M) (Sustainability)		
4-1. O & M Management	No need to change	Filled in at PCR stage
4-2. O & M Cost and Budget	-	Filled in at PCR stage
5. Evaluation		
5-1. JICA and Borrower/Executing agency Performance	-	Filled in at PCR stage
5-2. Overall evaluation	-	Filled in at PCR stage
5-3. Lessons Learnt and Recommendations	-	Filled in at PCR stage

Source: prepared by JST

(3) Explaining to EA how to develop QPR and to refer the support material prepared by the JICA Study Team

The JICA Study Team used the furnished/updated QPR form and the "Required action of each section of QPR" sheet showing how to develop QPR to person in charge of its preparation in EA through organizing the data and information collected from IAs for its explanations. The main points explained by the JICA Study Team are as follows:

1) Structure and contents

- QPRs need to be prepared based on PSR which consists of five sections:
 1. Project description (relevance)
 2. Project implementation (efficiency)
 3. Benefit derived from the Project (effectiveness)
 4. Operation and Maintenance (O&M) (Sustainability)
 5. Evaluation

- QPRs and Project Completion Report (PCR), which follow the same form, require monitoring the Project based on operational and effect indicators set out in the form. JICA will conduct ex-post evaluation two years after the completion of the Project utilizing QPRs and PCR.

2) Parts to be updated by MOPIC and parts that cannot be changed

In principle, the “Original” parts in PSR should not be changed. However sections 2.1, 2.2, 3.4 and 3.5, the “Original” parts in the PSR were updated by the Study Team in order to make it more suitable and effective for project management, monitoring and evaluation, and this was agreed to by JICA Jordan office.

Required action to be taken for each section of QPR is shown in the “Required action of each section of QPR”.

3) Methods to fill in the form

Methods to fill in the form were presented to EA through the section 3-5 “Monitoring Plan for the indicators” of QPR. The main points discussed were as follows:

- Department / Personnel in charge of Monitoring of Indicators
- Methodology (Sector based Monitoring at IA, Report from IAs to EA, Overall Monitoring at EA)
- Schedule
- Report Submission to JICA (QPR, PCR)

4) 1st quarter for the Project (1st submission to JICA)

The monitoring of the Project started at the conclusion of L/A between JICA and the government of Jordan on 14th August 2012. Thus, the 1st quarter for the Project should be from 14th August to the end of December 2012.

At the explanation meetings, some questions and anxieties were raised by EA: for example, they were given so many tasks beyond their imagination, although they are very important and valuable information.

Currently, it's in the 1st cycle of the PDCA described below. As need arises, it is expected to consider more suitable QPR preparation procedure.

(4) Adopting the PDCA cycle for gradual preparation of QPR independently

In order to guide EA, which constantly has many tasks, to become gradually able to prepare QPR without assistance from Japanese side and without being time-consuming to the extent possible, the JICA Study Team planned a gradual implementation schedule based on the PDCA cycle as shown below. It is currently being carried out.

Table 5-4 The 1st PDCA cycle's expected deadlines and actions

	Expected deadlines	Persons to take action	Actions
1. P	by the end of the 1st Field Study	JST	To create an environment for preparation of QPR – preparation of guiding materials, etc.
2. D	by the middle of January	EA	To prepare QPR for December 2012
3. C	following “D”	JICA/JST	To check the QPR for December 2012
4. A	by the end of the 2nd Field Study	JST	To remark on points to be improved and modify the QPR preparation procedure as needed

Source: prepared by JST

5.2.2. Result of assistance for QPR preparation

In accordance with the schedule shown in the Table 5.2-3, the JICA Study Team developed guidance material for EA to prepare QPR, and provided explanation using the guidance materials.

The QPR for December 2012 has been finalized by EA with the assistance of the JICA Study Team during the 2nd Field Study and submitted to JICA-Jordan Office. However, it is required to continuously assist EA for the preparation of coming QPRs until EA and IAs are able to prepare QPR by them.

5.3. Inspection of Sub-projects sites

5.3.1. Current situations of buildings/equipment

In order to confirm current operational situation of equipment procured and paid in 2012 and to grasp the operation and maintenance situation in the expected target buildings, equipment and furniture, the JICA Study Team conducted some site visits for expected Sub-projects sites as follows:

- Building construction sites and/or equipment, furniture locations to be paid or already were paid in 2012.
- Institutions supposed to be beneficiaries of the Project through Sub-project especially for equipment/furniture provisions all over the country.

The situations for equipment/furniture and buildings are shown in the following tables.

Table 5-5 Current operational situation of equipment/furniture found though site visits

No.	Sub-project title	Equipment	Current situation
607	Developing economics higher education (MOHESR)	Server for MOHESR (Fujitsu SHIEMENS)	It is installed in server room in National Information Technology Centre, which Temperature and humidity are fully controlled.
HES	Supporting Jordanian Public University (MOHESR)	Equipment and furniture for the library in Jordan University of Science & Technology	Reading tables and desks, book shelves for 400,000 books, around 150 sets of PCs for library research, 3 sets of self-check systems, 4 sets of TV monitors, etc. were installed and operated.
622	Development and Applying Transportation and Nursing System (MOH)	Bus for nurses' transportation	A bus (Mitsubishi Fuso) was distributed by MOH to Al-Basheer Hospital in May 2012. The bus has been used in three shifts for about 700 nurses' transportation.
640	Medical Equipments and Spare Parts Health Centres (MOH)	Digital X-ray (Shimadzu)	According to the number of patients per day: around 1,000 for 2 units of digital X-ray machines; it is fully operated.
658	Expanding Al Karak Hospital (MOH)	Medical equipment (X-ray, surgery, operation, dentist, etc.), Medical furniture (stretcher, etc.)	Some of equipment/furniture planned has been procured and delivered to the site in 2012, and piled in the existing building due to delay in construction work.

No.	Sub-project title	Equipment	Current situation
723	Vocational Training (VTC/MOL)	Inverter for welding in Special Training Institute for Metal Industrial in Sehab	The institute was established in 1997. The buildings were financed by World Bank and JICA supported to procure equipment through the technical cooperation. JICA also technically support the institute through JOCV. The capacity of trainees is 80; 60 for diploma and 20 for craftsman. There are three diploma courses (with capacity of 20 each). Vocational training equipment will be financed by the Project. (SOE for inverters for welding has been prepared.)
		Oven, cooking duct, cooking shelves (Marka Female Institution)	This institution was established in 1983. As the food production course has been operated since April 2012, some equipment was newly procured accordingly.
		Grinding machine (Testing and Training Institute)	This institute was established in 1992 with courses for electricity, automobile, IT, tourism, beauty, and craft so on. Grinding machine was procured in 2013. On the other hand, building repairmen work has been supported by USAID.
586	Kindergarten Education Program Administration Project (MOE)	Desks, chairs and other furniture for kindergarten (Al-Khashafieh school)	As establishment of new kindergarten with one classroom as expansion of the primary school in 2013 is planned, furniture for kindergarten pupils will be procured accordingly. (as of 19 th Feb, 2013) >>> It was found that these payments would be financed by GCC. (as of 28 th Feb. 2013)
		Desks, chairs and other furniture for kindergarten (Hafsa Bint Omar Secondary school)	To update the furniture for kindergarten established in 2011 as expansion of the secondary school, new furniture was procured and delivered to the kindergarten in June 2012. Before updating, the kindergarten borrowed them from other kindergarten. (as of 19 th Feb. 2013) >>> It was found that these payments would be financed by GCC. (as of 28 th Feb. 2013)
597	Secondary Education Program Administration Project (MOE)	Students' chairs (Al-Khansa'a Secondary school)	There are about 1,200 students studying in the school. The educational furniture procurement was delivered to the school and paid in 2012. (as of 19 th Feb. 2013) >>> It was found that these payments would be financed by GCC. (as of 28 th Feb. 2013)

Source: prepared by JST

Table 5-6 Current situation of building construction found through site visits

No.	Sub-project title	Building	Current situation
658	Expanding Al Karak Hospital (MOH)	Al-Karak Hospital (Expansion: 12,000m2, 3 floors, 120 beds, Renovation: after expansion work completed)	This component consists of expansion work and renovation work. The expansion work started in 2008. Original completion date in 2011 was changed to the date in June 2013. There are operation theatre (including ICU and CCU), patients' rooms, examination zone and administration building in expanded area. Total number of beds will become 250 after 130 beds additionally procured as a part of expansion work. Though the hospital has been supported by USAID through building expansion for emergent unit, their construction work is clearly divided from the parts financed by the JICA Project.
661	Establishment of Al-Salt new Hospital (MOH)	Hospital in Salt (4 blocks, 10-story and 350 beds)	The contract period is up to Dec. 2013 which is supposed to be extended 88 days due to rainy season and 50 days due to winter season. Expected total value until the end of 2012 is JD 13,818,000 and that which covers until the end of construction period is JD 39,000,000.
HES	Supporting Jordanian Public University (MOHESR)	Complex hall for classrooms and auditorium in Jordan University of Science & Technology in Irbid	Finishing works for complex hall building is under construction. Its total construction amount is JD 8,000,000 and JD 2,000,000 out of total has not been covered yet. In addition to the Complex hall, Administration building has been designed but construction has stopped due to lack of finance; this is required to be financed by the Project.
		Aqaba campus, Balqa Applied University	New campus will be developed in 3 stages. Currently, they are at the finalization of the Stage-1 which consists of three buildings construction works: Hotel College, Speciality centre and Administration building, and will be finished in mid-March 2013. Design works for the Stage-2 was prepared in 2007. The Stage-2 has not started yet due to the lack of allocated budget. The Stage-2 consists of four building construction works: Admin & student affairs buildings, Library, Teaching complex & Maritime College, and equipment and furniture procurement. The project cost for the Stage-2 is estimated to total JD 8 million.
602	Establishing school buildings for (Decent housing for decent life) project (MOE)	School (complex of primary and secondary school) 3-story building. Total floor area : 3,300 m2	Dahyat Princess Iman Housing School in Sahab The physical progress is 89%. Construction amount is JD 963,047.700 Construction was started 5th Feb. 2012 and the construction duration was originally 180 days. Due to site and weather conditions, the completion date of construction was extended.

No.	Sub-project title	Building	Current situation
			Custodian Housing School in Zarqa The construction was completed and building was already handed over 45 days before the Study Team visit.
597	Secondary Education Program Administration Project (MOE)	Maintenance works (Al-Khansa'a Secondary school)	There is about 1,200 students studying in the school. Maintenance works for laboratory (tiling and painting) and toilets (replacement of old toilet bowl and floor/wall tiles) were conducted in 2012. (as of 19th Feb. 2013) >>> It was found that these payments would be financed by GCC. (as of 28 th Feb. 2013)

Source: prepared by JST

Table 5-7 Current situations of existing institutions expecting beneficiaries found through site visits

No.	Sub-project's title	Institutions	Current situation
640	Medical Equipment and Spare Parts Health Centres (MOH)	Al-Salt hospital in Salt	It was established in 1961. There is CT-scan machine financed by Japanese ODA loan transferred from Al-Basheer hospital in Amman. 2 sets of X-ray machines have been used in the hospital more than 20 years from the year of production.
680	Handicapped Affairs Program Administration	Accommodation Centre in Jerash	There are 207 disable persons as beneficiaries and 176 persons as workers in this centre established in 1990. The institute is functioning well and financially sustainable. However, there is no eligible expenditure in 2012; thus, all expected expenditure is planned to be spent in 2013.
722	Transferring Investment to Remote Areas (MOL)	Al-Areen Factory	This factory specializes in underwear production. There are 470 employees. 98% of them are female and most of them live in this region. It is targeted to employ 500 employees in the factory. The products manufactured in the factory are bought and sold in the market. Through a sequence of this circulation, the factory can provide job opportunities and salaries to employees as well as skills. MOL provides the facilities and the minimum salary to begin the factory's operation. There are 6 factories established, another 3 need to be established as soon as possible, and another 4 in the future.
723	Vocation Training (VTC/MOL)	Vocational Training Institute Madaba Females	It was established in 2000. Currently, it provides five training courses: Secretary, Data processing, Beauty salon, Sewing and Hand craft, to about 150 to 200 trainees per year. Each course has been composed practically using training/simulation equipment and consumables.
		Madaba Hospitality and Tourism Training Institute	It was established in 2004. Currently, it provides two levels of courses: first class and advanced class, for about 130 to 140 trainees.

Source: prepared by JST

5.3.2. Current management/tracking system for Equipment in IAs

(1) General Situation

It was confirmed that all the governmental institutions were requested to use three forms to manage procured goods: incoming sheet, outgoing sheet and registration book.

When goods are newly purchased, the transaction is recorded on the incoming sheet. When goods purchased and recorded on the incoming sheet, goods are distributed and the transactions including the distribution place are recorded on the outgoing sheet. The registration book is used to keep all quantitative information by item together with the incoming sheet and the outgoing sheet.

Regarding the management/tracking system after distribution of goods, there is no systematic monitoring method to understand goods' current conditions, locations, users, etc.

(2) Computerization of the current control method

For efficiency and effectiveness, the current paper-based method mentioned above (1) has been computerized and it is under the trial stage operated by several governmental organizations as pilots.

The computerized inventory system called "Governmental Inventory Management & Control System (GIMCS)", categorizes items into two categories: local and imported. Coding system for local items was developed by Army and those which for imported items follow the system developed in USA.

The coding system deals with the following information about each item: main category, sub-category, classification, responsible department, type of item (consumables, assets, under supervision), material code, life span, hazard description, and so on.

Currently, almost 20,000 items are registered in the system as a pilot project for all governmental organizations which are allowed to access the system.

However, the system is trial stage and has not been activated yet.

(3) Biomedical Equipment

Medical equipment for 31 hospitals and 700 health clinics all over the country has been managed by the Directorate of Biomedical Engineering (DBE) of MOH. DBE has 122 biomedical engineers and 204 staff to manage, control, maintain and repair around 42,000 medical equipment.

In order to fulfil these tasks, DBE has started computerizing using the medical equipment management system, "Management of Medical Equipment", and Oracle Application server Forms Services, since around 2005. The management system consists of inventory control, maintenance management, spare parts control, etc. and provides individual barcode to each piece of medical equipment which expresses inventory number, name and location of equipment. The medical engineers and staff working in DBE are allowed to access the management system in accordance with their duties.

In addition to this computerized system, DBE also uses the conventional paper-based system because auditing is conducted by paper-based.

5.3.3. Recommendation to track goods for monitoring and evaluation

It was found that there were some difficulties for tracking installed equipment/furniture financed under the Japan's ODA loan projects: for example, when the ex-post evaluation

mission needed to inspect the current conditions of such equipment/furniture, they could not find equipment/furniture at the location first installed, because it had been handed over to another location.

In order to resolve such issues for tracking equipment/furniture procured under the Japan's ODA project, the JICA Study Team proposed the equipment management/tracking method as below based on the current situation in IAs. The methods were explained to EA and IAs, and it was decided that the method would be adopted for the Loan Project. To get the methods across, the seminar was conducted during the 2nd Field Study to the person belonging to Procurement and Supply Department of each IA in the presence of EA.

Equipment management/tracking method for the Loan Project

It mainly consists of the following two items:

(1) To adopt "Inventory List"

In order to manage and track the equipment from the viewpoints of traceability, JICA Study Team developed the sheet called "Inventory List" shown in the Table 5-8 based on the current forms used in IAs. The main function of "Inventory List" is to keep recording locations of equipment financed by the Loan Project with less work.

(2) To affix the ODA sticker on equipment

In order to make awareness of equipment increased, JICA Study Team proposed to affix the ODA sticker on equipment that it has been supported and financed by the Loan Project. The equipment required to attach the ODA sticker to will be listed based on "Inventory List".

Table 5-8 Inventory List

Human Resources Development and Social Infrastructure Improvement Project (L/A No. JO-P12) Inventory List for Purchased Equipment under Japanese ODA Loan												
Sub-Project Number: 723			Sub-Project Name: Vocational Training									
IN								OUT				
Serial No.	Description	Unit	Quantity	Unit Price	Amount	Date of Acceptance	Incoming Sheet No.	Request No.	Date of Supply	Location	Quantity	Outgoing Sheet No.
1	Welding Machine TIG/DC TELWIN brand	set	8	1,368.000	10,944.000	18-Nov-12	646479		4-Dec-12 17-Dec-12	Yajouz Institute Special Institute for Metal Industry	2 6	210323 210366

Source: prepared by JST

6. CONCLUSION AND RECOMMENDATIONS

6. Conclusion and Recommendations

6.1. Consensus formation on Sub-projects shortlist selection

Sub-projects selection was completed and its shortlist consisting of 55 Sub-projects was agreed with EA on 26th November 2012; the Sub-project shortlist was agreed on by JICA-Jordan Office with the official letter dated 17th December 2012 as a reply to the letter issued by EA dated 9th December 2012 to gain JICA's concurrence on the Sub-project shortlist following its finalization. The Sub-project shortlist is attached as Annex-4.

6.2. Measures for smooth Disbursement Request

With reference to the request letter issued by EA, the Loan Agreement was amended and the initial disbursement for Special Account shall be in an amount not exceeding ELEVEN BILLION Japanese Yen (JPY11,000,000,000). This amendment shall become effective as of 17th December 2012. In accordance with the increased amount of initial disbursement, it is more simplified for the Jordanian side to prepare SOE, Request for Replenishment and proceed with disbursement smoothly.

In consideration of this situation, the JICA Study Team recommends the following points for smooth disbursement request.

- To prioritize Sub-projects listed on the shortlist for the budget allocation, especially on the eligible pay item of capital components.
- To promote steady and smooth budget implementation.
- To prepare SOE for the Sub-project whose payments are not divided into several payment terms under one invoice.

In addition to the above, the timing of Government budget allocation to IAs is vital, because IAs do not have enough budget to pay off outstanding payments and therefore contractors are also hesitant to put enough effort to implement their construction activities, thus delays the construction schedule and result in delayed disbursement. As for equipment, without confirmation of budget could be used, IAs cannot tender the package.

Since JICA has already disbursed necessary amount (initial disbursement) for the Jordanian side to spend for their Sub-projects, the Jordanian Government required having a flexible and exceptional budget allocation to concerned ministries under the Project.

6.3. Measures for Improvement in Outputs

6.3.1. Utilization of Project sheets for performance and progress monitoring of each Sub-project

The JICA Study Team prepared the Project sheet to manage each Sub-project. The Project sheet form contains general, financial, performance monitoring information and it will be updated till the end of the Project. The Project sheet is shown in Annex-16.

It is expected for EA and IAs to utilize the Project sheets to monitor each Sub-project's performance and progress so that the Project sheets will be utilized for the preparation of QPRs which will lead to improve overall outputs of the Project.

However, Performance Measurement Indicators shown in Project Sheet are obtained from the 2013 Budget Law and required to revise them based on the 2015 Budget Law in the future.

6.3.2. Utilization of the guidelines for QPR preparation

The JICA Study Team provided the table as guidelines showing required actions for EA to prepare QPR by each section. It is expected for the guidelines to make QPR preparation easy for EA. The table mentioned above is shown in Table 5-3 in this report. .

It is also important for QPR to not just report to JICA, but also uses it as a tool for adjustment and improvement of project implementation and performance.

6.4. Recommendation in Implementation Issues and further Assistance by Japanese ODA

6.4.1. Capacity Building for staff of EA and IAs

In order to have smooth monitoring of sub-project and preparation of the SOE, QPR and PCR, capacity building of staff from EA and IAs is required, especially in case of personnel replacement. This capacity building could be conducted either through JICA-Jordan Office or experienced consultant.

6.4.2. Acceleration of Disbursement

In order to secure enough disbursement amounts for the Project, the JICA Study Team recommends to prioritise on the eligible pay items within the Sub-projects since the overall budget of selected Sub-projects exceeds the ceiling amount of the loan.

However, through the analysis of 2013 Budget Law and estimation by the JICA Study Team, the eligible payment amount for 55 sub-project is JD 107.87 million, which is JD 3.3 million less than loan amount of JD 111.22 million. On the other hand, the SOE under 2012 is assumed as JD 18.74 million, which is JD 12.43 million less than the estimation.

The JICA Study Team propose that JICA request MOPIC to consider the following alternative in order to cover the shortage of SOE as well as eligible payment.

1. To accelerate spending the eligible pay items of “Supporting Jordanian Public University” so that the amount of SOE under 2013 and 2014 will not be less than JD 40 million in total.
2. To add eligible Sub-projects under the year 2013 Budget Law as early as possible in order to have enough time for budget allocation and preparation of SOE accordingly.

In case of delay in disbursement and EA could not collect and submit required amount of SOEs within the loan period, JICA will request the Jordanian Government to refund the remaining amount of the loan to JICA.

6.4.3. ODA logo and Flag of the Rising sun for equipment/furniture and building

In order to indicate the performance and support under the Project, it was proposed by the JICA Study Team to have a plaque with Japan ODA logo and/or flag of the Rising Sun to be placed on facilities mainly financed under the Project through Sub-projects.

Criteria of selecting Sub-projects/buildings to be installed plaques

1. Yen-loan cover ratio: more than 50% (cover ratio of total cost)
2. Construction quality: above a certain level

*Establishment and confirmation method of quality level request consideration.

In addition to recommendation mentioned above, as one of methods of tracking equipment, it was recommended by the JICA Study Team recommends affixing a seal with ODA logo and/or Flag of the Rising sun on the equipment/furniture financed by the Project. This will make possible to trace installed equipment more efficiently.

This recommendation was agreed by JICA and the Jordanian side. The cost for production and installation of plaques will be borne by JICA-Jordanian Office and ODA stickers will be provided by the Japanese Embassy through JICA-Jordanian Office. The sample design of plaque is as shown in ANNEX-10. The draft idea of selected buildings to be installed a plaque is shown in ANNEX –11.

6.5. Monitoring of Project Performance

After the selection and determination of Sub-project components with eligible pay items by IAs, it is important to monitor their implementation progress and performance of operations and maintenance by EA.

In order to monitor and manage the project performance, and report to JICA, QPR including Project Sheet proposed by the JICA Study Team is a best tool for the Jordanian side. Therefore, it is recommended to monitor and manage some technical aspects as follows:

- Progress monitoring for Sub-project implementation (contract, construction, procurement)
- Monitoring of operational status of completed facilities and installed equipment and furniture
- Periodical monitoring of degree of attainment of “Performance Measurement Indicators for Program” quoted from budget-law published by Jordanian government from the viewpoint of performance management
- Taking an appropriate measure such as investigation of the cause, in case of stagnant performance in each Sub-project’s implementation progress
- Continuous preparation of SOE by IAs
- Continuous submission of RFR by EA
- Monitoring of Sub-project budget and disbursement situation by each IA
- Monitoring of overall project budget and disbursement situation by EA

ANNEXES

ANNEXES

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Member List of the JICA Study Team

- | | | |
|----|---------------------|---|
| 1. | Mr. FUKUOKA Yuuichi | Team Leader/
Performance Management – 1 |
| 2. | Mr. WONG Kuok Hung | Performance Management – 2 |
| 3. | Ms. SAWASHITA Rie | Assisting Team Leader/
Accounting Management – 1 |
| 4. | Ms. KOJIMA Kyoko | Accounting Management – 2 |

Special Assistance for Project Implementation of
Human Resource Development and Social Infrastructure Improvement Project
(L/A JO-P12 dated 14 August 2012)

Record of Meetings

1st Field Study (12th Oct.- 8th Dec. 2012)

Date/Venue	Counterpart	Meeting Agenda
AMMAN: First Week (14 – 20 October)		
14 Oct 11:00～ JICA Jordan Office	01: JICA Jordan Office	Background of the Study and notable issues highlighted by JICA. Explanation of ICR by the Study Team. Comments to ICR by JICA.
16 Oct 09:00～ MOPIC	02: Ministry of Planning and International Cooperation	Introduction of the Study Team and member and person in-charge of MOPIC. Explanation of ICR. Comments by MOPIC.
17 Oct	09:10～ MOPIC	03: Ministry of Education Explanation of ICR Sub-project confirmation and selection.
	11:00～ MOPIC	04: Ministry of Higher Education & Scientific Research Explanation of ICR Sub-project confirmation and selection.
	11:35～ MOPIC	05: Ministry of Health Explanation of ICR Sub-project confirmation and selection.
	14:10～ MOPIC	06: Ma'an Development Area (Sub-project under the Ministry of Finance) Explanation of ICR Sub-project confirmation and selection
	14:50～ MOPIC	07: Greater Amman Municipality (Sub-project under the Ministry of Finance) Explanation of ICR Sub-project confirmation and selection.
	15:15～ MOPIC	08: HCAPO (handicap assistance organization) (Sub-project under the Ministry of Finance) Explanation of ICR Sub-project confirmation and selection.
	15:45～ MOPIC	09: Ministry of Finance Explanation of ICR Sub-project confirmation and selection.
18 Oct	9:00～ MOL	10: Ministry of Labour Explanation of ICR Sub-project confirmation and selection.
	12:15～ MOH	11: Ministry of Health Detailed discussion on Sub-projects Explanation and practice of filling in SOE form,
	15:25～ JICA Jordan Office	12: JICA Jordan Office Reporting of discussion result with the Jordanian sides. Highlighted issues and concerned difficulties. Planning activities for next week.
Date/Venue	Counterpart	Meeting Agenda
AMMAN: Second Week (21 – 27 October)		
21 Oct	10:00～ JST Office	01: JICA Jordan Office Sub-projects selection criteria for second screening and some issues Comments by JICA.
	11:00～ MOPIC	02: Ministry of Planning and International Cooperation and JICA Jordan Office Sub-projects selection criteria for second screening and some issues Comments by MOPIC.
22 Oct	10:00～ VTC	03: Vocational Training Corporation Explanation of ICR Detailed discussion on Sub-projects and their components.
23 Oct	09:00～ MOH	04: Ministry of Health Detailed discussion on Sub-projects and their components, preparation of SOE and evidence documents.
	11:00～ MOE	05: Ministry of Education Detailed discussion on Sub-projects and their components, preparation of SOE and evidence documents
	13:35～ MOHE	06: Ministry of Higher Education & Scientific Research Detailed discussion on Sub-projects and their components, preparation of SOE and evidence documents.

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24 Oct	08:30～ MOPIC	07: Ministry of Planning and International Cooperation	Detailed discussion on performance indicators and their availability. Structure of the national development plan including National Agenda and EDP.
	11:00～ MOPIC	08: Ministry of Planning and International Cooperation	Confirmation of Sub-projects selection and the estimated amount of necessary budget based on the result of second screening.
	16:00～ JICA-Jordan Office	09: JICA Jordan Office	Report on discussion results with IAs and EA. Discussion on issues to be solved and planning activities for coming weeks.
Date/Venue		Counterpart	Meeting Agenda
AMMAN: Third Week (28 October – 3 November)			
30 Oct	09:30～ JST Office	01: JICA Jordan Office	Discussion on highlighted issues (increasing initial disbursement, next schedule, etc.).
31 Oct	10:00～ MPWH	02: Government Tenders Department/Ministry of Public Works & Housing	Information collection regarding Jordanian government tendering procedure.
	10:00～ VTC	03: Vocational Training Corporation	Information collection regarding monitoring, indicators and MIS system for performance management.
	12:00～ MOHE	04: Ministry of Higher Education & Scientific Research	Information collection regarding monitoring, indicators and MIS system for performance management.
1 Nov	10:00～ MOE	05: Ministry of Education/ Engineering Affairs	Information collection regarding building projects' activity demarcation, document storage, contract style, payment procedure, etc. of MOE.
	10:00～ MOE	06: Ministry of Education/ EMIS, Monitoring and Evaluation	Information collection regarding monitoring, indicators and MIS system for performance management.
Date/Venue		Counterpart	Meeting Agenda
AMMAN/JAPAN: Forth Week (4 – 10 November)			
4 Nov	10:00～ JST Office	01: JICA Jordan Office	Discussion on highlighted issues (acceleration of disbursement, medicine provision, etc.).
	10:30～ MOPIC	02: Ministry of Planning and International Cooperation and JICA Jordan Office	Discussion on highlighted issues (Result of sub-projects selection and next action to be taken).
	13:00～ MOPIC	03: Ministry of Planning and International Cooperation (IT consultant)	Information collection regarding monitoring, indicators and MIS system for performance management.
5 Nov	12:40～ GJU	04: German Jordanian University	New campus's site visit
	13:30～ MOPIC	05: General Budget Department, MOF, MOPIC and JICA Jordan	Outline of the Project and acceleration of disbursement.
6 Nov	10:00～ MOHE	06: Ministry of Higher Education & Scientific Research	Clarification of Project's components and information prepared by MOHE and explanation how to fill in SOE.
	13:00～ MOH	07: Ministry of Health	Information collection regarding monitoring indicators for performance management.
	14:00～ (Japan time) JICA-HQ	08: JICA-HQ	Discussion on highlighted issues (Result of Sub-projects selection, definition of poverty area, medicine provision, Syrian refugee and Initial disbursement, etc.).
7 Nov	10:00～ MOE	09: Ministry of Education/ Sub-project's Project Officer	Clarification of Project's components and information prepared by MOE and explanation how to fill in SOE. Collect information regarding tender procedures for equipment and furniture under MOE.
8 Nov	9:00～ Kempinski Hotel	10: JICA-HQ, JICA-Jordan Office, MOPIC, IAs, GBD and Audit Bureau (see Annex 3-2)	Disbursement seminar conducted by JICA-HQ and exercise on filling in SOE explained by JST.

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Date/Venue		Counterpart	Meeting Agenda
AMMAN/JAPAN: Fifth Week (11 – 17 November)			
12 Nov	13:30～ MOF	01: German Jordanian University, Ministry of Finance	Clarification of German Jordanian University project components.
	14:40～ MOF	02: Ministry of Finance	Clarification of project components and confirmation of accounting filing situation.
13 Nov	10:00～ AB	03: Audit Bureau	Information collection regarding auditing system in Jordan and discussion on requirements and methods of auditing the Project
	12:20～ GSD/MOF	04: General Supplies Department/Ministry of Finance	Information collection regarding equipment/furniture procurement and tendering procedure in Jordan
14 Nov	10:00～ MOH	05: Ministry of Health	Clarification of project components and information prepared by MOE and explanation how to fill in SOE.
15 Nov	14:00～ JICA-Tokyo HQ	06: JICA-Tokyo Headquarters	Discussion on highlighted issues. (poverty area, German Jordanian University Project, etc.)
Date/Venue		Counterpart	Meeting Agenda
AMMAN: Sixth Week (18 – 24 November)			
18 Nov	09:00～ MOHE	01: Ministry of Higher Education & Scientific Research	Confirmation of project management outline, effectiveness indicators for the Project.
	11:00～ VTC	02: Vocational Training Corporation	Clarification of Sub-project's components.
	13:20～ New building construction site	03: Ministry of Health	Site visit of Sub-project No. 643 to grasp current situation of a building construction.
19 Nov	10:00～ MOH	04: Ministry of Health	Information collection regarding performance indicators.
	10:30～ Al-Basheel Hospital in Amman	05: Ministry of Health	Site visit of Sub-project No. 640 to grasp current operational situation of procured equipment.
	12:00～ MOHE	06: Ministry of Higher Education & Scientific Research	Confirmation of current progress of SOE preparation.
	13:00～ MOE	07: Ministry of Education	Information collection regarding performance indicators.
	13:30～ NITC	08: National Information Technology Centre	Site visit of existence of equipment (server) procured and paid in 2012 under Sub-project No. 606.
20 Nov	09:30～ New hospital construction site in Salt	09: Ministry of Health	Site visit of Sub-project No. 661 to grasp current situation of a building construction.
	13:00～ Existing hospital in Salt	10: Ministry of Health	Site visit of existing hospital.
21 Nov	10:00～ MOL	11: Ministry of Labour	Clarification of Sub-project's components.
	13:30～ Vocational Training Institute Madaba Females	12: Vocational Training Corporation	Site visit to grasp current situation of vocational training for females in Jordan.
	14:00～ Madaba Hospitality and Tourism Training Institute	13: Vocational Training Corporation	Site visit to grasp current situation of vocational training in Jordan.
22 Nov	9:50～ JUST	14: Jordan University of Science and Technology	Site visit to grasp current situation of campus development supported by MOHESR: building construction and equipment/furniture procurement.

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15:00～ JICA-Jordan Office	15: JICA-Jordan Office	Discussion on highlighted issues (Sub-projects shortlist, addition of sub-projects, methods of tracing equipment financed under this Project, next week meeting with MOPIC, etc.).
Date/Venue	Counterpart	Meeting Agenda
AMMAN: Seventh Week (25 November – 1 December)		
25 Nov 12:00～ VTC	01: Vocational Training Corporation	Discussion about monitoring indicators and their values.
26 Nov 09:00～ MOPIC	02: Ministry of Planning and International Cooperation and JICA Jordan Office	Discussion about Sub-project shortlist in order to form consensus among MOPIC, JICA and the Study Team.
	03: Ministry of Planning and International Cooperation	Explanation for how to develop the Quarterly Progress Report (QPR) and confirmation of duplications of donors which are going to support selected Sub-projects.
27 Nov 10:00～ MOH	04: Ministry of Health	Discussion about monitoring indicators and their values.
	11:00～ MOE	05: Ministry of Education Confirmation of current progress of SOE preparation.
28 Nov 09:00～ Sub-Projects' site	06: Sahab Education Directorate and Zarqa Education Directorate under Ministry of Education	Site visit of Sub-project No. 602 to grasp current situation of a building construction.
	11:00～ MOE	07: Ministry of Education Discussion about monitoring indicators and their values.
29 Nov 10:00～ MOL	08: Ministry of Labour	Discussion about monitoring indicators and their values.
Date/Venue	Counterpart	Meeting Agenda
AMMAN: Eighth Week (2 – 10 December)		
2 Dec 11:00～ WAEDAT	01: Women Access to Entrepreneurship Development and Training Society	Contractual negotiation about sub-contracted local consulting services, contract signing and guidance.
3 Dec 10:00～ MOHESR	02: Ministry of Higher Education & Scientific Research	Discussion about monitoring indicators and their values.
5 Dec 09:20～ MOH	03: Ministry of Health	Introduction of WAEDAT to MOH and explanation of its task.
	11:00～ MOHESR	04: Ministry of Higher Education & Scientific Research Introduction of WAEDAT to MOHESR and explanation of its task.
6 Dec 09:00～ MOPIC	05: Ministry of Planning and International Cooperation	Some clarifications of current and future activities to conclude the First Study
	09:30～ VTC	06: Vocational Training Corporation Introduction of WAEDAT to VTC and explanation of its task.
	13:30～ JICA-JO	07: JICA Jordan Office Wrap-up meeting for the 1 st field study (discussion about highlighted issues – SOE preparation progress, QPR preparation assistance, etc.).

2nd Field Study (26th Jan. – 10th Mar. 2013)

Date/Venue		Counterpart	Meeting Agenda
AMMAN: First Week (26th Jan. – 2nd Feb. 2013)			
28 Jan.	11:30 ~ JST Office	01: JICA Jordan Office	Confirmation of task and activities for the Study Team during the 2 nd Field Study.
	12:30 ~ MOPIC	02: Ministry of Planning and International Cooperation, JICA Jordan Office	Confirmation of critical issues and activities for the Study Team during the 2 nd Field Study.
29 Jan.	10:00 ~ MOHESR	03: Ministry of Higher Education & Scientific Research	Confirmation of SOE preparation progress and provision of advices to correct it.
	13:00 ~ HCD	04: Higher Council for Affairs of Persons with Disabilities	Clarification of Sub-project's content.
30 Jan.	10:00 ~ MOH	05: Ministry of Health	Confirmation of SOE preparation progress and provision of advices to correct it.
	13:00 ~ MOSD	06: Ministry of Social Development	Clarification of Sub-project's content.
31 Jan.	10:30 ~ MOPIC	07: Ministry of Planning and International Cooperation	Explanation of how to develop and prepare the QPR to the person in charge of MOPIC.
Date/Venue		Counterpart	Meeting Agenda
AMMAN: Second Week (3rd – 9th Feb. 2013)			
3 Feb.	9:40 ~ MOL	01: Ministry of Labour	Confirmation of (1) SOE preparation progress and provision of advices to correct it, (2) current equipment/ furniture management and tracking system, and (3) consensus on adoption of ODA stickers.
	11:30 ~ MOF	02: Ministry of Finance	Confirmation of (1) SOE preparation progress and provision of advices to correct it, (2) current equipment/ furniture management and tracking system, and (3) consensus on adoption of ODA stickers.
	14:00 ~ AC in Jerash	03: Ministry of Social Development, Accommodation centre in Jerash	Confirmation of the current situation of the Sub-project through site visit.
4 Feb.	13:00 ~ VTC	04: Vocational Training Corporation	Confirmation of (1) SOE preparation progress and provision of advices to correct it, (2) current equipment/ furniture management and tracking system, and (3) consensus on adoption of ODA stickers.
5 Feb.	11:00 ~ MOE	05: Ministry of Education	Confirmation for duplication of Sub-projects with other donors.
6 Feb.	10:00 ~ MOHESR	06: Ministry of Higher Education & Scientific Research	Confirmation of (1) SOE correction and finalization progress, (2) current equipment/ furniture management and tracking system, and (3) consensus on adoption of ODA stickers and nameplate.
	14:00 ~ MOH	07: Ministry of Health	Confirmation of SOE correction and finalization progress.
7 Feb.	11:00 ~ MOF	08: Ministry of Finance	Confirmation of SOE correction and finalization progress.
Date/Venue		Counterpart	Meeting Agenda
AMMAN: Third Week (10th – 16th Feb. 2013)			
10 Feb.	10:30 ~ Al Areen Factory	01: Al Areen Factory	Confirmation of the current situation of the Sub-project through site visit.
	16:00 ~ JICA-Jordan Office	02: JICA-Jordan Office	Reporting the result of activities during last two weeks and discussing on the following procedures for remaining weeks.
11 Feb.	10:00 ~ VT institute in Sehab	03: Special Training Institute for Metal Industrial	Confirmation of the current situation of the Sub-project through site visit.

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13:00~ MOH	04: Ministry of Health	Confirmation of Sub-projects' progress of MOH, especially related to building construction component.
12 Feb. 11:00~ MOE	05: Ministry of Education	Confirmation for duplication of Sub-projects with other donors.
13 Feb. 13:00~ DBE	06: Directorate of Biomedical Engineering/Ministry of Health	Confirmation of the current biomedical equipment management/ tracking system in MOH.
14 Feb. 10:30~ Aqaba Campus	07: Aqaba campus/ Balqa Applied University	Confirmation of the current situation of the Sub-project through site visit.
Date/Venue	Counterpart	Meeting Agenda
AMMAN: Forth Week (17th – 23th Feb. 2013)		
17 Feb. 11:15~ JST Office	01: JICA-Jordan Office	Reporting the result of SOE preparation, and discussion about highlighted issues.
12:00~ MOPIC	02: Ministry of Planning and International Cooperation, JICA-Jordan Office	Reporting the result of SOE preparation, and discussion about highlighted issues.
19 Feb. 11:20~ MFI	03: Marka Female Institute, Vocational Training Corporation	Confirmation of the current situation of the Sub-project through site visit.
13:00~ T&T	04: Testing & Training Institute, Vocational Training Corporation	Confirmation of the current situation of the Sub-project through site visit.
20 Feb. 10:00~ KG	05: Al-Khashafieh School for boys, Educational Directorate Sehab	Confirmation of the current situation of the Sub-project through site visit.
11:30~ KG	06: Hafsa Bint Omar School for girls, Educational Directorate Sehab	Confirmation of the current situation of the Sub-project through site visit.
12:20~ Primary School & KG	07: Al-Fayhaa School, Educational Directorate Madaba	Confirmation of the current situation of the Sub-project through site visit.
13:30~ Secondary School	07: Al-Khansa'a School, Educational Directorate Madaba	Confirmation of the current situation of the Sub-project through site visit.
Date/Venue	Counterpart	Meeting Agenda
AMMAN: Fifth Week (24th Feb. – 2nd Mar. 2013)		
25 Feb. 10:30~ Al Karak Hospital	01: Al Karak Hospital, MOH	Confirmation of the current situation of the Sub-project through site visit.
13:00~ HCD	02: Higher Council for the Affairs of Persons with Disabilities	Information collection (Project Management Outline and others related to indicators and their values).
26 Feb. 16:00~ JICA-Jordan Office	03: JICA-Jordan Office	Sharing understanding of the situation of the Study and confirmation of activities to be conducted during remaining period of the 2 nd Field Study.
27Feb. 11:00~ AB, MOPIC	04: Audit Bureau, Ministry of Planning and International Cooperation	Discussion about auditing report to be prepared by AB.
28 Feb. 10:00~ MOSD	05: Ministry of Social Development	Information collection (Project Management Outline and others related to indicators and their values).
10:30~ VTC	06: Vocational Training Corporation	Confirmation of the current situation of the computerized inventory system in VTC.
14:00~ MOPIC	07: Ministry of Education, Ministry of Planning and International Cooperation	Confirmation of financial demarcations of Sub-projects under MOE between JICA and GCC.
Date/Venue	Counterpart	Meeting Agenda
AMMAN: Sixth Week (3rd – 10nd Mar. 2013)		
3 Mar. 14:50~ Al Basheer Hospital	01: Al Basheer Hospital, MOH	Confirmation of the current situation of the Sub-project through site visit.
4 Mar. 13:30~ VTC	02: Vocational Training Corporation	Information collection regarding the current inventory management method.
5 Mar. 10:00~ Kempinski Hotel	03: Implementing agencies, Executing agency and JICA-Jordan office	Holding the seminar to explain the monitoring method for Sub-projects.
6 Mar. 10:00~ Furniture and Machines Store Section of MOE	04: Furniture and machines store section of MOE	Confirmation of the current situation of the storage for furniture and equipment which is to be received from suppliers, and donation from NGO, etc. to be distributed to each directorate.

List of Participants

<u>Name</u>	<u>Title</u>
JORDANIAN SIDE	
• Relevant Authorities Concerned	
[Borrower / Executing Agency]	
Ministry of Planning and International Cooperation (MOPIC)	
Eng. Ziad Obeidat	Director of Programs and Projects Department
Mr. Mohamoud Al-Hussein	Programs and Projects Department
Mr. Mahmoud Maher	Director of Financial and Administrations Affairs Department
Ms. Wafa AL. Saket	Head of Asian Relations Section, International Cooperation Department
Ms. Feda Jaradat	Assistant Manager of Programs of Projects Department
Ms. Safa'a A. Kanaan	Head of Loans & Grants Section, Financial and Administrations Affairs Department
Ms. Rawan Salam	Asian Relations Section of International Cooperation Department
Mr. Naser Alkarak	Loan & Grant Section of Financial and Administrations Affairs Department
Mr. Hesham Hajaya	IT Consultant for MOPIC, UNDP, Parliament
[Implementing Agencies]	
Ministry of Education (MOE)	
Mr. Hesham Ibrahim Khaleel	Head of Department of Financial Planning
Mr. Mohammed Nsour	Managing Director of Engineering Affairs
Ms. Samar Quaqish	Director of Engineering Affairs
Dr. Mohammed Abu-Ghazel	Director of General Directorate of Planning & Educational Research
Mr. Kamal Khaled Al-Dakhed	Director of Department of Supplies and Provision
Mr. Farouk Mohammad Banihamad	Head of Monitoring & Evaluation Division of Educational Research and Studies Directorate
Eng. Wajed Bargouthi	Head of Division for Vocational Workshop Equipment of Directorate of Vocational Education & Production, Directorate of Education Activities
Mr. Mutaz Abu Radi	Head of Finance for Sensory and Physical Disabilities
Eng. Safa'a Al Beint	Head of MIS Division, Strategic & Planning Department
Mr. Abdel Hakim Alshobki	Head, Education
Ms. Sumira Jaber	Head of Pre-school Division
Ms. Dralia Arabiat	Early Childhood Education
Mr. Fadi Al Jazzazi	Head of School Sport Division
Mr. Akram Kurauno	Head of Kindergarten Division
Mr. Ibrahim F. Alamir	Queen Rania Al-Abdullah of Education & Information Technology Centre (QRC)
Ms. Muna Hyari	Queen Rania Al-Abdullah of Education & Information Technology Centre (QRC)
Mr. Issa Mohammad	Manager of Accounting Division, Department of Financial Planning
Mr. Ibraheem Abdulsalam	Department of Supplies and Provision
Mr. Maher Mohammad Al Otoom	Department of Financial Planning
Mr. Shafeeq Ahmad	Engineering Department
Ms. Eman al-Bawa'a	MIS Division, Policies and Strategic Planning Directorate
Mr. Mhammad Qteishat	Purchase, Department of Supplies and Provision
Ministry of Higher Education and Scientific Research (MOHESR)	
Eng. Monther Bataineh	Secretary General Assistance for Technical Affairs
Mr. Izzeldeen Darras	Director of Department of Financial Affairs
Mr. Raed Masoud Hamdan El Idown	Head of Division of Accounting of Department of Financial Affairs
Ms. Mariam Al zbon	Head of Division of Project Finance & Financial Support of Universities, Department of Financial Affairs
Ms. Ruba Al-Soub	Officer of Division of Project Finance & Financial Support of Universities, Department of Financial Affairs
Ms. Maiss Al. Btoosh	Accountant, Division of Accounting, Department of Financial Affairs
Mr. Ayan Massad	Web Developer

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<u>Name</u>	<u>Title</u>
Ministry of Health (MOH)	
Mr. Moayad Barmawi	Director of Budget Directorate, Department of Financial Administration
Eng. Rateb Younes Magnam	Director of Building and Maintenance Directorate, Department of Services Administration
Dr. Khalid Adwan	Director of Administration of Planning
Mr. Mohammad Omar	Director of Expenditure Directorate, Department of Financial Administration
Mr. Mayor Hatokai	Director of Department of Health Insurance
Eng. Qays Jaradat	Director of Hostelry Services Directorate, Department of Services Administration
Dr. Nadia Abu Sabra	Assistant Director of Chest Disease & Immigrants Health Directorate, Department of Primary Health Care, Department of Primary Health Care
Mr. Maysoon Bseiso	Assistant Director of Environmental Health Directorate, Department of Primary Health Care
Dr. Ali Muhaidat	Head of Vaccine and Sera Section
Dr. Safwan Dababneh	Head of Section for Prevention of Genetic and Congenital Disorders, Directorate for Disease Control and Prevention (Non-Communicable Diseases), Department of Primary Health Care
Ms. Aya Al Ameer	Medical Advisor of Section for Prevention of Genetic and Congenital Disorders, Directorate for Disease Control and Prevention (Non-Communicable Diseases), Department of Primary Health Care
Mr. Ahmad Wageeh Awad	Programmer in Hotelry Services Department
Ms. Abeer Jameel Abu-lail	Accountant of Budget Directorate, Department of Financial Administration
Mr. Riyadh Saleh	Supply & Procurement Directorate, Department Services Administration
Mr. Izzaldeen Taras	Chief of Budget Directorate, Department of Financial Administration
Ms. Deema Fadil Zuid AL	Budget Directorate, Department of Financial Administration
Ms. Saad Hanan Saad	Budget Directorate, Department of Financial Administration
Mr. Emtithal Arabi	Budget Directorate, Department of Financial Administration
Dr. Neameh M. Barawi	Head of Planning Unit, Department of Planning Affairs
Ms. Ramnia Yousef Al Jilani	Planning & Project Management Directorate, Department of Planning
Dr. Fadwa Shawabtor	Manager of Human Resources Development Directorate, Department of Administrative Affairs
Dr. May Hadidi	Chief of Family Medicine Speciality
Dr. Eng. Firas Abu-Dalou	Director of Directorate of Biomedical Engineering
Eng. Emad Al-Hadidi	Head of Central Workshop Department, Directorate of Biomedical Engineering
Eng. Hamid Al Daaja	Head of Procurement Department, Directorate of Biomedical Engineering
Eng. Naser Titi	Head of Studies and Project Department, Directorate of Biomedical Engineering
Eng. Ahmad Elmari	X-ray service Engineer, Directorate of Biomedical Engineering
Mr. Khaled Awwad	Bio-medical Engineer, Directorate of Biomedical Engineering
Mr. Basem Al-Debec	Mechanical Engineer
Eng. Bassam Khasawneh	Engineer of Building and Maintenance Directorate, Department of Services Administration
Mr. Emad Al Hadidi	Engineer
Mr. Khitam Ahmad Issa	System Analyst
Mr. Firas Al-Ramahi	System Analyst
Ms. Faris Dababneh	Information & Studies (Technology) Directorate, Department of Planning
Mr. Samar Samuh	Director of Information & Studies (Technology) Directorate, Department of Planning
Ms. Safa El Qsoos	Information & Studies (Technology) Directorate, Department of Planning
Ms. Laura al-Homoud	Pharmacist Director of Clinical Pharmacy Directorate, Department of Services Administration
Ms. Randa Bagaeen	Head of Maternal & Child Health Directorate, Department of Primary Health Care

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<u>Name</u>	<u>Title</u>
Dr. Nuha Adel Ikhdoui	Head of Performance Evaluation Department
Eng. Abdel Hakim Saad	Vehicle Engineer
Mr. Monadel Al Nohaisin	
Ministry of Labour (MOL)	
Mr. Musa Khalaf	Director, Unit of Policy & Strategic Planning
Ms. Suha Labadi	Unit of Policy & Strategic Planning
Mr. Wael Al-Thaher	Accountant/ Head of Accounting Section, Directorate of Administration and Finance
Ms. Wafa Habash	Accountant, Directorate of Administration and Finance
Mr. Ruba Anabtawi	Directorate of Administration and Finance
Mr. Tarek Al Rashdan	E-TVET Council members, Employment Technical and Vocational Education and Training Council
Mr. Sael Al Hadid	E-TVET Council members, Employment Technical and Vocational Education and Training Council
Ms. Rabea'a Sameeh Al Haj Hassan	Head of Employment and Career Guidance Section
Mr. Awri Hadidi	J.P.A.P Accountant
Vocational Training Corporation (VTC)	
Mr. Ahmad Musa Al-Sawafine	Director General Assistant for Financial and Administrative Affairs
Ms. Tayeed Al-Alem	Director of Department of Planning (Policy & Strategic Planning Team)
Mr. Hussein Nairat	Director of Supplies Section, Directorate of Financial and Administrative Affairs
Eng. Zakaria Barqawi	Director of VT Directorate for Middle Region, Directorate of Financial and Administrative Affairs
Mr. Mohammad Atiya Saedodh	Head of Income & Expenditure Section, Directorate of Financial and Administrative Affairs
Ms. Zein Al-Syouf	Head of Studies / Surveys Section, Directorate of Technical Affairs
Mr. Numan Elshedat	Budget Section, Directorate of Financial and Administrative Affairs
Ministry of Public Works & Housing (MPWH)	
Eng. Moh'd Khaled Al-Hazaime	Director General of Government Tenders Department
Eng. Jackleen Alagel	Site Engineer of Sub-project No. 661
Eng. Ali Abu Rumman	Site Engineer of Sub-project No. 661
Eng. Deef Allah Al Ja'adani	Site Engineer of Sub-project No. 602
Eng. Faris Al Jama'een	Site Engineer of Sub-project No. 602
Eng. Kamal Qandeel	Site Engineer of Sub-project No. 602
Ministry of Finance (MOF)	
Mr. Qassem Bashabsheh	Director of General Treasurer's Directorate
Mr. Ayman N. Abnahazalah	Head of Budget Department
Ms. Subheyeh Gnuamat	Budget Department
Mr. Mohamad Aloqaily	General Budget Department
Mr. Mainchi Al-shuraiqi	General Budget Department
Dr. Mohammad A. Hiary	Assistant Director General of General Supply Department
Mr. Ali Al-Kharabsheh	Assistant Director General of General Supply Department
Mr. Emad Qassem	Technical Assistant of General Supply Department
Ms. Subbica Ghniamal	Capital Expenditure
Ministry of Social Development (MOSD)	
Ms. Ghada Ali Masaadeh	Director, Directorate of the Affairs of Persons with Disabilities
Eng. Ismael Shraideh	Director, Department of Facilities and Buildings
Ms. Lana M. Mhairat	Engineer, Department of Facilities and Building
Mr. Emad M. Goufad	Finance Manager, Department of Finance
Mr. Mahdi S. Alqawasmeh	Accountant, Accounting Section, Department of Finance
Mr. Ibrahim Ziody	Purchase Section, Department of Finance
HCPD (Higher Council for the Affairs of Persons with Disabilities)	
Mr. Ahmed Abu Siam	Director, Financial Department
Ms. Ghadeer M. Al Hares	Director, Education Program Department
Ms. Alia Zureqat	Director, Communication & International Relations Department

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<u>Name</u>	<u>Title</u>
Ms. Hala Hamad	Director, Early Intervention & Rehabilitation Department
Mr. Mohamed Abu Khalifa	Accountant, Department of Finance
Audit Bureau (AB)	
His Excellency Mustafa Al Barari	President
His Excellency Waleed Rahahleh	Vice President
Mr. Mohammad Heissat	Director
Mr. Bilal Jamal Okasheh	Director/Consultant
Mr. Nabil Odeh	Director of Revenue
Ms. Sawsan Abu Alyanam	Auditor
Ms. Lubna Thalji	Auditor
Sahab Educational Directorate	
Dr. Sulaiman Mohairat	Director
Eng Fatin Salman	Engineer
Mr. Eyad Ahmad Al-Maharmah	Head of Multimedia Department
Mr. Mohammad Al Marashdah	Head of Planning Department
Mr. Anwar Sleetat	Planning Department
Mrs. Haleemeh Abu Zaid	Head of Public Education
Mrs. Huda Al Mograbi	Head of Kindergarten Department
1st Zarqa Educational Directorate	
Dr. Nawwaf Al Doghme	Director
Eng. Ahmad Abdul Khaliq	Engineer
Al-Khashafiah School for boys / Sahab	
Mrs. Iman Abdil Jawad	Director of the School
Hafsa Bint Omar Secondary School for girls / Sahab	
Mrs. Huda Moharib	Director of the School
Al-Faiha primary School / Madaba	
Mrs. Alia Al Hroot	Director of the School
Al-Khansa'a Secondary School / Madaba	
Mrs. Wajid Hijazi	Director of the School
National Information Technology Centre (NITC)	
Mr. Mohammad Fayomi	Director, E-operation
Grater Anman Municipality (GAM)	
Mr. Mohammad AL-Zoiebi	Director of Finance
Mr. Nisreen Daond	
Al-Karak Hospital	
Dr. Zakaria Al Nawaysah	Director of Hospital
Jordanian University of Science and Technology (JUST)	
Mr. Omar Al-Jarrah	Vice President
Emad El Tabari	Project Director, Engineering Department
Dr. Abdulla Al Qudah	Director, Financial Department
Balqa Applied University	
Dr. Farduq Al-Azzain	Dean of the Aqaba Campus
Dr. Nibal Malkaur	Assistant of Dean for Planning
Vocational Training Institute Madaba Female	
Ms. Raja'a Rateb Aliyyan	Manager
Madaba Hospitality and Tourism Training Institute	
Mr. Jihad Ab Masandehle	Manager of Tourism Project

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<u>Name</u>	<u>Title</u>
Mr. Wilian Dabaeen	Director
Ms. Hiba Hammad	Instructor
Special training Centre for Metal Industrial Institute	
Eng. Rasmi Ali Zghoul	Director of the Centre
Mr. Nafez Barakat	Director Assistant / Accountant
Mr. Salah Jboor	Training Instructor
Mr. Samer Abu Doas	Training Instructor
Mr. Ali Al Masri	Engineer
Marka Female Institute	
Mr. Yousif Al Khdoor	Director of the Institute
Testing and Training Institute	
Mr. Nasir elayyan	Director of the Institute
Al-Areen Factory	
Mr. Jibreel Quqaa	Director of the Factory
Ma'an Development Company	
Mr. Muhammad Tarawneh	Executive Director of Operations
Mr. Hauzan Uushaliu	Director of Finance
German Jordanian University	
Dr. Yasser Fajjal	Assistant of the president of German Jordanian University
Ms. Sana Farraj	Head of Finance Department
Mr. Muneer Bani Younis	Media personnel Marketing and Communication Department
Accommodation Centre in Jarash	
Mr. Khaleefa Al-Sharaydeh	Director of the Centre
Soboh Consultant Office (Consultant for Sub-project No. 658)	
Eng. Hasan Al Safareni	Consultant
Dorrart Al Qasim for Contracting (Contractor for Sub-project No. 658)	
Eng. Ali Abu Nawwas	Engineer
Eng. Yosif Al Bustange	Engineer
Arab Da Consultants (Consultant for Sub-project No. 661)	
Eng. Aktham Malkawi	Project Director
Eng. Mohammad Dasouqi	Architect
Eng. Mohammad Radwan	Architect
Eng. Ghazi Saadi	Civil Engineer
Arabian International For Construction& Contracting (Contractor for Sub-project No. 661)	
Eng. Khalid Shatnawee	Project Manager
Eng. Ahmad Al Abbadi	General Manager

JAPANESE SIDE

● **Relevant Authorities Concerned**

[Japan]

JICA Tokyo Office

Mr. TANAKA Osamu

Deputy Director of Middle East Division 2, Middle East and Europe
Department

Ms. NOBUHARA Yuko

Country Officer of Middle East Division 2, Middle East and Europe
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[Amman]

JICA Jordan Office

Mr. GOTO Shinji

Senior Representative

Ms. EGUCHI Chinami

Project Formulation Advisor for Jordan and Iraq

Mr. OSAKI Mitsuhiro

Representative

Ms. ARISAWA Ritsuko

Project Formulation Advisor

Mr. Rabah Al-Shanti

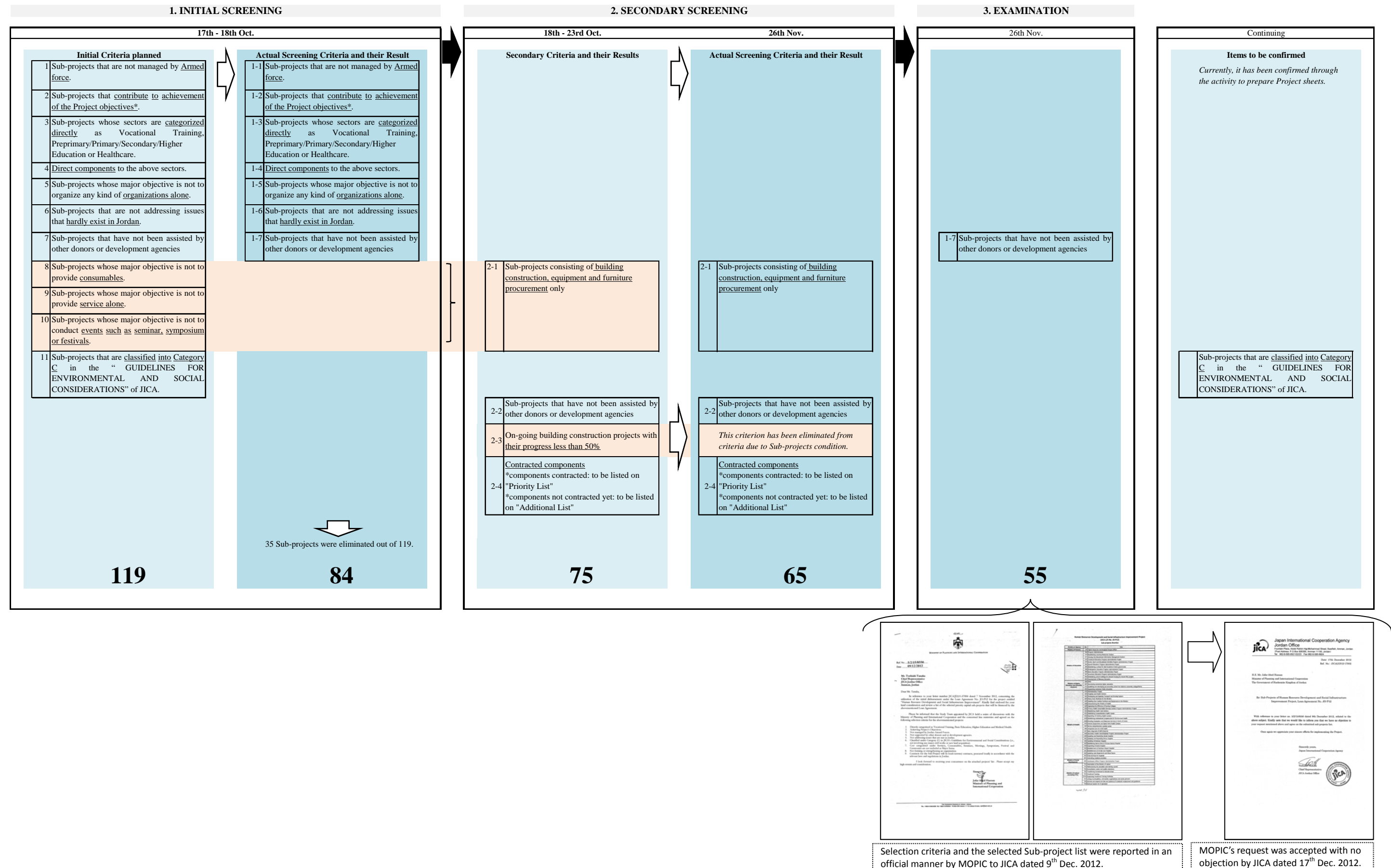
Economist / Project Officer &

Advisor on Economic and Financial Sectors

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Sub-Project Shortlist

Ministry or Agency	No	Title
Ministry of Finance	190	Higher Board for Handicapped Persons Affairs
Ministry of Education	568	Program Administration
	570	Establishing Learning Resources Centers
	571	Develop the Educational Information Management System
	572	Vocational Education Program Administration Project
	574	Social, Sport and Educational Activities Program Administration Project
	583	Special Education Program Administration Project
	585	Establishing a school for deaf students in Kerak governorate
	586	Kindergarten Education Program Administration Project
	588	Basic Education Program Administration Project
	597	Secondary Education Program Administration Project
	602	Establishing school buildings for (Decent housing for decent life) project
	603	Development of Illiteracy Education
Ministry of Higher Education and Scientific Research	606	EMIS
	607	Developing economics higher education
	615	Qualifying and developing Ayl secondary school into diploma university college/Ma'an
	HES	Supporting Jordanian Public University
Ministry of Health	619	Administration Project
	620	Hospitals and Health Centers
	622	Developing and Applying Transport and Nursing System
	623	Heavy Duty Machines for the Ministry
	625	Updating Non-medical Furniture and Equipments in the Ministry
	626	Computerizing the Ministry of Health
	629	Upgrading the Efficiency of Nursing Colleges
	630	Primary Health Care/Health Services Centers Program Administration Project
	632	Establishing Health Care Centers
	633	Establishing Comprehensive Health Center
	635	Expanding 25 Existing Health Centers
	638	Establishing Institutional Competencies for Environment Health
	639	Providing Evaluation and Diagnoses Services in North of Jordan
	640	Medical Equipments and Spare Parts Health Centers
	644	Burma comprehensive medical center
	646	Integrated care for child health
	647	Early diagnosis of G6PD Enzyme
	649	Secondary Health Care/Hospitals Program Administration Project
	650	Updating and Expanding Jarash Hospital
	651	Updating and Expanding Mu'an Hospital
	652	Updating Al-Basheer Hospital
	653	Establishing Burns Clinic in Princess Besma Hospital
	658	Expanding Al Karak Hospital
	659	Establishment of Northern Desert Hospital
	661	Establishment of Al-Salt new Hospital
	663	Updating Labs Equipments and Blood Banks
	667	Hotel services for hospitals
	671	Controlling medicine provision
Ministry of Social Development	680	Handicapped Affairs Program Administration Project
Ministry of Labour (including VTC)	714	Automation of the Ministry of Labour
	715	Restructuring the education and training council
	718	Accreditation center and quality assurance
	722	Transferring Investment to Remote Areas
	723	Vocational Training
	VTCS	Supporting Vocational Training Institutes
	727	Linking municipalities, civil society organizations and social partners
	729	Activate and expand services and systems of vocational employment and guidance
	730	National System for E-operation

Screening Procedure

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Result of Sub-Project Selection

No	Title	1. Initial Screening	2. Secondary Screening	3. Examination	Result of screenings		Components			
					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
Ministry of Public Sector Development										
33	Human resources development and policies management	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
Ministry of Finance										
154	King Abdullah II gardens/Al-Quesmeh	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
159	Supporting the projects of Jordan Olympic Committee	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
162	Support the projects of the National Fund for Youth and Support Movement Support	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
167	Infrastructure for Irbid and Mafraq- Al-Hussein Bin Talal Economic Area	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
168	Infrastructure for ma'an development and economic area	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives, which the Sub-project's component is to invest in the private sector.				
190	Higher Board for Handicapped Persons Affairs	✓	✓	-	○	- Equipment procurement - equipment for disabled students (artificial limbs, medical headphones, wheel chairs (manual/electrical), PCs and servers, etc.) *On-going project		✓		
192	Highness Royal Initiative for governorates development	×	-	-	×	*The Sub-project's component (capacity building) is not eligible for the Project and the Sub-project does not comply with Japan's ODA policy - it is to be implemented by private sector named JEDCO (Jordan Enterprise Development Corporation).				
	German Jordanian University	-	✓	×	×	*The Sub-project's objective does not contribute to achievement of the Project objectives and comply with Japan's ODA policy.				
Ministry of Education										
568	Program Administration	✓	✓	-	○	- PC procurement		✓		
570	Establishing Learning Resources Centers	✓	✓	-	○	- Learning Resource Center building - Equipment procurement *The Sub-project will start next year, currently waiting for cost estimation.	✓	✓		
571	Develop the Educational Information Management System	✓	✓	-	○	- GIS system and MIS system equipment procurement *JD40,000 is outstanding payment in 2012.		✓		

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No	Title	1. Initial Screening	2. Secondary Screening	3. Examination	Result of screenings		Components			
					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
572	Vocational Education Program Administration Project	✓	✓	-	○	- Equipment (for workshop) procurement * Workshop will ne conducted by vocational education schools in the South, Zerka, Mafraq, North-Eastern Badia.		✓		
573	Additions for Vocational Education Buildings	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
574	Social, Sport and Educational Activities Program Administration Project	✓	✓	-	○	- Equipment procurement		✓		
576	Maintaining Scouting Camps	×	-	-	×	*Major component is camping activities for kids.				
577	King Abdullah the second sport fitness award	×	-	-	×	*Component is only awarding.				
582	Establish teachers club in Karak	×	-	-	×	*Component is only building teachers club house.				
583	Special Education Program Administration Project	✓	✓	-	○	- Equipment (ex. IQ examination kits) and furniture procurement for 4 schools * The Sub-project will start next year, tendering has not started yet due to a delay of budget allocation.		✓	✓	
585	Establishing a school for deaf students in Kerak governorate	✓	✓	-	○	- New school building (2012) - Building extension (2013) - Equipment procurement (2013) *Contract for equipment procurement has not concluded yet.	✓	✓		
586	Kindergarten Education Program Administration Project	✓	✓	-	○	- Expansion of classrooms - Furniture and equipment procurement * Training workshop is an ineligible component.	✓	✓	✓	
587	Adding Class Rooms for Kindergartens	✓	-	×	×	*The Sub-project is to be financed by Gulf donors.				
588	Basic Education Program Administration Project	✓	✓	-	○	- Equipment and furniture procurement * Capacity building for newly appointed teachers is ineligible component.		✓	✓	
589	Different Establishments and Additional Class Rooms	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
590	Maintaining and Repairing Buildings	×	-	-	×	*Major component is maintenance to be omitted.				
591	School Nutrition	×	-	-	×	*Component is only foods provision.				
592	Accommodating Iraqi students	×	-	-	×	*The Sub-projects objective does not contribute to achievement of the Project objectives.				
593	Equipping and furnishing school buildings	×	-	-	×	*The Sub-project was eliminated by MOPIC.				
594	Education Development Towards Knowledge Economy (The Second Stage)	×	-	-	×	*The Sub-project has been assisted by WB.				
595	Building 60 schools	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				

Special Assistance for Project Implementation of
Human Resource Development and Social Infrastructure Improvement Project
(L/A JO-P12 dated 14 August 2012)

No	Title	1. Initial Screening	2. Secondary Screening	3. Examination	Result of screenings		Components			
					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
596	Develop the directorate and the school	×	-	-	×	*The Sub-project was eliminated by MOPIC.				
597	Secondary Education Program Administration Project	✓	✓	-	○	- Equipment procurement *Capacity building for teachers and consumable purchase are ineligible.		✓		
598	Different Establishments and Additional Class Rooms	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
599	Queen Rania Award for Excellence	×	-	-	×	*Component is only awarding.				
600	Maintaining and Repairing Buildings	×	-	-	×	*Component is only maintenance.				
601	Developing e-government services for schools	×	-	-	×	*The Sub-project was eliminated by MOE.				
602	Establishing school buildings for (Decent housing for decent life) project	✓	✓	-	○	- New school building in remote area *JD900,000 has been paid.	✓			
603	Development of Illiteracy Education	✓	✓	-	○	- Equipment and furniture procurement *Capacity building is ineligible component.		✓	✓	
Ministry of Higher Education and Scientific Research										
604	Administration Project	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
605	Completing Work and adaptation of Comprehensive Strategy for Higher Education	✓	×	-	×	*The major component is capacity building which doesn't meet secondary criteria-1.				
606	EMIS	✓	✓		○	- Equipment and management software procurement to monitor the universities *The Sub-project is on the 3rd stage, JD13,000 was paid and JD20,000-25,000 is outstanding amount.		✓		
607	Developing economics higher education	✓	✓		○	- New hall construction (around 500m2) and equipment procurement *Capacity building, allowances and convention celebration cost are ineligible.	✓	✓		
608	Building and creating technological and business incubators and supporting universities computerization	×	-	-	×	*The Sub-project includes contribution to the private sector.				
611	Supporting the needy student fund	×	-	-	×	*The major component is awarding scholarship and loaning.				
612	Establishing diploma university college in Tayba and Korah districts	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
613	Establishing diploma university college in Bani Kenanah district	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
614	Establishing a diploma university college in Jarash governorate	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				

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No	Title	1. Initial Screening	2. Secondary Screening	3. Examination	Result of screenings		Components			
					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
615	Qualifying and developing Ayl secondary school into diploma university college/Ma'an	✓	✓	-	○	- Upgrading secondary vocational training school (Miscellaneous buildings construction, equipment (PC, etc.) and furniture procurement) *The Sub-project has not started yet. *Land acquisition is ineligible component.	✓	✓	✓	
616	Scientific scholarships for teaching faculty members	×	-	-	×	*The major component is awarding scholarship to teachers.				
617	University infrastructure	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
618	Support the scientific research fund	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
HES	Supporting Jordanian Public University	-	✓	-	○	- Infrastructure building for 6 targeted public universities under capital budget *Financial assistance and support of the student aid are ineligible components.	✓	✓	✓	
Ministry of Health										
619	Administration Project	✓	✓	-	○	- Maintenance for administration buildings all over the country *On-going project	✓			
620	Hospitals and Health Centers	✓	✓	-	○	- PC procurement *Training and consulting fees for accreditation is ineligible component.		✓		
621	Updating and Developing Legislation Related to Global Health Council	×	-	-	×	- The major components are holding workshops and seminars.				
622	Developing and Applying Transport and Nursing System	✓	✓		○	- Vehicle procurement for medical staff's transportation (buses with 12 seats, buses with 23 seats, pickups 4*4 double cabinet, passenger car)		✓		
623	Heavy Duty Machines for the Ministry	✓	✓		○	- Transportation machinery (light truck) procurement *There is not any budget planned in 2012.		✓		
625	Updating Non-medical Furniture and Equipments in the Ministry	✓	✓		○	- Equipment procurement *Consumables and tools purchase is ineligible.		✓		
626	Computerizing the Ministry of Health	✓	✓		○	- Equipment procurement for establishment of a network and IT telephones which requires hardware and software *JD27,000 was paid in 2012.		✓		
627	Supporting the projects of Prince Hamza Hospital	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
628	Developing the institutional abilities for the Ministry's staff	×	-	-	×	*The major component is capacity building for the Ministry's staff.				

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					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
629	Upgrading the Efficiency of Nursing Colleges	✓	✓	-	○	- Building maintenance and equipment procurement *JD5,000 for equipment and JD20,000 for building maintenance. There is JD20,000 outstanding payment.	✓	✓		
630	Primary Health Care/Health Services Centers Program Administration Project	✓	✓	-	○	- Renovation of health centres' buildings - Furniture procurement for health centres	✓			
631	Combating Malaria Disease	✗	-	-	✗	*The objective of the Sub-project is addressing issues that hardly exist in Jordan.				
632	Establishing Health Care Centers	✓	✓	-	○	- Building construction for primary health centres - Equipment procurement *To provide emergency services, general edicine, dentist, etc. is ineligible.	✓	✓		
633	Establishing Comprehensive Health Center	✓	✓	-	○	- Building construction for comprehensive health care centres - Equipment procurement *To provide emergency services, general medicine, dentist, etc. is ineligible.	✓			
634	Completing the Establishment of 18 Primary Health Centers	✓	✗	-	✗	*The physical progress is 100%. 5% of total amount: JD80,000 is outstanding payment as retention money.				
635	Expanding 25 Existing Health Centers	✓	✓	-	○	- Building extensions for 25 primary and comprehensive health centres	✓			
636	Health Media and Protection	✗	-	-	✗	*The major component is practicing wellness campaign.				
637	Replacing General Medical with Family Medical	✗	-	-	✗	*The major component is capacity building for doctors.				
638	Establishing Institutional Competencies for Environment Health	✓	✓	-	○	- Labo equipment procurement (around JD 16,000) in 2013 *Training for environmental health staff is ineligible component.		✓		
639	Providing Evaluation and Diagnoses Services in North of Jordan	✓	✓	-	○	- Equipment procurement *The project sheet is not provided.		✓		
640	Medical Equipments and Spare Parts Health Centers	✓	✓	-	○	- Equipment procurement to 31 hospitals and 638 medical centres all over the country		✓		
641	Health Centers Maintenance	✓	✗	-	✗	*The component is building maintenance only.				
642	Health of Birth and Family Organization	✗	-	-	✗	*The component is distribution of tools for family plan only.				
643	Establishing Building for Serums and Vaccines	✓	✓	✗	✗	*The Sub-project is to be financed by Gulf donors.				
644	Burma comprehensive medical center	✓	✓	-	○	- Building construction for comprehensive health care centres - Equipment procurement *To provide emergency services, general medicine, dentist, etc. is ineligible.	✓	✓		

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					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
645	Reinforcing the health capabilities in the remote villages	×	-	-	×	*The major component is capacity building.				
646	Integrated care for child health	✓	✓	-	○	- Equipment procurement (scales, thermometers, nebulizers, etc.) *Capacity building and other soft services are ineligible components.		✓		
647	Early diagnosis of G6PD Enzyme	✓	✓	-	○	- Disease/G6PD diagnosis kits and instruments procurement		✓		
648	Vocational health capacity building	×	-	-	×	*The major component is capacity building.				
649	Secondary Health Care/Hospitals Program Administration Project	✓	✓	-	○	- Preparation of studies, drawings, designs and specifications for extension and renovation or construction of new hospitals	✓			including study and design works
650	Updating and Expanding Jarash Hospital	✓	✓	-	○	- Extension of building (operation section, ICU section) and Renovation of emergency department	✓			
651	Updating and Expanding Mu'an Hospital	✓	✓	-	○	- Extension and renovation of emergency section (with additional floor area of 500 m2 and 16 beds)	✓			
652	Updating Al-Basheer Hospital	✓	✓	-	○	- Extension and renovation of hospital - Rehabilitate the basement floor in emergency building to extend the kidney department	✓			
653	Establishing Burns Clinic in Princess Besma Hospital	✓	✓	-	○	- Building construction with 15 beds for burn treatment and 30 beds for plastic surgery in ICU, labs, treatment rooms, etc..	✓			
656	Tools and Medical Equipments and Spare Parts for Hospitals	×	-	-	×	*The major component is consumable purchase only.				
657	Maintenance and Updating Hospitals	×	-	-	×	*The major component is maintenance of buildings.				
658	Expanding Al Karak Hospital	✓	✓	-	○	- Building construction (additional buildings consisting of 2-floor with extra 100 beds) - Equipment and Furniture procurement *The physical progress of construction is 85%. *Suppliers for equipment and furniture procurement have not been awarded yet.	✓	✓	✓	
659	Establishment of Northern Desert Hospital	✓	✓	-	○	- Building construction with 60 beds - Equipment and furniture procurement *The physical progress of construction is 90%. *The total budget amount consists of JD2,000,000 for construction, JD800,000 for equipment, JD100,000 for bus, JD100,000 for ambulance and JD300,000 for furniture.	✓	✓	✓	

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					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
660	Updating the Medical Equipments in the Hospitals	×	-	-	×	*The Sub-project has been funded by many other donors.				
661	Establishment of Al-Sult new Hospital	✓	✓	-	○	- Building construction for a hospital with 3in according to international specifications and standards with 300 beds and total floor area of 73,540m2 - Equipment procurement *The physical progress of construction is 32%.	✓	✓		including Consulting services for building supervision
662	Forensic Medicine in southern governorates	✓	✓	×	×	*The Sub-project is to be financed by Gulf donors.				
663	Updating Labs Equipments and Blood Banks	✓	✓	-	○	- Equipment and furniture procurement for all over Jordan *JD54,000 has been paid for equipment procurement.		✓		
664	Diabetes and Endocrinology	×	-	-	×	*The Sub-project is to be financed by Kuwait fund.				
667	Hotel services for hospitals	✓	✓	-	○	- Equipment and furniture procurement (Expenditures for services and tools are not included.) *JD1,900,000 including service cost was paid.		✓		
669	Equipping and furnishing Zarqa' hospital	×	-	-	×	*The Sub-project is to be financed by Kuwait fund.				
670	Establishing judicial department building	×	-	-	×	*The Sub-project's objective does not contribute to achievement of the Project objectives.				
671	Controlling medicine provision	✓	✓	-	○	- Equipment: CCTVs and smart cards procurement for medical supply* JD35,000 was paid.		✓		
672	Medicines and medical consumptions	×	-	-	×	*The components are consumable purchase including medicines.				
673	Including new categories in the health insurance umbrella	×	-	-	×	*The component is insurance cards provision.				
Ministry of Social Development										
676	Enhancing and supporting the Social Protection	×	-	-	×	*The Sub-project has been funded by many other donors.				
680	Handicapped Affairs Program Administration Project	-	-	✓	○	- Equipment for handicapped persons		✓		
Ministry of Labor (including VTC)										
713	Administration Project	×	-	-	×	*The objective does not contribute to achieving the Project objective.				

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					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
714	Automation of the Ministry of Finance Labor	✓	✓	-	○	- Equipment (PCs and servers) procurement *Session, workshops, disaster protection and any other intangible are ineligible.		✓		
715	Restructuring the education and training council	✓	✓	-	○	- Equipment procurement *Preparation and follow-up of legal and regulatory frameworks for council, accreditation, quality control, training fund and any other intangible components are ineligible.		✓		
716	Reducing Child Labor	×	-	-	×	*The major component is conducting surveys, trainings and workshops.				
717	Establishing the Higher Council for Human Resources Development	×	-	-	×	*The objective is organizing a council.				
718	Accreditation center and quality assurance	✓	✓	-	○	- Equipment (PCs) procurement *Remuneration, preparation of guidelines and examinations, registration and accreditation for quality control, marketing, promotion and any other intangible components are ineligible.		✓		
721	Developing the Employees Skills from the Employer Point view	×	-	-	×	*The major component is conducting training for instructors and MOL's staff.				
722	Transferring Investment to Remote Areas	✓	✓	-	○	- Textile factories construction in Ma'an, Mafrak, Barqa and Jarash *As the 2nd phase, three factories have been under construction in Ma'an, Mafrak and Jarash since 2011, according to the documents prepared by MOL. *The function of these factories are provision of trainings and works to female in a poverty area. *The Project was started in 2004 and funded by USAID from 2004 to 2006.	✓			
723	Vocational Training	✓	✓	-	○	- Building construction (3 excellence centers) and repairing, equipment procurement (vehicles and PCs) and conducting vocational trainings for unemployed persons *The Sub-project has been implemented by VTC.	✓	✓		including Vocational Trainings provision.
VTCS	Supporting Vocational Training Institutes	-	✓	-	○	- Equipment procurement, etc. *This Sub-project contains integrated support in vocational training. Details of components are under confirmation.		✓		
724	Development and Coordination Unit (DCU)	×	-	-	×	*The Sub-project has been assisted by World Bank.				
725	Combating poverty and unemployment	✓	×	-	×	*The Sub-project consists of intangible components only.				
727	Linking municipalities, civil society organizations and social partners	✓	✓	-	○	- Equipment procurement to connect with Municipalities and establish networks between unemployed and employers *Any other intangible components such as making agreement		✓		

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					Status	Contents of selected components / *Reasons to be omitted or postponed / *Remarks	Building Construction	Equipment Procurement	Furniture Procurement	Remarks
						and training are ineligible.				
728	Developing a comprehensive system for labor market data	×	-	-	×	*The objective does not contribute to achieving the Project objective.				
729	Activate and expand services and systems of vocational employment and guidance	✓	✓	-	○	- Equipment procurement *Any other intangible components are ineligible.		✓		
730	National System for E-operation	✓	✓	-	○	- Equipment procurement for information system (human resources and labor market, supply and demand in labor market) *Any other intangible components such as operational trainings are ineligible.		✓		
731	Economic and Social Dialogue	×	-	-	×	*The major component is holding workshops and seminars.				
733	Appropriate work	×	-	-	×	*The objective does not contribute to achieving the Project objective.				
734	Humans Being Anti-trafficking unit	×	-	-	×	*The objective does not contribute to achieving the Project objective.				



Japan International Cooperation Agency Jordan Office

Fountain Plaza, Abdel Rahim Haj-Mohammad Street, Sweifieh, Amman, Jordan
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Tel 962-6-585-8921/22/23 Fax 962-6-585-8924

Date: 17th December 2012

Ref. No.: JICA(JD)12-17002

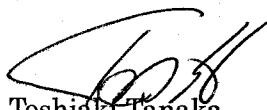
H.E. Mr. Jafar Abed Hassan
Minister of Planning and International Cooperation
The Government of Hashemite Kingdom of Jordan

Re: Sub-Projects of Human Resource Development and Social Infrastructure
Improvement Project, Loan Agreement No. JO-P12

With reference to your letter no. 5/2/15/8550 dated 9th December 2012, related to the above subject. Kindly note that we would like to inform you that we have no objection to your request mentioned above and agree on the submitted sub-projects list.

Once again we appreciate your sincere efforts for implementing the Project.

Sincerely yours,
Japan International Cooperation Agency


Toshiaki Tanaka
Chief Representative
JICA Jordan Office

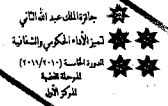




MINISTRY OF PLANNING AND INTERNATIONAL COOPERATION

Ref. No. 5/2/15/8550

Date 09/12/2012



Mr. Toshiaki Tanaka
Chief Representative
JICA Jordan Office
Amman, Jordan

Dear Mr. Tanaka,

In reference to your letter number JICA(JD)11-07004 dated 7 November 2012, concerning the utilization of the initial disbursement under the Loan Agreement No. JO-P12 for the project entitled "Human Resource Development and Social Infrastructure Improvement". Kindly find enclosed for your kind consideration and review a list of the selected priority capital sub-projects that will be financed by the abovementioned Loan Agreement.

Please be informed that the Study Team appointed by JICA held a series of discussions with the Ministry of Planning and International Cooperation and the concerned line ministries and agreed on the following selection criteria for the abovementioned projects:

1. Directly categorized as Vocational Training, Basic Education, Higher Education and Medical/Health.
2. Achieving Project's Objectives.
3. Not managed by Jordan Armed Forces.
4. Not supported by other donors and or development agencies.
5. Not addressing issues that are rare in Jordan.
6. Classified under Category (C) in JICA's Guidelines for Environmental and Social Considerations (i.e., not involving any major civil works or new land acquisition).
7. Cost categorized under Services, Consumables, Seminars, Meetings, Symposium, Festival and Ceremonies are not included as Major Items.
8. Not forming or strengthening an organization.
9. Contracts for the Sub-Project will be local-currency contracts, procured locally in accordance with the relevant laws and regulations in Jordan.

I look forward to receiving your concurrence on the attached projects' list . Please accept my high esteem and consideration.

Sincerely,

Jafar Abed Hassan
Minister of Planning and
International Cooperation

Human Resources Development and Social Infrastructure Improvement Project
(JICA L/A No. JO-P12)
Sub-projects Shortlist

Ministry or Agency	No	Title
Ministry of Finance	190	Higher Board for Handicapped Persons Affairs
Ministry of Education	568	Program Administration
	570	Establishing Learning Resources Centers
	571	Develop the Educational Information Management System
	572	Vocational Education Program Administration Project
	574	Social, Sport and Educational Activities Program Administration Project
	583	Special Education Program Administration Project
	585	Establishing a school for deaf students in Kerak governorate
	586	Kindergarten Education Program Administration Project
	588	Basic Education Program Administration Project
	597	Secondary Education Program Administration Project
Ministry of Higher Education and Scientific Research	602	Establishing school buildings for (Decent housing for decent life) project
	603	Development of Illiteracy Education
	606	EMIS
	607	Developing economics higher education
Ministry of Health	615	Qualifying and developing Ayl secondary school into diploma university college/Ma'an
	HES	Supporting Jordanian Public University
	619	Administration Project
	620	Hospitals and Health Centers
	622	Developing and Applying Transport and Nursing System
	623	Heavy Duty Machines for the Ministry
	625	Updating Non-medical Furniture and Equipments in the Ministry
	626	Computerizing the Ministry of Health
	629	Upgrading the Efficiency of Nursing Colleges
	630	Primary Health Care/Health Services Centers Program Administration Project
	632	Establishing Health Care Centers
	633	Establishing Comprehensive Health Center
	635	Expanding 25 Existing Health Centers
	638	Establishing Institutional Competencies for Environment Health
	639	Providing Evaluation and Diagnoses Services in North of Jordan
	640	Medical Equipments and Spare Parts Health Centers
	644	Burma comprehensive medical center
	646	Integrated care for child health
	647	Early diagnosis of G6PD Enzyme
	649	Secondary Health Care/Hospitals Program Administration Project
	650	Updating and Expanding Jarash Hospital
	651	Updating and Expanding Mu'an Hospital
	652	Updating Al-Basheer Hospital
	653	Establishing Burns Clinic in Princess Besma Hospital
	658	Expanding Al Karak Hospital
	659	Establishment of Northern Desert Hospital
	661	Establishment of Al-Salt new Hospital
	663	Updating Labs Equipments and Blood Banks
	667	Hotel services for hospitals
	671	Controlling medicine provision
Ministry of Social Development	680	Handicapped Affairs Program Administration Project
Ministry of Labour (Including VTC)	714	Automation of the Ministry of Labour
	715	Restructuring the education and training council
	718	Accreditation center and quality assurance
	722	Transferring Investment to Remote Areas
	723	Vocational Training
	VTCS	Supporting Vocational Training Institutes
	727	Linking municipalities, civil society organizations and social partners
	729	Activate and expand services and systems of vocational employment and guidance
	730	National System for E-operation

total 55

Quarterly Progress Report
on
Human Resource Development
and Social Infrastructure Improvement Project

Loan Agreement No JO-P12

Organization Information

Borrower	<p><u>Ministry of Planning and International Cooperation</u></p> <p>Person in Charge Dr. Jafar Abed Hassan Minister</p> <p>Contacts Address: 555 Amman 11118, Jordan Phone/FAX: +962-6-4644466 Email: mop@mop.gov.jo</p>
Executing Agency	<p><u>Ministry of Planning and International Cooperation</u></p> <p>Person in Charge Ms. Zeina Toukan Director, International Cooperation Department</p> <p>Contacts Address: 555 Amman 11118, Jordan Phone/FAX: +962-6-4649023 Email: zeina.t@mop.gov.jo</p>
	<p><u>Ministry of Planning and International Cooperation</u></p> <p>Person in Charge Ms. Wafa Sh. Al Saket Head of Asian Relations Divisions, International Cooperation Department</p> <p>Contacts Address: 555 Amman 11118, Jordan Phone/FAX: +962-6-4649023 Email: wafa.s@mop.gov.jo</p>
	<p><u>Ministry of Planning and International Cooperation</u></p> <p>Person in Charge Eng. Feda Jaradat Acting Director of Projects Department</p> <p>Contacts Address: 555 Amman 11118, Jordan Phone/FAX: +962-6-4644466 ext.541 Email: feda.j@mop.gov.jo</p>

1: Project Description (Relevance)

1-1 Project Objective

Original

To foster industries and strengthen the public services specifically by implementing vocational training programs and improving the facilities for vocational training, primary/secondary and higher education, health and medical services, thereby contributing to Jordan's economic and social stability.

Modified objective and its reason(s):

No Change.

1-2 Necessity and Priority of the Project

- Consistency with development policy, sector plan, national/regional development plans and demand of target group and the recipient country.

Original

(1) Policy and Issues related to the Project

Government of Jordan indicated issues such as improving income generation opportunity and social welfares as priority areas to be tackled in the Executive Development Program 2011 to 2013. The Project is responding to such Jordanian Government's development policy, and it will encourage the public service improvement in this regard.

Overviews of sectors related to the Project are as following.

a. Vocational Training Sector

The unemployment rate remains high as 12.9 % in 2009. Issues exist in matching the requirements from the labor market and educational background of the Jordanian workforce. In this regard, vocational training needs to change from a model of supply-based training to the model of demand-based training driven by market needs, provision of competitive skills, employment and development of technology to become more responsive to labor market needs.

b. Higher Education Sector

Jordan has achieved a number of accomplishments in the field of higher education in the past several years, for example, improving the quality of education through the amendment of the law pertaining to the accreditation committee of the higher education institutions; continuing to support research projects at the national level; establishing technology incubators in a number of public universities to support ideas and innovation. However, there are a number of challenges which can be summed up as follows: the independence of universities and the development of governance and its institutional performance; the quality of higher education outcomes; matching higher education outcomes with the labor market.

c. Education Sector

Jordan has achieved remarkable progress in general education that was reflected in transferring from quantitative education to education based on the knowledge economy. Noting that in 2009, spending on general education has reached 3.7% of GDP. Yet, there are several challenges to overcome, for instance, matching general

education outcomes with higher education as well as with the labor market needs; insufficient male specialization in some disciplines such as mathematics, science and English; low enrollment in vocational secondary education; low enrollment in nursery schools because of limited number of facilities, high costs and lack of awareness regarding the importance of early learning.

d. Health Sector

The health sector witnessed significant development: increased life expectancy at birth for males to 71.6 years and 74.4 years for females, reduced rate of maternal mortality to 19.2 per hundred thousand live births, the population growth rate dropped to 2.2%, and the percentage of people covered by the measles vaccine reached 100%.

Primary health care services are provided through health care centers affiliated to the Ministry of Health: (70) medical centers, (378) primary health centers and (236) sub-health centers (in 2009). Royal Medical Services are involved in the provision of primary health care services through field clinics and health centers, where the overall pilot has recently been established (5 comprehensive health centers) in various regions of the Kingdom. Secondary and tertiary health care services are provided by (104) hospitals in 2009 with (11,626) beds, in coordination between the Ministry of Health, Royal Medical Services, the University of Jordan, the King Abdullah University Hospital and the private sector.

The increasing demand for health services, as a result of population growth and the high prevalence of diseases such as heart failure, cancer, diabetes, in addition to the high proportion of the population among the elderly and children, requires efforts such as (a) Promoting equitable access to health service, (b) Stimulating the development of human resources employees in the health sector, (c) Supporting primary health care services and (d) Supporting health information systems and promotion of their use and so forth.

(2) Assistance by Japan

In "Japanese ODA Rolling Plan for Hashemite Kingdom of Jordan", which was released by the Ministry of Foreign Affairs of Japan in 2010, it is clarified that GOJ has its operational focus on cooperating for "Support for Self-reliant and Sustainable Economic Growth" in which Cooperation Programs of "Support for Formulation and Implementation of Development Policy", "Vocational Training" and "Self-Reliant and Sustainable Industrial Development and its Quality Improvement" are included as the targeted agendas.

Enhancement of the stability, which the Project ultimately aims at, is part of the GOJ policy for supporting MENA countries which has been expressed in G8 Summit 2011 in Deauville.

Actual:

(1) Policy and Issues related to the Project

Government of Jordan indicated issues such as improving income generation opportunity and social welfares as priority areas to be tackled in the Executive Development Program 2011 to 2013. The Project is responding to such Jordanian Government's development policy, and it will encourage the public service improvement in this regard.

Overviews of sectors related to the Project are as following.

a. Vocational Training Sector

The unemployment rate remains high as 12.9 % in 2011. Issues exist in matching the requirements from the labor market and educational background of the Jordanian workforce. In this regard, vocational training needs to change from a model of supply-based training to the model of demand-based training driven by market needs, provision of competitive skills, employment and development of technology to become more responsive to labor market needs.

b. Higher Education Sector

Jordan has achieved a number of accomplishments in the field of higher education in the past several years, for example, improving the quality of education through the amendment of the law pertaining to the accreditation committee of the higher education institutions; continuing to support research projects at the national level; establishing technology incubators in a number of public universities to support ideas and innovation. However, there are a number of challenges which can be summed up as follows: the independence of universities and the development of governance and its institutional performance; the quality of higher education outcomes; matching higher education outcomes with the labor market.

c. Education Sector

Jordan has achieved remarkable progress in general education that was reflected in transferring from quantitative education to education based on the knowledge economy. Noting that in 2009, spending on general education has reached 3.7% of GDP. Yet, there are several challenges to overcome, for instance, matching general education outcomes with higher education as well as with the labor market needs; insufficient male specialization in some disciplines such as mathematics, science and English; low enrollment in vocational secondary education; low enrollment in nursery schools because of limited number of facilities, high costs and lack of awareness regarding the importance of early learning.

d. Health Sector

The health sector witnessed significant development: increased life expectancy at birth for males to 71.6 years and 74. 4 years for females, reduced rate of maternal mortality to 19.1 per hundred thousand live births, the population growth rate dropped to 2.2%.

Primary health care services are provided through health care centers affiliated to the Ministry of Health: (86) comprehensive health centres, (371) primary health centres and (220) peripheral health centres (in 2011). Royal Medical Services are involved in the provision of primary health care services through field clinics and health centers, where the overall pilot has recently been established (5

comprehensive health centres) in various regions of the Kingdom. Secondary and tertiary health care services are provided by (106) hospitals in 2011 with (11,991) beds, in coordination between the Ministry of Health, Royal Medical Services, the University of Jordan, the King Abdullah University Hospital and the private sector.

The increasing demand for health services, as a result of population growth and the high prevalence of diseases such as heart failure, cancer, diabetes, in addition to the high proportion of the population among the elderly and children, requires efforts such as (a) Promoting equitable access to health service, (b) Stimulating the development of human resources employees in the health sector, (c) Supporting primary health care services and (d) Supporting health information systems and promotion of their use and so forth.

(2) Assistance by Japan

In “Japanese ODA Rolling Plan for Hashemite Kingdom of Jordan”, which was released by the Ministry of Foreign Affairs of Japan in 2010, it is clarified that GOJ has its operational focus on cooperating for “Support for Self-reliant and Sustainable Economic Growth” in which Cooperation Programs of “Support for Formulation and Implementation of Development Policy”, “Vocational Training” and “Self-Reliant and Sustainable Industrial Development and its Quality Improvement” are included as the targeted agendas.

Enhancement of the stability, which the Project ultimately aims at, is part of the GOJ policy for supporting MENA countries which has been expressed in G8 Summit 2011 in Deauville.

1-3 Rationale of the Project Design

- Timing, scale, technology of the project

Original:

The project is designed to support various projects in the education and vocational training sector and health sector.

(1) Rationale of Timing: 2012 to 2014

H.E. Dr. Jafar Abed Hassan, Jordanian Minister of Planning and International Cooperation, paid a visit to Tokyo in March, 2012. During the visit, H.E. Dr. Hassan expressed his expectation for the support from Japan to respond the Jordanian urgent needs for strengthening the measures for the national stability.

Considering the recent instability in neighboring countries which eventually might affect Jordan's current economic and social status, the quick implementation of the Project is urgently required.

(2) Rationale of the Location (selection of sites): All Jordan (especially in poorer areas)

The Project targets especially poorer governorates where larger population is below the poverty level than the national average.

(3) Rationale of the Project Components:

The Project components have been selected from a long list of the development projects in Jordan (*Attachment 2*) and the scale of each component has been duly planned.

The technology to be employed in the Project is expected to be the one available and appropriate in Jordan, and the procurement for the Project is by according to Jordanian regulations, including local competitive bidding.

Actual:

No Change.

2: Project Implementation (Efficiency)

2-1 Project Scope

Table 2-1-1a: Comparison of Original and Actual Location

Location	Original: All Jordan, giving priority to areas of poverty higher than the national average. <i>Attachment 1: Map of Jordan</i>	Actual: <i>No change.</i> Attachment(s): Map
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Table 2-1-1b: Comparison of Original and Actual Scope

a. Human Resources Development and Employment Promotion Sub-Project

a-1. Vocational Training

Items	Original	Actual (P/R,PCR)
714 Automation of the Ministry of Labor	• Equipment	• Equipment
715 Restructuring the education and training council	• Equipment	• Equipment
718 Accreditation center and quality assurance	• Equipment	• Facilities • Equipment
722 Transferring Investment to Remote Areas	• Facilities	• Facilities
723 Vocational Training	• Facilities • Equipment • Vocational Training	• Equipment • Vocational Training
VTCS Supporting Vocational Training Institutes	• Training Materials	• Training Materials
727 Linking municipalities, civil society organizations and social partners	• Equipment	• Equipment
729 Activate and expand services and systems of vocational employment and guidance	• Equipment	• Equipment
730 National System for E-operation	• Equipment	

a-2. Higher Education Facilities Development

Items	Original	Actual (P/R,PCR)
606 EMIS	• Equipment	
607 Developing economics higher education	• Equipment & Furniture	• Equipment
615 Qualifying and developing Ayl secondary school into diploma	• Facilities	

university college/Ma'an		
HES Supporting Jordanian Public University	<ul style="list-style-type: none"> • Facilities and Infrastructure • Equipment and Furniture for targeted universities 	<ul style="list-style-type: none"> • Consultant Services • Facilities and Infrastructure • Equipment and Furniture for targeted universities

b. Social Infrastructure Improvement Sub-Project

b-1. Primary/Secondary Education and People with Disability Education Facilities Improvement

Items	Original	Actual (P/R,PCR)
190 Higher Board for Handicapped Persons Affairs	<ul style="list-style-type: none"> • Equipment & Furniture 	<ul style="list-style-type: none"> • Equipment
680 Handicapped Affairs Program Administration Project	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	
568 Program Administration	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	<ul style="list-style-type: none"> • Equipment & Furniture
570 Establishing Learning Resources Centers	<ul style="list-style-type: none"> • Facilities 	
571 Develop the Educational Information Management System	<ul style="list-style-type: none"> • Equipment & Furniture 	
572 Vocational Education Program Administration Project	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	<ul style="list-style-type: none"> • Equipment & Furniture
574 Social, Sport and Educational Activities Program Administration Project	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	
583 Special Education Program Administration Project	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	
585 Establishing a school for deaf students in Kerak governorate	<ul style="list-style-type: none"> • Facilities 	
586 Kindergarten Education Program Administration Project	<ul style="list-style-type: none"> • Facilities 	<ul style="list-style-type: none"> • Facilities
588 Basic Education Program Administration Project	<ul style="list-style-type: none"> • Equipment & Furniture 	<ul style="list-style-type: none"> • Equipment & Furniture
597 Secondary Education Program Administration Project	<ul style="list-style-type: none"> • Equipment & Furniture 	<ul style="list-style-type: none"> • Equipment & Furniture
602 Establishing school buildings for (Decent housing for decent life) project	<ul style="list-style-type: none"> • Facilities 	<ul style="list-style-type: none"> • Facilities
603 Development of	<ul style="list-style-type: none"> • Equipment and Furniture 	

Illiteracy Education		
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b-2. Health and Medical Facilities Improvement

Items	Original	Actual (P/R,PCR)
619 Administration Project	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	<ul style="list-style-type: none"> • Facilities • Equipment
620 Accreditation for Hospitals and Health Centers	<ul style="list-style-type: none"> • Equipment 	
622 Developing and Applying Transport and Nursing System	<ul style="list-style-type: none"> • Transportation Equipment 	<ul style="list-style-type: none"> • Transportation Equipment
623 Heavy Duty Machines for the Ministry	<ul style="list-style-type: none"> • Transportation Equipment 	<ul style="list-style-type: none"> • Transportation Equipment
625 Updating Non-medical Furniture and Equipment in the Ministry	<ul style="list-style-type: none"> • Equipment & Furniture 	<ul style="list-style-type: none"> • Equipment & Furniture
626 Computerizing the Ministry of Health	<ul style="list-style-type: none"> • Equipment 	
629 Upgrading the Efficiency of Nursing Colleges	<ul style="list-style-type: none"> • Facilities • Equipment 	
630 Primary Health Care/Health Services Centers Program Administration Project	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture 	<ul style="list-style-type: none"> • Facilities • Equipment & Furniture
632 Establishing Health Care Centers	<ul style="list-style-type: none"> • Facilities (HCC) • Medical Equipment 	<ul style="list-style-type: none"> • Facilities (HCC) • Medical Equipment
633 Establishing Comprehensive Health Center	<ul style="list-style-type: none"> • Facilities (CHC) • Medical Equipment 	<ul style="list-style-type: none"> • Medical Equipment
635 Expanding 25 Existing Health Centers	<ul style="list-style-type: none"> • Facilities 	<ul style="list-style-type: none"> • Facilities
638 Establishing Institutional Competencies for Environment Health	<ul style="list-style-type: none"> • Laboratory Equipment 	
639 Providing Evaluation and Diagnoses Services in North of Jordan	<ul style="list-style-type: none"> • Medical Equipment 	
640 Medical Equipment and Spare Parts Health Centers	<ul style="list-style-type: none"> • Medical Equipment and Furniture 	<ul style="list-style-type: none"> • Medical Equipment
644 Burma comprehensive medical center	<ul style="list-style-type: none"> • Facilities • Medical Equipment 	
646 Integrated care for child health	<ul style="list-style-type: none"> • Equipment 	
647 Early diagnosis of G6PD Enzyme	<ul style="list-style-type: none"> • Equipment and Kits 	
649 Secondary Health Care/Hospitals Program Administration Project	<ul style="list-style-type: none"> • Facilities 	<ul style="list-style-type: none"> • Facilities
650 Updating and Expanding	<ul style="list-style-type: none"> • Facilities 	<ul style="list-style-type: none"> • Facilities

Jarash Hospital		
651 Updating and Expanding Mu'an Hospital	<ul style="list-style-type: none"> • Facilities • Medical Equipment 	<ul style="list-style-type: none"> • Facilities
652 Updating Al-Basheer Hospital	<ul style="list-style-type: none"> • Facilities • Medical Equipment & Furniture 	<ul style="list-style-type: none"> • Facilities • Medical Equipment & Furniture
653 Establishing Burns Clinic in Princess Besma Hospital	<ul style="list-style-type: none"> • Facilities 	<ul style="list-style-type: none"> • Facilities
658 Expanding Al Karak Hospital	<ul style="list-style-type: none"> • Facilities • Medical Equipment • Equipment & Furniture 	<ul style="list-style-type: none"> • Consultant Services • Facilities • Medical Equipment • Equipment & Furniture
659 Establishment of Northern Desert Hospital	<ul style="list-style-type: none"> • Facilities • Medical Equipment • Transportation Equipment 	<ul style="list-style-type: none"> • Consultant Services • Facilities • Medical Equipment
661 Establishment of Al-Salt new Hospital	<ul style="list-style-type: none"> • Facilities (hospital with 350 beds) • Medical Equipment and Furniture 	<ul style="list-style-type: none"> • Consultant Services • Facilities (hospital with 350 beds)
663 Updating Labs Equipment and Blood Banks	<ul style="list-style-type: none"> • Medical Equipment 	<ul style="list-style-type: none"> • Medical Equipment
667 Hotel services for hospitals	<ul style="list-style-type: none"> • Equipment 	
671 Controlling medicine provision	<ul style="list-style-type: none"> • Equipment 	

2-1-2 Reason(s) for the modification if there have been any.

GOJ reduced the allocated 2012 budget for each ministry due to financial obstacles, thus some of the projects were not executed and postponed to 2013.
GOJ will send an official request to add (6) projects to be funded by the Loan.

2-2 Implementation Schedule

Table 2-2-1: Comparison of Original and Actual Schedule

a. Human Resources Development and Employment Promotion Project

a-1. Vocational Training

Items	Original	Actual (P/R,PCR)
714 Automation of the Ministry of Labor	2012 to 2014	2012 to 2014
715 Restructuring the education and training council	2012 to 2014	2012 to 2014
718 Accreditation center and quality assurance	2012 to 2013	2012 to 2014
722 Transferring Investment to Remote Areas	2012 to 2014	2012 to 2014
723 Vocational Training	2012 to 2014	2012 to 2014
VTCS Supporting Vocational Training Institutes	2012 to 2014	2012 to 2014

727 Linking municipalities, civil society organizations and social partners	2012 to 2014	2012 to 2014
729 Activate and expand services and systems of vocational employment and guidance	2012 to 2014	2012 to 2014
730 National System for E-operation	2012 to 2014	2012 to 2014

a-2. Higher Education Facilities Development

Items	Original	Actual (P/R,PCR)
606 EMIS	2012 to 2014	2012 to 2014
607 Developing economics higher education	2012 to 2014	2012 to 2014
615 Qualifying and developing Ayl secondary school into diploma university college/Ma'an	2013 to 2014	2013 to 2014
HES Supporting Jordanian Public University	2012 to 2014	2012 to 2014

b. Social Infrastructure Improvement Project

b-1. Primary/Secondary Education and People with Disability Education Facilities Improvement

Items	Original	Actual (P/R,PCR)
190 Higher Board for Handicapped Persons Affairs	2012 to 2014	2012 to 2014
680 Handicapped Affairs Program Administration Project	2012 to 2014	-
568 Program Administration	2012 to 2014	2012 to 2014
570 Establishing Learning Resources Centers	2012 to 2014	2013 to 2014
571 Develop the Educational Information Management System	2012 to 2014	2012 to 2014
572 Vocational Education Program Administration Project	2012 to 2014	2012 to 2014
574 Social, Sport and Educational Activities Program Administration Project	2012 to 2014	2012 to 2014
583 Special Education Program Administration Project	2012 to 2014	2012 to 2014
585 Establishing a school for deaf students in Kerak governorate	2012 to 2014	2012 to 2014
586 Kindergarten Education Program Administration Project	2012 to 2014	2012 to 2014
588 Basic Education Program Administration Project	2012 to 2014	2012 to 2014
597 Secondary Education Program Administration Project	2012 to 2014	2012 to 2014
602 Establishing school buildings for (Decent housing for decent life) project	2012 to 2014	2012 to 2014
603 Development of Illiteracy Education	2013 to 2014	2013 to 2014

b-2. Health and Medical Facilities Improvement

Items	Original	Actual (P/R,PCR)
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619 Administration Project	2012 to 2014	2012 to 2014
620 Hospitals and Health Centers	2012 to 2014	2012 to 2014
622 Developing and Applying Transport and Nursing System	2012 to 2014	2012 to 2014
623 Heavy Duty Machines for the Ministry	2012 to 2014	2012 to 2014
625 Updating Non-medical Furniture and Equipment in the Ministry	2012 to 2014	2012 to 2014
626 Computerizing the Ministry of Health	2012 to 2014	2012 to 2014
629 Upgrading the Efficiency of Nursing Colleges	2012 to 2014	2012 to 2014
630 Primary Health Care/Health Services Centers Program Administration Project	2012 to 2014	2012 to 2014
632 Establishing Health Care Centers	2012	2012
633 Establishing Comprehensive Health Center	2012	2012
635 Expanding 25 Existing Health Centers	2012	2012
638 Establishing Institutional Competencies for Environment Health	2012 to 2014	2012 to 2014
639 Providing Evaluation and Diagnoses Services in North of Jordan	2013 to 2014	2013 to 2014
640 Medical Equipment and Spare Parts Health Centers	2012 to 2014	2012 to 2014
644 Burma comprehensive medical center	2013 to 2014	2013 to 2014
646 Integrated care for child health	2013 to 2014	2013 to 2014
647 Early diagnosis of G6PD Enzyme	2012 to 2014	2012 to 2014
649 Secondary Health Care/Hospitals Program Administration Project	2012 to 2014	2012 to 2014
650 Updating and Expanding Jarash Hospital	2012 to 2014	Expected completion date: End of June 2014 Physical Progress(construction works): 100% Financial Progress (construction works): 100%
651 Updating and Expanding Mu'an Hospital	2012 to 2014	Expected completion date: End of June 2014 Physical Progress(construction works): 85% Financial Progress (construction works): 23%
652 Updating Al-Basheer Hospital	2012 to 2014	2012 to 2014
653 Establishing Burns Clinic in Princess Besma Hospital	2012 to 2014	2012 to 2014
658 Expanding Al Karak Hospital	2012 to 2014	<i>Expected completion date: End of June 2014 Physical Progress(construction works): 65% Financial Progress</i>

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		(construction works): 90%
659 Establishment of Northern Desert Hospital	2012 to 2014	Expected completion date: End of June 2014 Physical Progress(construction works): 90% Financial Progress (construction works): 95%
661 Establishment of Al-Salt new Hospital	2012 to 2014	Expected completion date: End of May 2014 Physical Progress(construction works): 70% Financial Progress (construction works): 77%
663 Updating Labs Equipment and Blood Banks	2012 to 2014	2012 to 2014
667 Hotel services for hospitals	2012 to 2014	2012 to 2014
671 Controlling medicine provision	2012 to 2014	2012 to 2014

*Project Completion was defined as December 31, 2014 at the time of Project Memorandum (March 26, 2012).

2-2-2 Reasons for any changes of the schedule, and their effects on the project.

GOJ reduced the allocated 2012 budget for each ministry due to financial obstacles, thus some of the projects were not executed and postponed to 2013.
GOJ will send an official request to add (6) projects to be funded by the Loan.

2-3 Project Cost
2-3-1

Table 2-3-1a: Comparison of Original and Actual Cost BY ITEM

Breakdown of Cost	Foreign Currency Portion			Local Currency Portion			Total		
	(Mil. JPY)			(Mil. JD)			(Mil. JPY)		
	Total	JICA Portion	Others	Total	JICA Portion	Others	Total	JICA Portion	Others
Human Resources Development and Employment Promotion Project	0	0	0	145.74	35.77	109.97	16,031	3,935	12,096
Social Infrastructure Improvement Project	0	0	0	105.74	72.77	32.97	11,631	8,004	3,627
Interest during Construction	0	0	0	2.35	2.35	0	258	258	0
Commitment Charge	0	0	0	0.33	0.33	0	37	37	0
Land Acquisition	0	0	0	0	0	0	0	0	0
Administration Cost	0	0	0	0	0	0	0	0	0
Sales Tax	0	0	0	47.90	0	47.90	5,269	0	5,269
Total	0	0	0	302.06	111.22	190.84	33,226	12,234	20,992

Note:

- (1) Exchange Rate: USD 1 = JD 0.71 = JPY 78.5 (JD 1 = JPY 110)
Base Year for Cost Estimation: February 2012
- (2) Interest During Construction (IDC) shall be financed by JICA, and be calculated on the assumption that interest rate is 0.95 %.
- (3) Commitment Charge will be financed by JICA.
- (4) Calendar Year starts in January and ends in December.

Breakdown of Cost	Foreign Currency Portion			Local Currency Portion			Total		
	(Mil. JPY)			(Mil. JD)			(Mil. JPY)		
	Total	JICA Portion	Others	Total	JICA Portion	Others	Total	JICA Portion	Others
Human Resources Development and Employment Promotion Project	0	0	0	65.61	8.52	57.09	7,512	976	6,536
Social Infrastructure Improvement Project	0	0	0	41.02	10.22	30.80	4,698	1,170	3,528
Interest during Construction	0	0	0	0	0	0	0	0	0
Commitment Charge	0	0	0	0	0	0	0	0	0
Land Acquisition	0	0	0	0	0	0	0	0	0
Administration Cost	0	0	0	0	0	0	0	0	0

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Sales Tax	0	0	0	0	0	0	0	0	0
Total	0	0	0	106.63	18.74	87.89	12,210	2,146	10,064

(Note) Exchange Rate: US\$1 = JD 0.71 = JPY 81.1 (JD 1 = JPY 114.22)

Base Year for Cost Estimation: October 2012

Table 2-3-1b: Comparison of Original and Actual Cost BY YEAR

*Fiscal Year starting in January and ending in December

Unit: (Million JPY)

Breakdown of Cost	Original			Actual		
	JICA Portion	Others	Total	JICA Portion	Others	Total
2012	5,242	6,450	11,692	2,146	10,064	12,210
2013	5,012	6,876	11,888			
2014	1,980	7,666	9,646			
Total	12,234	20,992	33,226	2,146	10,064	12,210

Unit: (Million JD)

Breakdown of Cost	Original			Actual		
	JICA Portion	Others	Total	JICA Portion	Others	Total
2012	47.66	58.64	106.29	18.74	87.89	106.63
2013	45.56	62.51	108.07			
2014	18.00	69.69	87.69			
Total	111.22	190.84	302.06	18.74	87.89	106.63

Note: Exchange Rate: USD 1 = JD 0.71 = JPY 78.5 (JD 1 = JPY 110)

Base Year for Cost Estimation: February, 2012

Exchange Rate (Actual): US\$1 = JD 0.71 = JPY 81.1 (JD 1 = JPY 114.22)

Base Year for Cost Estimation: October 2012

The actual disbursement amount can be determined in accordance with the actual demands for disbursement (subject to not exceeding the total Loan amount).

2-3-2 Reason(s) for the wide gap between the original and actual, if there have been any, the remedies you have taken, and their results.

MOHE is still collecting Data for 2012 invoices, and we will send them separated when they are finalized to be added to 2012 sum.

2-4 Organizations for Implementation

2-4-1 Executing Agency:

- Organization's role, financial position, capacity, cost recovery etc,
- Organization Chart including the unit in charge of the implementation and number of employees.

Original:

a. Executing Agency

Programs and Projects Department of Ministry of Planning will stand as the Executing Agency. The roles of the Executing Agency are: (i) Overall project management, (ii) Monitoring and evaluation, (iii) Social consideration, (iv) Environmental consideration, (v) Financial management, and (vi) Reporting.

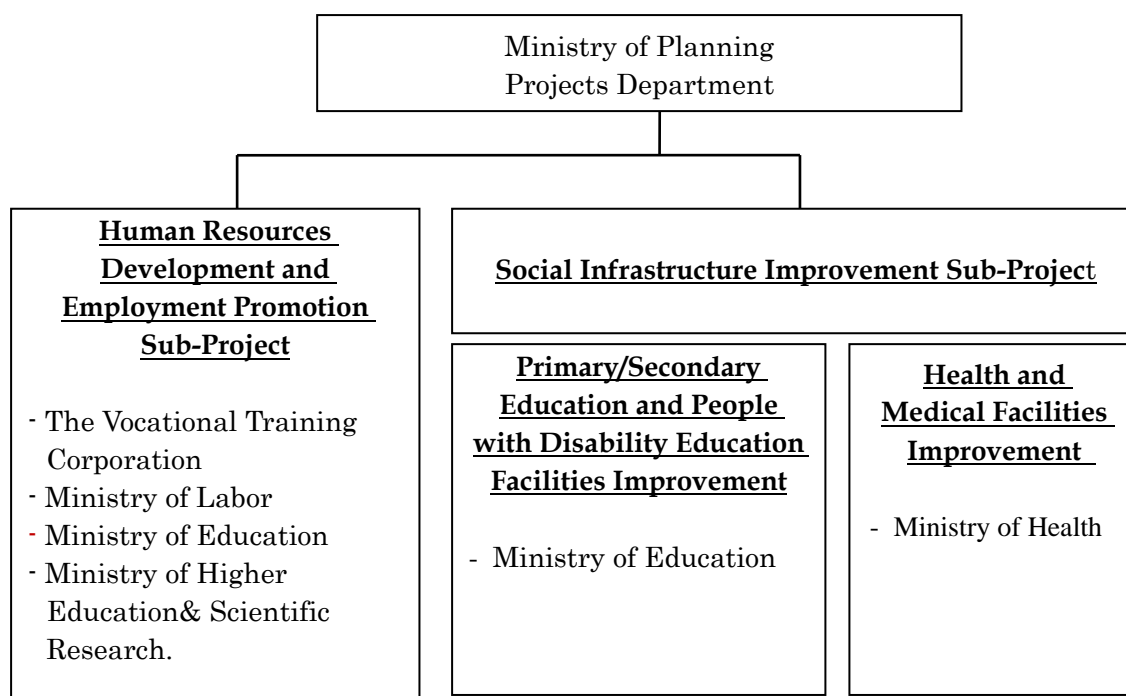
b. Implementing Agencies

The Projects will be implemented by following agencies. The role of the Implementing Agencies are to manage the construction works, procurement activities, implement trainings in each region and to report to the Executing Agency.

Human Resources Development and Employment Promotion Sub-Project: The Vocational Training Corporation, Ministry of Labor, Ministry of Education and Ministry of Higher Education & Scientific Research.

Social Infrastructure Improvement Sub-Project

- **Primary/Secondary Education and People with Disability Education Facilities Improvement:** Ministry of Education
- **Health and Medical Facilities Improvement:** Royal Medical Services, Ministry of Health



Actual, if changed: (P/R and PCR)

a. Executing Agency

Department of Projects of Ministry of Planning and International Cooperation will stand as the Executing Agency (due to MOPIC restructure that was approved on 28/1/2013, Department of Projects will be the concern unit). The role of the Executing Agency are, (i)Overall project management, (ii)Monitoring and evaluation, (iii)Social consideration, (iv)Environmental consideration, (v)Financial management, and (vi)Reporting.

b. Implementing Agencies

The Projects will be implemented by following agencies. The role of the Implementing Agencies are to manage the construction works, procurement activities, implement trainings in each region and to report to the Executing Agency.

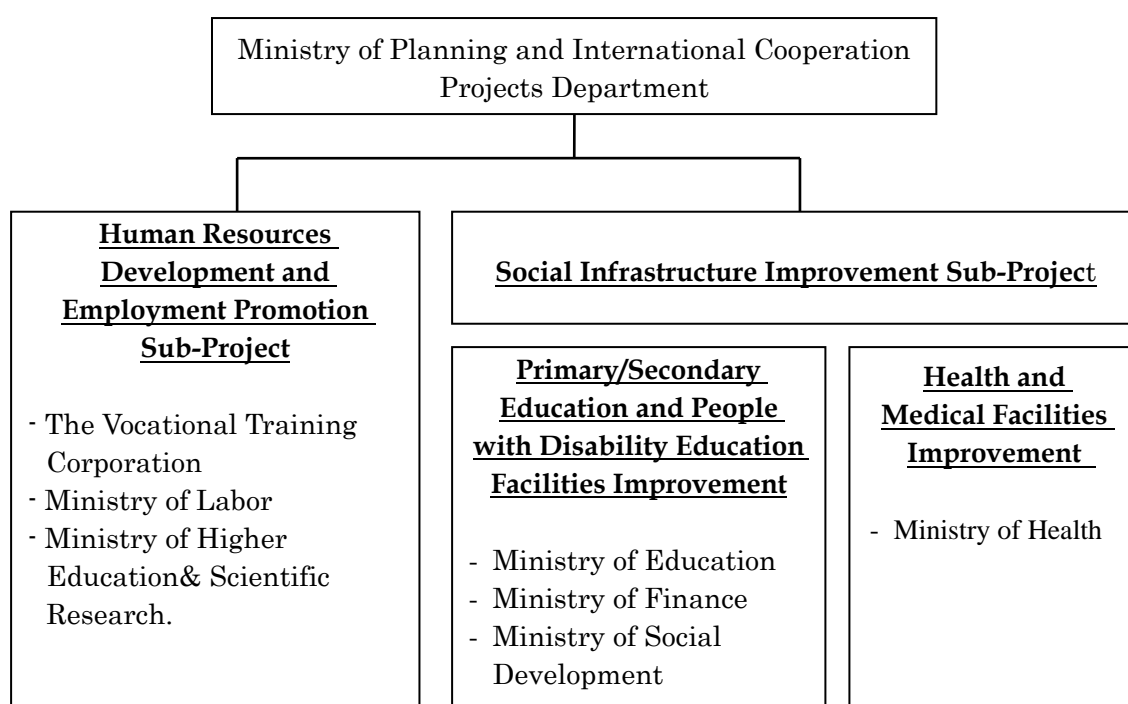
Human Resources Development and Employment Promotion Sub-Project:

The Vocational Training Corporation, Ministry of Labor, and Ministry of Higher Education & Scientific Research.

Social Infrastructure Improvement Sub-Project

Primary/Secondary Education and People with Disability Education Facilities Improvement; Ministry of Education, Ministry of Finance and Ministry of Social Development

Health and Medical Facilities Improvement; Ministry of Health



2-4-2 Contractor(s)/ Supplier(s), and Consultant(s) and Their Performance:

2-4-2-1 Procurement and Consultant

All items to be financed by JICA shall be procured in accordance with following Jordanian by-law and act.

- Government works by-law No.71 for the year 1986
- Supplies Act No. (32) for the year 1993

Table 2-4-2: Procurement of Contractor(s)/Supplier(s) and Consultant(s)

Contract Package	Selection Method	
	Original: (P/M)	Actual: (P/R and PCR)
Contractor(s) Human Resources Development and Employment Promotion Sub-Project	LCB	LCB
Social Infrastructure Improvement Sub-Project - Primary/Secondary Education and People with Disability Education Facilities Improvement	LCB	LCB
-Health and Medical Facilities Improvement	LCB	LCB
Supplier(s) Human Resources Development and Employment Promotion Sub-Project	LCB	LCB
Social Infrastructure Improvement Sub-Project - Primary/Secondary Education and People with Disability Education Facilities Improvement	LCB	LCB
-Health and Medical Facilities Improvement	LCB	LCB

2-4-2-2 Performance

<p>(P/R and PCR)</p> <p>Information on the Contractor(s)/ Supplier(s): Durret Alqasem company (Sub-project 658)/ Evaluation: Good Al-qurneh & salameh company / Alquds for construction (Sub-project 659)/ Evaluation: Good Arab international company for engineering and construction (Sub-project 661)/ Evaluation: Good</p>
<p>Information on the Consultant(s): Subuh office for consulting engineers (Sub-project 658)/ Evaluation: Good Corner office engineering for consulting engineers (Sub-project 659)/ Evaluation: Good Al- dar al-arabeyyah office for engineers (Sub-project 661)/ Evaluation: Good</p>

2-5 Precautions (Measures To Be Adopted/Points Which Require Special Attention)

- Risks and issues, if any, which may affect the project implementation and planned countermeasures to be adapted, in terms of physical, environmental or social aspects.(e.g., land acquisition, resettlement , HIV awareness and prevention program, gender consideration and EIA clearance)
- Environmental Checklist or report of monitoring indicator (if applicable)

Original issues and Countermeasure(s)	Actual issues and Countermeasure(s)
a. Project Coordination The Project consists of various sectors and sites. Hence, smooth coordination between the Executing Agency and Implementing Agencies are required to avoid Project implementation delay.	No change
b. Institutional Capacity Institutional capacity of the Implementing Agencies shall be further strengthened through Project implementation activities, ex. Technical, financial, and managerial abilities.	No change
c. Timely Procurement Timely procurement including approval by the concerned authorities is required.	No change
d. Reporting It is required for the Implementing Agencies to report to the Executing Agency of the Project status in a timely manner. The Executing Agency will submit to JICA the Progress Report on a Quarterly basis.	No change
e. Environmental and Social Consideration It is required for the contractors to take necessary measures against environmental and social impact during the implementation activities. Implementing Agencies will instruct the contractors for necessary considerations, and the Executing Agency will monitor the overall activities and procedures.	No change
f. Monitoring It is required for the Executing Agency to prepare a Monitoring Plan for each Project, and to report to JICA.	No change

2-6 Photographs of Output of the project (P/R and PCR): Attachment

3: Benefit Derived from the Project (Effectiveness)

3-1 Operational and physical condition of each facility developed/supplied by the project.

Facilities	Description of condition	Problems, its Background and Remedial Action Plan
<i>(P/R and PCR)</i> N/A	<i>(P/R and PCR)</i> N/A	<i>(P/R and PCR)</i> N/A

3-2 Precautions (Measures To Be Adopted / Points Which Require Special Attention)

- Risks and issues, if any, which may affect the project outcome and planned countermeasures to be adapted, in terms of physical, environmental or social aspects.
- Environmental Checklist or report of monitoring indicator (if applicable)

Original issues and Countermeasure(s)	Actual issues and Countermeasure(s)
(1) Management Capacity Sufficient number of personnel with relevant expertise for newly constructed or expanded facilities is necessary.	<i>(P/R and PCR)</i> N/A
(2) Operation and Maintenance Equipment and furniture procured need to be maintained well. Necessary budget should be allocated for that purpose.	

3-3 Environmental and Social Impacts

- Major environmental and social impacts have occurred during project implementation (e.g. involuntary resettlement, poverty reduction, natural environment)

Issue(s)	Action or countermeasure(s) taken and remaining problem(s)
<i>(PCR)</i>	<i>(PCR)</i>

3-4 Qualitative and Quantitative Data of Monitoring Indicators

- Operation and Effect Indicator, EIRR and/or FIRR
- Supporting data for computing EIRR and/or FIRR.

a. Human Resources Development and Employment Promotion Sub-Project

a-1. Vocational Training

Indicators	Original (Yr2012)	Present (Yr)	Target (Yr2014)
<i>(P/M)</i>	<i>(P/M)</i>	<i>(P/M,PCR)</i>	<i>(P/M)</i>
1) Number of registered (enrolled) trainees of VTC Institutes (2% increase per year)	10,833		11,200
2) Dropouts ratio of Trainees of VTC (%) (1% decrease per year)	15%		13%
3) Number of Satellite Centers (factory branches) for vocational training & employment services in poverty areas of Jordan (accumulative)	6		11
4) Number of job seekers registered at the Ministry's labor directorates (accumulative)	34,243		40,000
5) Employees' rate to the total number of job seekers registered at the Ministry of Labor	29.5%		36.3%

Note: * Number of graduates and registered trainees of VTC includes; graduates from General program by Training institute, Occupational Safety Institute, Training of Trainer (TOT) Institutes, and Training Institute for Drivers
Remark for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

a-2. Higher Education Facilities Development

Indicators	Original (Yr2012)	Present (Yr)	Target (Yr2014)
<i>(P/M)</i>	<i>(P/M)</i>	<i>(P/M,PCR)</i>	<i>(P/M)</i>
1) Percentage of community college students enrolled to the total higher education students	11 %		11%
2) Number of students in bachelor degree studies	226,713		284,389
3) Number of students in Master & PhD studies	17,532		21,992
4) Percentage of computers application used in the academic and administrative process at the universities	70%		85%
5) Percentage of universities meeting accreditation and quality assurance Standards*	90%		100%

Remark for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

b. Social Infrastructure Improvement Sub-Project

b-1. Primary/Secondary Education and People with Disability Education Facilities Improvement

Indicators	Original (Yr2012)	Present (Yr)	Target (Yr2014)
<i>(P/M)</i>	<i>(P/M)</i>	<i>(P/M,PCR)</i>	<i>(P/M)</i>
1) Gross enrollment rate in KG2 in rural & poor area (most needy & least developed area)	54%		57%
2) Students' ratio in rented buildings	10.6 %		10.0%

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3) Students' ratio in double shift schools	11%		10.8%
4) Rate of pupils who complete Grade 5	99%		99%
5) Number of Special education schools for children with disabilities	26		27
6) Students benefiting from disability programs as % of the total students with special needs (G1-6)	13.4%		13.6%
7) Students benefiting from gifted students programs as % of the total talented students (G 7-)	16%		16.2%
8) Literacy rate (15-year and above) for female	90.7%		90.9%
9) Literacy rate (15-year and above) for male	96.5 %		96.6%

Remark for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

b-2. Health and Medical Facilities Improvement

Indicators	Original (Yr2012)	Present (Yr)	Target (Yr2014)
<i>(P/M)</i>	<i>(P/M)</i>	<i>(P/M,PCR)</i>	<i>(P/M)</i>
1) Number of Comprehensive Health Centre	86		90
2) Number of Primary Health Centre	371		378
3) Percentage of Children given Measles Vaccination at 1 years old *	97.0%		98.0%
4) Number of Hospital Beds	4,572		5,272
5) Beds per 10,000 citizens *	18		19
6) Number of Hospital or Comprehensive Health Centre with capacity of full Computerization *	1		5
7) Number of Accredited Hospitals *	2		8
8) Number of Accredited Health Centre	21		50
9) Associated Degree Nurses per 10,000 citizens	6.7		6.8
10) Midwives per 10,000 citizens	3.2		3.3

Remark for the source of values: Baseline values of 2012 are the data available as of January 2012, and Target values of 2014 should be data available at the end of 2014.

3-5 Monitoring Plan for the indicators

- Monitoring methods, section(s)/ department(s) in charge of monitoring, frequency, the term and so forth.

Original:(P/M and PCR)

(1) Department / Personnel in Charge of Monitoring of Indicators

Department Projects of Ministry of Planning and International Cooperation (MOPIC) takes responsibility for Overall Monitoring of value progress of indicators, while each Implementation Agency (IA) takes responsibility for its monitoring in the sector in charge.

Department/ Personnel in charge of Sector based Monitoring by IA is summarized as below.

IAs	Sector based Monitoring & Reporting to MOPIC	Collection of Statistical information for the Sector
Ministry of Education	Head of Financial Planning, Financial Affairs Department	Section of Projects Follow up
Ministry of Higher Education & Scientific Research	Secretary General Assistant for Technical Affairs	Secretary General Assistant for Technical Affairs
Ministry of Health	Accountant of Budget Department	Director of Information Technology Department
Ministry of Social Development	Director, Directorate of Persons with Disabilities	Director, Directorate of Persons with Disabilities
Ministry of Labor	Head of Accounting Department	Head of International Cooperation Section
Vocational Training Corporation	Director General Assistant of Administration & Finance Affairs	Head, International Cooperation Section
Higher Council for the Affairs of Persons with Disabilities	Director Directorate of Early Intervention and Rehabilitation	Manager, Department of Studies and Planning

Source: Project Management Outline provided by IAs through JICA Study Team

(2) Methodology

1) Sector based Monitoring by IA

Quarterly reviews are necessary to grasp both progress and issues, upon (3) **Schedule** described below. For this monitoring, Departments in Charge of Sector based monitoring (shown in above table) are requested to submit latest values of indicators in order for IAs to complete the monitoring report.

In case noted concerns or regressive status is found, Department in Charge of Sector based Monitoring shall discuss its cause and countermeasures needed with management personnel of sub-projects.

2) Report from IAs to MOPIC

MOPIC quarterly requests each IA to submit latest values of indicators to MOPIC, upon **(3) Schedule** described below.

Upon MOPIC request, Department in Charge of Sector based Monitoring shall submit values of indicators by written reporting. Explanation of noted concerns and countermeasures is also mentioned in the report if there were any.

3) Overall Monitoring at MOPIC

MOPIC carries out Overall Monitoring by basically two aspects; 1) review of values of indicators reported by IAs to evaluate the effectiveness of the sub-projects, and 2) provision of necessary countermeasure to be taken by each IA.

MOPIC evaluates values of indicators submitted by IAs to grasp the progress of Implementation of the Sector and sub-projects. MOPIC shall take necessary countermeasures to solve issues, including coordination among stakeholders, if necessary. Adopted countermeasures shall be explained in *Chapter 2, 2-5. Precautions* of Quarterly Progress Report (QPR).

(3) Schedule (frequency)

Monitoring report should be submitted by IAs to MOPIC and in conformity with schedule of QPR reporting by MOPIC to JICA Jordan Office described below **(4) Report Submission to JICA**.

(4) Report Submission to JICA

MOPIC compiles monitoring reports submitted by IAs to formulate a Quarterly Progress Report and submits to JICA Jordan Office. Submission schedule is summarized as below.

a. Submission of Monitoring report by IAs

Basically 4 times per year during the project period;

- 1st Monitoring Report: by the end of December 2012, if any;
- 2nd Monitoring Report: within March 2013, if any;
- 3rd Monitoring Report: within June 2013, if any;
- 4th Monitoring Report: within December 2013, if any;
- 5th Monitoring Report: within March 2014, if any;
- 6th Monitoring Report: within June 2014, if any;
- 7th Monitoring Report: within December 2014, if any;
- Continuing quarterly.

Actual:(P/R and PCR)

No Change.

3-6 Achievement of the Project Objective

(PCR)

4: Operation and Maintenance (O&M) (Sustainability)

4-1 O&M and Management

- Organization chart of O&M
- Operational and maintenance system (structure and the number ,qualification and skill of staff or other conditions necessary to maintain the outputs and benefits of the project soundly, such as manuals, facilities and equipment for maintenance, and spare part stocks etc)

Original: (P/M)

Implementation Agencies are responsible for O&M of the Projects after completion. Therefore operation manuals and necessary trainings are required to be provided during Project implementation. Sufficient budget and human resources should be allocated for O&M activities after Project Completion.

Actual: (PCR)

4-2 O&M Cost and Budget

- The actual annual O&M cost for the duration of the project up to today, as well as the annual O&M budget.

(PCR)

5: Evaluation

5-1 JICA and Borrower/Executing Agency Performance

Please evaluate the performance of the two bodies.

JICA:

(PCR)

Borrower/Executing Agency:

(PCR)

5-2 Overall evaluation

Please describe your evaluation on the overall outcome of the project.

(PCR)

5-3 Lessons Learnt and Recommendations

Please raise any lessons learned from the project experience, which might be valuable for the future JICA assistance or similar type of projects, as well as any recommendations, which might be beneficial for better realization of the project effect, impact and assurance of sustainability.

(PCR)

Point of Contact in EA and each IA

Ministry of Labor

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Ministry of Labor
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Wael Al-Thaher Head, Accounting Section, Directorate of Administration and Finance Contact phone No: 0796166999

B. Accounting of expenditure (including book keeping)

Department in charge	Accounting Section, Directorate of Administration and Finance
Mean of Accounting	Computerized - WORD file, Excel file
Person in charge (POC)	Wafa Habash Accountant, Accounting Section Contact phone No: 06/5802666 ext. 210

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Any Ministry or Department for Auditing Approval	Directorate of Internal Audit
Approval Signatories	Tayseer Othma Director of Directorate of Internal Audit Contact phone No: 06/5802666 ext. 140

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection or contractor and Contract	Ministry of Public Works and Housing
Person in charge (POC)	N.A

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Procurement Department
Person in charge	Ghassan Mhedat Head of Procurement Department Contact phone No: 06/5802666 ext. 131

E. Operation & Effect Indicators

a. Statistical Information (Strategic indicators)

Department in charge	Unit of Policy and Strategic Planning
Person in charge	Mousa Khalaf Director, Unit of Policy and Strategic Planning Contact phone No: 06/5802666 ext. 122

b. Line for collecting Statistical information for the Project

Department in charge	Directorate of Training & Employment
Person in charge	Mazen Karaymeh Director, Directorate of Training & Employment Contact phone No: 06/5802666 ext. 116

Vocational Training Corporation (supervised by Ministry of Labor)

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Vocational Training Cooperation
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Ahmad Sawafin Director General Assistant for Financial and Administrative Affairs Contact phone No: 0797500024 & 0795163534

B. Accounting of expenditure (including book keeping)

Department in charge	Income & Expenditure Section, under Financial and Administrative Affairs
Mean of Accounting	Computerized - WORD file, Excel file
Person in charge (POC)	Mohammed Atiyah Saedodh Head, Income & Expenditure Section Contact phone No: 0096265858481 ext:142

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Any Ministry or Department for Auditing Approval	Directorate of Auditing
Approval Signatories	Hasan Mohammad Abu Khadejeh Auditor (for Auditing Approval) Contact phone No: 0096265858481 ext:144

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection of contractor and Contract	Supplies Section, under Financial and Administrative Affairs
Person in charge (POC)	Eng. Hussein Nairat Director, Supplies Section Contact phone No: 0096265858481 ext:120

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Tender Section, Special Tender Committee
Person in charge	Fahed Sameh Alkhateeb Head, Tender Section Contact phone No: 0096265858481 ext:123

E. Operation & Effect Indicators

a. Statistical information (Strategic indicators)

Department in charge	Department of Planning (Policy & Strategic Team)
Person in charge	Tayeedd Al Alalem Director, Planning Department Contact phone No: 0796662765

b. Line for collecting Statistical information for the Project

Department in charge	Planning of International Cooperation Section, under Technical Affairs
Person in charge	Eng. Issa Issa Head, Planning of International Cooperation Section Contact phone No: 0096265858481 ext :338

Ministry of Higher Education & Scientific Research

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Ministry of Higher Education & Scientific Research
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Monther Bataineh Secretary General Assistant for Technical Affairs Contact phone No: 0797227333

B. Accounting of expenditure (including book keeping)

Department in charge	Division of Accounting, Department of Financial Affairs
Mean of Accounting	Computerized - WORD file, Excel file
Person in charge (POC)	Raed Masoud Hamdan El Idoun Head of Division of Accounting Contact phone No: 0775607371

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Any Ministry or Department for Auditing Approval	Division of Budget and the Internal Audit
Approval Signatories	Izz eldeen Mohammad Ibrahim Darras Head of Division of Budget and the Internal Audit Contact No: 0776769292

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection or contractor and Contract	Division of Project Finance & Financial Support of Universities, under Department of Financial Affairs
Person in charge (POC)	Mariam Al zbon Head, Division of Project Finance & Financial Support of Universities Contact phone No: 06-5347671 ext:1192

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Department of Supplies at MOHE&SR (for sub-project exclusively to Ministry), and; Supplies Department at Each University
Person in charge	Hakem Bader Head of Department of Supplies, MoHESR Contact phone No: 0775686221

E. Operation & Effect Indicators

a. Statistical information (Strategic indicators)

Department in charge	Secretary General Assistant for Technical Affairs
Person in charge	Mr. Monther Bataineh Secretary General Assistant for Technical Affairs Contact phone No: 0797227333

b. Line for collecting Statistical information for the Project

Department in charge	Secretary General Assistant for Technical Affairs
Person in charge	Mr. Monther Bataineh Secretary General Assistant for Technical Affairs Contact phone No: 0797227333

Ministry of Education

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Ministry of Education
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Hesham Ibrahim Abu Khashabeh Head, Department of Financial Planning Contact phone No: 0796762839

B. Accounting of expenditure (including book keeping)

Department in charge	Department of Financial Planning
Mean of Accounting	Computerized - WORD file, Excel file
Person in charge (POC)	Mohammad Manaseer Section of Follow-up Spending, under Department of Financial Planning Contact phone No: 5607 181 ext(310)

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Department for Auditing Approval	Department of Financial Planning
Approval Signatories (Signer)	Mohammad Manaseer Head of Follow-up Spending section Contact phone No: 5607181 ext (310)

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection or contractor and Contract	Department of Building & International Project Administration
Person in charge (POC)	Mohammad Al Nsoor Director, Department of Building & International Project Administration Contact phone No: 0777469979

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Department of Supplies & Provision
Person in charge	Ibrahim Fodah Local Tendering Section, Department of Supplies & Provision Contact phone No: 0785873474

E. Operation & Effect Indicators

a. Statistical information (Strategic indicators)

Department in charge	Policy and Strategic Planning Directorate, General Directorate of Planning and Educational Research
Person in charge	Safaa Beirouti Head, Division of Management Information System (EMIS), under Policy and Strategic Planning Directorate Contact phone No: 0796703984

b. Line for collecting Statistical information for the Project

Department in charge	Section of Follow up, Monitoring & Evaluation Division
Person in charge	Shafeeq Zubaid Section of Follow-up, Monitoring & Evaluation Division, under Educational Research and Studies Directorate Contact phone No: 0788248200

Ministry of Health

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Ministry of Health
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Abeer Jamil Abu Lail Accountant, Budget Directorate, under Department of Financial Administration Contact phone No: 0777076168

B. Accounting of expenditure (including book keeping)

Department in charge	Expenditure Directorate, under Department of Financial Administration
Mean of Accounting	Computerized - WORD file, Excel file
Person in charge (POC)	Maher Mahmmoud Ouda Accountant, Expenditure Directorate Contact phone No: 0795842233

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Any Ministry or Department for Auditing Approval	Financial Audit & Control Directorate, under Department of Financial Administration
Approval Signatories	Fadia Abu Halawa Head, Financial Audit & Control Directorate Contact phone No: 0795043684

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection or contractor and Contract	Building & Maintenance Directorate, under Department of Services Administration
Person in charge (POC)	Rateb Younes Magnam Building & Maintenance Directorate Contact phone No: 0799050422

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Biomedical Engineering Directorate
Person in charge	Eng. Feras Abu Dalow Biomedical Engineering Directorate Contact phone No: 0776711110

E. Operation & Effect Indicators

a. Statistical information (Strategic indicators)

Department in charge	Information & Studies (Technology) Directorate, under Department of Planning
Person in charge	Samar Samouh Director of information & Studies (Technology) Directorate Contact phone No: 0776730177

b. Line for collecting Statistical information for the Project

Department in charge	Information & Studies (Technology) Directorate
Person in charge	Samar Samouh Director, Information & Studies (Technology) Directorate Contact phone No: 0776730177

Ministry of Social Development

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Ministry of Social Development
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Ghada Masade Director, Directorate of the Affairs of Persons with Disabilities Contact phone No: 079-851-7709

B. Accounting of expenditure (including book keeping)

Department in charge	Department of Finance
Mean of Accounting	-Manual (a part of record etc) -Computerized
Person in charge (POC)	Mahdi S. Alqawasmeh Accountant, Accounting Section, Department of Finance

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Department for Auditing Approval	Department of Audit
Approval Signatories (Signer)	Kayed Khrase Auditor, Contact phone No: 0791-851-8225

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection or contractor and Contract	Department of Facilities and Buildings
Person in charge (POC)	Eng. Ismael Shraideh Director, Department of Facilities and Building Contact phone No: 0777-149-8311

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Department of Equipment
Person in charge	Ibrahim Alzyoud, Director Contact phone No: 079-190-39691

E. Operation & Effect Indicators

a. Statistical information (Strategic indicators)

Department in charge	Directorate of the Affairs of Persons with Disabilities
Person in charge	Ghada Masade, Director Contact phone No: 079-851-7709

b. Line for collecting Statistical information for the Project

Department in charge	Directorate of the Affairs of Persons with Disabilities
Person in charge	Ghada Masade, Director Contact phone No: 079-851-7709

Higher Council for the Affairs of Persons with Disabilities

A. Responsible Department / Personnel at IA

Name of Ministry or Agency	Higher Council for the Affairs of Persons with Disabilities (and or through Ministry of Finance)
Department / personnel responsible for Management and Coordination in Japan's ODA Loan Project	Hala Ismael Hamad Director, Directorate of Early Intervention and Rehabilitation Contact phone No.138/5538610

B. Accounting of expenditure (including book keeping)

Department in charge	Department of Finance
Mean of Accounting	✓ Manual ✓ Computerize
Person in charge (POC)	Ahmed Abu Siam Contact phone No.122/5538610

C. Internal Audit - Approval Process (for Japan's ODA Loan Project)

Department for Auditing Approval	Internal Audit Unit
Approval Signatories (Signer)	Jamil Trman, Manager, Unit of Internal Audit Contact phone No.:106/5538610

D. Procurement for Implementation

a. Civil Work (e.g. building construction or rehabilitation)

Department in charge of Tender, Selection or contractor and Contract	N.A.
Person in charge (POC)	N.A.

b. Equipment purchase

Department in charge of Tender, Selection of contractor and Contract	Department of Finance
Person in charge	Ahmed Abu Siam Contact phone No. 122/5538610

E. Operation & Effect Indicators

a. Statistical information (Strategic indicators)

Department in charge	Department of Studies and Planning
Person in charge	Hussein Abu Mattress, Manager, Directorate of Studies and Planning Contact phone No :101/5538610

b. Line for collecting Statistical information for the Project

Department in charge	Department of Studies and Planning
Person in charge	Hussein Abu Mattress Manager, Directorate of Studies and Planning Contact phone No 101/5538610

Sample idea of plaque



HUMAN RESOURCES DEVELOPMENT AND SOCIAL INFRASTRUCTURE IMPROVEMENT PROJECT

مشروع تنمية الموارد البشرية وتطوير البنية التحتية الاجتماعية

FROM THE PEOPLE OF JAPAN

AS A TOKEN OF FRIENDSHIP AND COOPERATION BETWEEN

JAPAN AND THE HASHEMITE KINGDOM OF JORDAN

من شعب اليابان كرمز للصداقة والتعاون بين اليابان والمملكة الأردنية الهاشمية

2013



Special Assistance for Project Implementation of
Human Resource Development and Social Infrastructure Improvement Project
(L/A JO-P12 dated 14 August 2012)

Draft idea of selected buildings to be installed a plaque

- Criteria of selecting building (Sub-project/facility) to be installed the plaque

- | |
|--|
| 1. The Project's cover ratio: More than 50% (Cover ratio of total project cost)
2. Construction quality: Above a certain level
※ Establishment and confirmation method of quality level request consideration. |
|--|

- Recommended building (Sub-project/facility) (proposal)

Sub-projects	Facility name and Yen-loan cover ratio (Cover ratio of total project cost)	Remarks
No. No. HES : Supporting Jordanian Public University – Balqa Applied University / MOHESR	Classroom building and Marine school (Aqaba new campus) <u>The Project's cover ratio: 39.01% (as of the end of 2012)</u> ※Yen-loan cover ratio of total project cost: 31.95% (as of the end of 2012) ※Completed amount (Stage-2): 39.01% (based on SOE as of the end of 2012)	These facilities are subjects to be said loan from the first payment and increase of cover percentage is expected.
No. No. HES : Supporting Jordanian Public University – Albeit University / MOHESR	Gymnasium <u>Yen-loan cover ratio: 30.21% (as of the end of 2012, SOE reserve ratio of completed amount)</u> ※Completed amount: 30.21% (based on SOE as of the end of 2012)	This facility is subject to said loan from the first payment and increase of cover percentage is expected, though construction quality is to be confirmed.
Recommendable project depends on the result of monitoring		
No. 658 : Expanding / Al Karak Hospital MOH	Al Karak Hospital <u>Yen-loan cover ratio: 11.82% (as of the end of 2012)</u>	The potential as a candidate is deserve a consideration after confirming complete amount on-site inspection and calculating the final percentage.
No. 661 : Establishment of Al-Salt new Hospital / MOH	Al-Salt new Hospital <u>Yen-loan cover ratio: 72.09% (estimated at completion in the end of 2014)</u> ※Completed amount: 34.88% (estimated in the end of 2012)	Out of 4.3 billion yen of total project cost, 2.8 billion yen is being disbursed in 2103 and 2014.
No. No. HES : Supporting Jordanian Public University – JUST / MOHESR	Administrator office	Commencement of construction work as scheduled leads to the potential for 100% of Yen-loan cover ratio.

ヨルダン国

円借款「人材育成・社会インフラ改善事業」に係る案件実施支援調査

打ち合わせメモ

日時：平成 24 年 11 月 6 日（水）14:00～16:00

場所：JICA 東京本部

出席者：JICA 田中（理）、宣原

OC：福岡

<貧困地域の定義の確認>

- ・貧困地域の限定による除外県については、公式文章で特に決めていない。ただし、外務省への供与方針の説明、和文のプロ目では貧困地域を対象とした案件と記されている。
- ・このため、前提条件を明確にして、その後その前提条件が覆ったというような説明ができるようにしておきたい。

■対策

1. 現地政府が話をしていた **Balqa**、**Irbid**、**Amman** がちょうと該当する統計資料（2008 年統計の世帯調査による貧困率など資料）、JICA 東京本部が認識していた **Madaba**、**Amman**、**Zalqa** が貧困地域に該当する統計資料等を根拠として、貧困除外地域は統計資料によって異なることを示す。このデータの検証はすでに実施済みであったはずである。また、ベースになるデータが古い（2004 年世帯調査に伴う貧困調査がもっともサンプリングが多く、2008 年の貧困調査は限られたサンプリングによる調査である。またこれ以降、特記される貧困調査はみられない）。一方、どの県でも都心部は比較的恵まれているが、貧困地域が混在しているところがほとんど（**Aqaba** など）である。これに関する統計資料の入手は困難と考える。
2. 特に **MOPIC** から **Justify** する公式レターの必要はないとのことであったが、**Jordan** 事務所が必要とするのであれば、もらっておく。
3. もう一つの説明は、**Amman** のサブプロジェクトでも貧困地域に裨益する、また、両者を開発しないとシステムとして機能しない（**EMIS**）などの説明を準備しておく。

<75-38>

- ・東京本部はこの件について、ほとんど認識がなく、話の内容も伝わっていなかった（PPT などは CC していたが）。
- ・75 を 2012 年に選んでしまって、将来的に 38 にした時に落とされた 37 のうち既にローンで対応してしまった **Sub-project** はどうなるのかという疑問があった。
- ・38 の具体的な案件を知りたい、また、75=>38 への過程を知りたいとのことであった。[後日 PPT と Excel Sheet を送付する予定。]

<薬>

- ・そもそも **Consumable** なので **OUT**。
- ・38 でも十分予算をオーバーできるのであれば、あえて薬を入れる必要はない。トレースも難しいので対象外でよいが、このためにわざわざ正式な文章が出ることもない。

<絞り込み作業>

- ・**Sub-project** の絞り込み作業とそのスケジュールを明確にしてほしい。
- ・ローカルコンを活用してのプロジェクトシートの記載や支払い状況の確認などについては、了解した。

<シリア難民>

- ・関連する情報を送ってほしいとのことだったので、**Rabah** 氏からの資料を転送しておいた。[難民キャンプの情報だけではなく、自分の車でヨルダン入りした人や親類を訪ねてき

た人などの情報や新聞記事などあったら保管しておいてください。]

・シリア関連については、外務省も乗り気、現地側が求めるのであれば、国境地域の案件を追加で入れてもらっても構わない。当初現地政府側は、難民が増えたことで迷惑をしている、難民向けの支援は全くヨルダンの市民に還元されていないので、わざわざ日本の援助で難民の支援は不要との話であったとか。[難民を切り口にして、ヨルダン側の **Infra**（クラス数の増加など）が整備できてしまえば良とする最近の **MOPIC** の考え方でよいと思う。]

<Initial Disburse>

・更に 60 億円を追加で **Initial Disburse** したい。現地側が困ることはあるか？
・現地側としても、外貨準備高が高まるので **IMF** などに説明がし易いはず。
・ただし、現地側からの要請が出てこない **Disburse** できないので、現地側とも調整を図ってほしい。[現地側が記述すべき外務省向け説明文章は、**JICA** から入手した。]

<GDB>

・**GDB** 訪問の結果は **JICA** 東京本部にはまだ伝わっていなかった。この課題については、**Jordan** 事務所マターになっている感じ。

以上

打ち合わせメモ

日時：平成 24 年 11 月 15 日（水）14:00～15:00

場所：JICA 東京本部

出席者：JICA 宣原

OC：福岡

<貧困地域の定義の確認>

- ・外務省のプレスリリースで既に職訓 10 県、大学 6 県、貧困地域 8 県を対象とするという文章を出してしまっているの、なるべくこれに合わせてくれるとよいのだが、とのこと。
- ・また、今回仕上げるプロジェクトシートで、75 件のそれぞれについて、貧困地域との関連性や Justification について記述をしておいて欲しいとのことであった（重要）。

<75-38=>Cashflow Activation=>次の ID>

- ・38 で議論するのは難しそうという話が Jordan 事務所からきているので、75 で今月中に Minutes を結ぶ（JICA=MOPIC 間）。その際、当たり障りのない Criteria は選定経緯として入れてもらうと助かる。
- ・一方その Minutes と並行して、次の ID を Disburse するためには、まず、50 億円の資金が流れ始める必要があるの、JICA のレターを受け、MOPIC と MOF が予算を IAs に Allocate してくれれば、次の ID の申請を MOPIC から出してもらうこととする。

<GJU>

- ・上記貧困地域限定のような観点からすると、GJU は基本的に Rich な学生を対象とした大学との認識なので、貧困地域への裨益にならないので全く対象外ではないのか。もっとも、そのようなことを現地側に言えば、貧しい学生もたくさん来ているという話になるであろうが。
- ・また、そもそも 75 に入っていないのであれば、さらに入れる必要もない。予算上のすみわけが可能というものの、ドイツが何らかの支援をしていることへ、わざわざ円借款を優先的に活用する意図が見えない、更に案件名に German と出てきてしまうことから、外務省への説明は難しい。ただでさえ、貧困地域限定の支援の説明で窮しているところ、さらにドイツとなると通すのは難しい。[正面で落とすのが難しければ、75 案件同様 SOE 段階で外すなどできないか。]

<評価指標>

- ・Sub-project や Component 毎の評価をすることは難しいので、4 セクターについての、評価指標を収集、設定してもらうことでよいが、一方では、本円借款の効果が学校一校だけでセクター全体へ与える影響も難しいであろうから、地域別で見なくてはならない場合も想定する。
- ・今回、前の教育円借款事業の評価を行っているが、機材や家具のトレースが全くできない状況となっており、非常に困ったことになっているとのこと。[このことから、むしろ評価の重要性と、将来トレースができるような仕組みを今のうちに構築する必要がある。]

<現地再委託調査>

- ・効果指標の収集についての方向転換に基づき、当初考えていたほどの Baseline 調査の必要はなく、むしろ案件立ち上げ段階における IA への支援を行うこと、また、既に開始している案件の視覚化を図ることとしたい。サイト調査の際、収集できるデータも合わせて拾ってくる程度で、近々にその Sub-projects を決める（福岡報告）。

以上

Minutes of Meeting

Date : 21st October 2012
Time : 11:00-12:30
Venue : MOPIC
Attendance : MOPIC: Mr. Ziad, Mr. Maher, Ms. Wafa, Ms. Feda, Ms. Safa's, Ms. Rawan
JICA: Mr. Osaki, Ms. Eguchi and all JICA study team
Agenda : Sub-Project Selection Procedure

1. Latest development regarding project selection

1-1 Will work to facilitate the selection process to maximize the disbursement, so there will be first batch disbursement on 1st December 2012 and the second payment on 2nd March 2013.

1-2. To select priority projects to go through screening in order to assure all selected subprojects will meet the JICA criteria.

1-3. JICA will support in the aspects technical and financial matters.

JICA and MOPIC to finalize the selection process and follow the criteria mentioned earlier (majority of project covered by the JICA ODA loan, to validate that the project is financed by JICA and not with other donors.

2. MOPIC's explanation

MOPIC explained that majority of invoices not paid yet for projects approved in January 2012. There were no new capital project for the last 2 years (2010 & 2011), therefore most projects are already in the middle or achieved more than 50% of progress.

Category C projects: means no duplication and no land appropriation required.

A letter may be required from the Ministry of Environmental Protection to MOPIC for some projects (the projects will be selected by both JICA & MOPIC).

Duplication of donors: Need to eliminate from the selected Sub-projects and also need the evidencing documents for that. MOPIC can provide such documentations because it is clear from the general budget law.

It is possible to obtain a copy of general budget law from MOPIC web site.

MOPIC cannot transfer budget to MOF to specific project.

3. SOE Preparation

3-1. After finalizing project sheet, to prepare SOE, so all pending invoices should be paid at the end of year.

JD 20 million has already paid to MOF.

Last day to accept invoices will be 15th December 2012 in Jordan.

After preparation of SOE by each ministry to forward to MOPIC then they will forward to JICA for RFR.

- There will be second batch for payment mostly for new projects for 2013 & 2014 and may include: new constructions, equipment and furniture for schools, renovation and repair.
- SOE then to send all documents by collecting the invoices, review by MOPIC then forwarded to JICA for complete all disbursement procedure.
- MOE has a lot of small payments to be prepared therefore JST need to meet the Ministry. Also vocational training cooperation & MOHE as well.
- MOPIC requested to keep Medicine project still needed but with low priority.
- JST requested some data: Number of students (which is available at MOE), rate of mortality for infants and mothers (done every 5 years), rate of employment, progress report which they have from 2006-2012 at MOPIC web site, strategy for MOE which is available at Arabic
(OC to have meeting with Mr. Ziad for MOPIC) on Wed. 24th 2012 at 08:30
- To expedite SOE JST needs to meet MOE, MOHE & vocational training cooperation at their sites and it will be arranged tomorrow 22nd October 2010 by MOPIC.

Minutes of Meeting

Date : 5th November 2012
 Time : 13:30-15:30
 Venue : MOPIC
 Attendance : Mr. Ayman N. Abnahazalah (Current expenditure / Ministry of Finance),
 Ms. Subhiea Ghnimat (Current expenditure / Ministry of Finance),
 Mr. Mohamad Alogaily (General Budget Dep. / Ministry of Finance),
 Ms. Maischi Al-shuraiqi (General Budget Dep. / Ministry of Finance),
 Ms. Wafa Al. Saket (Head of Asian division, International cooperation Dep./ MOPIC),
 Ms. Feda Jaradat (Assistance of Manager, Programs of project Dep./MOPIC),
 Ms. Safa'a Kanaan (Head of Loans & Grants Division, MOPIC),
 Ms. Rawan Sclan (Asian division, International cooperation Dep./ MOPIC),
 Mr. Mitsuhiro Osaki (Representative, JICA-JO)
 Ms. Chinami Eguchi (Project Formulation Advisor, JICA-JO)
 JICA Study Team (Wong, Sawashita, Reema)
 Agenda : Outline of the Project and Study, and Acceleration of disbursement

1. Loan Disbursement

1-1. Loan Amount and Description

- JICA explained to the attendance from the GBD and MOF that the value of this loan is around 110 Million JD.
- This loan is to support the general budget of the Hashemite Kingdom of Jordan through on-going projects.

1-2. Detailed Presentation

- JICA Study Team explained the current status for the loan, loan objective, selected sub-projects.
- JICA Study Team highlighted the importance of having all the evidences related to the SOE.
- JICA study team raised their concern regarding those sub-projects already with outstanding invoices but not paid yet, which required acceleration of payment in order to accelerate the preparation of SOE for the loan.
- JICA study team emphasized that acceleration of disbursement is required to achieve the disbursement of total loan amount within the loan period.

2. Mechanism of disbursing the fund for the approved project

- The representative of GBD promised that they will discuss this issue with the department manager and the Minister of Ministry of Finance to find possible way to ensure disbursing the loan money on the selected sub-projects.
- JICA will send letter to MOPIC and copy to related authorized ministries and departments requesting to have internal arrangement to accelerate the payments so that those selected sub-projects can provide SOE as quickly as possible.
- MOPIC need to arrange with related ministries and departments on this issue (MOF and GBD).

Minutes of Meetings

Date : 12th November 2012
 Time : 13:30-16:15
 Venue : Ministry of Finance, Amman
 Attendance : MOF and GJU and JICA Study Team (Ms. Rie, Mr. Wong, Eng. Reema)
 (See the List of interviewees attached hereto.)
 Agenda : Clarifications about some projects, Clarifications about GJU

1. Clarifications about the German Jordanian University

1-1 Agreements between the Jordanian and German Governments

- The Attendances from the GJU explained that the agreement between the Jordanian Government and the German Government is that there is no financial support from the German side for the construction, all building construction and infrastructure development works should be funded by the Jordanian Government.
- The German support includes only:
 - 1- Technical support by sending lecturers from Germany.
 - 2- Paying the salaries only for the German Lecturers.
 - 3- Special equipments for labs can be provided by the German side.
 - 4- Scholarships for the university students to Germany, and some scholarships in Jordan.
- The GJU team explained that as the University is still in the beginning and there are many construction works for the permanent campus, the University is getting support from the Ministry of Higher Education and Scientific Researches (same as other universities) and from the Ministry of Finance (construction works at initial stage of the university development).

1-2 Constructions in the GJU

- German Jordanian University staff explained that the works executed now are only three building from the first phrase of construction, the other 4 buildings of first phrase were suspended due to shortage in finance.(Though the tender documents for them are ready).
- Those four buildings are: Library, School of Applied Science, Restaurant and Culture Centre.
- There are other construction phrases did not start yet, including building for school of languages, Technical science building, Sport City.
- Now rescheduling of all phrases is done due to shortage in finance.
- The estimated construction cost for all buildings in the university campus is 124 million JD.

1-3 Components in the GJU project (proposed for JICA ODA loan)

1-3-1 Multiuse Building Project

- GJU team explained that there is a New Multiuse Building Project, with 7,000m2 and total construction cost is 2,759,265JD.
- This project expenses 1.5 million JD in 2012

- Expected expenditure in 2013 is 1.0 million JD.
- Expected expenditure in 2014 is 272,000 JD.
- This project is awarded in 2012 and preparation works have been started.
- Main building construction works should be started by the end of 2012 and complete at the beginning of 2014. The Construction Period of the component is 500 days.

1-3-2 School of Applied Medical Science Building

- The GJU team explained that the University is planning to construct a new building for the School of Applied Medical Science with approximate value of 5.2 million JD.
- The plan for this project to be started on 2013 and construction will continue through 2014.

1-4 Conclusion:

- The JICA study team will report the obtained information to JICA HQ, but the GJU will be with lower priority for this loan.

2. Other sub-projects for MOF

- Clarifications about some projects under the MOF were requested by the JICA Study Team, as the projects sheet for those projects were not provided.
- MOF promise to provide JICA Study Team with the project sheet for the three projects (162,190 and 192).
- As the MOF team explained to JICA Study Team about those three projects most probably project No 190 which is the High Board for Handicapped Persons Affairs the eligible components for this sub-project can be included in this loan.
- MOF explained to JICA Study Team the procedures for all projects under the MOF and the method of auditing the payments and allocation of them.
- Samples of payments and required documents were shown to JICA Study Team.

3. List of Jordanian Attendee

Name	Directorate	Contact
Subheyeh Gniamat	Direct of Capital Budget, MOF	0799097585
Ayman N. Abu Ghazaleh	Head of Public Expenditure / Budget Department, MOF	0799062765
Qassem Bashabsheh	General Treasury Directorate, MOF	0799062899
Dr. Yasser Fajjal	Assistant of the president of GJU	
Ms. Sana Farraj	Head of Finance Department, GJU	

Minutes of Meetings

Date : 13th November 2012
 Time : AM 10:00-12:00
 Venue : Audit Bureau, Amman
 Interviewees : (See the List of interviewees attached hereto.)
 Interviewers : JICA Study Team (Ms. Rie, Mr. Wong, Eng. Reema)
 Agenda : Clarifications about the AB procedures

1.0 Welcome Introduction:

1-1 Audit Bureau Introduction:

- The President of Audit Bureau welcome the JICA Study Team and show his appreciation of the Japanese Government support to the Jordanian Government, and express his proud about the Jordanian-Japanese relationship which is under the support of his Majesty the King.
- JICA Study Team thanked the president of AB for his time and his welcoming introduction, and brief all the interviewers about the loan agreement and status.

1-2 Discussion about the AB rule and responsibilities:

- JICA Study team explained that upon the agreement of sub-projects between JICA and MOPIC, all SOE and their relevant documents should be prepared by the line ministries then send to MOPIC, MOPIC will do their checking and submit it to JICA.
- The moment JICA received the SOE endorsed by MOPIC the disbursement procedure will be completed.
- At the end of each year AB will execute the auditing for this fund for MOPIC, and their audit report including auditor's opinion is important to ensure the submitted SOE expenditure for the loan is eligible.
- The AB president emphasized on that AB is an independent Department, which has specialist team who work within the International standards, to ensure the clear procedures in all the government departments, they are responsible about their opinion about the projects, methods of expenditure .
- The AB president also clarified that by the Jordanian law it is their responsibilities to check and audit all the procedures and disbursement for loans, grants, etc.
- The AB president explained that there is a special team formed from 6 members to follow the JICA ODA loan, to ensure a good coordination and performance for the audit.
- AB president ensured that if there is any problem a letter of recommendation will be sent from JICA to MOPIC to solve the problem.
- The AB president also described that now there is agreement between MOPIC and the AB that AB will be the external audit for this loan; the draft of this letter is ready. AB president promised

to provide JICA Study Team with a copy of the agreement upon signing it.

- AB president showed the JICA study team the form all the staff need to sign on when they are responsible to do auditing, where they committed to be honest, responsible, follow all the ethics, do their job cleanly and clearly, concerning about the public money. Also ensure that there is no conflict in interest in their mission. (a copy of the signed form was provided to the JICA study team).
- Samples of some external audits done by AB were shown to the JICA Study Team.
- Also AB ensures that they are aware of all the forms and requirements of JICA and they are complying with the international standards.
- AB president mentioned that although the loan agreement stated that the AB report should be issued after 9 months of the next year, the AB will issue their report in the first 3 months of the next year.
- To ensure the above short duration and performance of auditing reporting the AB will send by the end of this month a letter with all required necessary documents for their audit, to facilitate their work and MOPIC as well as related ministries preparations.

2.0 Technical Session:

- AB team explained that the audit the AB perform for the Government ministries and departments is following the International standards of the internal audit of the government departments, where by the beginning of the next year all the founding will be reported and send to the council of Senators and the council of Parliament.
- The AB team explained that each Ministry has Internal Auditor in the ministry who is NOT AB member, but this auditor will be linked with the top management or with the minister in that Ministry.
- Another member in each ministry will be under the AB which is a non-official member in the tendering committee and audit the progressive procedures in the ministry.
- A question was raised by the JICA Study Team about the method of AB is responsible to do external auditing for this loan; AB team explained that for this loan a decree from the cabinet (The Prime Ministry) to assign the AB as external auditor for this loan.
- And reference to this decree, His Excellency the AB President will sign the Memorandum Agreement with MOPIC.
- AB team clarified that for the next year the AB will set an Auditing plan to do regular check and audit for the loan projects in the line ministries.
- JICA Study Team asked about the procedures taken by the auditors to ensure corrections and/or improvement for founding (if any) is done by the related ministry.
- AB team explained that each auditor in each ministry will send his report to the centre of AB and to the ministry, the ministry has one month to respond and correct/improve the founding otherwise will be reported to the prime ministry.
- Also all findings will be checked quarterly, another check will be done before issuing the Annual Audit Report all un-solved findings will be recorded and included in the report, and

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the solved items will be removed.

3.0 List of interviewees:

Name	Directorate	Contact
His Excellency Mustafa Al-Barari	President of the Audit Bureau	
His Excellency Waleed Rahahleh	Vice President of Audit Bureau	
Mohammad Heiassat	Director of Quality Assurance Department	0776004288
Bilal Okasheh	Consultant/ Director of Companies Audit Department	795303553
Sawsan Abu Al ganam	Auditor	0772283888
Nabil Odeh	Head of the Revenue Unit	
Monther Naber	Head of Companies Department	0799071475

Minutes of Meetings

Date : 13th November 2012
 Time : PM 12:00-14:30
 Venue : General Supplies Department, Amman
 Interviewees : (See the List of interviewees attached hereto.)
 Interviewers : JICA Study Team (Ms. Rie, Mr. Wong, Eng. Reema)
 Agenda : Clarifications about the Tender procedures for Procurement of Goods

1. Introduction

- JICA Study Team explained to the GSD staff about the nature of this Loan, the Ministries involve and the categories covered by this loan.
- JICA Study Team introduces the team and explained their duty in this loan.
- GSD Staff welcome JICA study Team and promise them to provide them with all information and support to make their mission easier.

2. GSD Responsibilities and Duties:

- The GSD explained that this department is under MOF to provide procurements for all government departments and ministries, either goods or services.
- The GSD explained that under the Jordanian law and regulations; all supplying projects for the government ministries and department with a value more than 20,000JD should be tendered through the GSD.
- The GSD divided the types of tenders in to two types in reference to the initiation:
 - 1- Tenders initiated by the department direct for those goods and services commonly used in most of ministries and departments such as stationary, PC, etc.
 - 2- Tenders initiated upon official request from the ministries for special goods such as medical equipment.

3.0 Tendering Procedures:

- For tenders under the second type; the ministry should send a procurement request to the GSD including list of the items needed with all their technical specifications with its quantities needed and detailed requirements information. This should be attached with a Financial Obligation (Financial Statement) from the financial department under each ministry with approximate budget signed and approved by the GBD.
- When those documents are ready the tender documents will be prepared and the call for tender in 3 news paper (different date in different newspaper) and the website of GSD, specifying the duration for tenders submission, and the day of opening tenders should be mentioned clearly.
- Tender period is 2 weeks (minimum) and 45 days (maximum). Minimum Tenderer is 3, if less than 3, extension of tender period will be done. If the participants still less than 3 after the extended period, the tender will effective even only have 1 tenderer.
- Opening of tenders should be done on the mentioned date and time, bidders can watch the opening

of the tenders in the department opening tenders room, or on line using the live broad cast from the GSD.

- After opening tenders one copy will be send to the Technical Committee for their evaluation, the other copy will be kept in the secretary of the GSD.
- Technical Committee consists of 3~5 members but not limitation, is formed from ministry representative, GSD, member of Audit Bureau.
- Technical committee is responsible to study the tenders and evaluate it from the complying with the required specifications.
- GSD explained that there are three types of evaluation:1- Technical & Financial proposals are submitted in one-envelope (One-envelope Bidding Procedures). 2- Separate evaluation for proposals, first open technical then financial for technically responsive tenderer (Two-envelope Bidding Procedures). 3-Making scoring for both technical and financial proposals (QCBS). The type of evaluation should be decided when calling for tender.
- GSD explained that the first type of evaluation is mostly used (98% of the tender packages).
- The winner will be selected for the complied offers with lowest price.
- The Technical committee will send there selection report to the Central Committee including all the technical details, numbers, unit price, total price,.....etc
- The Central Committee for tenders for general use goods will be formed from 3 members (one from GSD, one from ministry and one from Ministry of Trade and Industry) with the chairman who is usually the head of the GSD or some one he nominate. AB will also participate as non-official member.
- The Central Committee for special tenders will be formed from 5 members the three mentioned earlier with 2 members from the technical department from the line ministry.
- If the Central Committee is convinced by the Technical Committee report then a primary award will be sending to the bidder and announced to public for four working days, for other bidders to submit their objections if there is any.
- If there are objections, all will be collected and send to the Technical Committee to study and report to the Central Committee. If the objection causes the re-evaluation, either new Technical Committee shall be re-formed or add new members in the Technical Committee.
- The award decision will be sent (there is a typical form for that only some of numbering and names to be filled) after the primary award and clarification of objection, if any.
- For award decisions is for common use goods only, the MOF will sign the award decision, if the special use goods, the award decision will be signed by both ministers; the MOF and the Minister of the related line ministry.
- After signing the award decision the committee will prepare the Purchase Order including all the details and signed by the MOF (sometime both ministers) and supplier. Purchase Order also will be signed by the GSD.
- A copy of the purchase order will be sent to the beneficial department or ministry.
- After receiving the Purchase Order, the beneficial department should follow the contract except if

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there is any problem (for example Late delivery, Specifications of delivered materials are not complied, change of origin country); then the GSB will be involve again to solve it.

- The minimum number of participants in the first time should be 3, if not then extension of time, if the committee finds that there is no hope to get 3 number of participants then they have the right to open the tenders with any number they have.
- Qualifications and requirements for bidders: to submit Professional License, Commercial register in the MOTI, Financial certificate.
- If any bidder did not perform well during the contract, the GSD has the right to conduct a new tender and supply the goods on supplier's expenses and supplier will responsible the amount different between the two contracts.
- In some special cases the GSD may add this supplier to a black list or suspend bidding for certain time.

4.0 List of interviewees:

Name	Directorate	Contact
Dr.Mohammad A. Hiary	Assistant Director General	0799028760
Ali Al-Kharabsheh	Assistant Director General	0796200366 0776683833
Emad Qassem	Technical Assistant	

Minutes of Meetings

Date : 26th November 2012
 Time : AM 9:00-11:00
 Venue : Ministry of Planning and International Cooperation, Amman
 Interviewees : (See the List of interviewees attached hereto.)
 Interviewers : JICA Advisor Mr.Chinami Eguchi, JICA Study Team (Mr. Fukouka, Ms. Rie, Mr.Wong, Eng. Reema, Ms.Kojima, Ms.Majida)
 Agenda : Confirm the Final Projects List and Quarterly Progress Report.

1.0 Introduction:

- JICA and the Study Team explained that there are two main reasons for today's meeting; the first one is to confirm Sub-projects list upon the study and the several meetings with the ministries; the second is to discuss on the quarterly progress report.
- The updated list of Sub-projects is so important so MOPIC can send to GBD of MOF.

2.0 Shortlist for the Sub Projects:

- After studying of the projects sheets provided by the ministries and the meetings with the related ministries JICA Study Team prepare the list of sub-projects with 65 projects.
- Discussion between MOPIC and JICA Study Team upon a number of projects:

2.1 Project No.162 (Support the projects of the National Fund for Youth and Support Movement Support):

- JICA Study Team explained that for project No.162; this project doesn't achieve the project objectives according to the project sheet received from MOF.
- MOPIC requested JICA Study Team to meet with the person in charge Dr. Rashad Al Zo'obi.
- JICA Study Team asked MOPIC to arrange for meeting, but also MOPIC should understand the importance of the time factor.

2.2 Project No.192 (Highness Royal Initiative for Governorates Development):

- JICA Study Team explained that this is a fund run by JEDCO based on the project sheet and discussion with MOF; it was understood that this project is for investments in private sector which can't be included.
- MOPIC requested from JICA Study Team to meet with person in charge and reconsider.

2.3 Project (German Jordanian University):

- JICA Study Team explained that there is a support from MOHESR for all public universities including GJU so in this case there will be a duplication in support to this university.
- MOPIC explained that from MOHESR the support will be distributed on 6 public universities, but as the GJU is still a new university and lots of its building not constructed yet so they are still need financial support from the Ministry of Finance.

2.4 Project No. 680 (Handicapped Affairs Program Administration Project):

- JICA Study Team explained that till now the project sheet was not provided.
- MOPIC promised to provide the project sheet and asked to include this project in the project list.

2.5 Project (Supporting Vocational Training Institutes):

- JICA Study Team explained that from the several meetings they had with VTC it was understood that this is included in project No.723, which is already in the project list.
- MOPIC explained that this project is different than project No.723, and they have different allocated budget.
- JICA Study Team added this project to the list as it is different from project No.723, and requested MOPIC to provide the project sheet.

2.6 Medicine Project:

- MOPIC asked about JICA's reply regarding this project as it is not included in the list, JICA explained that this project cannot be included as medicine classify as Consumables.

2.7 Summary List of Projects:

- It was agreed on the project list after deleting sub projects no. (573,587,589,595,598,612,613,614, 617,618,643,662) as those projects will be granted by other donors.
- The final project list will be 55 projects after deleting the 12 sub projects and including 2 sub projects No.680 and VTC support.

3.0 Quarterly Progress Report:

- JICA Study Team explained that the first Quarterly Progress Report (QPR) should be submitted by MOPIC to JICA on December 2012.
- JICA Study Team discussed with MOPIC staff the content of QPR and draft copy was provided to MOPIC.
- JICA Study Team will help and assist MOPIC in preparing QPR for December 2012.

4.0 List of interviewees:

Name	Directorate	Contact
Eng. Ziad Obeidat	Director of Programs & Projects Department	0777774026
Eng. Feda Jaradat	Programs & Projects Department, Manager Assistant (Executive Agency)	0796249595
Wafa Al Saket	Asian Division International Cooperation Department MoPIC	0797322492
Rawan Salam	Asian Division International Cooperation Department MoPIC (Finance)	079749111

打ち合わせメモ

日時：平成 25 年 1 月 28 日（月）11:30～12:30
場所：インターコンチネンタルホテル・ジョルダン、1 階ロビー
出席者：JICA：大崎、江口、有澤
OC：黄、澤下

1. SOE

- ・ イニシャル増額による掛け率の変更は、JICA で行う。ヨルダン側は「100%」の SOE を提示して良い。

2. 優良案件の紹介

- ・ 今後のモニタリングや監査等を考慮し、対象となり得る優良サブ・プロジェクトを JICA に紹介していただきたい。
- ・ 今回調査中の現場視察スケジュールが決まれば、JICA と共有していただきたい。JICA から同行する可能性がある。

3. ITR へのコメント

- ・ MOPIC へはまだ提示・報告されていない。今回、提示・報告するか否か、JICA ヨルダン事務所が本部に確認する。

4. 来年度の回収見込み

- ・ 来年度（2013 年 4 月以降）の回収見込みを調査団から JICA に教えていただきたい。55 件では不足の可能性がある。新規案件の募集を積極的に行うよう、JICA ヨルダン事務所から MOPIC へレターで通知している。

5. ヨルダン政府から JICA への新規財政支援要請

- ・ 単なる財政支援ではあるが、ヨルダン政府から要請があった。シリア関係の案件で本円借款の対象とできる案件が多数ある模様である。

6. QPR

- ・ 第 1 次現地調査以降、MOPIC から JICA への提出はない。引き続き、今回の現地調査中に MOPIC に対し作成指導を行う。

7. プロジェクトの成果の測り方（ベースラインのモニタリング方法）

- ・ サブ・プロジェクトの成果を測るのは、全体の 50%程度が円借款対象となっているプロジェクトは単体で測定し、その他はセクターレベルの成果にまとめる等、方法を定める。

8. 機材の追跡方法

- ・ 調査団は、今回の現地調査中に、機材の保管/追跡方法を調査し、提案する予定である。
- ・ 一案として、機材に ODA ステッカーを貼ることを検討している。ODA ステッカー（大、中、小）は、JICA ヨルダン事務所より提供可能である（現在在庫あり）。MOPIC に提案する。
- ・ 機材担当者が交代しても引き継がれるよう、既存のシステムに組み込まれるような追跡方法を構築する必要がある。
- ・ 現在は、MOH のみ機材一覧表を作成している。ただし、管理は省ではなく病院で行われている模様。

9. サブ・プロジェクトリスト（55 件）の追加

- ・ ヨルダン政府では、首相が Capital Budget を増額すると宣言し、実行されている

模様である。このような状況を考慮すると、新規案件の発掘も然程難しくないと思定される。

- 第2次現地調査中に、55件への追加・見直しが可能か、調査団に検討していただきたい。

10. 会計監査

- 通常、年度締め後の9ヵ月後に会計監査報告書が提出されることとなっている。現状では、2012年12月末までの準備分を会計監査対象とすることは可能と想定される。

11. 来年度のコンサルタントのTOR

- JICAがコンサルタントに求めることは、次のとおりである。
 - 回収と残りのディスバースメント促進(本円借款を3年間で終了できるように)
 - 会計監査対応
 - サブ・プロジェクトのモニタリング
 - SOEやQPRの指導の継続
- ヨルダンの予算執行およびその後の案件実施スケジュールを考慮すると、年度後半にコンサルタントが現地入りする方が有効であると考えられる。
- リマさんには遠隔で従事していただくことも検討中である。その場合は、MOPIC内に執務場所を確保してもらうことが可能だろう。(JICAコメント)

以上

Date : 28th January 2013
Time : PM 12:30-14:00
Venue : Ministry of Planning and International Cooperation, Amman
Interviewees : (See the List of interviewees attached hereto.)
Interviewers : Mr. Mitsuhiro Osaki Representative (JICA), Ms. Chinami Eguchi JICA Advisor,
Mr Rabah Al Shanti Project Officer JICA,
JICA Study Team (Ms. Rie, Mr. Wong, Eng. Reema)
Agenda : Loan Status.

- JICA explained that the study team is back to Jordan and will stay till the beginning of March.
- JICA clarified that the study team during this time will support MOPIC and the Line ministries to finalize the preparation of the SOE, and will arrange some visits to sub projects.
- MOPIC requested JICA that they need JICA study team to check all SOE prepared by the line ministries and if they are accepted then MOPIC can start checking and submit to JICA accordingly.
- JICA clarified that the study team will support MOPIC to check the SOE prepared by the ministries and advice them about the proper way to prepare the SOE but this will be done only this time and after that it will be checked by MOPIC and the line ministries.

- JICA study team explained that through the monitoring of the SOE preparation, the ministries prepared SOE for around 21 sub projects.
- The total amount of the SOE prepared is around 2 billion Yen, which is around 21 million US Dollar.
- JICA study team explained that from the SOE received by the ministries they still notice mistakes.
- JICA study team will start to visit the line ministries to advice and check the SOE's preparation.
- MOPIC requested JICA study team to inform MOPIC upon the visits as Mr. Nasir Al Karaki will join the study team so he can provide the advice to ministries in future.
- JICA study team informed MOPIC that Tuesday, January 29, 2013 will conduct the first visit to MOHESR at 10:00am, and to the higher council to the Handicapped persons at 13:00pm.

- JICA and the study team explained that the disbursement of the loan for the 2012 is below the planned, as the planned value by the JICA study team was around JD 24.5 million and by MOPIC was around JD 42 million, while the collected SOE is only around JD 15 million.
- JICA advised MOPIC to find a way to increase the expenditure on the approved sub-projects in 2013 and 2014, or to find an alternative in case they don't reach the loan amount to prevent the

refund.

- MOPIC again asked JICA to reconsider the Medicine sub-project in case they do not reach the loan amount.
- JICA explained that MOPIC should find another project as JICA Tokyo headquarters did not approve the Medicine sub-project.
- JICA asked about the proposal to support projects in the northern region to help Jordanian government due to the impact of Syrian refugee as the letter sent from JICA to MOPIC.
- MOPIC explained that today a letter issued from the minister to refuse the utilization of any amount of the loan to the Syrian refugee.
- JICA explained that this will not be to the Syrian refugee it will be to the government of Jordan to support projects in the Northern Region. MOPIC staff explained that this is not accepted by the ministry.

4.0 Agreement with Audit Bureau:

- JICA study team asked about the status of Audit Bureau and their requirements.
- MOPIC explained that the agreement between MOPIC and Audit Bureau was signed and it was agreed that MOPIC will provide all the supporting documents requested by the AB.

5.0 Sign boards and ODA stickers:

- JICA explained to MOPIC that it is recommended to provide sign boards for those building projects funded by the loan, and stickers and Inventory to be stacked on the equipment provided under the loan.
- MOPIC explained that this is understood and accepted by the loan agreement and JICA study team can discuss this matter with the line ministries directly.

6.0 Quarterly Progress Report:

- MOPIC requested JICA study team to assist them in preparing the quarterly progress report for December 2012.
- JICA study team shows their support, and a meeting on Thursday January 31 will be held to assist MOPIC preparation of this report.

7.0 List of interviewees:

Name	Directorate	Contact
Safa'a Kana'an	Head of Loans & Grants Division (Finance department)	0799770208
Eng. Feda Jaradat	Programs & Projects Department, Manager Assistant (Executive Agency)	0796249595
Wafa Al Saket	Asian Division International Cooperation Department MoPIC	0797322492
Rawan Salam	Asian Division International Cooperation Department MoPIC (Finance)	079749111
Nasir Al Karaki	Grant and Loan Division (Finance)	0799778067

Minutes of Meetings

Date : 31st January 2013
 Time : AM 10:30-14:00
 Venue : Ministry of Planning and International Cooperation, Amman
 Participants : MOPIC (Ms. Feda Jaradat)
 : JICA Study Team (Ms. Rie, Mr. Wong, Eng. Reema)
 Agenda : New projects, SOE status and QPR.

1.0 New Projects:

- MOPIC staff explained that they are planning to add some Sub-projects under MOH to the shortlist to be covered by the loan project. The new Sub-project is the Expansion for Al Iman Hospital.
- JICA study team explained that there is no objection to add the project but it's MOPIC responsibility to ensure that these Sub-project components are eligible and having budget law in 2013. MOPIC also has to send an official letter to JICA to request to add new Sub-projects on the shortlist.
- According to MOPIC, the requested Sub-projects were planned to be financed by Islamic Bank and Saudi Fund.
- MOPIC staff explained that they were thinking to expand the components of some Sub-projects listed on the shortlist, such as Sub-project no. 652" improve Al Basheer hospital". MOPIC are planning to add the equipment procurement component of this hospital.
- The equipment procurement for Al Zarqa hospital which was given Sub-project number 643 as a new Sub-project, is planned to be necessary JD 15 million as the project budget.
- MOPIC will provide JICA with the updated budget estimation in 2013 and 2014.

2.0 SOE Status:

JICA study team explained that the JICA study team visited some IAs this week to check the SOE and the status as the following:

- MOHESR: Some mistakes were found, JICA study team showed the persons in charge to prepare SOE how to correct it. The JICA study team will visit the ministry again next week to recheck revised one. The approximate amount for the SOE is JD 10.9 million at the end of the week.
- MOH: Out of 28 Sub-projects, 14 Sub-project SOEs have been prepared. Out of rest, 7 Sub-projects have non-eligible expenditure in 2012, the other 7 Sub-projects, MOH staff are collecting the documents to prepare SOE. The approximate amount for the SOE is JD 4.4 million.
- MOF: According to the meeting with the HCD, the HCD staff collects the documents and send

to MOF, MOF staff will accordingly prepare the SOE. JICA study team will arrange meeting next week as some corrections are required, the approximate amount of the SOE is JD 0.2 million

- MOSD: There is no eligible expenditure in 2012.
- MOL: JICA study team corrected the SOE provided by MOPIC. Some mistakes were found, the JICA study team will arrange a meeting with MOL next week. The approximate amount is JD 0.2 million.
- VTC: Meeting was arranged today for the VTC but postponed to the next Monday. The approximate amount is JD 164,000.
- MOE: Meeting was arranged next week. The approximate amount is JD 2 million.

3.0 Assisting in finalization of QPR:

- As requested by MOPIC, the explanation to finalize the QPR were provided by JICA study team. Based on the further explanation, JICA study team will modify the QPR format and send it to MOPIC. The main points explained and to be modified are as below.
 - Organization chart: MOF and MOSD are to be added as implementation agencies.
 - Monitoring period: According to MOPIC, quarterly is too frequent. Thus, it will be flexibly adjusted based on the IAs' monitoring periods.

打ち合わせメモ

日時：平成 25 年 2 月 10 日（日）16:00～18:00

場所：JICA ヨルダン事務所会議室

出席者：JICA：大崎、江口、有澤

OC：黄、澤下

1. SOE 準備状況

- 現在（2 月 10 日時点）のところ、SOE 累計額は 2012 年の Eligible Cost（調査団試算）の約 40% しか達していない。今後、2012 年分の SOE として金額が伸びる余地は、MOE でのドナー重複の精査、MOH での未作成分の追加のみである。これに加えても、2012 年の Eligible Cost の約 60% に到達する程度であると予測される。なお、SOE が計画を大きく下回る結果と至ったのは、2012 年に支払いが進まないことが最大の原因であると考え。支払いが進まないのは、各省庁に予算が執行されていないためと推測する。（調査団報告）
- MOE 分 SOE 値が把握できれば、JICA は MOPIC に対し公式にレターを発出する。レターには、SOE の準備状況、支払いが進まない理由を記す。支払いが進まない理由が上記以外にあれば、調査団は JICA に報告する。
- 一方、MOPIC が SOE 署名欄への署名を拒んでいる。次回 MOPIC との打合せ時に、JICA から MOPIC に署名の必要性を説明する。

2. SOE における留意点

- <他ドナーとの重複>調査団として、該当案件を特定し、内容を精査することは非常に難しい。JICA もそれを求めている。SOE はヨルダン側からの申請ベースであり、かつヨルダン側の監査機関がチェックしているため、ヨルダン側の申請内容を信頼するに留まる
- <消耗品>サブ・プロジェクトの支出の中に、消耗品の SOE が含まれている。今後、MOPIC はどこまでチェック可能かについて、確認が必要である。
- <Non-Eligible Item>今回の SOE には、軍事博物館（大学構内）の外構工事が含まれていたため、除外してもらった経緯がある。今後、MOPIC はどこまでチェック可能か要確認。

3. 優良案件の推薦

- 前回打合せ時（1 月 28 日時）の JICA から調査団への依頼に基づき、調査団より優良案件を推薦した（推薦理由、現地視察を未だ済ませていないことについて、資料を参照の上、説明した）。

4. 追加案件への対応

- MOPIC は薬剤関連のサブ・プロジェクトの追加を要求してくるものと想定される。これに対し、調査団側からは、次年度のコンサルタント TOR に、新規案件の発掘を加えることを MOPIC に提案・説明し、これに係る MOPIC 側の同意を得たいと考えている。また、MOPIC はシリア難民支援関連の案件を採用することも同意しつつある。（JICA）
- キャピタル・バジェットを財源とする新規の案件（サブ・プロジェクト）を発掘・選定するのは難しいと考えられる。停滞している案件は見られるが、その理由は、優先順位が低い案件であるためである。新規案件を発掘・選定するのではな他ドナーの財源による事業へと組み替え・移行された案件について、再度、本円借款案件を財源とする事業リストに組み直してもらうことも、一案である。ヨルダン側は、湾岸諸国ファンド支援側には、活動進捗の良い案件をリストしている。

5. 機材の管理・追跡方法

- 各省庁では、3 種のフォーム（Incoming、Outgoing、Registration）を利用し、数量の観点より、記録をつけている。このフォームでは、機材の所在地を把握することはできるが、3 種類のフォームを読まないと把握不可能である。
- よって、調査団は、現行の各省庁での管理方法を踏まえ、可能な限り少ない労力で機材が追跡できることを目的とし、新フォーム（Inventory list）の導入を提案する。これは、各省庁が現在利用しているフォームと色を揃え、視覚的にも現行方法と関連させるものである。新フォーム内“in”の情報は、SOE よりベースを作成可能である。“Out”の情報は、各省庁が、現行の Outgoing フォームからの転記および機材所在地を記載することとなる。
- 新フォームが形骸化してしまわないか（最後の評価時である 7 年後まで継続可能か）懸念が残るものの、機材の所在地を把握するため、また円借款として先方の作業が増えることは当然である。次回打合せ時に、JICA から MOPIC に当該方法の導入を提案する。

6. 銘板

- 調査団からデザイン案と設置施設選定基準および設置施設案を提示した。デザイン案については、JICA ヨルダン事務所から本部へ雛形の有無の確認、および大使館へデザインに対するコメントを確認する。
- 銘板製作および設置費用は、JICA ヨルダン事務所で負担することを検討する（JD200-300?）。調査団は費用を確認する（石と金属）。

7. ODA ステッカー

- 各省庁より、本円借款案件で供与する機材に対し ODA ステッカーを貼り付けることにに対し同意を得た。ただし、各省庁で日本（JICA）の供与機材に貼り付けるステッカーとしては、JICA マークではなく、ODA マークもしくは日章旗の印刷されたステッカーが精通している模様である。
- 大使館に ODA マークステッカー（アラビア語版）があるため、大使館から取り寄せ・提供可能である。

8. プロジェクト・シート

- これが完成されれば、プロジェクト・シートと推薦優良案件リストで、モニタリングの対応として十分である。
- ヨルダン側が更新できるように、セミナーを開催することも一案である（機材管理・追跡フォームの記入方法と合同）。

9. QPR（12 月末締め分）

- MOPIC は 12 月末時点の SOE 提出額としてゼロを記入したくないとのことである。今週末に算出される SOE 累計額を記載したいとのこと、よって、QPR の提出はそれ以降となる。

10. 来年度のコンサル TOR

- 今年度の TOR に加え、①監査報告書作成支援、②新規案件発掘、③事業モニタリング（QPR 作成）支援、④SOE のチェックを追加業務とすることを検討している。（JICA）

11. ITR へのコメント

- MOPIC へはまだ提示・報告されていない。JICA ヨルダン事務所が本部に確認する。

12. ODA セミナー（@日本）

- MOPIC より Rawan さんが参加する模様である。

ヨルダン国

円借款「人材育成・社会インフラ改善事業」に係る案件実施支援調査

1 3. 次回の予定

- 2月17日（日）、12:00（仮）に MOPIC、JICA、調査団にて打合せを行う。これに先立ち、同日午前、調査団から JICA に最新情報の報告を行う。

以上

Minutes of Meetings

Date : 18th February 2013
 Time : 12:00-14:00
 Venue : Ministry of Planning and International Cooperation, Amman
 Participants : See the list attached here into
 Agenda : SOE preparation progress, QPR. And MOIPC plans

1.0 SOE Preparation Progress:

- JICA study team explained that the team completed visiting all ministries which can submit their modified SOE to MOPIC except MOE.
- JICA study team explained that MOE was confused about the demarcation between the JICA loan and the Kuwaiti Fund, but after the discussions and visits they should discuss with MOPIC and modified their SOE before submitting to MOPIC.
- MOPIC explained that after receiving the SOE from ministries, MOPIC will review and meet with the stakeholders to fill the data for the QPR.
- JICA study team informed MOPIC that the approximate amount of SOE for 2012 is 20 million JD.
- JICA study team explained that this amount is lower than the planned amount; MOPIC should think seriously about a way to increase the expenditure.

2.0 MOPIC Plans:

- MOPIC staff explained that MOPIC reviewed the 2013 budget and found that there are three new projects can be added to the JICA loan as more of there components are non-egible.
- The new projects are Expansion of Al Iman Hospital in Ajloun, Establishment of New hospital in Tafeelah and New Medical Equipments for Hospitals.
- MOPIC explained that they are planning to arrange high level meeting with MOF; to request MOF to expedite the disbursement for Sub-projects approved by the JICA ODA loan to ensure full usage of the loan amount.
- JICA study team explained that during the visits to the ministries most of them explained that the problem is getting the approval on the expenditure from MOF which cause a delay in expenditure and sometimes stop the expenditure.
- MOPIC requested JICA again to reconsider supporting Medicine project by the JICA ODA loan, JICA explained that this is very difficult as the medicine considered consumables.
- MOPIC discussed with JICA study team the possibility to add two projects under MOE; Establishment of Sports activity hall in Irbid and Establishment of sport activity hall in Aqaba.

3.0 Quarterly Progress Report:

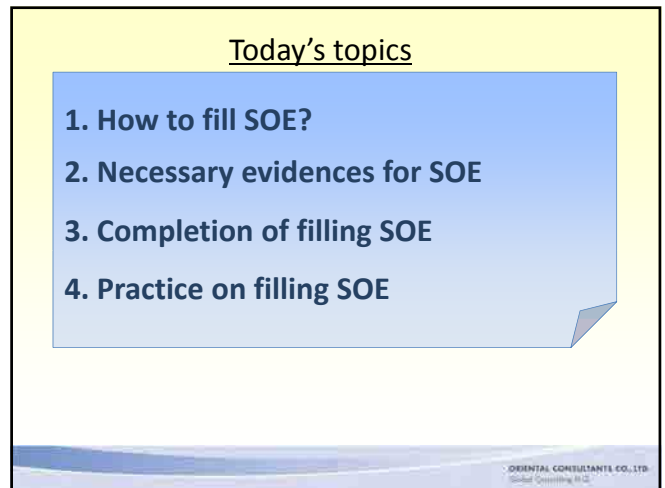
- JICA study team informed MOPIC that they will send MOPIC the modified form of QPR tomorrow.
- MOPIC informed JICA study team that after meeting with ministries they will submit a draft of the QPR by the end of next week.
- JICA study team suggested to MOPIC to use the number of Sub-projects as the budget number (as its fixed number) instead of using MOPIC number which change annually.

4.0 List of Participants:

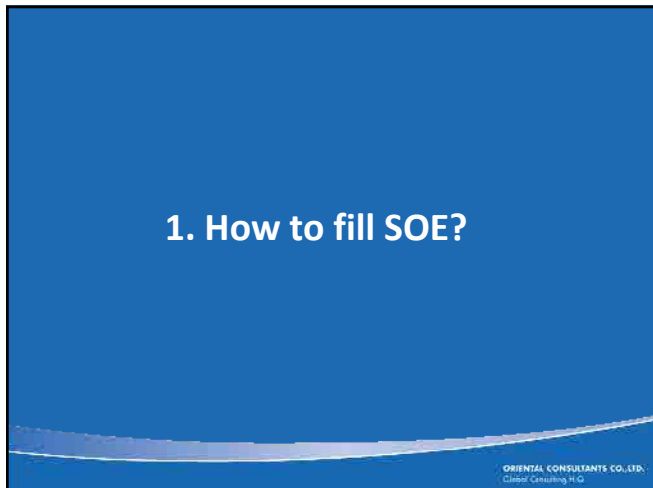
Name	Directorate	Contact
Mr. Mitsuhiro Osaki	Representative (JICA)	0799471337
Mr. Rabah Al Shanti	Project Officer (JICA)	0795861089
Ms Ritsuko Arisawa	JICA	
Eng. Feda Jaradat	Programs & Projects Department, Manager Assistant (Executive Agency)	0796249595
Wafa Al Saket	Asian Division International Cooperation Department MoPIC	0797322492
Rawan Salam	Asian Division International Cooperation Department MoPIC (Finance)	079749111
Safa'a Kanaan	Head of Loans & Grants Division (Finance MOPIC	0799770208
Naser AlKaraki	Finance Department MOPIC	799778567
Sawsan Abu Alyanam	Auditor/AB	772283888



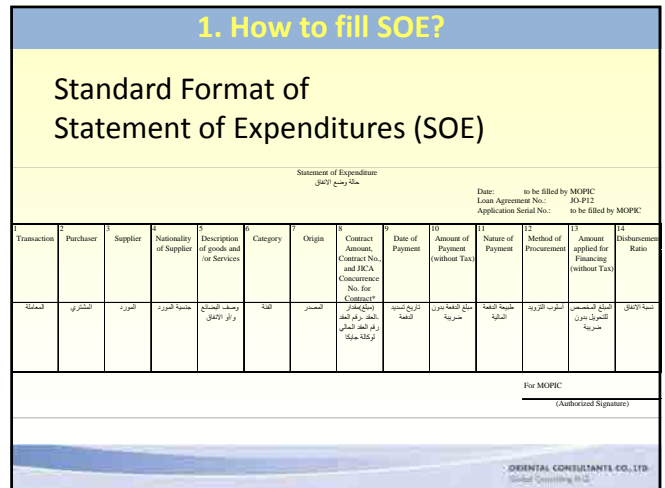
1



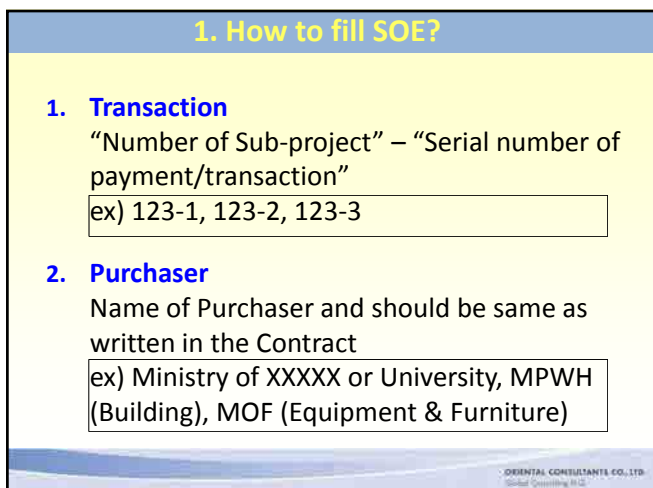
2



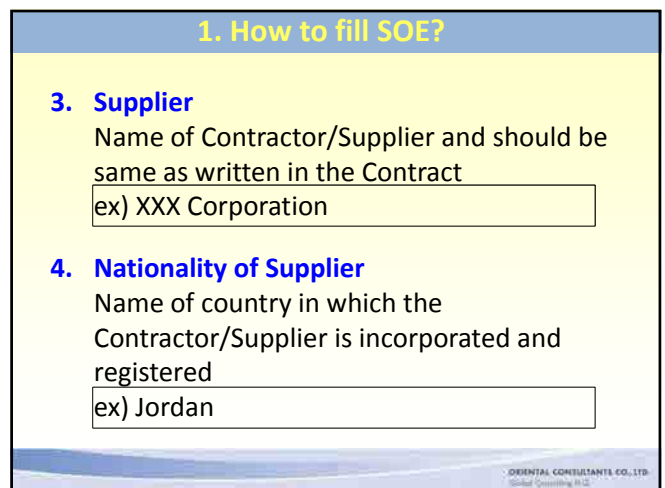
3



4



5



6

1. How to fill SOE?

5. Description of goods and/or Services
Type of component related to this payment
ex) Construction of laboratory, Procurement of laboratory Equipment, Procurement of Furniture, Renovation/Repair of classroom, etc

6. Category
All eligible pay item are category as A under loan, insert "A" in this column.
A

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1. How to fill SOE?

7. Origin
"Country of origin" of equipment.
If other components, keep it blank.
ex) Japan, China, Germany

8. Contract Amount, Contract No., and JICA Concurrence No. for Contract
"Contract Amount" and "Contract No." for LCB.
JICA Concurrence No. is necessary for ICB.
ex) JD1,000,000, BE-###-01

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1. How to fill SOE?

9. Date of Payment
To be the same day as receipt but only payment after 1st January 2012 is eligible.
ex) 1st January 2012

10. Amount of Payment (without Tax)
If payment including tax, tax should be deducted.
ex) JD500,000 – JD68,966 (Tax) = JD431,034

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1. How to fill SOE?

11. Nature of Payment
Type of Payment.
ex) Down payment, Installment payment, Final payment

12. Method of Procurement
Tender procedures have been applied for the Contract.
ex) LCB (Local Competitive Bidding), DP (Direct Purchase)

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1. How to fill SOE?

13. Amount applied for Financing (without Tax)
If 100% eligible component or pay item, amount shall be same as Column No. 10 "Amount of Payment (without Tax)".
ex) JD431,034

14. Disbursement Ratio
Calculate as the ratio of "Column No. 13/No.10".
If 100% eligible component or pay item, insert "100%".
ex) 100%

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2. Necessary Evidences for SOE

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2. Necessary Evidences for SOE

SOE requires the following three evidences.

☑ Contract ☑ Invoice ☑ Receipt

Purchasers
(Ministries, Universities, MPWH, MOF)

Contractors /Suppliers

- 1 Signing a contract
- 2 Receiving an invoice from a contractor/supplier
- 3 Making a payment
- 4 Receiving a receipt from a contractor/supplier

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2. Necessary Evidences for SOE

What kind of information could be obtained from Evidences when filling SOE?

Ref. # on SOE	Items	Evidences		
		Contract	Invoice	Receipt
2	Name of Purchaser	✓	✓	✓
3	Name of Supplier	✓	✓	✓
5	Description of Goods and/or Services	✓	-	-
7	Origin	✓	-	-
8	Contract Amount	✓	-	-
8	Contract No.	✓	✓	✓
9	Date of Payment	-	-	✓
10	Amount of Payment	✓	✓	✓
11	Nature of Payment	✓	✓	✓

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2. Necessary Evidences for SOE

3. Supplier

2. Purchaser

Contract

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2. Necessary Evidences for SOE

5. Description of goods and/or services

Contract

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2. Necessary Evidences for SOE

8. Contract Amount

Contract

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2. Necessary Evidences for SOE

9. Date of Payment

Receiving Documents

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2. Necessary Evidences for SOE

10. Amount of Payment

Payment Order

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2. Necessary Evidences for SOE

11. Nature of Payment

13. Amount applied for financing

Invoice

20

3. Completion of filling SOE

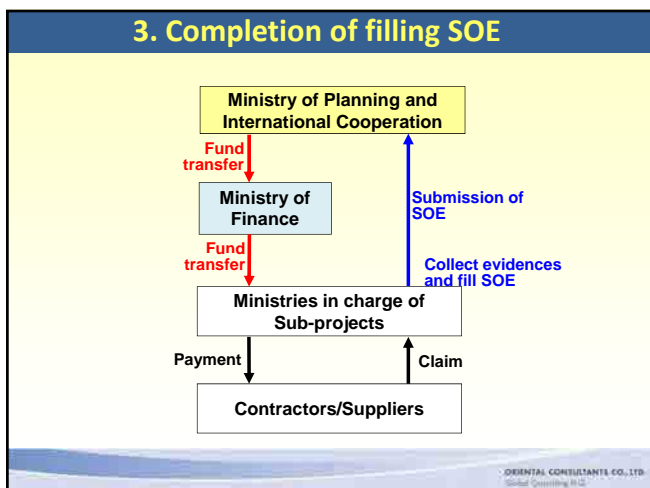
21

3. Completion of filling SOE

Date: to be filled by MOFPC Loan Agreement No.: to be filled by MOFPC Application Serial No.: to be filled by MOFPC													
1	2	3	4	5	6	7	8	9	10	11	12	13	14
Transaction	Purchaser	Supplier	Nationality of Supplier	Description of goods and/or Services	Category	Origin	Contract Amount, Contract No., and JICA Concurrence No. for Contract	Date of Payment	Amount of Payment (without Tax)	Nature of Payment	Method of Procurement	Amount applied for Financing (without Tax)	Disbursement Ratio
696-1	Ministry of Higher Education	XXX Corporation	Jordan	Procurement of PC	A	Japan, China, Germany	JD.628.449 BE-46-01	8-May-12	JD1.491.101	First Payment	Direct Purchase	JD1.314.225	88.14%
Serial number of transaction	To be same as written in the Contract	To be same as written in the Contract	Name of country in which the Supplier is incorporated and registered.	Other examples; Procurement of laboratory equipment Procurement of classroom furniture	No need to change	"Country of Origin" of equipment. If other components, keep it blank	"Contract Amount" and "Contract No." are enough. JICA Concurrence No. is not necessary.	To be the same day as receipt but after 1st January 2012.	Tax to be deducted	Other examples are as follows; installment payment final payment	Other examples are as follows; DP (Direct Purchase)	Tax to be deducted. Same figure as item No.10 if 100% eligible component or pay item.	No need to change

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3. Completion of filling SOE



23

4. Practice on filling SOE

24

Presentation Material
(Monitoring of Sub-projects)

Japan International Cooperation Agency

**Special Assistance for
Project Implementation (SAPI) for
Human Resource Development
and
Social Infrastructure
Improvement Project (L/A No. JO-P12)**

in The Hashemite Kingdom of Jordan

March 5, 2013

Monitoring of Sub-projects

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1. Objective of the Seminar

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1. Objective of the Seminar

2012 – 2014

Implementation of Sub-projects
(building construction, **equipment/furniture procurement**)

↓

SOE preparation by each line Ministries

↓

SOE Submission to MOPIC

↓

SOE Submission to JICA

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3

1. Objective of the Seminar

Time Schedule after Project Completion

Ex-post Evaluation

Ex-post Monitoring

Completion of the Project

2014 2015 2017 2022

1st Year 2nd Year 3rd Year 4th Year 5th Year 6th Year 7th Year

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1. Objective of the Seminar

Completion of Project in Dec.2014

↓

Ex-post Evaluation by JICA in 2017
(2 years after the Project Completion)

↓

Ex-post Monitoring by JICA in 2022
(7 years after the Project Completion)

↓

**For Jordanian side
Continuous Monitoring & Evaluation
is required**

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1. Objective of the Seminar

in 2017

Criteria for Evaluation

1. Relevance
2. Effectiveness
3. Efficiency
4. Impact
5. Sustainability

↓

**Result of Evaluation
+
Recommendation**

in 2022

Criteria for Monitoring

1. Re-validation
 - effectiveness
 - impact
 - sustainability
2. Confirmation
 - response to the recommendation

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1. Objective of the Seminar

Lessons Learned from the previous project

The evaluation mission could not find the location of installed equipment / furniture financed by JICA.

What is Jordanian side required to do?

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1. Objective of the Seminar

What is Jordanian side required to do?

- 1. Maintaining and Enhancing of Project Benefits** Effectiveness
- 2. Improving and Creating the management mechanism for correct monitoring and evaluation** Sustainability
- 3. Securing trace-ability of Project Benefits** Effectiveness, Sustainability

How to secure the trace-ability of Project Benefits?

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2. Inventory List

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2. Inventory List

Current Inventory Management

Paper-based method

"Governmental Inventory Management & Control System"

GIMCS

"Management of Medical Equipment"

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2. Inventory List

Adoption of the Inventory List

- Current Paper-based Method
- Specializing in Equipment/Furniture financed by JICA
- Less demanding for keeping

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2. Inventory List

Adoption of the Inventory List

Human Resources Development and Social Infrastructure Improvement Project (I/A No. J0-P12)
Inventory List for Purchased Equipment under Japanese ODA Loan

Sub-Project Number: 723 Sub-Project Name: Vocational Training

IN							OUT						
Serial No.	Description	Unit	Quantity	Unit Price	Amount	Date of Acquisition	Inventory Sheet No.	Request No.	Date of Supply	Location	Quantity	Shipping Sheet No.	
1	Welding Machine TIG/DC	Number	1	1,300,000	1,300,000	18-Nov-12	640176			4-Dec-12	4000 Institute	2	210027
	TIG Welder brand									17-Dec-12	Special Institute for Mental Industry	4	210046

Location

To be filled in based on/with reference to SOE prepared.

To be filled in based on actual goods distribution.

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2. Inventory List

Adoption of the Inventory List

Human Resources Development and Social Infrastructure Improvement Project (I/A No. JO-P12)
Inventory List for Purchased Equipment under Japanese ODA Loan

Sub-Project Number: 723 Sub-Project Name: Vocational Training

IN										OUT									
Serial No.	Description	Unit	Quantity	Unit Price	Amount	Date of Acceptance	Inventory Sheet No.	Request No.	Date of Supply	Location	Quantity	Outgoing Sheet No.							
	Welding Machine TIGDC	Number	1	1,368,000	10,944,000	18-Nov-12	646478		4-Dec-12	Yamanashi Institute	2	210323							
	TIG.WIN brand								17-Dec-12	Sevens Institute for Metal Industry	4	210364							

To fully and continuously record distributed locations corresponding to each movement of goods financed by JICA

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2. Inventory List

How to fill in the Inventory List

Human Resources Development and Social Infrastructure Improvement Project (I/A No. JO-P12)
Inventory List for Purchased Equipment under Japanese ODA Loan

Sub-Project Number: 723 Sub-Project Name: Vocational Training

IN										OUT									
Serial No.	Description	Unit	Quantity	Unit Price	Amount	Date of Acceptance	Inventory Sheet No.	Request No.	Date of Supply	Location	Quantity	Outgoing Sheet No.							
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	TIG.WIN brand								17-Dec-12	Sevens Institute for Metal Industry	4	210364							

To fully and continuously record distributed locations corresponding to each movement of goods financed by JICA

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2. Inventory List

How to fill in the Inventory List

Human Resources Development and Social Infrastructure Improvement Project (I/A No. JO-P12)
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	TIG.WIN brand								17-Dec-12	Sevens Institute for Metal Industry	4	210364							

To fully and continuously record distributed locations corresponding to each movement of goods financed by JICA

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3. Japanese ODA Stickers and Plaques

3. Japanese ODA Stickers and Plaques

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3. Japanese ODA Stickers and Plaques

- **Japanese ODA Stickers**
To be affixed to nominated equipment and furniture financed by JICA
- **Plaques**
To be installed to nominated buildings financed by JICA

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3. Japanese ODA Stickers and Plaques

3-1. Japanese ODA Stickers



From the People of Japan



From the People of Japan



From the People of Japan

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3. Japanese ODA Stickers and Plaques

3-2. Plaques



HUMAN RESOURCES DEVELOPMENT AND SOCIAL INFRASTRUCTURE IMPROVEMENT PROJECT

مشروع تنمية الموارد البشرية وتطوير البنية التحتية الاجتماعية

FROM THE PEOPLE OF JAPAN

AS A TOKEN OF FRIENDSHIP AND COOPERATION BETWEEN

JAPAN AND THE HASHEMITE KINGDOM OF JORDAN

من شعب اليابان كرمز للصداقة والتعاون بين اليابان والمملكة الأردنية الهاشمية

2013



4. Project Sheet

4. Project Sheet

- Each Sub-project is furnished by Project Sheet.
- Contents of the Project Sheet are;
 - Technical information
 - Financial information
 - Progress (physical & financial)
 - Indicators

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4. Project Sheet

- Each Sub-project is furnished by Project Sheet.
- Contents of the Project Sheet are;
 - Technical information
 - Financial information
 - Progress (physical & financial)

➡ to be quarterly updated with QPR

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[illegible]

Questions and Answers

List of collected Documents

E: English, A: Arabic, J: Japanese

No	Title	Document type		Language	Publisher (Provider)	
1	<i>Executive National Development Program 2011-2013</i>	PDF file	-	E	Ministry of Planning and International Cooperation	Oct. 10, 2012
2	<i>National Agenda 2006-2015</i>	PDF file	-	E	Ministry of Planning and International Cooperation	Oct. 10, 2012
3	<i>Keeping Promise and Achievement Aspiration: 2nd National Millennium Development Goal Report-Jordan 2010</i>	PDF file	-	E	Ministry of Planning and International Cooperation	Oct. 10, 2012
4	<i>Progress Report 2011 of Executive National Development Program 2011-2013 (including all the Sectors' progress and Strategic indicators)</i>	Hardcopy and PDF file	copy	E/A	Ministry of Planning and International Cooperation	Oct. 15, 2012
5	<i>Education Statistics (selected)-Department of Statistics, Jordan Statistical Yearbook 2011</i>	PDF file	-	E/A	Department of Statistics	Oct. 15, 2012
6	<i>Health Statistics (selected)-Department of Statistics, Jordan Statistical Yearbook 2011</i>	PDF file	-	E/A	Department of Statistics	Oct. 15, 2012
7	<i>Population Statistics (selected)-Department of Statistics, Jordan Statistical Yearbook 2011</i>	PDF file	-	E/A	Department of Statistics	Oct. 15, 2012
8	<i>Labor and Wage Statistics (selected)-Department of Statistics, Jordan Statistical Yearbook 2011</i>	PDF file	-	E/A	Department of Statistics	Oct. 15, 2012
9	<i>Average Householde Member Expenditure by Governorate 2010</i>	PDF file	-	E/A	Department of Statistics	Oct. 15, 2012
10	<i>Statistics in Higher Education at 2010/2011</i>	Excel file	-	E/A	Ministry of Higher Education and Scientific Research	Oct. 18, 2012
11	<i>Global education digest, UNESCO 2011</i>	PDF file	-	E	UNESCO	Oct. 18, 2012
12	<i>TIMMS -Trends in International Mathematics and Science Study Report 2011</i>	PDF file	-	E	International Education Assessment	Oct. 18, 2012
13	<i>Outlook on Jordan – Economy Situation during FY 2011</i>	Word file	-	E	JICA Jordan Office: Prepared & Compiled by Rabah Al-Shanti	Oct. 19, 2012
14	<i>Summary of governmental expenditure by sector (2010-2012)</i>	PDF file	-	A	Ministry of Planning and International Cooperation	Oct. 20, 2012
15	<i>Main Economic Indicators (updated on 17/9/2012)</i>	PDF file	-	E	Ministry of Planning and International Cooperation	Oct. 21, 2012
16	<i>VTC Annual Report 2011, VTC July 2012</i>	Hardcopy, PDF file, CD-ROM	copy	E/A	Vocational Training Corporation	Oct. 22, 2012
17	<i>Ministry of Labor; 2011 Annual Report, Ministry of Labor 2012</i>	Hardcopy, PDF file, CD-ROM	copy	A	Ministry of Labor	Oct. 22, 2012
18	<i>Needs Assess Diplaced Syrianin Jordan, MOPIC and UN July 2012</i>	PDF file	—	E	Ministry of Planning and International Cooperation	Oct. 22, 2012
19	<i>Joint Jordan-UN Appeal 2012</i>	PDF file	—	E	Hashemite Kingdom of Jordan, UNHCR, UNICEF, WFP, UNFPA,	Oct. 29, 2012
20	<i>Syria Crisis subregional highlights - Syrian students in Jordan, UNICEF October 2012</i>	PDF file	—	E	UNICEF	Oct. 29, 2012
21	<i>Number of Trainees update in Septermber 2012</i>	Hardcopy	copy	A	Vocational Training Corporation	Oct. 31, 2012

No	Title	Document type		Language	Publisher (Provider)	
22	<i>Ministry of Higher Education & Scientific Research Strategic Indicators and Goal 2008-2014</i>	Hardcopy	copy	A	Ministry of Higher Education and Scientific Research	Oct. 31, 2012
23	<i>Higher Education in Jordan - Achievements & Ambitions</i> , prepared by Munther Bataineh, Secretary General Assistant, MOHESR, October 2012	Hardcopy	copy	E	Ministry of Higher Education and Scientific Research	Oct. 31, 2012
24	<i>Technical Education Sector in Jordan</i> , prepared by Munther Bataineh, Secretary General Assistant, MOHESR, October 2012	Hardcopy	copy	E	Ministry of Higher Education and Scientific Research	Oct. 31, 2012
25	<i>Map-Directorates of Education according to Established Year by Ministry of Education Authority (year 2011/2012)</i>	PDF file	-	E	Ministry of Education	Nov. 1, 2012
26	<i>List of Education Governorate Center at 2011/2012</i>	Hardcopy	copy	E	Ministry of Education	Nov. 1, 2012
27	<i>Global Employment Trends 2012</i>	PDF file	-	E	International Labor Organization	Nov. 4, 2012
28	<i>National Drug Policy 2002</i>	Hardcopy	copy	E	Drug Directorate, National Drug Policy Management &	Nov. 6, 2012
29	<i>Annual Statistical Book 2011 of Ministry of Health</i>	PDF file	-	E & A	Directorate of Information & Research, Ministry of Health	Nov. 6, 2012
30	Donor Meeting Presentation Material by HCD - 1	PDF file	-	E	Higher Council for the Affaris of Persons with Disabilities	Nov. 8, 2012
31	Donor Meeting Presentation Material by HCD - 2	PDF file	-	E	Higher Council for the Affaris of Persons with Disabilities	Nov. 8, 2012
32	Basic Information on Disabilities of Jorda Hasemite Kingdom, updated in May 2009	PDF file	-	J	JICA Human Development Dpeartment (JICA Jordan Office)	Nov. 8, 2012
33	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Fist Round - 2010</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
34	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Second Round - 2010</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
35	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Third Round - 2010</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
36	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Forth Round - 2010</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
37	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Fist Round - 2011</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
38	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Second Round - 2011</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
39	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Third Round - 2011</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
40	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Forth Round - 2011</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
41	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Fist Round - 2012</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012

No	Title	Document type		Language	Publisher (Provider)	
42	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Second Round - 2012</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
43	<i>Jordanian Unemployed Persons Age 15+ Years by Sex and Governorate (Percentage Distribution) Third Round - 2012</i>	PDF file	-	E	Department of Statistics	Nov. 9, 2012
44	<i>Organization Chart of Ministry of Education as of Nov. 2012</i>	JPEG file	-	A	Ministry of Education	Nov. 11, 2012
45	<i>Ministry of Health Sector Strategy paper (2008)</i>	PDF file	-	A	Ministry of Health	Nov. 19, 2012
46	<i>Sector policy, objectives and indicators of Health (2006-2013)</i>	Word file	-	A	Ministry of Health	Nov. 19, 2012
47	<i>Health System Profile of Jordan 2006</i>	PDF file	-	E	World Health Organization	Nov. 19, 2012
48	<i>List of Vocational education schools on Agriculture and Home Economics</i>	PDF file	-	A	Ministry of Education	Nov. 19, 2012
49	<i>UNHCR Health Unit Briefing Note. Health services accessed by refugees, north. 1.10.12</i>	Word file	-	E	JICA Jordan Office	Nov. 24, 2012
50	<i>MoH medical needs to meet influx of syrian refugees, as of 29th July 2012</i>	PDF file	-	E	JICA Jordan Office	Nov. 24, 2012
51	<i>Project to combat poverty and unemployment (J.P.A.P)(extracted translation)</i>	Hardcopy	copy	A	Ministry of Labor	Nov. 29, 2012
52	<i>Decent Work Country Program 2012-2015, Jordan, ILO, March 2012</i>	PDF file	-	E	International Labor Organization (Website)	Feb. 24, 2013
53	<i>Convention on the rights of persons with disabilities (CRPD)</i>	Hardcopy	copy	A	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
54	<i>Law on the rights of persons with disabilities (law number 31 for the year 2007)</i>	Hardcopy	copy	E	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
55	<i>Accreditation standards of centers and institutions for intellectual disabilities</i>	Hardcopy	copy	E	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
56	<i>Accreditation standards for autism programmes and services</i>	Hardcopy	copy	E	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
57	<i>Accreditation standards for diagnosis centers in Jordan</i>	Hardcopy	copy	E	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
58	<i>The national strategy for persons with disabilities</i>	Hardcopy	copy	E	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
59	<i>Accreditation standards of institutions and programmes of persons with disabilities in Jordan</i>	Hardcopy	copy	E	Higher Council for the Affairs of Persons with Disabilities	Feb. 25, 2013
60	<i>Organogram of Ministry of Social Development</i>	PDF file	-	A	Ministry of Social Development (Website)	Feb. 28, 2013

Special Assistance for Project Implementation of
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Photos of the First Week (14-20 October 2012)



Meeting with MOPIC, JICA and JICA Study Team
(16 Oct. 2012)



Presentation of ICR and discussion with MOE
(17 Oct. 2012)



Presentation of ICR and discussion with MOHE
(17 Oct. 2012)



Presentation of ICR and discussion with MOH
(17 Oct. 2012)



Presentation of ICR and discussion with MOF
(17 Oct. 2012)



Detailed sub-project discussion with MOH and
practice of filling SOE
(18 Oct. 2012)

Photos of the Second Week (21-27 October 2012)



Discussion on Sub-projects selection criteria for Second Screening with MOPIC (21 Oct. 2012)



Detailed discussion on Sub-projects with VTC (22 Oct. 2012)



Detailed discussion on Sub-projects selection for Second Screening with MOH (23 Oct. 2012)



Detailed discussion on Sub-projects selection for Second Screening with MOE (23 Oct. 2012)

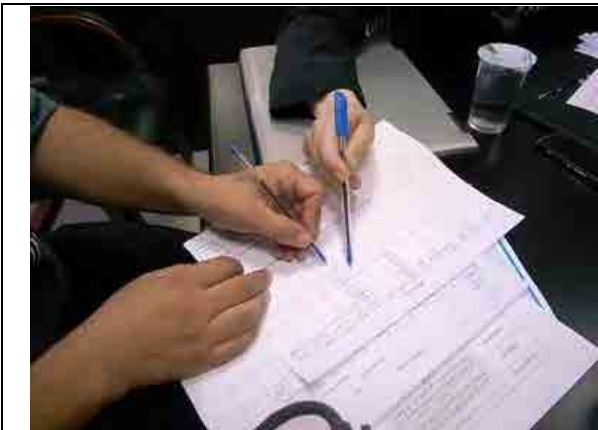


Detailed discussion on Sub-projects selection for Second Screening with MOHE (23 Oct. 2012)



Detailed discussion on Sub-projects selection for Second Screening with MOHE (23 Oct. 2012)

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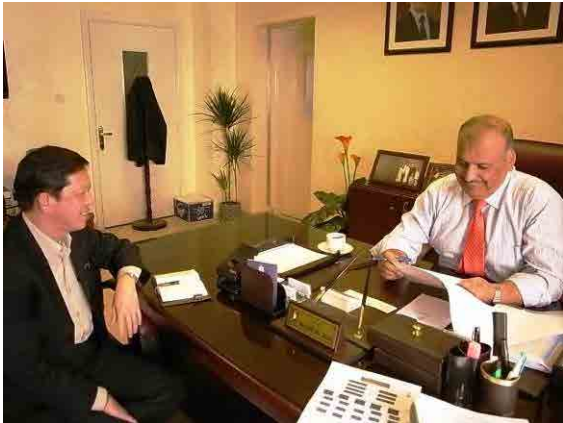


Practice of filling SOE at MOHE (23 Oct. 2012)

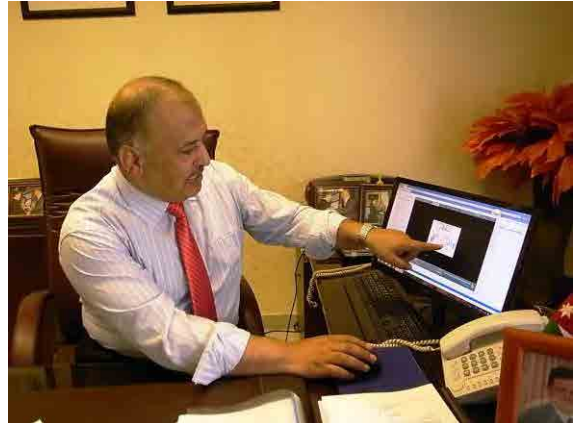


Discussion on performance indicators and the structure of the national development plan including EDP with MOPIC (24 Oct. 2012)

Photos of the Third Week (28 October – 3 November 2012)



Interview about Jordanian government tendering procedure with MPWH (31 Oct. 2012)



Presentation of the current Jordanian government tendering procedure by MPWH (31 Oct. 2012)



Interview about building projects with MOE (1 Nov. 2012)



Information collection about Sub-projects' contract amount and payment from MOE (1 Nov. 2012)



Building perspectives presented in the Director of Engineering Affairs office in MOE (1 Nov. 2012)



Building perspective stored in the Director of Engineering Affairs office in MOE (1 Nov. 2012)

Photos of the Forth Week (4 – 10 November 2012)



Confirmation of the result of Sub-project selection and discussion on next actions to be taken with MOPIC and JICA-Jordan Office (4 Nov. 2012)



Showing way of checking the duplication of donors assisting Sub-projects in MOPIC (4 Nov. 2012)



New campus of German Jordanian University opened by His Majesty King Abdullah II on 21 Oct. 2012 (5 Nov. 2012)



New campus of German Jordanian University (5 Nov. 2012)



New campus of German Jordanian University to be developed in five phases (at present in the first phase) (5 Nov. 2012)



Frontal road to the New campus of German Jordanian University (5 Nov. 2012)

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Discussion on acceleration of disbursement with GBD, MOF, MOPIC and JICA-Jordan Office-1 (5 Nov. 2012)



Discussion on acceleration of disbursement with GBD, MOF, MOPIC and JICA-Jordan Office-2 (5 Nov. 2012)



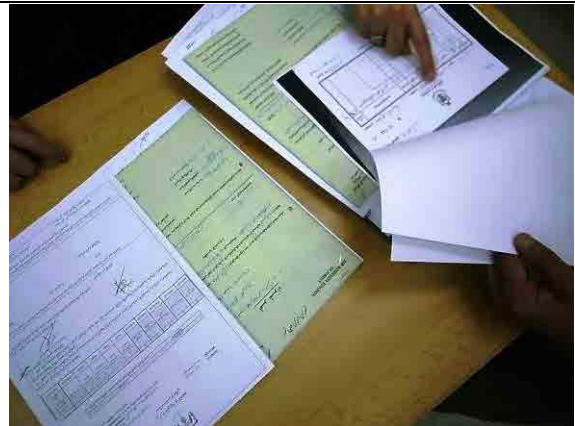
Explanation on how to fill SOE to MOHE (6 Nov. 2012)



Sampling check of evidences for SOE's preparation in MOHE (6 Nov. 2012)



Explanation on how to fill SOE to MOE (7 Nov. 2012)



Sampling check of evidences for SOE's preparation in MOE (7 Nov. 2012)

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1st Presentation about outline of the Project at the “Disbursement Seminar” organized by JICA-Jordan Office (8 Nov. 2012)



2nd Presentation about disbursement of JICA ODA loan at the “Disbursement Seminar” organized by JICA-Jordan Office (8 Nov. 2012)



3rd Presentation about exercise on SOE at the “Disbursement Seminar” organized by JICA-Jordan Office with attendance of 56 participants (8 Nov. 2012)



Participants from IAs taking notes during the presentation about exercise on SOE (8 Nov. 2012)

Photos of the Fifth Week (11 – 17 November 2012)



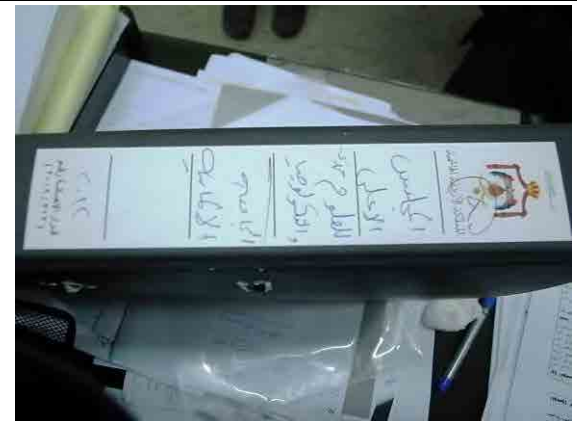
Clarification of German Jordanian University Project's component with GJU and MOF (12 Nov. 2012)



Sampling check of evidences for SOE's preparation in MOF (12 Nov. 2012)



Accounting documents in MOF (12 Nov. 2012)



Accounting documents file divided into projects in MOF (12 Nov. 2012)



Discussion on auditing in Jordan and auditing activities required for the Project with Audit Bureau (1) (13 Nov. 2012)



Discussion on auditing in Jordan and auditing activities required for the Project with Audit Bureau (2) (13 Nov. 2012)

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Detailed discussion on auditing procedure and confirmation of auditing plan for the Project with Auditing unit for the Project (13 Nov. 2012)



Information collection regarding governmental tendering for equipment/furniture procurement with GSD/MOF (13 Nov. 2012)



Tendering room in GSD/MOF which has audience seats over the glass window-partition (13 Nov. 2012)



Bid box in the Tendering room of GSD/MOF (13 Nov. 2012)



Clarification of Sub-project components in MOH (14 Nov. 2012)



Internal practice to fill in SOE in MOH utilizing SOE exercise material distributed by the JST during workshop (14 Nov. 2012)

Photos of the Sixth Week (18 – 25 November 2012)



Clarification of Sub-project components with VTC and sampling check of evidences for SOE preparation (18 Nov. 2012)



Confirmation of SOE preparation in MOHESR (19 Nov. 2012)

Site Visit of Sub-project No. 643: MOH, Establishing Building for Serums and Vaccines, in Amman



New building construction for Serums and Vaccines (18 Nov. 2012)



Total floor area is 5,000m2, 3-story building (18 Nov. 2012)



Laboratory to be furnished by specific equipment (18 Nov. 2012)



Equipment space for cold room; equipment to be procured and installed after building completion (18 Nov. 2012)

Site visit of Sub-project No. 640: MOH, Medical Equipment and Spare Parts Health Centres



Al-Basheer Hospital in Amman which has been installed new procured X-ray machine.(19 Nov. 2012)



Current operational situation of procured equipment (digital X-ray, Shimadzu) in 2012 (19 Nov. 2012)



Mobile X-ray, Shimadzu made in 1993 (19 Nov. 2012)



Number of patient per day is around 1,000 for 2 units of digital X-ray (19 Nov. 2012)

Site visit of Sub-project No. 606: MOHESR, EMIS



Site visit of National Information Technology Centre to confirm current operational situation of equipment (server) procured in 2012 (19 Nov. 2012)



Entrance of server room. The security is controlled and assured. (19 Nov. 2012)

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Temperature and humidity are fully controlled in the server room. (19 Nov. 2012)



MOHESR's server, Fujitsu SHIEMENS (19 Nov. 2012)

Site visit of Sub-project No. 661: MOH, Establishment of Al-Salt new Hospital in Salt



Confirmation of current situation of a new hospital building construction in Salt (20 Nov. 2012)







10-story 4 block buildings with 350 beds (20 Nov. 2012)



Site Office of Consultant (Arab Da Consultants) for design and supervision (20 Nov. 2012)



Site Office of Contractor (Arabian International Construction & Contracting) (20 Nov. 2012)

Visit of existing hospital – Al-Salt Hospital in Salt as an expected end-user of Sub-Project No. 640: MOH, Medical Equipment and Spare Parts Health Centres	
 <p>Al-Salt Hospital in Salt established in 1961 (20 Nov. 2012)</p>	 <p>CT-scan machine financed by Japanese ODA Loan transferred from the hospital Al-Basheer Hospital in Amman (20 Nov. 2012)</p>
 <p>X-ray machine-1 (20 Nov. 2012)</p>	 <p>X-ray machine-2 (20 Nov. 2012)</p>
 <p>Discussion with MOL about clarification of Sub-project components and performance indicators (21 Nov. 2012)</p>	 <p>Persons in charge of Sub-project No. 722 and 730 under MOL (21 Nov. 2012)</p>

Site visit of vocational training centres in Madaba: Vocational Training Institute Madaba Female as an expected end-user of Sub-Project No. 723: VTC/MOL, Vocational Training



Vocational Training Institute Madaba Female (21 Nov. 2012)



Sewing course (21 Nov. 2012)



Beauty salon course which has the highest demand in the centre due to a high employment opportunity (21 Nov. 2012)



Data Processing course (21 Nov. 2012)



Secretary course (21 Nov. 2012)



Art works produced by trainees of Handcraft course (21 Nov. 2012)

**Site visit of vocational training centres in Madaba: Hospitality and Tourism Training Centre
as an expected end-user of Sub-Project No. 723: VTC/MOL, Vocational Training**



Housekeeping course's trainees (21 Nov. 2012)



Housekeeping course (21 Nov. 2012)



Classroom connecting to a practical room (21 Nov. 2012)









Preparation room for Kitchen Advance course (21 Nov. 2012)



Front-office service course (21 Nov. 2012)



Simulated ballroom (21 Nov. 2012)

Site visit of Public University in Irbid: Jordan University of Science & Technology (JUST) as an expected end-user of Sub-Project No. 617: University Infrastructure and un-numbered: Supporting Jordanian Public University	
	
Meeting with JUST including Vice President (22 Nov. 2012)	Complex Hall for classroom and auditorium under construction, total construction cost is JD 8,000,000 and outstanding payment is JD 2,000,000.
	
Complex Hall: Tiling works at entrance hall	Complex Hall: Furnished classroom
	
Complex Hall: Auditorium (capacity of 500 persons) under construction	Complex Hall: Open plaza under construction

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Library building: Capacity of 400,000 book stock. Building construction was partially financed by Islamic Bank.



Library building: Equipment and furniture procurement, total in JD 2,000,000 is not financed by other donors.



Library building: 4-story building including 1-basement. There are PCs for library search and books on 3 floors.



Library building: Reading and PC space with around 50 PCs.



Library building: Self check system (3M) and monitors. There are 4 monitors: 55 inches and 42 inches (Mitsubishi).



Administration building construction site. Building design has been finished with total floor area around 4,000m². Total construction amount is around JD 3,000,000 which is needed to be financially supported.

Photos of the Seventh Week (25 November – 1 December 2012)



Discussion about Sub-project shortlist in order to form consensus among MOPIC, JICA and the Study Team (26 Nov. 2012)



Explanation for how to develop the Quarterly Progress Report (QPR) to MOPIC (26 Nov. 2012)



Confirmation of current progress of SOE preparation in MOE (27 Nov. 2012)



Correction of SOE prepared by MOE (27 Nov. 2012)

Site Visit of Sub-project No. 602: MOE, Establishing school buildings for (Decent housing for decent life) project, "Dahiat Princess Iman Housing School in Sahab"



Dahiat Princess Iman Housing School in Sahab / Amman (28 Nov. 2012)



The physical progress is 89%. Original construction period is from Feb.5 to Aug.2 2012. (28 Nov. 2012)

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Facade of the school (28 Nov. 2012)



Finishing work (28 Nov. 2012)



Laboratory for Chemistry under construction (28 Nov. 2012)



Sanitary facilities to be installed as a part of construction work (28 Nov. 2012)



Laboratory for Home Economics (28 Nov. 2012)



Approach slope for the disable students which are required for the public school in Jordan (18 Nov. 2012)

Site Visit of Sub-project No. 602: MOE, Establishing school buildings for (Decent housing for decent life) project, "Custodian Housing School in Zarqa"



Custodian Housing School in Zarqa (28 Nov. 2012)



Façade of the school is harmonized with its surroundings. (the photo taken from the entrance of the school to out) (28 Nov. 2012)



Laboratory for Physics with same specification to other public school (28 Nov. 2012)



Classroom furnished by a blackboard, shelves and a heater. Desks and chairs will be procured later. There are 24 classrooms for students from level 1 to 12. (28 Nov. 2012)



Expansion joint having cracks on the wall (28 Nov. 2012)



Expansion joint having cracks on the floor (28 Nov. 2012)

Photos of the Eighth Week (2 – 8 December 2012)



Provision of guidance to sub-contracted local consultants, WAEDAT on assistance in preparation of Project sheets (2 Dec. 2012)



Introduction of WAEDAT to MOH and explanation of its task. (5 Dec.2012)



Introduction of WAEDAT to MOHESR and explanation of its task. (5 Dec.2012)



Introduction of WAEDAT to VTC and explanation of its task. (6 Dec.2012)

(2nd Field Study)

Photos of the 1st Week (26th Jan. – 2nd Feb. 2013)



Confirmation of critical issues and the Study Team's task and activities during the 2nd Field Study with JICA-JO and MOPIC (28th Jan. 2013)



Confirmation of sub-contracted activities: development of Project sheets, and provision of advices to accelerate their activities (28th Jan.2013)



Checking SOE preparation progress in MOHESR and advising to correct it (29th Jan.2013)



Checking SOE preparation progress in MOH and advising to correct it (30th Jan.2013)



Clarification of Sub-project's content under HCD/MOF (29th Jan.2013)



Clarification of Sub-project's content under MOSD (30th Jan.2013)

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Explanation of how to finalize QPR to the person in charge in MOPIC - 1 (31th Jan.2013)



Explanation of how to finalize QPR to the person in charge in MOPIC - 2 (31th Jan.2013)

(2nd Field Study)

Photos of the 2nd Week (3rd – 9th Feb. 2013)



Confirmation of SOE preparation progress with MOL (3rd Feb. 2013)



Confirmation of the current management and tracking system for equipment/furniture in MOL (3rd Feb.2013)



Keys controlled under Supply and Procurement Department of MOL (3rd Feb.2013)



Confirmation of SOE preparation progress with MOF (3rd Feb.2013)

Site Visit of Sub-project No. 680 : MOSD, Handicapped Affairs Program Administration Project – Accommodation centre in Jarash



Accommodation centre in Jarash established in 1990 (3rd Feb.2013)



Clarification of the current situation of Sub-project under MOSD (3rd Feb.2013)

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There are 207 beneficiaries and 176 workers. (3rd Feb.2013)



Wheel chairs for beneficiaries (3rd Feb.2013)



Bed room for beneficiaries (3 Feb.2013)



Unusable goods are piled up in the inner court. (3 Feb.2013)



There are some parts need to be repaired in the facility. (3rd Feb.2013)



Some parts which need simple repairs were fixed by themselves. (3rd Feb.2013)

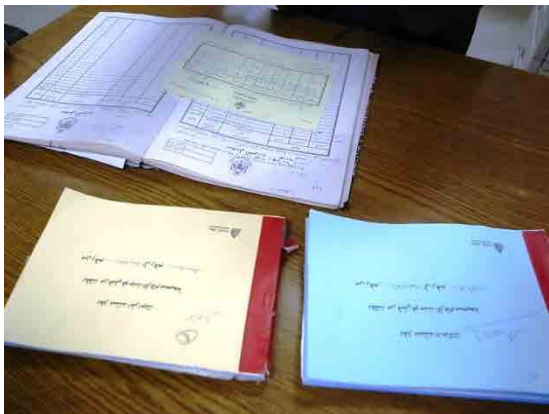
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Gaining consensus from VTC on ODA/JICA sticker on goods procured by the ODA Yen-Loan Project (4th Feb.2013)



Checking and correcting SOE in VTC (4th Feb.2013)



Goods management forms common to all governmental institutions (4th Feb.2013)



Storage situation of goods management form in Procurement and Supply dep. of VTC (4th Feb.2013)

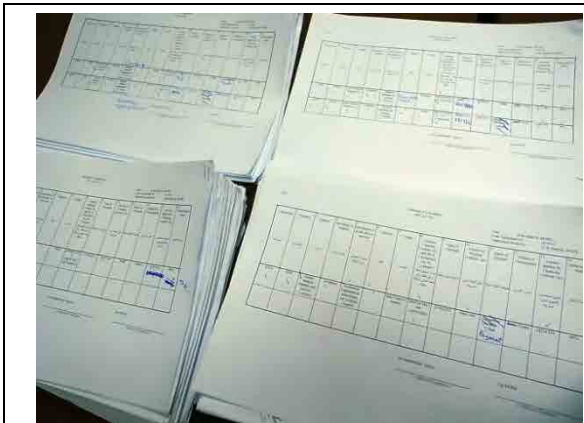


Confirmation of Sub-project situation from the viewpoint of donor duplication (5th Feb.2013)



Checking correction of SOE and gaining consensus on installation of ODA/JICA sticker on goods and plates on buildings financed by the ODA Yen-Loan Project (6th Feb.2013)

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SOE prepared by MOH (6th Feb.2013)



Checking and finalizing SOE in MOF (7th Feb.2013)

(2nd Field Study)

Photos of the 3rd Week (10th – 16th Feb. 2013)

Site Visit of Sub-project No. 722 : MOL, Transferring investment to Remote Areas – Al-Areen Factory



Al-Areen Factory established by MOL (10th Feb. 2013)



There are around 470 employees and 98% of them are female living neighbourhood. (10th Feb.2013)



This factory is specialized in underwear production. (10th Feb.2013)



The productions of the factory are in the marketplace. (10th Feb.2013)

Site Visit of Sub-project No. 723 : VTC/MOL, Vocational Training – Special Training Institute for Metal Industrial in Sehab



Special Training Institute for Metal Industrial established in 1997. (11 Feb.2013)



The Institute has been financed by some donors including JICA. (11th Feb.2013)

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Inverter for welding whose expenditure were claimed through SOE for 2012 (11th Feb.2013)



Welding course (11th Feb.2013)



Training equipment procured by JICA technical corporation (11th Feb.2013)



ODA and JICA stickers attached to the equipment (11th Feb.2013)



Mr. Kobayashi dispatched as JOCV, and lathe/turning machine to be sent back to Japan for maintenance. (11th Feb.2013)



Construction company provides three courses; sheet metal, welding and fabrication. (11th Feb.2013)

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Confirmation of Sub-projects' progress on MOH, especially for related to building construction component (11th Feb.2013)



Confirmation of SOE's finalization progress of MOE (12th Feb.2013)

Directorate of Biomedical Engineering/MOH



Directorate of Biomedical Engineering established in 1981 (The building construction was supported by Japanese ODA.) (13th Feb.2013)



The monitor shows equipment management system. (13th Feb.2013)



Central Workshop. There are 25 maintenance units and categorized in 8 special groups: x-ray, medical gas, etc. (13th Feb.2013)



Medical equipment sent by hospitals and health centres to be repaired. "Job form" indicating information about condition of the equipment is attached to each equipment. (13th Feb.2013)

	
Bar-code printer in Quality Department. This department fills in "Inventory form" under the equipment management system and issue the bar-code sticker to each equipment. (13th Feb.2013)	Sample of bar-code attached to the medical equipment. (13th Feb.2013)
	
Spare parts storage. It is organized with location code. (13th Feb.2013)	Inventory list in the paper-based convention style which is still applied in DBE. (13th Feb.2013)
Site Visit of Sub-project No. HES : MOHESR, Supporting Jordanian Public University - Aqaba campus of Al-Balqa Applied University	
	
Presentation of Aqaba new campus project consisting of 3 stages. (14th Feb.2013)	Presentation of drawings. (14th Feb.2013)

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Hotel-College built in the Stage-1. (14th Feb.2013)	Cooking laboratory in the Hotel-College. The equipment has just been installed one day before this site visit. (14th Feb.2013)
	
Classroom in the Hotel-College (capacity of 50 students). (14th Feb.2013)	Exterior of the building. (14th Feb.2013)
	
Speciality Centre built in the Stage-1. (14th Feb.2013)	Inside of the Speciality Centre. The construction works will be finished at the middle of March. (14th Feb.2013)

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LL (Language Laboratory) in the Speciality Centre. LL equipment will be installed here. (14th Feb.2013)	Solar panels installed on the roof of the Speciality Centre. (14th Feb.2013)
	
Administration building built in the Stage-1. Equipment and furniture will be moved from the current campus. (14th Feb.2013)	Inside of the Administration building. The construction works will be finished at the middle of March. (14th Feb.2013)
	
Site for the Stage-2 and 3. (14th Feb.2013)	Site for the Stage-2 and 3. (14th Feb.2013)

(2nd Field Study)

Photos of the 4th Week (17th – 23th Feb. 2013)



Meeting with MOPIC and JICA-Jordan Office to share SOE preparation progress and discuss highlighted issues. (17 Feb.2013)



Meeting with MOPIC and JICA-Jordan Office to share SOE preparation progress and discuss highlighted issues. (17 Feb.2013)

Site Visit of Sub-project No. 723 : VTC/MOL, Vocational Training – Marka Female Institute



Established in 1983 as vocational training institute for women. (19th Feb. 2013)



The institute is supported by Kaizen and 5S experts dispatched from Japan as JICA's senior volunteer. (19th Feb.2013)



Food production course was newly started in April 2012. (19th Feb.2013)



Cooking duct will be financed by the Project. (19th Feb.2013)

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Oven made in Italy will be financed by the Project.
(19th Feb.2013)



Cooking shelves and trays will be financed by the Project.
(19th Feb.2013)

Site Visit of Sub-project No. 723 : VTC/MOL, Vocational Training –Testing and Training Institute



TTI was Established in 1992. (19 Feb.2013)



Grinding machine procured in 2013 will be financed by the Project. (19th Feb.2013)



The raw materials used for their training will be financed by the Project. (19th Feb.2013)



Maintenance work of the Building has been financed by USAID. (19th Feb.2013)

Site Visit of Sub-project No. 586 : MOE, Kindergarten Education Program Administration Project – Al-Khahsafieh School for boys (Sehab)



2 classrooms of Kindergarten were added to the existing primary school as the extension work in 2012. (20th Feb.2013)



Furniture was procured in 2012 and to be financed by the Project. (20th Feb.2013)



This space is planned to be renovated in 2013 as a classroom for kindergarten. (20th Feb.2013)



Playground and toilet building (shown in the left of the picture) were built in 2012. (20th Feb.2013)

Site Visit of Sub-project No. 586 : MOE, Kindergarten Education Program Administration Project – Hafsa Bint Omar Secondary School for girls (Sehab)



There are approximately 1,300 secondary school students studying in this school. (20th Feb.2013)



The space to be renovated as a classroom for kindergarten which is planned to be opened in 2013. (20th Feb.2013)

Site Visit of Sub-project No. 588 : MOE, Basic Education Program Administration Project – Al-Fayhaa School (Madaba)



The school was established in September 2011 as primary school and kindergarten. (20th Feb.2013)



Playground for kindergarten (20th Feb.2013)



Laboratory has not been equipped with educational equipment yet due to lack of fund. (20th Feb.2013)







Currently, the school has borrowed computers and educational furniture from other schools, due to delay in purchase and installation of their computers, desks and chairs for their computer laboratory. (20th Feb.2013)



There are three classrooms for kindergarten. Like this one has not been renovated and furnished by suitable furniture for kids' safety. (20th Feb.2013)



Newly renovated and furnished classroom for kindergarten. (20th Feb.2013)

Site Visit of Sub-project No. 597 : MOE, Secondary Education Program Administration Project – Al-Khansa’a School (Madaba)	
	
There are around 1,200 secondary school students studying. (20th Feb.2013)	Laboratory has been renovated their floor tiling and wall painting. (20th Feb.2013)
	
Wall and floor tiles and bowl of toilet were replaced in 2012. (20th Feb.2013)	Re-tiling and re-painting of laboratory wall in 2012. (20th Feb.2013)

(2nd Field Study)

Photos of the 5th Week (24th Feb. – 2nd Mar. 2013)

Site Visit of Sub-project No. 658 : MOH, Expanding Al-Karak Hospital



Existing Al-Karak Hospital. (25th Feb. 2013)



Information collection of expanding Sub-project for Al-Karak Hospital from the contractor, the consultant and MOH with JICA-Jordan Office. (25th Feb.2013)



Expanded building under construction to be completed in June 2013. After the expanding work completion, renovation works of the existing building will be proceeded. (25th Feb.2013)



Inside of the expanded building. Total floor area to be expanded is around 12,000 square meters. (25th Feb.2013)

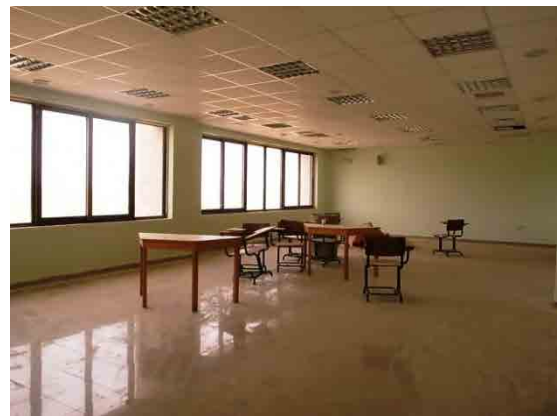
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 <p>Space for two beds Patients' room. (25th Feb.2013)</p>	 <p>Area for the operating theatre including ICU, CCU and so on. (25th Feb.2013)</p>
 <p>Medical equipment and furniture procured to be installed in the expanded building. Currently they are stored and piled in the existing building due to delay in completion. (25 Feb.2013)</p>	 <p>Medical equipment to be repaired. The bar-code provided by the DBE/MOH is attached on it. In addition, management number was indicated on it by hand writing. (25th Feb.2013)</p>
 <p>The management system of DME/MOH for medical equipment has been adopted in the hospital. (25th Feb.2013)</p>	 <p>In addition to the computerized system, the paper-based conventional way has been adopted to manage medical equipment. (25th Feb.2013)</p>

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Training centre and laboratories for the medical examination under construction next to the hospital. This construction work is not included in the Project. (25th Feb.2013)



Space for training of post mortem examination will be carried out here. The construction work will be completed in March 2013. (25th Feb.2013)



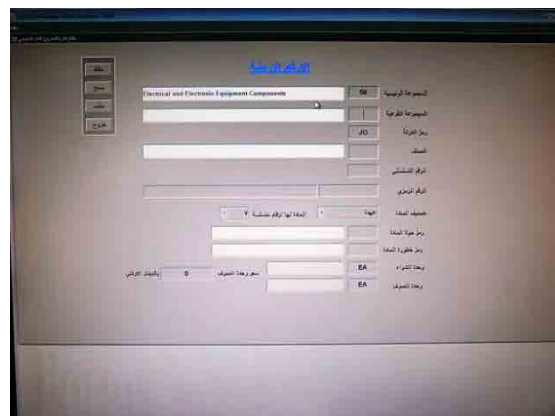
Meeting with Audit Bureau and MOPIC to confirm the preparation schedule and method of an auditing report. (27th Feb.2013)



Confirmation with MOPIC and MOE to clarify financial demarcations among donors: JICA and GCC which will support the basic educational sector. (28th Feb.2013)



Progress confirmation of activating GIMCS in IT department/VTC, which is one of the pilot institutes for adopting the system. (28th Feb.2013)



One of the input forms of GIMCS. (28th Feb.2013)

(2nd Field Study)







Photos of the 6th Week (3rd – 10th Mar. 2013)

Site Visit of Sub-project No. 622 : MOH, Developing and Applying Transport and Nursing System	
 <p>A 22-seaters bus was procured by MOH in 2012 and transferred to Al-Basheer Hospital for nurses' transportation. (3rd Mar. 2013)</p>	 <p>The text "Ministry of Health" is indicated on the car. (3rd Mar. 2013)</p>
Seminar for Monitoring of Sub-projects at Kempinski Hotel	
 <p>Holding a seminar for monitoring of Sub-projects with attendance of 28 participants (21: Jordanian side and 7 : Japanese side). (5th Mar.2013)</p>	 <p>As monitoring methods, (1) Adoption of the Inventory List, (2) Adoption of Japanese ODA stickers and plaques and (3) Project sheet were proposed and introduced by the Study Team. (5th Mar.2013)</p>

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Furniture and Machines Store Section of MOE	
	
Furniture and Machines Store Section of MOE (6th Mar.2013)	There are three buildings for storage and total floor is around 3,000 square meters. (6th Mar.2013)
	
Students' desks and chairs. (6th Mar.2013)	Students' desks and teacher's chairs. (6th Mar.2013)
	
Library desks. (6 th Mar.2013)	Students' desks financed by USAID. (6th Mar.2013)



Special Assistance for Project Implementation of
Human Resource Development and Social Infrastructure Project (L/A No. JO-P12)
in the Hashemite Kingdom of Jordan

	
Inside of the storage. (6 th Mar.2013)	Chemistry experiment. (6th Mar.2013)
	
Musical instrument. (6 th Mar.2013)	Computers. (6th Mar.2013)
	
Stationery set for Syria refugees donated by NGO. (6 th Mar.2013)	Stationery set for Syria refugees donated by NGO. (6th Mar.2013)

Project No: 2270/005	Project Title: Higher Board for Handicapped Persons Affairs	
Sector	Social	
Implementing Agency	Ministry of Finance / Higher Council for Affairs of persons with disabilities	
POC	Ms. Subheyeh Gnimat	
Address	All Governorates	
Duration	On-going	
Total Cost (JD)	10,825,000	
Eligible Cost (JD)	1,012,500	
Non-Eligible Cost (JD)	9,812,500	
Objectives	1. Electronic information system for handicapped persons. 2. Integration persons with Kinetic disabilities in community. 3. Integration children and persons with hearing disabilities in community. 4. Support persons with Kinetic disabilities (that they have artificial limbs).	
Justifications	1. To activate and develop system process. 2. The difficulty of getting the aids service from others suppliers. 3. The Beneficiaries from the services of the higher council are not insured from any other side. 4. Integration persons with disabilities in community.	
Components	<u>Computers and Laptop</u> 1. Contract No: 18/2012, Date: 12/1/2012, Contract Amount: JD 8,468, Contractor: Technical Services Computer Company 2. Contract No: 5/2012, Date: 6/5/2012, Contract Amount: JD 14,375, Contractor: Technical Services Computer Company 3. Contract No: 8/2012, Date: 12/6/2012, Contract Amount: JD 10,672, Contractor: Technical Services Computer Company 4. Contract No: 23/2012, Date: 12/6/2012, Contract Amount: JD 8,468, Contractor: Technical Services Computer Company <u>Wheelchairs</u> 5. Contract No: 17/2012, Date: 11/10/2012, Contract Amount: JD 4,480, Contractor: Noldba Medicine Store 6. Contract No: 15/2012, Date: 11/10/2012, Contract Amount: JD 4,550, Contractor: Noldba Medicine Store 7. Contract No: 10/2012, Date: 8/7/2012, Contract Amount: JD 9,000, Contractor: Noldba Medicine Store 8. Contract No: 12/2012, Date: 12/8/2012, Contract Amount: JD 4,375, Contractor: Noldba Medicine Store 9. Contract No: 8/2012, Date: 16/8/2012, Contract Amount: JD 4,690, Contractor: Noldba Medicine Store	

	<p>10. Contract No: 1136•1225, 2012, Date: 17/5/2012, Contract Amount: JD 6,085, Contractor: Noldba Medicine Store</p> <p>11. Contract No: 1117, 1132, Date: 1/5/2012, Contract Amount: JD 3,420, Contractor: Noldba Medicine Store</p> <p>12. Contract No: 1061, Date: 19/3/2012, Contract Amount: JD 1,380, Contractor: Noldba Medicine Store</p> <p>13. Contract No: 1035, Date: 11/3/2012, Contract Amount: JD 3,605, Contractor: Noldba Medicine Store</p> <p>14. Contract No: 799, Date: 29/12/2011, Contract Amount: JD 3,000, Contractor: Noldba Medicine Store</p> <p>15. Contract No: 1136•1220•1212, Date: 17/5/2012, Contract Amount: JD 6,085, Contractor: Noldba Medicine Store</p> <p>16. Contract No: 20/2012, Date: 14/10/2012, Contract Amount: JD 4,480, Contractor: Noldba Medicine Store</p> <p>17. Contract No: 19/2012, Date: 14/10/2012, Contract Amount: JD 4,550, Contractor: Noldba Medicine Store</p> <p>18. Contract No: 8/2012, Date: 3/10/2012, Contract Amount: JD 1,850, Contractor: Ibn Sina company for medical Equipments and services</p> <p>19. Contract No: 15/2012, Date: 16/8/2012, Contract Amount: JD 6,910, Contractor: Noldba Medicine Store</p> <p><u>Stand table</u></p> <p>20. Contract No: 9/2012, Date: 24/7/2012, Contract Amount: JD 1,100, Contractor: Ibn Sina Company for Medical Equipments and Services</p> <p><u>Air Mattress</u></p> <p>21. Contract No: 11/2012, Date: 12/8/2012, Contract Amount: JD 3,900, Contractor: Ibn Sina Company for Medical Equipments and Services</p> <p>22. Contract No: 11/2012, Date: 12/9/2012, Contract Amount: JD 975, Contractor: Ibn Sina Company for Medical Equipments and Services</p> <p><u>Small Standing table</u></p> <p>23. Contract No: 15443•15444, Date: 13/11/2012, Contract Amount: JD 880, Contractor: Ibn Sina Company for Medical Equipments and Services</p> <p><u>Hearing Aids:</u></p> <p>24. Contract No: 38-100-5178/2012, 34-100-5178/2012, Date: 13/6/2012, Contract Amount: JD 2,673, Contractor: Jordanian Hearing Aids</p> <p>25. Contract No: 2012/5180/100/32, 36/100/5189/2012, Date: 27/5/2012, Contract Amount: JD 2,931, Contractor: Jordanian Hearing Aids</p> <p>26. Contract No: 306/2012, Date: 16/8/2012, Contract Amount: JD 1,792, Contractor: Turk Center for Medical Supplies and audio</p> <p>27. Contract No: 43-100-5233/2012, Date: 23/8/2012, Contract Amount: JD 2,117, Contractor: Jordanian Hearing Aids</p> <p>28. Contract No: 155/308/ع ج, Date: 14/8/2012, Contract Amount: JD 2,460, Contractor: Jordanian Hearing Aids</p> <p>29. Contract No: 588, Date: 22/4/2012, Contract Amount: JD 2,640, Contractor: Jordanian Hearing Aids</p> <p>30. Contract No: 4045-100-24, Date: 16/1/2012, Contract Amount: JD 5,224.60, Contractor: Jordanian Hearing Aids</p> <p>31. Contract No: 2012-110-ب, Date: 16/1/2012, Contract Amount: JD 1,904,</p>
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	<p>Contractor: Turk Center for hearing aids and Medical devise</p> <p>32. Contract No: 42-100-5222/2012, Date: 18/7/2012, Contract Amount: JD 2,520, Contractor: Jordanian Hearing Aids</p> <p>33. Contract No: 39-100-5219/2012, Date: 22/7/2012, Contract Amount: JD 1,860, Contractor: Jordanian Hearing Aids</p> <p>34. Contract No: 40-100-5220/2012, Date: 22/7/2012, Contract Amount: JD 1,644, Contractor: Jordanian Hearing Aids</p> <p>35. Contract No: 35-100-5177/2012, Date: 11/7/2012, Contract Amount: JD 1,200, Contractor: Jordanian Hearing Aids</p> <p>36. Contract No: 31-100-5171/2012, Date: 4/6/2012, Contract Amount: JD 2,846.100, Contractor: Jordanian Hearing Aids</p> <p>37. Contract No: 25-100-2000/2012, Date: 12/2/2012, Contract Amount: JD 1,066.500, Contractor: Jordanian Hearing Aids</p> <p>38. Contract No: 26-100-5121/2012, Date: 21/2/2012, Contract Amount: JD 1,200, Contractor: Jordanian Hearing Aids</p> <p>39. Contract No: 27-100-5120/2012, Date: 29/2/2012, Contract Amount: JD 1,185, Contractor: Jordanian Hearing Aids</p> <p>40. Contract No: 28-100-5126/2012, Date: 5/3/2012, Contract Amount: JD 4,440, Contractor: Jordanian Hearing Aids</p> <p>41. Contract No: 30-100-5130/2012, Date: 12/3/2012, Contract Amount: JD 1,860, Contractor: Jordanian Hearing Aids</p> <p>42. Contract No: 30-100-5139/2012, Date: 29/3/2012, Contract Amount: JD 1,526.400, Contractor: Jordanian Hearing Aids</p> <p>43. Contract No: 33-100-5179/2012, Date: 3/6/2012, Contract Amount: JD 1,251, Contractor: Jordanian Hearing Aids</p> <p>44. Contract No: 30-100-5169/2012, Date: 7/5/2012, Contract Amount: JD 6,450, Contractor: Jordanian Hearing Aids</p> <p>45. Contract No: 44-100-50240/2012, 45-100-5239/2012, Date: 30/7/2012, Contract Amount: JD 3,360, Contractor: Jordanian Hearing Aids</p> <p>46. Contract No: 115/308/م ج, Date: 8/12/2011, Contract Amount: JD 1,560, Contractor: Jordanian Society for Hearing and Speech</p> <p>47. Contract No: 127-308-م ج, Date: 19/1/2012, Contract Amount: JD 1,800, Contractor: Jordanian Society for Hearing and Speech</p> <p>48. Contract No: 152/308/م ج, Date: 7/7/2012, Contract Amount: JD 2,010, Contractor: Jordanian Society for Hearing and Speech</p> <p>49. Contract No: 150/308/م ج, Date: 28/6/2012, Contract Amount: JD 2,280, Contractor: Jordanian Society for Hearing and Speech</p> <p>50. Contract No: 131/308/م ج, Date: 22/2/2012, Contract Amount: JD 1,920, Contractor: Jordanian Society for Hearing and Speech</p> <p>51. Contract No: 141/308/م ج, Date: 22/5/2012, Contract Amount: JD 2,190, Contractor: Jordanian Society for Hearing and Speech</p> <p>52. Contract No: 135/308/م ج, Date: 26/3/2012, Contract Amount: JD 2,040, Contractor: Jordanian Society for Hearing and Speech</p> <p>53. Contract No: 2012/128/أ, Date: 12/2/2012, Contract Amount: JD 3,462, Contractor: Turk Center for Hearing Aids and Medical Devise</p> <p>54. Contract No: 2012/128/أ, Date: 8/4/2012, Contract Amount: JD 2,604, Contractor: Turk Center for Hearing Aids and Medical Devise</p>
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	55. Contract No: 2012/859/أ, 2012/260/ب, Date: 28/5/2012, Contract Amount: JD 5,416, Contractor: Turk Center for Hearing Aids and Medical Devise			
	56. Contract No: 2012/295-2012/296, Date: 10/7/2012, Contract Amount: JD 2,920, Contractor: Turk Center for Hearing Aids and Medical Devise			
	<u>Movement aids</u>			
	57. Contract No: 2012/10, Date: 10/7/2012, Contract Amount: JD 9,000, Contractor: Noldba Medicine Store			
Expected Results	1. Web application and a centralized database contain the handicapped person's information. 2. Ease the movement of the persons with kinetic disabilities. 3. Integration persons with hearing disabilities in community and improve their lives. 4. Improve the lives of persons with kinetic disabilities.			
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015	
	Number of kinetic, hearing and visual aids	2,900	2,900	
	Number of language and speak sessions	33	100	
Physical Progress	Status: On-going	Date: 13th February 2013		
				
Location: central region office (Om Nuwarah – East Amman) Description: Screen (Type :DELL)		Location: central region office (Om Nuwarah – East Amman) Description: PC (Type :DELL)		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment and Furniture	1,012,500	0	189,149	0
Others	0	9,812,500	0	3,635,851
Total	1,012,500	9,812,500	189,149	3,635,851

Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	382,500	3,442,500	189,149	3,635,851
2013	315,000	3,150,000		
2014	315,000	3,150,000		
Total	1,012,500	9,812,500	189,149	3,635,851

Project No: 4401/001	Project Title: Program Administration (Management Project / Management and Supportive)		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	Ministry of Education-Amman		
Duration	On-going		
Total Cost (JD)	3,410,450		
Eligible Cost (JD)	195,345		
Non-Eligible Cost (JD)	3,215,105		
Objectives	To upgrade administrative capacities at Ministry Center and the field directorates and boost Programs and Projects' management capacity. The strategic aim of the program is: Human resource professional development to maintain sustainability and effectiveness of the education system.		
Justifications	The program provides support for the Ministry's projects and activities.		
Components	Miscellaneous Buildings Buildings and Facilities Furnishing Computers and accessories Educational Apparatus and equipment 1. Furniture, Contract No.: 11/2011/40/218/727, Date: NA, Contract Amount: JD 7,731.20, Contractor: Specialized Technical Wood Industries 2. Furniture, Contract No.: 9/2011/40/218/727, Date: NA, Contract Amount: JD 24,778.13, Contractor: Specialized Technical Wood Industries 3. Furniture, Contract No.: 8/2011/40/218/727, Date: NA, Contract Amount: JD 18,604.42, Contractor: Specialized Technical Wood Industries		
Expected Results	Increasing the rate of qualified and competent education leaderships. Providing support for the Ministry's projects and activities.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of efficient and qualified educational leaders	30%	57%
Physical Progress	Status:	Date: 28/2/2013	




Furniture – Fatima Al-Zahra’a Secondary Mixed School –Al-Tafela

Furniture – Fatima Al-Zahra’a Secondary Mixed School –Al-Tafela


Financial Progress

Period: December 2012

Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	32,200	0	0	0
Equipment and Furniture	163,145	0	49,570	0
Others	0	3,215,105	0	1,360,880
Total	195,345	3,215,105	49,570	1,360,880
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	110,545	1,299,905	49,570	1,360,880
2013	42,400	957,600		
2014	42,400	957,600		
Total	195,345	3,215,105	49,570	1,360,880



Project No: 4401/004		Project Title: Establishing Learning Resources Centers	
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	Tafilah (Qasabat Al Tafilah, Bseirah)		
Duration	On-going		
Total Cost (JD)	575,000		
Eligible Cost (JD)	475,000		
Non-Eligible Cost (JD)	100,000		
Objectives	The aim of establishing high standard Centers for Learning Resources is to provide a suitable learning environment for students to get full access to all necessary facilities and enable teachers to offer support for these students.		
Justifications	Tafeeleh governorate includes two directorates; Qusabata Al Tafeeleh and Bseirah, and Learning Resource Center provides its services for these two directorates. However, the center is located in a hired building in one floor and is unsuitable and is not equipped with all units. The directorate repeatedly called for constructing a building and a land owned by the Ministry for this purpose.		
Components	1. Learning Materials 2. PC 3. Multimedia equipment's		
Expected Results	Provide services for teachers, students and the local community in Tafeeleh. Alignment of curricula and teaching materials to students' needs abilities and development.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of efficient and qualified educational leaders	30%	57%
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction		475,000	0	0	0
Others		0	100,000	0	175,000
Total		475,000	100,000	0	175,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		175,000	0	0	175,000
2013		150,000	50,000		
2014		150,000	50,000		
Total		475,000	100,000	0	175,000

Project No: 4401/007	Project Title: Develop the Educational Information Management System		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	Ministry of Education- Amman		
Duration	On-going		
Total Cost (JD)	702,500		
Eligible Cost (JD)	116,250		
Non-Eligible Cost (JD)	586,250		
Objectives	<p>To strengthen Government Policy, Planning and Management Capacity in order to support the Achievements of Quality Learning Outcomes at the School Level by Producing data for Continuous Monitoring of the 31 Key Performance Indicators in the Education Sector.</p> <p>To develop a comprehensive educational information system.</p>		
Justifications	<ol style="list-style-type: none"> (EMIS) tool will be developed to ensure a responsive flow of accurate and detailed data necessary to serve all monitoring and evaluation activities. The implementing of (EMIS) will improve planning, organizational efficiencies, data collection and analysis, information sharing and transparency in the education sector, especially as these activities may relate to helping meet objectives related to Education For All (EFA) and the Millennium Development Goals (MDGs). 		
Components	<p>Servers and PCs</p> <p>Software and related Licenses</p>		
Expected Results	<p>The database network is the ultimate goal of the EMIS. However, the education sector database network must also be linked to the macro level databases of the Prime Minister Office, Civil Service Bureau and the Ministry of Finance. The computerized system will enhance accuracy, speed of transmission and above all, the relevancy of their input to top management of the sector in arriving at informed decisions for future formulation of policies and strategies. A statistical educational system that is able to guide educational decision.</p>		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of efficient and qualified educational leaders	30%	57%
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment and Furniture	116,250	0	0	0
Others	0	526,875	0	302,500
Total	116,250	586,250	0	302,500
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	76,250	226,250	0	302,500
2013	20,000	180,000		
2014	20,000	180,000		
Total	116,250	586,250	0	302,500

Project No: 4405/001	Project Title: Vocational Education Program Administration Project	
Sector	Education	
Implementing Agency	Ministry of Education	
POC	Hesham Ibrahim Abu Khashabeh	
Address	All Governorates	
Duration	On-going	
Total Cost (JD)	1,765,800	
Eligible Cost (JD)	955,725	
Non-Eligible Cost (JD)	810,075	
Objectives	Rationalize and Improve Programs and Resources in Vocational Education.	
Justifications	The need of reform of Vocational Education. Develop of Vocational Education and training programs that focus on the appropriateness of all technical education labor market needs.	
Components	Equipment's & facilities. Agricultural stables for animal production in agricultural schools. Vocational education classroom. 1. Tile, sand and cement, Contract No: 4430, Date: NA, Contract Amount: JD 999, Contractor: Goods Altadamon Building Materials 2. Create a warehouse operator, Contract No: ج غ م /3/ص/2012, Date: NA, Contract Amount: JD 5,082.300, Contractor: Walid Abu Nawas and Partner 3. Woodworking equipment concerns, Contract No: 504/167/40/2011, Date: NA, Contract Amount: JD 34,800, Contractor: Jordanian Company for Technical Equipment 4. Trays Tefal, Contract No: /ج/2012/1, Date: NA, Contract Amount: JD 3,037.500, Contractor: Persistent Trading 5. Trays circular and rectangular wood vocational education specialty hotel, Contract No: 23 / ج / 2012, Date: NA, Contract Amount: JD 8,171.500 , Contractor: Persistent Trading 6. Electronic Devices, Contract No: NA , Date: NA, Contract Amount: JD 3,877, Contractor: Wall Electronics Co. 7. Sewing machines, Contract No: NA , Date: NA, Contract Amount: JD 19,900, Contractor: Goods Trade above the Clouds 8. Electronic Devices, Contract No: NA , Date: NA, Contract Amount: JD 3,700, Contractor: Lien Foundation for Electrical Equipment 9. Kitchen tools for teaching hotel, Contract No: NA , Date: NA, Contract Amount: JD 6,918, Contractor: Persistent Trading	
Expected Results	A vocational education and training that compiles with the labor market development and needs. 1. Comprehensive Vocational Education Students for the Labor Market to Reduce Youth Unemployment and Poverty	

	2. Increased Institutional Capacity 3. Professional Development of Vocational Education teachers			
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015	
	Number of enrolled students in vocational education according to their desire	55%	65%	
	Number of equipped workshops with modern equipments	183	230	
Physical Progress	Status:	Date: 12/2/2013 -13/2/2013		
				
Location: Al Hussien Vocational School (Al Karak Governorate) Description: Wood working Equipment Date:12/2/2013		Location: Sahab Secondary school for girls (Sahab - Amman) Description: Sewing machines Date:13/2/2013		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	375,000	0	0	0
Equipment and Furniture	580,725	0	24,733	0
Others	0	810,075	0	741,067
Total	955,725	810,075	24,733	741,067
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	465,600	300,200	24,733	741,067
2013	245,063	254,938		



2014	245,063	254,938		
Total	955,725	810,075	24,733	741,067

Project No: 4410/001	Project Title: Social, Sport and Educational Activities Program Administration Project		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	All Governorates		
Duration	On-going		
Total Cost (JD)	1,455,000		
Eligible Cost (JD)	908,100		
Non-Eligible Cost (JD)	546,900		
Objectives	To enhance student's effective participation in program and activities so as to promote their loyalty and good citizenship.		
Justifications	Coping with latest development in the field of acting educational play to refine student's behavior and personality.		
Components	Providing necessary maintenance for sport hall and scout camps, equip cultural and artistic theatres with devices and audio equipments, providing voluntary work camps with necessary supplies and equipment.		
Expected Results	Increasing students' participation in different activities.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of sports festivals	4	4
	Percentage of participant students in king Abdullah II Award for Fitness for ages (9-12)	80%	100%
Physical Progress	Status:	Date:	
Photo		Photo	


Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction		295,600	0	0	0
Equipment and Furniture		612,500	0	0	0
Others		0	546,900	0	455,000
Total		908,100	546,900	0	455,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		341,250	113,750	0	455,000
2013		283,425	216,575		
2014		283,425	216,575		
Total		908,100	546,900	0	455,000

Project No: 4415/001	Project Title: Special Education Program Administration Project		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	Mafrag, Tafila, Karak, Aqaba, Ajloun, Jerash, Zarqa, Salt, Ma'an		
Duration	On-going		
Total Cost (JD)	659,000		
Eligible Cost (JD)	520,200		
Non-Eligible Cost (JD)	138,800		
Objectives	1. To rationalize and improve programs in special education. 2. All special education students become productive participants and improved access to quality education programs and services. 3. To expand access to quality education programs and services relevant to all students who are identified with these special needs. 4. To enroll students of special education in schools.		
Justifications	Carrying out the required maintenance, providing equipment and supplies for special education schools. Facilitating special education integration and inclusion in public schools. Involving students in the appropriate educational program after being examined and diagnosed.		
Components	1. Construction 2. Equipping with All necessary Instruments for Deaf Students		
Expected Results	Facilitate the process of special education students integration and inclusion in special education program		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of Excellence Schools	9	10
	Number of Classrooms for Learning difficulties (Special Education)	856	935
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction		9,000	0	0	0
Equipment and Furniture		511,200	0	0	0
Others		0	138,800	0	259,000
Total		520,200	138,800	0	259,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		249,000	10,000	0	259,000
2013		135,600	64,400		
2014		135,600	64,400		
Total		520,200	138,800	0	259,000





Project No: 4415/005	Project Title: Establishing a school for deaf student in Karak Governorate		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	Karak/Al-Karak Governorate		
Duration	On-going		
Total Cost (JD)	900,000		
Eligible Cost (JD)	660,000		
Non-Eligible Cost (JD)	240,000		
Objectives	Changing old school through constructing new schools according to specifications that meet deaf students needs.		
Justifications	Providing a school that meets deaf student’s needs in Karak Governorate.		
Components	Deaf School Establishing / Karak 1. Contract No: 77/2011, Date: 14/11/2011, Contract Amount: JD 1,346,913.650, Contractor: Institution Alahed Contracting / Ahmed Salim.		
Expected Results	Graduating well-educated students who can interact with the local community.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of Excellence Schools	9	10
	Number of Classrooms for Learning difficulties (Special Education)	856	935
Physical Progress	Status: 77%		Date: 12/2/2013
			
Location: Al Karak Governorate Description: Al Karak Deaf School (the Existing rented Building)		Location: Al Karak Governorate Description: Al Karak Deaf School	

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		Model image of Al Karak Deaf School		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	660,000	0	0	0
Others	0	240,000	0	300,000
Total	660,000	240,000	0	300,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	300,000	0	0	300,000
2013	180,000	120,000		
2014	180,000	120,000		
Total	660,000	240,000	0	300,000

Project No: 4420/001	Project Title: Kindergarten Education Program Administration Project	
Sector	Education	
Implementing Agency	Ministry of Education	
POC	Hesham Ibrahim Abu Khashabeh	
Address	All Governorates	
Duration	On-going	
Total Cost (JD)	775,000	
Eligible Cost (JD)	180,000	
Non-Eligible Cost (JD)	595,000	
Objectives	To expand pre-school (kindergarten), procurement of furniture. Aims at increasing enrollment in Kindergarten & regional disparity.	
Justifications	Low enrollment ratio of KG 2 especially in poverty area.	
Components	<ol style="list-style-type: none">1. Establishing kindergarten for Alkhachaveiah School / Sahab Kindergarten, Contract No: 106/2011/ح.أ.د, Date: NA, Contract Amount: JD 63,782.7, Contractor: Third millennium Engineering and Contracting / Company Ramsey Alqtauna and his Partner2. Establishing kindergarten for Hamidiya Primary mixed School, Contract No: 152/2011/ح.أ.د, Date: NA, Contract Amount: JD 50,505, Contractor: Rabei Khalid & Co. / October Construction Contracting3. Establishing kindergartens Khansa Elementary mixed School, Contract No:153/2011/ح.أ.د, Date: NA, Contract Amount: JD 47,874.88, Contractor: Company Alnoaash Pledges4. Establishing kindergartens Gore Viva primary School For Girls, Contract No: 154/2011/ح.أ.د, Date: NA, Contract Amount: JD 54,313.38, Contractor: Basil Dmour and his Partner5. Establishing a kindergarten Sawari School, Contract No: 155/2011/ح.أ.د, Date: NA, Contract Amount: JD 99,789.376, Contractor: Al-Awadi Construction Contracting / Musa Diab Salameh Alenaimat6. Establishing a kindergarten for Princess Basma School, Contract No: 156/2011/ح.أ.د, Date: NA, Contract Amount: JD 146,062.88, Contractor: Al-Awadi Construction Contracting / Musa Diab Salameh Alenaimat7. Establishing kindergarten for North Bayoudha Secondary mixed School, Contract No: 164/2011/ح.أ.د, Date: NA, Contract Amount: JD 55,026.75, Contractor: Nasser Abu Rumman & Co.8. Establishing a kindergarten Al-Harth School, Contract No: 168/2011/ح.أ.د, Date: NA, Contract Amount: JD 67,879.9, Contractor: Mohammed Abu al-Rub and his Partner9. Establishing kindergarten Khadija bint Khuwaylid School, Contract No: 172/2011/ح.أ.د, Date: NA, Contract Amount: JD 73,696, Contractor: Saleh Olayan Marzouk Ziadat and Co.10. Establishing kindergartens for District Taqwa Primary School. Contract No:	

	<p>175/2011/ح.أ.د, Date: NA, Contract Amount: JD 65,951.13, Contractor: Hedaya Contracting / Ashraf and Parents Abdo</p> <p>11. Establishing kindergartens for Alakidr High School, Contract No: 179/2011/ح.أ.د, Date: NA, Contract Amount: JD 71,115.3, Contractor: Mohammed Abu al-Rub and his Partner</p> <p>12. Establishing kindergartens for Harsh Elementary School, Contract No: 180/2011/ح.أ.د, Date: NA, Contract Amount: JD 68,299.75, Contractor: Mohammed Abu al-Rub and his Partner</p> <p>13. Establishing a kindergarten for khawla Bnt Alazwer School, Contract No: 181/2011/ح.أ.د, Date: NA, Contract Amount: JD 73,505.25, Contractor: Bdour General Contracting</p> <p>14. Establishing kindergarten for Ein Albaida High School for Girls, Contract No: 182/2011/ح.أ.د, Date: NA, Contract Amount: JD 81,580.5, Contractor: Abdullah Hammad Contracting</p> <p>15. Establishing a kindergartens Princess Basma School, Contract No: 185/2011/ح.أ.د, Date: NA, Contract Amount: JD 40,045.28, Contractor: Saleh Elaian Marzoug Ziadat and his Partner</p> <p>16. Establishing kindergartens for Um Naam Primary School, Contract No: 186/2011/ح.أ.د, Date: NA, Contract Amount: JD 83,624.38, Contractor: Mohammed Abu al-Rub and his Partner</p> <p>17. Establishing kindergartens for Rjm Sb'a Primary School, Contract No: 188/2011/ح.أ.د, Date: NA, Contract Amount: JD 60,178.96, Contractor: Mohammed Abu al-Rub and his Partner</p> <p>18. Establishing kindergartens for Allusin mixed Primary School, Contract No: 193/2011/ح.أ.د, Date: NA, Contract Amount: JD 51,446, Contractor: Ahmed Rashid Alruahneh and his Partner Co.</p> <p>19. Establishing kindergartens for Raqem School, Contract No: 68/2011/ح.أ.د, Date: NA, Contract Amount: JD 67,510, Contractor: Haitham Gharaibeh and his Partners /Alsmoud Contracting</p> <p>20. Establishing kindergartens for Alshakreiah Primary School for Girls, Contract No: 167/2011/ح.أ.د, Date: NA, Contract Amount: JD 47,025.986, Contractor: Abdullah Hammad Alhawamleh and his Sons for Contracting</p> <p>21. Establishing kindergartens for Alnqeerah School, Contract No: 178/2011/ح.أ.د, Date: NA, Contract Amount: JD 70,149.56, Contractor: Basel Aldmour and his Partner Co.</p> <p>22. Establishing kindergarten for Algabal Alhkder High School for Girls, Contract No: 110/2011/ح.أ.د, Date: NA, Contract Amount: JD 91,859.5, Contractor: Sameer Magtash and his Partner Co.</p> <p>23. . Generation kindergartens for Ghour Alsafi School for Girls, Contract No: 141/2011/ح.أ.د, Date: NA, Contract Amount: JD 45,230.5, Contractor: Sameer Magtash and his Partner Co.</p> <p>24. Establishing kindergartens for Almesharafah School / Almafraaq, Contract No: 191/2011/ح.أ.د, Date: NA, Contract Amount: JD 72,893.39, Contractor: Bani Eabeed for Contracting Co.</p>
Expected Results	<p>To carry out periodic maintenance for kindergartens.</p> <p>To exert efforts that lead kindergarten education to flourish in poor and less privileged areas.</p> <p>To furnish and equip public kindergartens. To spread awareness amongst the largest possible number of parents, caregivers and sponsors on the methods of</p>

	sound and healthy upbringing. to increase the percentage of children's readiness to learn.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of equipped kindergarten classrooms	1035	1345
	Percentage of enrolled students in preschools in the villages and poor areas	41%	50%
	Percentage of beneficiaries students from School nutrition project	39%	40%
Physical Progress	Status:	Date:	
			
Location: Al Khashafieh school for boys (Sehab Governorate) Description: To be renovated to a classroom for kindergarten with construction and furniture Date:19/2/2013		Location: Al Khashafieh school for boys (Sehab Governorate) Description: Construction of a playground and a toilet building for kindergarten Date:19/2/2013	
			
Location: Al Khashafieh school for boys (Sehab Governorate) Description: Furniture procurement for kindergarten Date:19/2/2013		Location: Hafsa Bint Omar Secondary School for girls (Sehab Governorate) Description: To be renovated to a classroom for kindergarten with construction work and furniture Date:19/2/2013	



Location: Al-Fayhaa School (Madaba Governorate)
Description: Furniture to be replaced with new one
Date:19/2/2013



Location: Al-Fayhaa School (Madaba Governorate)
Description: Furniture for kindergarten
Date:19/2/2013

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	180,000	0	519,466	0
Others	0	595,000	0	0
Total	180,000	595,000	519,466	0
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	50,000	225,000	519,466	0
2013	65,000	185,000		
2014	65,000	185,000		
Total	180,000	595,000	519,466	0



Project No: 4425/001	Project Title: Basic Education Program Administration Project	
Sector	Education	
Implementing Agency	Ministry of Education	
POC	Hesham Ibrahim Abu Khashabeh	
Address	All Governorate Education Offices	
Duration	On-going	
Total Cost (JD)	4,327,500	
Eligible Cost (JD)	1,500,000	
Non-Eligible Cost (JD)	2,827,500	
Objectives	To increase total enrollment chances in basic education and get rid of inequalities in available education chances. To provide learning opportunities for all and help students acquire skills and knowledge required for knowledge-based economy.	
Justifications	Decreasing drop-out rate in basic education.	
Components	1. Establishing Besera Elementary School, Contract No: 2010/14/تربيہ, Date: NA, Contract Amount: JD 989,553, Contractor: Almajaly and Allsasmeh Company/Seran 2. Establishing Almohjeren Elementary School, Contract No: 2010/15/تربيہ, Date: NA, Contract Amount: JD 716,095.500, Contractor: Almashael Institution for Contracting 3. Establishing south Alkshfeh School, Contract No: 2010/8/تربيہ, Date: NA, Contract Amount: JD 340,400, Contractor: Alkarooft Institution for Building & Contracting 4. Establishing Albaedaa Elementary School, Contract No: 2011/10/تربيہ, Date: NA, Contract Amount: JD 439,806.440, Contractor: Samir Alnoafelh Co. and his Partner Contracting 5. Establishing Arwa Bint Al Harith Elementary School, Contract No: 2011/6/تربيہ, Date: NA, Contract Amount: JD 468,024.800, Contractor: Al Kafaat Company for Contracting. 6. Establishing additional classrooms for Alkhairyia Elementary mixed School – Irbid: 6 Classrooms, Contract No: 2011/112/ح.أ.د, Date: NA, Contract Amount: JD 160,010.230, Contractor: Abd Alraheem Abd Al Hafeeth Abo Abed & Co. 7. Establishing additional classrooms for Aljesr Elementary School for Males – Irbid: 4 Classrooms, Contract No: 2011/113/ح.أ.د, Date: NA, Contract Amount: JD 139,889.000, Contractor: Shihan Company for Pledges 8. Establishing Marj Al Faras Elementary School for Males – Second Amman : 6 Classrooms, Contract No: 2011/117/ح.أ.د, Date: NA, Contract Amount: JD 88,099.250, Contractor: Btaihah Company For Contracting / Adnan Moawad Awwad Alhajaj 9. Maintenance and fixing works for the building of Al Thanya Elementary School – Karak, Contract No: 2011/121/ح.أ.د, Date: NA, Contract	





	<p>Amount: JD 24,955.000, Contractor: NA</p> <p>10. Establishing additional classrooms for the Elementary Males School of Tabaqat Fahl, Contract No: 2011/125/ح.أ.د, Date: NA, Contract Amount: JD 158,454.100, Contractor: Ajzam for Construction Contracting / Ahmad Khadr Dawaymeh & Co.</p> <p>11. Health Unit and a guard room for the teachers club in Al Tafeelah, Contract No: 2011/126/ح.أ.د, Date: NA, Contract Amount: JD 28,860.350, Contractor: Najeeb Aldawoodeya Company & Sons</p> <p>12. Establishing Additional classrooms for Salim Elementary Males School, Contract No: 2011/131/ح.أ.د, Date: NA, Contract Amount: JD 80,243.380, Contractor: Hammad Al Sayyaydeh & Khalid Al Sharae</p> <p>13. Establishing Additional classrooms for Akka Elementary School for Girls: 6 classrooms, Contract No: 2011/132/ح.أ.د, Date: NA, Contract Amount: JD 35,140.600, Contractor: Third Millennium for Engineering & contracting / Ramzi Al Katawneh & Co.</p> <p>14. Adding two additional roofs for Nozhat Alwala Elementary School, Contract No: /2011/151/ح.أ.د, Date: NA, Contract Amount: JD 186,541.110, Contractor: Company of Muhannad Al Muhairat & Co.</p> <p>15. The Leading Center / Al Koora, Contract No: 2011/162/ح.أ.د, Date: NA, Contract Amount: JD 22,579.920, Contractor: The Company of Mazen Hajjawi for Contracting</p> <p>16. Establishing a kindergarten for Khawla Bint Al Azwar mixed Elementary School, Contract No: 2011/181/ح.أ.د, Date: NA, Contract Amount: JD 73,505.250, Contractor: Al bodour for General Contracting</p> <p>17. Establishing additional 4 classrooms for Om Rommanah mixed School / Al Jeezah, Contract No: 2011/197/ح.أ.د, Date: NA, Contract Amount: JD 104,060.880, Contractor: Abo Hajla Institute for General Contracting</p> <p>18. Adding classrooms for Al Rawdah mixed School, Contract No: 2011/21/ح.أ.د, Date: NA, Contract Amount: JD 121,250.225, Contractor: Company Abd Al wahhab Al Tarawneh & Co.</p> <p>19. Establishing a Green Field Stadium and a services building for Al Youbeel School / Marka, Contract No: 2011/24/ح.أ.د, Date: NA, Contract Amount: JD 77,833.210, Contractor: Company of Hmoud & Ibrahim Al Hajjaj</p> <p>20. Establishing of Al Shaydeyah Elementary School, Contract No: 2011/35/ح.أ.د, Date: NA, Contract Amount: JD 159,165.050, Contractor: Company of Mohammad Khalil Al Qaisi & Sons</p> <p>21. Establishing of Dahl Males Elementary School – 4 classrooms, Contract No: 2011/65/ح.أ.د, Date: NA, Contract Amount: JD 70,262.100, Contractor: Company of Muhammad Mahmoud Rabee & Co.</p> <p>22. Establishing of 8 classrooms for Salman Alfaresy Elementary School for Males / Khaldeya, Contract No: 2011/75/ح.أ.د, Date: NA, Contract Amount: JD 138,841.400, Contractor: Institute of Jamal Modallel for Contracting</p> <p>23. Establishing 8 Classrooms for Kofranja Elementary School for Girls, Contract No: 2011/76/ح.أ.د, Date: NA, Contract Amount: JD 112,806.150, Contractor: Company of Abwab Al Khair for Establishing Contracting / Company of Mohammad Sharaf & Imad Sharaf</p> <p>24. Establishing 4 classrooms for Om Alnaam Alsharqeyah Elementary School for Males, Contract No: 2011/78/ح.أ.د, Date: NA, Contract Amount: JD 101,825.700, Contractor: Company of Shaher Tarawneh & Sons</p>
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	<p>25. Establishing Additional classrooms for Mandah Elementary School for Females, Contract No: 2011/80/ح.د.أ., Date: NA, Contract Amount: JD 71,671.500, Contractor: Company of Haitham Garaybeh & Co. / Al Somoud for Contracting</p> <p>26. Establishing 4 classrooms for Om Alloolo mixed Elementary School, Contract No: 2011/81/ح.د.أ., Date: NA, Contract Amount: JD 43,765.820, Contractor: Company of Jamal Hasan & Co. / Yallow for Establishing Contracting</p> <p>27. Establishing A dining hall in the camp / Northern Shoona, Contract No: 2009/273/ح.د.أ., Date: NA, Contract Amount: JD 18,577.350, Contractor: Al Shayeb Institute for Contracting</p> <p>28. Establishing additions classrooms for Al- Zobdah Primary School for Boys, Contract No: 2011/110/ح.د.أ., Date: NA, Contract Amount: JD 56,378.300, Contractor: Ahmed Alruahnh Company and his Partner / Ahmed</p> <p>29. Establishing (6) classrooms for Sibawayh Primary School for Boys, Contract No: 2011/77/ح.د.أ., Date: NA, Contract Amount: JD 110,289.000, Contractor: Khalid and Osama Hassan Co. / Al Bareeq Institution</p> <p>30. Establishing Com Al Raff School for Females and walls for Ruba'a School, Contract No: 2010/109 ح.د.أ., Date: NA, Contract Amount: JD 86,903.450, Contractor: Mohammed Abu Alrab and his Partner Co.</p> <p>31. Maintenance of electrical panel to Al Nahdha High School, Contract No: 2012/8/ش.ج., Date: NA, Contract Amount: JD 1,250.000, Contractor: Mohammed Raji Alabwyne and his Partner Co.</p> <p>32. Establishing absorbency hole for Zainab Primary School, Contract No: 2012/14/ت.ج., Date: NA, Contract Amount: JD 4,650.000, Contractor: Ahmed Alruahna Company and his Partner for Contracting</p> <p>33. Connecting electric power to Hassan Mansheiat Bani Hassan School building, Contract No: NA, Date: NA, Contract Amount: JD 12,523.750, Contractor: Irbid Governorate Electricity Company</p> <p>34. Maintenance Damia Primary School for Boys, Contract No: 2012/6/ص.ع., Date: NA, Contract Amount: JD 9,998.000, Contractor: Al Shayeb Institute for Contracting</p> <p>35. Execution gym project, Contract No: 2008/210, Date: NA, Contract Amount: JD 2,998,633.350, Contractor: Abu Rashid Contracting Founder</p> <p>36. Establishing building furniture stores, Contract No: 2008/214, Date: NA, Contract Amount: JD 382,613.350, Contractor: Daoud Al-Zawawi Company / Technical Renewable</p>		
Expected Results	Increasing students of low level. Training and building up newly appointed teachers' capacities.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of dropout in primary education	0.6%	0.6%
	Percentage of students in two shifts schools	7.4%	6.7%
	Number of included students in School nutrition project	151,000	151,000
	Percentage of students in rented	10.1%	9.6%

	buildings			
Physical Progress	Status:	Date: 19/2/2013		
				
Location: Al-Fayhaa School (Madaba Governorate) Description: To be furnished with educational equipment for experiment Date:19/2/2013		Location: Al-Fayhaa School (Madaba Governorate) Description: To be furnished with educational equipment for experiment Date:19/2/2013		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment and Furniture	1,500,000	0	514,670	0
Others	0	2,827,500	0	862,830
Total	1,500,000	2,827,500	514,670	862,830
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	688,750	688,750	514,670	862,830
2013	405,625	1,069,375		
2014	405,625	1,069,375		
Total	1,500,000	2,827,500	514,670	862,830

Project No: 4430/001	Project Title: Secondary Education Program Administration Project	
Sector	Education	
Implementing Agency	Ministry of Education	
POC	Hesham Ibrahim Abu Khashabeh	
Address	All Government	
Duration	On-going	
Total Cost (JD)	10,225,000	
Eligible Cost (JD)	1,742,000	
Non-Eligible Cost (JD)	8,483,000	
Objectives	To establish and integrated system for the General Secondary Examination Certificate aiming at achieving students' equality. (Developing General Secondary Examination Certificate & gender mainstreaming and the Development of Public Exam and student assessment method).	
Justifications	There are gaps in the current system which led to the need to cope with local development.	
Components	<ol style="list-style-type: none"> 1. Establishing Greefla Primary Mixed School in Karak, Contract No.: 2011/49, Date: NA, Contract Amount: JD 356,662.920, Contractor: Rami Foundation Zaiadeen Contracting / Rami Jeries Back Zaiadeen 2. Establishing Almaamourah Primary School for Boys, Contract No.: 2011/50, Date: NA, Contract Amount: JD 381,927.275, Contractor: Company Pearls Construction Contracting / Iyad Alawaichh & Co. 3. Establishing Al-Zaytounah Basic School for Girls, Contract No.: 2009/152, Date: NA, Contract Amount: JD 337,857.006, Contractor: Muhammad Khalil al-Qaisi and Sons 4. Establishing Hay Alnimer Primary mixed School, Contract No.: 9/9/2009/تربية, Date: NA, Contract Amount: JD 624,901.080, Contractor: Company Manaseer Hussein and Partners 5. Add (8) class rooms for Qum Primary mixed School, Contract No.: 2009/293/ح.أ.د, Date: NA, Contract Amount: JD 138,283.165, Contractor: Jibril al-Zubaidi Foundation Contractors 6. King Abdullah II Excellence School in Maan, Contract No.: 2010/9/تربية, Date: NA, Contract Amount: JD 1,154,743.300, Contractor: Adnan Krishan Office of Pledges 7. Establishing Taasaan Secondary School for Boys, Contract No.: 2010/25, Date: NA, Contract Amount: JD 514,608.000, Contractor: Ghazzawi and Krishan Pledges Company 8. King Abdullah II Excellence School, Contract No.: 2009/8/تربية, Date: NA, Contract Amount: JD 1,672,720.400, Contractor: Bushra Contracting Company 9. Establishing Additions for class rooms for Alnahdhah Secondary, Contract No.: 2011/115/ح.أ.د, Date: NA, Contract Amount: JD 146,614.080, 	

	<p>Contractor: Mohammed Raji Alabwyne and his Partner</p> <p>10. Add (4) class rooms for Hofa School for Girls, Contract No.: 2011/161/ح.أ.د, Date: NA, Contract Amount: JD 138,170.177, Contractor: Abdul Rahim Abdul Hafiz Abu Abed & Partners</p> <p>11. Establishing (6) class rooms for Al-Khanasry Secondary School, Contract No.:2011/64/ح.أ.د, Date: NA, Contract Amount: JD 92,304.850, Contractor: Shaheer Al Tarawneh & Sons</p> <p>12. Establishing (6) class rooms for Mehna Secondary School, Contract No.:2011/79/ح.أ.د, Date: NA, Contract Amount: JD 93,599.000, Contractor: Samir Mokth Company and his Partner</p>		
Expected Results	Assessment system to overcome all weaknesses in the current system.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of passé regular students in General Secondary	59.9%	60.1%
	Percentage of students in rented buildings	0.23%	0.22%
	Percentage of enrollment in the secondary education	79.3%	79.8%
Physical Progress	Status:	Date: 12/2/2013	
			
<p>Location: Al Karak Governorate</p> <p>Description: Greefla Primary Mixed School (the Existing rent building)</p>		<p>Location: Al Karak Governorate</p> <p>Description: Greefla Primary Mixed School (the new establishing building)</p>	

				
Location: Al Karak Governorate Description: Greefla Primary Mixed School (the Existing rent building)		Location: Al Karak Governorate Description: Greefla Primary Mixed School (the new establishing building)		
				
Location: Al-Khansa'a School (Madaba Governorate) Description: maintenance of the toilet including replacement of toilet bowl Date:19/2/2013		Location: Al-Khansa'a School (Madaba Governorate) Description: maintenance of tiling and painting Date:19/2/2013		
Financial Progress		Period: December 2012		
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment and Furniture	1,742,000	0	439,058	0
Others	0	8,483,000	0	8,585,942
Total	1,742,000	8,483,000	439,058	8,585,942
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion

2012	875,000	8,150,000	439,058	8,585,942
2013	433,500	166,500		
2014	433,500	166,500		
Total	1,742,000	8,483,000	439,058	8,585,942

Project No: 4430/009	Project Title: Establishing school buildings for (Decent housing for decent life) Project		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	All Governorates		
Duration	On-going		
Total Cost (JD)	3,250,000		
Eligible Cost (JD)	3,250,000		
Non-Eligible Cost (JD)	0		
Objectives	To provide school buildings to encompass the increase of students in the areas of "Decent Housing for Decent Living Project.		
Justifications	Constructing school buildings to comprise the increased numbers of students in the areas of "Decent Housing for Decent Living Project.		
Components	1. Establishing Al Zarqa Alhaddaúekaya School, Contract No.: 2009/108, Date: NA, Contract Amount: JD 288,634.820, Contractor: Company heirs Amjad Madanat Contracting. 2. Iskan khadem Al-harameen School, Contract No.: 2010/6, Date: NA, Contract Amount: JD 967,270.400, Contractor: El Haram Engineering Contracting 3. Establishing Iskan Faiha Primary mixed School, Contract No.: 2010/7, Date: NA, Contract Amount: JD 923,065.000, Contractor: Ziad Hajjaj Foundation Contractors 4. Establishing Princess Iman Housing District School / Male / Sahab, Contract No.: 2011/26, Date: NA, Contract Amount: JD 96,3047.700, Contractor: Nael Haddad Foundation Construction Contracting 5. Establishing khadem Al-harameen Housing School/Zarqa/ Decent Housing, Contract No.: 201/27, Date: NA, Contract Amount: JD 946,032.456, Contractor: Yousef Ahmed Bustnge and his Brother 6. Establishing Al-Mostanadeh School for Girls /Iskan Al-Mostanadeh, Contract No.: 2010/35, Date: NA, Contract Amount: JD 226,085.775, Contractor: Abu Samra and Shobaki / Companions Construction Contracting		
Expected Results	Provision of safe educational environment equipped with modern furniture, tools and apparatuses related to educational process.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of passé regular students in General Secondary	59.9%	60.1%
	Percentage of students in rented buildings	0.23%	0.22%

	Percentage of enrollment in the secondary education	79.3%	79.8%	
	Percentage of students in two shifts schools	7.40%	6.70%	
Physical Progress	Status:	Date:		
				
Location: Dahiat Princess Iman Housing School (Sehab Governorate) Description: To be established in 2012 (physical progress: 89%) Date:28/11/2012		Location: Custodian Housing School (Zarqa Governorate) Description: To be established in 2012 Date:28/11/2012		
				
Location: Dahiat Princess Iman Housing School (Sehab Governorate) Description: Chemistry experiment room under construction Date:28/11/2012		Location: Custodian Housing School (Zarqa Governorate) Description: Chemistry experiment room to be furnished Date:28/11/2012		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	3,250,000	0	863,153	0
Others	0	0	0	0



Total	3,250,000	0	863,153	0
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	750,000	0	863,153	0
2013	1,000,000	0		
2014	1,500,000	0		
Total	3,250,000	0	863,153	0

Project No: 4435/001	Project Title: Development of Illiteracy Education		
Sector	Education		
Implementing Agency	Ministry of Education		
POC	Hesham Ibrahim Abu Khashabeh		
Address	Jerash, Zerqa, Balqa, Kerak, Ma'an, Aqaba		
Duration	On-going		
Total Cost (JD)	30,000		
Eligible Cost (JD)	10,000		
Non-Eligible Cost (JD)	20,000		
Objectives	<p>To provide drop-out students at the age of (13-18 for male) and (13-20 for female) with necessary knowledge and expertise.</p> <p>To help them attain required skills and positive attitudes to empower them to participate in their community development.</p> <p>To Quality them to join vocational training cooperation or resume their academic study (non-formal education).</p>		
Justifications	<p>1. Provide Education for All and achieve the principle of equal opportunities.</p> <p>2. Control the problem of dropping out in an attempt to eliminate illiteracy.</p>		
Components	Equipments, training, furniture and supplies.		
Expected Results	Qualification of drop-out students and enable them to attain lifelong skills.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number enrolled in literacy centers	5,995	6,200
	Number of enrolled in dropouts culture enhance program	300	400
Physical Progress	Status:	Date:	
Photo		Photo	


Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment and Furniture		10,000	0	0	0
Others		0	20,000	0	0
Total		10,000	20,000	0	0
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		0	0	0	0
2013		5,000	10,000		
2014		5,000	10,000		
Total		10,000	20,000	0	0

Project No: 4501/003	Project Title: EMIS		
Sector	Higher Education		
Implementing Agency	Ministry of Higher Education & Scientific Research		
POC	Izz eldeen Mohammad Ibrahim Darras		
Address	Ministry Of Higher Education & Scientific Research		
Duration	On-going		
Total Cost (JD)	120,000		
Eligible Cost (JD)	33,000		
Non-Eligible Cost (JD)	87,000		
Objectives	Create a complete and comprehensive data for the higher education sector to help decision-makers in their decision-making and linking universities electronically with the ministry and connected to the international network of information (Internet) and on how to computerize all faculties and departments in public universities and the Ministry of Higher Education.		
Justifications	Build a database of the higher education sector.		
Components	Computers and accessories Operating systems and software		
Expected Results	Provide an integrated database and comprehensive for all recipients of the service at home and abroad, and save time and effort in obtaining data for the higher education sector.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of computers application used in the academic and administrative process at the universities	70%	95%
	Percentage of universities meeting accreditation and quality assurance Standards	90%	100%
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment		33,000	0	0	0
Others		0	87,000	0	70,000
Total		33,000	87,000	0	70,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		20,000	50,000	0	70,000
2013		6,500	18,500		
2014		6,500	18,500		
Total		33,000	87,000	0	70,000

Project No: 4501/005	Project Title: Developing economics higher education		
Sector	Higher Education		
Implementing Agency	Ministry of Higher Education & Scientific Research		
POC	Izz eldeen Mohammad Ibrahim Darras		
Address	Jordan Public Universities		
Duration	On-going		
Total Cost (JD)	650,000		
Eligible Cost (JD)	6,900		
Non-Eligible Cost (JD)	643,100		
Objectives	Renovation work and workers in the sector of higher education in all its aspects.		
Justifications	Keep pace with global development in the higher education sector.		
Components	Server with technical support, Contract No: 2/٢/1959, Contract Date: 28/7/2011, Contract amount: JD 6,000, Contractor: The National Center for Information Technology.		
Expected Results	Develop a unified admission process at the Jordanian public universities to become electronic, preparing all the necessary studies for the decisions of the higher education sector and provide accurate data for decision makers.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of computers application used in the academic and administrative process at the universities	70%	95%
	Percentage of universities meeting accreditation and quality assurance Standards	90%	100%
Physical Progress	Status:	Date:	
			
Location: National Information Technology Center		Location: National Information Technology Center	


Description: Entrance of the server room where MOHESR's server is located Date:19/11/2012		Description: MOHESR's server, Fujitsu SHIEMENS Date:19/11/2012		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment and Furniture	6,900	0	6,000	0
Others	0	643,100	0	244,000
Total	6,900	643,100	6,000	244,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	5,500	244,500	6,000	244,000
2013	700	199,300		
2014	700	199,300		
Total	6,900	643,100	6,000	244,000

Project No: 4505/016		Project Title: Qualifying and Developing Ayl Secondary School into Diploma University College/Ma'an	
Sector	Higher Education		
Implementing Agency	Ministry of Higher Education & Scientific Research		
POC	Izz eldeen Mohammad Ibrahim Darras		
Address	Ma'an-Ma'an		
Duration	On-going		
Total Cost (JD)	500,000		
Eligible Cost (JD)	500,000		
Non-Eligible Cost (JD)	0		
Objectives	Development of local communities in disadvantaged areas, which suffer from poverty and unemployment.		
Justifications	Finding technical skills in all areas required in the local market and community development.		
Components	Miscellaneous Buildings Buildings and Facilities Furnishing Computers and accessories Educational Apparatus and equipment		
Expected Results	Establish a technical college.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of higher education students that enrolled in community college	11.5%	14.0%
Physical Progress	Status:	Date:	
Photo		Photo	



Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction		500,000	0	0	0
Others		0	0	0	0
Total		500,000	0	0	0
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		0	0	0	0
2013		250,000	0		
2014		250,000	0		
Total		500,000	0	0	0


Project No: 4505/602	Project Title: Supporting Jordanian Public Universities	
Sector	Higher Education	
Implementing Agency	Ministry of Higher Education & Scientific Research	
POC	Izz eldeen Mohammad Ibrahim Darras	
Address	Jordan Public Universities	
Duration	On-going	
Total Cost (JD)	165,000,000	
Eligible Cost (JD)	33,800,000	
Non-Eligible Cost (JD)	131,200,000	
Objectives	Development of local communities in disadvantaged areas, which suffer from poverty and unemployment	
Justifications	Improving local community living standard	
Components	<u>Mu'tah University</u> <div>1. Asphalt isolates the Faculty of Science & Sport & Accommodation, Contract No: 2012/ش/12, Date: 26/6/2012, Contract Amount: JD 35,730, Contractor: Khalid Ahmed Tarawneh & Co.</div> <div>2. Digging of four exploratory wells in the modern Gore, Contract No: 2011/ش/21, Date: 14/7/2012, Contract Amount: JD 29,960, Contractor: Yazan Sehaim for digging artesian wells.</div> <div>3. Establishment of the Faculty of Medicine Building, Contract No: 2006/ش/36, Date: 9/5/2006, Contract Amount: JD 3,600,000, Contractor: Jerusalem Engineering Industries.</div> <div>4. Gate and guard housing for Agricultural Station / Ghor, Contract No: 2011/1 ش ف, Date: 26/4/2011, Contract Amount: JD 3,500.000, Contractor: Khalid Suleiman Al-Noasrh</div> <div>5. Establishing College of Sports Science, Contract No: 2012/ش/22, Date: 15/8/2012, Contract Amount: 215,555.900 JD, Contractor: Al-Rafif for Contracting.</div> <div>6. Installation of roof tiles and windows for Deanship of Student Affairs, Contract No: 2012/3 ش ف, Date: 27/8/2010, Contract Amount: JD 3,730, Contractor: Faisal and Mujahid Al-Qroom for Contracting.</div> <div>7. Installation of Brick Umbrella for Prince Hasan Building, Contract No: 2012/2 ش ف, Date: 4/6/2012, Contract Amount: JD 990, Contractor: Mohammad Amin Barakat Hawamdeh.</div> <div>8. Asphalt insulation for Physical Education College, Contract No: 2011/ش/19, Date: 8/2/2010, Contract Amount: JD 22,310, Contractor: Walid Abu Nawas for Contracting.</div> <u>Jordan University of Science & Technology</u> <div>1. Establish of Classrooms Complex, Contract No: 2009/105, Date: 24/11/2009 Contract Amount: JD 9,238,416.286, Contractor: Nehad</div>	



	<p>Al-Lefdawi General Contractors.</p> <ol style="list-style-type: none"> 2. Extension of south road next of the Classrooms Complex, Contract No: 2012/ 2 ف/ش ع, Date: 1/10/2012, Contract Amount: JD 9,448,700, Contractor: Nehad Al-Lefdawi General Contractors. 3. Installation & Operation of Security System for the University Library, Contract No: 19/2011, Date: NA, Contract Amount: JD 162,780.572, Contractor: Dima Solutions Empowering IT Management. 4. Supply and Installation of Electricity Transfer Station and an Electric Generator for the Classroom Complex Building, Contract No: 55/2011, Date: NA, Contract Amount: JD 117,900, Contractor: Bab Al-Amood Eng. & Cont. <p><u>Yarmouk University</u></p> <ol style="list-style-type: none"> 1. Generation the main gate of the south land, Contract No: 6/ش/6/2010 ي ج, Date: 6/2/2011, Contract Amount: JD 161,572.11, Contractor: Telal Shafa Bdran Construction Co. 2. Maintenance ceilings and glass interface of the library building, Contract No: 5/ش/2011/5 ي ج, Date: 21/5/2012, Contract Amount: JD 20,275, Contractor: Alsaif Industrial Aluminum 3. Generation through services in the southern land, Contract No: 1 ي ج /2012/ش/1, Date: NA, Contract Amount: JD 21,650, Contractor: Althounaea Contracting Corporation <p><u>Tafila Technical University</u></p> <ol style="list-style-type: none"> 1. Establishment of Classrooms Complex, Contract No: (2009/ش/14), Date: 31/12/2009, Contract Amount: JD 5,864,712.100, Contractor: Derar AL Saraireh & Sons for Engineering & Contracting. <p><u>Al- Balqa' Applied University</u></p> <ol style="list-style-type: none"> 1. Al Aqaba College Buildings Establishing (stage 2), Contract No: 74/2011, Date: 4/4/2012, Contract Amount: JD 2,042,203, Contractor: Al Tayf Construction Establishment 2. Al Aqaba Collage Buildings Establishing (stage 1), Contract No: (2008/26), Date: 13/2/2012, Contract Amount: JD 1,638,687.775, Contractor: Nimer Al -Lawzi and Sons Company. 3. Adding 2 floors for Prince Omar bin Faisal Building, Contract No: (15/2009), Date: , Contract Amount: JD 889,217.725, Contractor: Abd Al Hakeem Skafi Construction / Al-Me'marya Institution. <p><u>Al al-Bayt University</u></p> <ol style="list-style-type: none"> 1. Establish storage under the stadium, Contract No: (17/2011), Date: 5/2/2012, Contract Amount: JD 38,770, Contractor: AL-Watar Construction Contracting Co. 2. Establish Gymnasium Hall, Contract No: (2008/27), Date: 1/12/2010, Contract Amount: JD 3,343,788, Contractor: Amra Office for Engineering and Construction. <p><u>German Jordanian University</u></p> <ol style="list-style-type: none"> 1. Generation Information Technology Center, Contract No: 2009/2, Date: 9/9/2009, Contract Amount: JD 840,213.026, Contractor: Modern Civil Constructions Co. 2. Generation Natural Science College, Contract No: 2008/5, Date: 10/8/2008, Contract Amount: JD 11,390,724.799, Contractor: Jurf Construction Co. 3. Provide and Install Elevators for Information Technology Building,
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	<p>Contract No: 2011/7, Date: 21/9/2011, Contract Amount: JD 83,600, Contractor: Jordan Elevator Overseas Ltd.</p> <p>4. Equipment for CAD Labs, Contract No:2011/6, Date: 10/8/2011, Contract Amount: JD 119,275, Contractor: General Computers and Electronics</p> <p>5. Digital Printing Studio, Contract No:17/2011, Date: 22/9/2011, Contract Amount: JD 70,715, Contractor: Modern System and Computer Trade</p> <p>6. Connecting Electricity to the University, Contract No:6653/8576/ع , Date: 14/5/2008, Contract Amount: JD 835,358.753, Contractor: Jordan Electrical Power Company (JEPCO)</p> <p>7. Construction of Logistics Science and Administration College, Contract No:2008/11, Date: 9/9/2009, Contract Amount: JD 3,907,379.614, Contractor: Al- Qods Construction Contracting</p> <p>8. Design and Implementation a Prefabricated Buildings, Contract No: 2011/12, Date: 21/8/20011, Contract Amount: JD 570,000, Contractor: Ma'ani for Prefabricated Buildings Co.</p> <p>9. Infrastructure and landscape works, Contract No:2008/2, Date: 10/3/2008, Contract Amount: JD 10,502,351.761, Contractor: Hussien Atiyah for Contracting.</p> <p>10. Furniture for water and power labs, Contract No: 2011/5, Date: 10/5/2009, Contract Amount: JD 50,000, Contractor: Ma'ani Furniture.</p>		
Expected Results	<p>Enhance the local communities living conditions.</p> <p>Decrease the unemployment rate.</p> <p>Decrease the poverty rate.</p>		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of student in Bachelor degree studies 12% increase per year	226,713	356,737
	Number of student in Master & PhD studies	17,532	23,000
Physical Progress	Status:	Date:	
			
<p>Location: Auditorium of the classroom complex building, Jordan University of Science & Technology (JUST)</p> <p>Description: Under construction of finishing work</p>			

<p>Date:22/11/2012</p> 	
<p>Location: Library, Jordan University of Science & Technology (JUST)</p> <p>Description: Equipment and furniture procurement is planned.</p> <p>Date:22/11/2012</p>	<p>Location: Entrance of the library, Jordan University of Science & Technology (JUST)</p> <p>Description: Book detection system procured</p> <p>Date:22/11/2012</p>
	
<p>Location: LL room located in Specialty Centre in Aqaba Campus, Al-Balqa Applied University</p> <p>Description: Equipment to be procured under the Stage-1</p> <p>Date:14/2/2013</p>	<p>Location: Administration building in Aqaba Campus, Al-Balqa Applied University</p> <p>Description: Construction work to be finished at the middle of March 2013 under the Stage-1</p> <p>Date:14/2/2013</p>
	
<p>Location: Hotel College in Aqaba Campus, Al-Balqa</p>	<p>Location: Practice room in Hotel College in Aqaba</p>

Applied University		Campus, Al-Balqa Applied University		
Description: Construction work to be finished at the middle of March 2013 under the Stage-1		Description: Cooking equipment procured under the Stage-1		
Date:14/2/2013		Date:14/2/2013		
				
Location: Aqaba Campus, Al-Balqa Applied University		Location: Aqaba Campus, Al-Balqa Applied University		
Description: Site for the Stage-2 and 3		Description: Site for the Stage-2 and 3		
Date:14/2/2013		Date:14/2/2013		
Financial Progress		Period: December 2012		
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Consultant Services	0	0	227,204	0
Building Construction	33,800,000	0	7,423,757	0
Equipment and Furniture	0	0	483,664	0
Others	0	131,200,000	0	46,865,376
Total	33,800,000	131,200,000	8,134,624	46,865,376
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	11,000,000	44,000,000	8,134,624	46,865,376
2013	11,400,000	43,600,000		
2014	11,400,000	43,600,000		
Total	33,800,000	131,200,000	8,134,624	46,865,376

Project No: 4601/001	Project Title: Administration Project		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Ministry of Health-Amman		
Duration	On-going		
Total Cost (JD)	13,014,444		
Eligible Cost (JD)	810,000		
Non-Eligible Cost (JD)	12,204,444		
Objectives	Update and maintain the administrative buildings of the Ministry.		
Justifications	Sustain the maintenance of administrative buildings of the Ministry.		
Components	Maintenance for Construction, mechanical and electrical for administration building. 1. Installation of boiler heating and sewer lines to the building of school health Tafila, Contract No.: 61/2012/ص, Date: 26/7/2012, Contract Amount: JD 9,395.442, Contractor: Raed Allan Foundation Engineering Contracting 2. Installation heating boiler in building of health insurance, Contract No.: 196/2011/ص, Date: 14/12/2012, Contract Amount: JD 8,470, Contractor: Raed Allan Foundation Engineering Contracting 3. Chair waiting, Contract No.: 261/317/30/2011/2012, Date: 27/3/2012, Contract Amount: JD 104,800, Contractor: Image Advanced Furniture Industry Company		
Expected Results	Administrative buildings and all facilities of the ministry in good condition structurally and electromechanical systems works by standards.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of qualified hospitals to applied the accreditation standards	20	20
	Number of qualified health centers to applied the accreditation standards	35	65
	Percentage of performance indicators for the programs that achieved the target values from the total of performance indicators	83.5%	88.2%
	Number of health centers that contain maternal and child health services and got accreditation	16	30
Physical Progress	Status:	Date: 4/3/2013	



				
Boiler Control panel - Health Insurance Management		Boiler - Health Insurance Management		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	200,000	0	11,386	0
Equipment and Furniture	610,000	0	22,547	0
Others	0	12,204,444	0	4,136,067
Total	810,000	12,204,444	33,933	4,136,067
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	150,000	4,020,000	33,933	4,136,067
2013	330,000	4,070,000		
2014	330,000	4,114,444		
Total	810,000	12,204,444	33,933	4,136,067

Project No: 4601/002	Project Title: Hospitals and Health Centers Accreditation		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All governorates		
Duration	On-going		
Total Cost (JD)	60,000		
Eligible Cost (JD)	18,000		
Non-Eligible Cost (JD)	42,000		
Objectives	To achieve HCAC accreditation for participating MOH hospitals and health care centers.		
Justifications	Application of HCAC standards to improve quality and patient safety, also to obtain HCAC accreditation.		
Components	Training, Consulting, fees, Supply.		
Expected Results	To achieve accreditation for 75 MOH health care center, To achieve accreditation for 7 MOH Hospitals.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of qualified hospitals to applied the accreditation standards	20	20
	Number of qualified health centers to applied the accreditation standards	35	65
	Percentage of performance indicators for the programs that achieved the target values from the total of performance indicators	83.5%	88.2%
	Number of health centers that contain maternal and child health services and got accreditation	16	30
Physical Progress	Status:	Date:	
Photo	Photo		


Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment		18,000	0	0	0
Others		0	42,000	0	20,000
Total		18,000	42,000	0	20,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		10,000	10,000	0	20,000
2013		4,000	16,000		
2014		4,000	16,000		
Total		18,000	42,000	0	20,000



Project No: 4601/007		Project Title: Developing and Applying Transport and Nursing System	
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All governorate		
Duration	Three years		
Total Cost (JD)	703,920		
Eligible Cost (JD)	703,920		
Non-Eligible Cost (JD)	0		
Objectives	To provide MOH hospitals with new vehicles needed for expansion and replace old (non functional) vehicles.		
Justifications	Shortage of these vehicles.		
Components	Buses with 12 seats, buses with 23 seats, pick-up (4x4) with double cabinet, passenger car. Contract No.: 884/382/121/2011, Date: 27/12/2011, Contract Amount: JD 132,000, Contractor: Unity Trading EST Hyundai		
Expected Results	To improve monitoring duties of MOH, to reduce cost of maintenance.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentages of upgrade transportation	18%	20%
Physical Progress	Status:		Date: 3/3/2013
			
Bus for transport of nurse at Al-Basheer Hospital		Bus for transport of nurse at Al-Basheer Hospital	
Financial Progress	Period: December 2012		
Breakdown of Cost	Original		Actual

(By component)	JICA portion	GOJ portion	JICA portion	GOJ portion
Vehicles	703,920	0	131,756	502,165
Total	703,920	0	131,756	502,165
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	633,920	0	131,756	502,165
2013	0	0		
2014	70,000	0		
Total	703,920	0	131,756	502,165


Project No: 4601/008		Project Title: Heavy Duty Machines for the Ministry			
Sector	Health				
Implementing Agency	Ministry of Health				
POC	Abeer Jamial Abu Lail				
Address	All MOH hospitals				
Duration	Three years				
Total Cost (JD)	74,500				
Eligible Cost (JD)	70,000				
Non-Eligible Cost (JD)	4,500				
Objectives	To provide MOH hospitals with new vehicles (light truck to transport medicines and medical supplies, cistern for water, cistern for wastewater).				
Justifications	Shortage of these vehicles.				
Components	Lift, Contract No.: 425/2011, Purchase Order No.: 868/425/30/2011, Date: 18/12/2011, Contract Amount: JD 4,500, Contractor: F.I.T Alfatih for Industrial Tools Company.				
Expected Results	New Vehicles and reduction maintenance cost.				
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012		2015	
	Percentages of upgrade transportation	18%		20%	
Physical Progress	Status:		Date: 28/2/2013		
					
Ambulance at Ma'an Hospital		Ambulance at Ma'an Hospital			
Financial Progress	Period: December 2012				
Breakdown of Cost (By component)	Original		Actual		
	JICA portion	GOJ portion	JICA portion	GOJ portion	

Vehicles and Heavy Duty Machine	70,000	0	3,738	0
Others	0	4,500	0	762
Total	70,000	4,500	3,738	762
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	0	4,500	3,738	762
2013	0	0		
2014	70,000	0		
Total	70,000	4,500	3,738	762


Project No: 4601/010	Project Title: Updating non medical furniture and equipment in the ministry	
Sector	Health	
Implementing Agency	Ministry of Health	
POC	Abeer Jamial Abu Lail	
Address	Ministry of Health- Amman	
Duration	On-going	
Total Cost (JD)	3,080,000	
Eligible Cost (JD)	3,080,000	
Non-Eligible Cost (JD)	0	
Objectives	Efficient and effective Knowledge and organizational management that achieved the optimal use for financial resource.	
Justifications	Enhanced administrative capacity for all administration units in ministry.	
Components	<u>Equipment</u> <ol style="list-style-type: none">1. Camera and digital documents, Contract No.: 878/99/152/2011, Date: 28/12/2011, Contract Amount: JD 34,131, Contractor: Tesco Intelligent Office Products Technical Equipment and Supplies Co.2. Calculator/Casio, Contract No.: 332839, Date: 29/2/2012, Contract Amount: JD 170, Contractor: Al Shebl Trade Est3. Telephone, Contract No.: 315462, Date: 23/2/2012, Contract Amount: JD 199.5, Contractor : Al Shebl Trade Est4. Electrical equipment and supplies, Contract No.: 302528, Date: 18/4/2012, Contract Amount: JD 198, Contractor: Omar Al Moktar for Furniture.5. Telephone, Contract No.: 302601, Date: 18/4/2012, Contract Amount: JD 144, Contractor: Eqra' for Office Services6. Fax, Contract No.: 752/197/152/2011, Date: 2/11/2011, Contract Amount: JD 2,100, Contractor: Golden Orbit Electric7. Fredget Washing Machine, Contract No.: 176/273/130/2012/2012, Date: 8/3/2012, Contract Amount: JD 59,600, Contractor: National Refrigeration Company8. Equipment (photocopy machine), Contract No.: 224/46/152/2010/2011, Date: 3/4/2011, Contract Amount: JD 78,568, Contractor: Future Makers Trading Company9. Machine & electrical equipment, Contract No.: 177/273/30/2011/2012, Date: 5/3/2012, Contract Amount: JD 18,280, Contractor: Alsafa for Consultation Services10. Sharp Fridge and thermostat, Contract No.: 440/307/30/2010/2011, Date: 28/7/2011, Contract Amount: JD 57,456, Contractor: Haidar Murad and Sons Investment Group <u>Furniture</u>	

	1. Wooden Furniture, Contract No.: 260/317/30/2011/2012, Date: 3/4/2012, Contract Amount: JD 121,011, Contractor: Al-Motakssa for Wood Industries			
	2. Metal cabinet, Contract No.: 263/317/30/2011/2012, Date: 5/3/2012, Contract Amount: JD 16,612.5, Contractor: Yassin Factory for Steel and Wooden Furniture			
	3. Chair, Contract No.: 261/317/30/2011/2012, Date: 27/3/2012, Contract Amount: JD 104,800, Contractor: Image Advanced Furniture Industry Company			
	4. Assistant chair, Contract No.: 262/317/30/2011/2012, Date: 5/4/2012, Contract Amount: JD 74,486, Contractor: Amer Juma' Trading Est			
Expected Results	Improvement of sanitary environment in medical services.			
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015	
	Number of qualified hospitals to applied the accreditation standards	20	20	
	Number of qualified health centers to applied the accreditation standards	35	65	
	Percentage of performance indicators for the programs that achieved the target values from the total of performance indicators	83.5%	88.2%	
	Number of health centers that contain maternal and child health services and got accreditation	16	30	
Physical Progress	Status:		Date: 4/3/2012	
				
Sharp Refrigerator –Abu Nseer Comprehensive Health Center		Sharp Refrigerator –Abu Nseer Comprehensive Health Center		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion

Equipment and Furniture	3,080,000	0	149,316	630,684
Total	3,080,000	0	149,316	630,684
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	780,000	0	149,316	630,684
2013	1,100,000	0		
2014	1,200,000	0		
Total	3,080,000	0	149,316	630,684




Project No: 4601/011		Project Title: Computerizing the Ministry of Health	
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Ministry of Health-Amman		
Duration	On-going		
Total Cost (JD)	550,000		
Eligible Cost (JD)	115,000		
Non-Eligible Cost (JD)	435,000		
Objectives	Installing surveillance cameras system for warehouse (procurement and supply director / Yajouz).		
Justifications	Control dispensing medicines, medical and non-medical consumables in different agencies, through surveillance stock warehouses and protect them from robberies.		
Components	Surveillance cameras equipment, server, storage media and display screens.		
Expected Results	Providing Consuming medicines, medical supplies and prevent robberies.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	The number of partially computerized health care centers and hospitals	22	28
	The number of fully computerized health care centers and hospitals	2	15
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment		135,000	0	0	0
Others		0	415,000	0	150,000
Total		135,000	415,000	0	150,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		60,000	90,000	0	150,000
2013		37,500	162,500		
2014		37,500	162,500		
Total		135,000	415,000	0	150,000

Project No: 4605/002	Project Title: Upgrading the Efficiency of Nursing Colleges		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Yajoz/Zarqa, Irbid Governorate		
Duration	On-going		
Total Cost (JD)	130,000		
Eligible Cost (JD)	92,000		
Non-Eligible Cost (JD)	38,000		
Objectives	Upgrade the level of college graduates. Upgrade the level of teaching staff efficiency in the Ministry of Health colleges. Improving the infrastructure of colleges and absorptive capacity.		
Justifications	The need to adapt the graduating students to the needs of the labor market in terms of specialization and efficiency. The old college buildings.		
Components	1. Computers and accessories. 2. Building maintenance and expansion 3. Purchase training equipments		
Expected Results	The number of graduates from ministry colleges; Determine the expected number of machines to be purchased ; Providing the suitable environment to improving the educational process for students in the ministry colleges.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of Ministry colleges and institutions graduates that they passed the comprehensive Exam (Alshamel) from the total of college and institutions graduates	90%	94%
	Percentage of trained employees from the total number of Ministry employees	35%	36%
	Percentage of annual dropped out technical personnel(Doctors) from the Ministry from the total number of Doctors	2%	1%
	Percentage of annual dropped out technical personnel(Nurses) from the Ministry from the total number of Nurses	2.2%	1.5%




	Number of nurses per 10,000 citizens	6.80	6.90	
Physical Progress	Status:	Date:		
Photo		Photo		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	32,500	0	0	0
Equipment	59,500	0	0	0
Others	0	38,000	0	30,000
Total	92,000	38,000	0	30,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	30,000	0	0	30,000
2013	31,000	19,000		
2014	31,000	19,000		
Total	92,000	38,000	0	30,000

Project No: 4610/001	Project Title: Primary Health Care/Health Services Centers Program Administration Project		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All governorate		
Duration	On-going		
Total Cost (JD)	1,025,000		
Eligible Cost (JD)	625,000		
Non-Eligible Cost (JD)	400,000		
Objectives	Update and furnishing the health care centers buildings.		
Justifications	Need to update the health care centers buildings according to the new needs (such as upgrades centers).		
Components	<div>1. Furniture, Contract No: 441/279/30/2010/2011, Date: 9/8/2011, Contract Amount: JD 160,280, Contractor: Ahmed & Rafat Sadaqa Co.</div> <div>2. Scope stretcher, Contract No: 7/2011/th, Date: 5/1/2012, Contract Amount: JD 4,996.120, Contractor: World Medical Supplies</div> <div>3. Spare Parts, Contract No: 318210/332766/339793/245941/245943/262527/248312/318036/318051, Date: 29/08/2012, Contract Amount: JD 1,329, Contractor: Alyamama Company.</div> <div>4. Spare Parts, Contract No: 332793/339930/191950/313180/248334/298532/314622/ 345254, Date: 11/6/2012, Contract Amount: JD 1,395, Contractor: World Medical Supplies</div> <div>5. Spare Parts, Contract No: 240/2012, Date: 11/09/2012, Contract Amount: JD 450, Contractor: Zqaili Electrical Supply</div> <div>6. Spare Parts, Contract No: 252/2012, Date: 11/09/2012, Contract Amount: JD 1,120, Contractor: Zqaili Electrical Supply</div> <div>7. Spare Parts, Contract No: 248329/313173/332790/128030/332777, Date: 12/7/2012, Contract Amount: JD 1,300, Contractor: World Medical Supplies</div> <div>8. Expansion & maintenance & rehabilitation in Balaama Comprehensive Health Center, Contract No: 2009/5/ص, Date: 19/3/2009, Contract Amount: JD 391,344.870, Contractor: Zeiad Al-Hajjaj Foundation for Contraction</div> <div>9. Sample examination health center Shamiya, Contract No: 9/2010, Date: 28/4/2010, Contract Amount: JD 300,000, Contractor: Royal Scientific Society</div>		
Expected Results	Upgrading and furnishing health care centers buildings according to the international standards.		
Performance	Performance Measurement Indicator	2012	2015



Measurement Indicators for Program	Percentage of drinking water supply systems conformity to health standards of the total supply systems	95%	98%
	Percentage of vaccinated children aged (0-12) months in all specified vaccines in the national program for vaccination	97.5%	98.5%
	The percentage of Infant that inclusive in the infant survey from infant annual total	65%	80%
	Percentage of transferred infant to disabilities diagnosis from the examined infant	3%	8%
	Number of beneficiaries Families form parental care services for early childhood	32,000	40,000
Physical Progress	Status: Completed	Date: 27/2/2013	
			
Bala'ama Comprehensive Health Center (Old Building)		Bala'ama Comprehensive Health Center (The new Building)	
			

Bala'ama Comprehensive Health Center -Maintenance for ceiling and flooring				
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	175,000	0	45,610	0
Equipment and Furniture	450,000	0	47,411	0
Others	0	400,000	0	131,979
Total	625,000	400,000	93,021	131,979
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	225,000	0	93,021	131,979
2013	200,000	200,000		
2014	200,000	200,000		
Total	625,000	400,000	93,021	131,979

Project No: 4610/003	Project Title: Establishing Health Care Centers		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All governorate		
Duration	On-going		
Total Cost (JD)	450,000		
Eligible Cost (JD)	450,000		
Non-Eligible Cost (JD)	0		
Objectives	Establishing primary health care to update health care sector services.		
Justifications	Meet the needs of the governorates from the Primary health care centers.		
Components	1. Sterilization Equipment & Instruments for Al-Baqa' Hospital, Contract No: 2009/30/186/1209, Date: 17/12/2009, Contract Amount: JD 19,770, Contractor: Jordan Medical Supplies and Services Company 2. Microscope, Contract No: 2011/2010/30/224/278, Date: 26/4/2011, Contract Amount: JD 8,818, Contractor: Unity Medical Supplies Est. 3. Wheel Chair, Contract No: 2011/2010/30/279/442, Date: 8/8/2011, Contract Amount: JD 13,350, Contractor: Eagle Medical Supplies Co. 4. Adjustable Skin Graft Mesher, Contract No: 2011/2010/30/383/159, Date: 20/3/2011, Contract Amount: JD 14,255, Contractor: Munir Suktian Group Trading Co. 5. Construction of Rhab Primary Health Center, Contract No: 2008/8 ص ت, Date: 17/2/2009 , Contract Amount: 286,080.555, Contractor: Al-Hala Company for Contraction 6. Treadmill for Physiotherapy, Contract No: 1/2011/ ات, Date: 3/5/2011, Contract Amount: JD 6,159.60, Contractor: Lavender for Trade & Services		
Expected Results	Providing Sophisticated and modern health services through primary health care center according to the international standards and dispensing the rent buildings.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of Primary Health care center	374	404
Physical Progress	Status: Completed	Date: 28/2/2013	

				
Microscope – Rhab Primary Health Center		Microscope – Rhab Primary Health Center		
				
Rhab Primary Health Center				
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	300,000	0	7,301	0
Medical Equipment	150,000	0	53,619	0
Others	0	0	0	388,080
Total	450,000	0	61,920	388,080
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	450,000	0	61,920	388,080
2013	0	0		


2014	0	0		
Total	450,000	0	61,920	388,080

Project No: 4610/004	Project Title: Establishing Comprehensive Health Center		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All Governorates of the Kingdom		
Duration	On-going		
Total Cost (JD)	190,000		
Eligible Cost (JD)	190,000		
Non-Eligible Cost (JD)	0		
Objectives	Establishment of comprehensive health centers to improve primary health care services.		
Justifications	The needs of the governorates to a comprehensive health centers in cities and villages.		
Components	<p>Construction for Comprehensive Health Centers with all services & electromechanical equipments. It provides emergency services, general medicine, dental treatment, Maternal & Child health care, X-ray, special clinics and laboratories.</p> <p>X-ray equipment, Contract No.: 272/226/30/2010/2011, Date: 24/4/2011, Contract Amount: JD 710,600, Contractor: Medical Equipment and Maintenance Company</p>		
Expected Results	Providing a Sophisticated and modern health services through primary health care center according to the international standards and dispensing the rent buildings.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of comprehensive health centers	88	94
Physical Progress	Status:	Date: 3/3/2012	
			

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X-Ray - Al-Hashemi Al-Shamaly Health Center		X-Ray - Al-Hashemi Al-Shamaly Health Center		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	170,000	0	0	0
Medical Equipment	20,000	0	27,635	0
Others	0	0	0	162,365
Total	190,000	0	27,635	162,365
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	190,000	0	27,635	162,365
2013	0	0		
2014	0	0		
Total	190,000	0	27,635	162,365

Project No: 4610/007	Project Title: Expanding 25 Existing Health Center		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All Governorates		
Duration	On-going		
Total Cost (JD)	50,000		
Eligible Cost (JD)	50,000		
Non-Eligible Cost (JD)	0		
Objectives	Improve and upgrade the efficiency of health services through expansion primary and comprehensive health centers.		
Justifications	Improve and raise the efficiency of health services through the expansion of primary and comprehensive health centers within the Economic and Social transformation program.		
Components	Expansion of buildings for 25 Comprehensive and Primary Health Centers to provide emergency services and general medicine and dental treatment, Maternal & Children health care, X-ray, special clinics and laboratories. Contract No.: 2008/4 ب ت ص, Date: 2/11/2008, Contract Amount: JD 367,325.87, Contractor: Mohammed Farhan Al-Faury Foundation for Construction.		
Expected Results	Providing a sophisticated health services within a convenience environment through the expansion of primary and comprehensive health centers according to international standards and dispensing rented buildings.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of drinking water supply systems conformity to health standards of the total supply systems	95%	98%
	Percentage of vaccinated children aged (0-12) months in all specified vaccines in the national program for vaccination	97.5%	98.5%
	The percentage of Infant that inclusive in the infant survey from infant annual total	65%	80%
	Percentage of transferred infant to disabilities diagnosis from the examined infant	3%	8%
	Number of beneficiaries Families form parental care services for early childhood	32,000	40,000

Physical Progress		Status: Completed		Date: 26/2/2013	
					
Sweleh Comprehensive Health Center			Sweleh Comprehensive Health Center – Third floor		
Financial Progress		Period: December 2012			
Breakdown of Cost (By component)	Original		Actual		
	JICA portion	GOJ portion	JICA portion	GOJ portion	
Building Construction	50,000	0	8,345	41,655	
Total	50,000	0	8,345	41,655	
Breakdown of Cost (By Annual)	Original		Actual		
	JICA portion	GOJ portion	JICA portion	GOJ portion	
2012	50,000	0	8,345	41,655	
2013	0	0			
2014	0	0			
Total	50,000	0	8,345	41,655	

Project No: 4610/010	Project Title: Establishing Institutional Competencies for Environment Health		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	All governorate		
Duration	On-going		
Total Cost (JD)	550,000		
Eligible Cost (JD)	55,000		
Non-Eligible Cost (JD)	495,000		
Objectives	Improve the performance of the environmental health (EH) professionals, Advance current EH programs, and Provide a healthier environment for the whole population.		
Justifications	<p>EHD is a central directorate that is responsible for the overall planning follow-up and carrying out of four chapters of Public health Law No.4. 47/2008. The EH professionals regulate and monitor the different types of drinking water, treated municipal wastewater effluent, healthcare waste management swimming pools, bottled water factories, small water desalination units, as well as chemical safety issues. Physical, chemical and microbiological tests are performed in the EHD laboratories for drinking water samples and treated municipal wastewater effluents.</p> <p>Part of the annual budget is allocated to develop the skills of EH professionals and build the institutional capacity of the EHD in the various EH fields.</p>		
Components	Laboratory equipment for water supply and waste management.		
Expected Results	Improve performance of EH staff and advance current EH programs.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of drinking water supply systems conformity to health standards of the total supply systems	95%	98%
	Percentage of the total medical waste, which is collected and transported to processing appropriately	96%	96%
	Percentage of medical waste which are disposed in an environmentally intact way	96%	96%
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	55,000	0	0	0
Others	0	495,000	0	250,000
Total	55,000	495,000	0	250,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	25,000	225,000	0	250,000
2013	15,000	135,000		
2014	15,000	135,000		
Total	55,000	495,000	0	250,000

Project No: 4610/011	Project Title: Providing Evaluation and Diagnoses Services in North of Jordan		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	North of Jordan		
Duration	2013-2014		
Total Cost (JD)	40,000		
Eligible Cost (JD)	40,000		
Non-Eligible Cost (JD)	0		
Objectives	Evaluation of patient with disability (disability diagnose and evaluation for medical care and rehabilitation).		
Justifications	NA		
Components	NA		
Expected Results	NA		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of drinking water supply systems conformity to health standards of the total supply systems	95%	98%
	Percentage of vaccinated children aged (0-12) months in all specified vaccines in the national program for vaccination	97.5%	98.5%
	The percentage of Infant that inclusive in the infant survey from infant annual total	65%	80%
	Percentage of transferred infant to disabilities diagnosis from the examined infant	3%	8%
	Number of beneficiaries Families form parental care services for early childhood	32,000	40,000
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Medical Equipment	40,000	0	0	0
Total	40,000	0	0	0
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	0	0	0	0
2013	20,000	0		
2014	20,000	0		
Total	40,000	0	0	0

Project No: 4610/012	Project Title: Medical Equipment and Spare Parts Health Centers		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Ministry of Health-Amman		
Duration	On-going		
Total Cost (JD)	2,200,000		
Eligible Cost (JD)	2,150,000		
Non-Eligible Cost (JD)	50,000		
Objectives	Replacement of medical equipment		
Justifications	Old technology, rising of Maintenance cost		
Components	<u>Medical equipment</u> <div>1. Corner Black lefty set, Contract No.: 298525, Date: 23/4/2012, Contract Amount: JD 199.52, Contractor: Koubaitary Trading Company</div> <div>2. Spare Parts, Contract No.: 334223/315257/121642/206621/270869/285362/285374/264847/264832/306383, Date: 20/5/2012, Contract Amount: JD 1,739, Contractor: Arab Est. for Medical Supply</div> <div>3. Spare Parts, Contract No.: 337307/339776/318242/318154/319757/318176/28303/283794/283785/318189, Date: 20/5/2012, Contract Amount: JD 1,303.956, Contractor: Arab Medical and Scientific Saliency</div> <div>4. Spare Parts, Contract No.: 2011/2010/30/243/230, Date: 30/3/2011, Contract Amount: JD 4,224.400, Contractor: AL-Waha Medical Equipment</div> <div>5. Spare Parts, Contract No. 334237/342275/342291/342286/206645/339922/342274/342271, Date: 20/6/2012, Contract Amount: JD 1,679.346, Contractor: Orient Water Tremens</div> <div>6. X-ray apron Kodak long Arm, Contract No.: 2011/2010/30/227/183, Date: 24/3/2011, Contract Amount: JD 12,502, Contractor: Salbashian Trading Company</div> <div>7. Emergency Trolley & Electrical nebulizer, Contract No.: 2011/2010/30/225/389, Date: 14/7/2011, Contract Amount: JD 30,504, Contractor: Unity Medical Supplies</div> <div>8. X-ray equipment, Contract No.: 2011/2010/30/226/272, Date: 24/4/2011, Contract Amount: JD 710,600, Contractor: Medical Equipment and Maintenance Company</div> <div>9. Micro plate Shaker, Contract No.: J/2010/36, Date: 26/8/2010, Contract Amount: JD 2,200, Contractor: Unity Medical Supplies</div>		
Expected Results	NA		
Performance	Performance Measurement Indicator	2012	2015

Measurement Indicators for Program	Percentage updated medical device	95%	97%	
Physical Progress	Status:	Date: 19/11/2012		
				
Location: Al-Basheer Hospital (Amman) Description: Mobile X-ray (Shimadzu, made in 1993) Date:19/11/2012		Location: Al-Basheer Hospital (Amman) Description: Digital X-ray (Shimadzu) procured in 2012 Date:19/11/2012		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Medical Equipment and Furniture	2,150,000	0	294,264	0
Others	0	50,000	0	205,736
Total	2,150,000	50,000	294,264	205,736
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	500,000	0	294,264	205,736
2013	825,000	25,000		
2014	825,000	25,000		
Total	2,150,000	50,000	294,264	205,736

Project No: 4610/017	Project Title: Burma Comprehensive Medical Center		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Burma / Jerash		
Duration	On-going		
Total Cost (JD)	900,000		
Eligible Cost (JD)	900,000		
Non-Eligible Cost (JD)	0		
Objectives	Establishment of a comprehensive health center to improve primary health care services provided to the people of the region.		
Justifications	Region further away from the hospital and the presence of several surrounding villages for Burma and which there are no comprehensive health center services.		
Components	Generation building a comprehensive health center with all electromechanical equipment needed and provides ambulance services and general medicine, dental, maternity and childhood, radiology and laboratory and Specialty clinics.		
Expected Results	Providing a sophisticated health services within an appropriate environment through a comprehensive health center.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of drinking water supply systems conformity to health standards of the total supply systems	95%	98%
	Percentage of vaccinated children aged (0-12) months in all specified vaccines in the national program for vaccination	97.5%	98.5%
	The percentage of Infant that inclusive in the infant survey from infant annual total	65%	80%
	Percentage of transferred infant to disabilities diagnosis from the examined infant	3%	8%
	Number of beneficiaries Families form parental care services for early childhood	32,000	40,000
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	750,000	0	0	0
Medical Equipment	150,000	0	0	0
Total	900,000	0	0	0
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	0	0	0	0
2013	600,000	0		
2014	300,000	0		
Total	900,000	0	0	0

Project No: 4610/019	Project Title: Integrated Care for Child Health		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Hospitals and Health Centers		
Duration	On-going		
Total Cost (JD)	30,000		
Eligible Cost (JD)	7,500		
Non-Eligible Cost (JD)	22,500		
Objectives	<ul style="list-style-type: none">• Improve Providers skills• Improving Health System• Improving Family practices		
Justifications	To improve health life of children. To fulfill MOH national and international commitments towards: child right convention, their majesties King Abdullah II and Her Majesty Queen Rania 's clear vision for children in Jordan which is in harmony with the Arab and global vision. Millennium development goals (MDG4) further reduce under- five mortality. To overcome the plateau phase of child mortality trend. To improve service efficiency through maximizing the use of scanty resources. To pave the road for health sector reforms in the areas of district capacity building improving service quality and family medicine concept and introducing social and environmental dimensions to health care.		
Components	Human resource development Improving health system elements Improving community and family practices		
Expected Results	<ul style="list-style-type: none">• A systematic approach to address common causes of child death and sickness• Consideration of quality standards in training, health facility readiness and service delivery• Cost saving through appropriate case management and rationalized drug use• Going beyond medical care to child development and disease prevention• Empowering the mother for home care to complete the health facility role		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of vaccinated children aged (0-12) months in all specified vaccines in the national program for vaccination	97.5%	98.5%

	The percentage of Infant that inclusive in the infant survey from infant annual total	65%	80%	
	Percentage of transferred infant to disabilities diagnosis from the examined infant	3%	8%	
	Number of beneficiaries Families form parental care services for early childhood	32,000	40,000	
	The percentage of Infant mortality per 1000 live birth	23%	20%	
	The percentage of mortality in the children under five years per 1,000 live birth	28%	25%	
Physical Progress	Status:	Date:		
Photo		Photo		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	7,500	0	0	0
Others	0	22,500	0	0
Total	7,500	22,500	0	0
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	0	0	0	0
2013	3,750	11,250		
2014	3,750	11,250		
Total	7,500	22,500	0	0

Project No: 4610/021	Project Title: Early diagnosis of G6PD Enzyme		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Hospitals and Health Centers		
Duration	On-going		
Total Cost (JD)	25,000		
Eligible Cost (JD)	5,500		
Non-Eligible Cost (JD)	19,500		
Objectives	Early identification and management, affected newborns lowering infant morbidity and mature.		
Justifications	G6PD deficiency is a common gene disorder in Jordan affecting 8%.		
Components	Early detection of G6PD to prevent fetal complication. Kits and instrument.		
Expected Results	To decrease mortality and morbidity among affected newborns with G6PD.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of vaccinated children aged (0-12) months in all specified vaccines in the national program for vaccination	97.5%	98.5%
	The percentage of Infant that inclusive in the infant survey from infant annual total	65%	80%
	Percentage of transferred infant to disabilities diagnosis from the examined infant	3%	8%
	Number of Infant examined to detect thyroid deficiency disease and phenylpropanolamine Kithonoria (thousand)	61%	76%
Physical Progress	Status:		Date:
Photo		Photo	

Financial Progress		Period: December 2012			
Breakdown of Cost (By component)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment		5,500	0	0	0
Others		0	19,500	0	5,000
Total		5,500	19,500	0	5,000
Breakdown of Cost (By Annual)		Original		Actual	
		JICA portion	GOJ portion	JICA portion	GOJ portion
2012		2,500	2,500	0	5,000
2013		1,500	8,500		
2014		1,500	8,500		
Total		5,500	19,500	0	5,000

Project No: 4615/001	Project Title: Secondary Health Care / Hospitals Program Administration Project		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Hospitals and Health Centers / All governorate		
Duration	On-going		
Total Cost (JD)	1,748,000		
Eligible Cost (JD)	643,000		
Non-Eligible Cost (JD)	1,105,000		
Objectives	Expansion and modernization and studying the establishment of hospitals to improve secondary health care services.		
Justifications	The need to expand and add buildings to the existing hospitals or prepare studies for establishing a new hospital.		
Components	Prepare studies, drawings, designs & specifications required to extend & renovate, or construct new hospitals. 1. Contract No.: 2009/4/ص, Date: 25/2/2009, Contract Amount: 1,513,799.147, Contractor: Abod Company for Construction		
Expected Results	Hospitals in all its divisions and facilities in accordance with global designs accredited.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total	15%	15%

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	of hospital beds			
Physical Progress	Status: Completed		Date: 27/2/2013	
				
Al-Mafraq Hospital- Radiology section			Al-Mafraq Hospital- Kidney dialysis hall	
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	643,000	0	84,734	0
Others	0	1,105,000	0	463,266
Total	643,000	1,105,000	84,734	463,266
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	143,000	405,000	84,734	463,266
2013	250,000	350,000		
2014	250,000	350,000		
Total	643,000	1,105,000	84,734	463,266

Project No: 4615/002	Project Title: Updating and Expanding Jerash Hospital		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Jerash- Jerash		
Duration	On-going		
Total Cost (JD)	860,000		
Eligible Cost (JD)	860,000		
Non-Eligible Cost (JD)	0		
Objectives	Upgrade the efficiency of health services and improve the working environment.		
Justifications	Meet the needs as a result of increasing the number of patients.		
Components	Extension of operation section and invent (form) ICU section Renovate the emergency department. Expansion & maintenance & rehabilitation for Jarash Hospital, Contract No. 2010/1/ص, Date: 23/6/2010, Contract Amount: JD 1,257,815.440, Contractor: Nail Haddad Foundation for Construction		
Expected Results	Providing a sophisticated health services within a convenience environment.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total of hospital beds	15%	15%
Physical Progress	Status: Completed	Date: 26/2/2013	




Emergency Entrance - Jarash Hospital

CCU-Jarash Hospital

Financial Progress

Period: December 2012

Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	860,000	0	59,500	500
Total	860,000	0	59,500	500
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	60,000	0	59,500	500
2013	400,000	0		
2014	400,000	0		
Total	860,000	0	59,500	500

Project No: 4615/003	Project Title: Updating and Expanding Ma'an Hospital		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Ma'an- Ma'an		
Duration	2 years		
Total Cost (JD)	1,210,000		
Eligible Cost (JD)	1,155,000		
Non-Eligible Cost (JD)	55,000		
Objectives	Upgrade the efficiency of ambulances and emergency services that provided to citizens in the governorate of Ma'an.		
Justifications	Meet the increasing needs as a result of the increasing number of patients because the hospital is located on an international road.		
Components	Rehabilitation for Emergency in Ma'an Government Hospital, Contract No.: 64/2009, Date: 9/6/2012, Contract Amount: JD 750,000, Contractor: Ismail Harash Contraction Company		
Expected Results	Providing a sophisticated health care service within a convenience environment.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total of hospital beds	15%	15%
Physical Progress	Status: Completed	Date: 28/2/2013	




Emergency Building - Ma'an Hospital

Emergency Entrance - Ma'an Hospital

Financial Progress

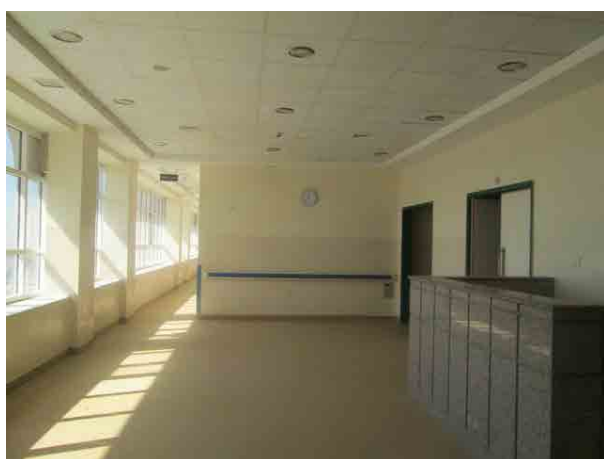
Period: December 2012

Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	935,000	0	25,135	0
Medical Equipment	220,000	0	0	0
Others	0	55,000	0	484,865
Total	1,155,000	55,000	25,135	484,865
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	510,000	0	25,135	484,865
2013	370,000	30,000		
2014	275,000	25,000		
Total	1,155,000	55,000	25,135	484,865

Project No: 4615/005	Project Title: Updating Al-Basheer Hospital		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Al-Basheer Hospital- Amman		
Duration	On-going		
Total Cost (JD)	2,659,575		
Eligible Cost (JD)	2,614,575		
Non-Eligible Cost (JD)	45,000		
Objectives	Upgrade the quality of health services, enhance the work environment through rehabilitate some building, and some additional, such as (build Fences, update walls and room) to meet needs.		
Justifications	Meet the growing needs of the Patients.		
Components	Extension of additions & renovation in hospitals. Rehabilitate the basement floor in Emergency building to extend the kidney department. Dermatology Equipments for Al Basheer hospital <ol style="list-style-type: none">1. Electro cautery unit For Al Basheer Hospital, Contract No: 2011/2010/30/329/391, Date: 14/7/2011, Contract Amount: JD 14,356, Contractor: Unity Medical supplies2. Drugs Cupboard for North Badia, Contract No.: 627/86/30/2011, Date: 13/3/2011, Contract Amount: JD 2,222.500, Contractor: Eagle Medical Supplies Company3. Perpetuating maintenance Al Basheer government hospital, Contract No.: 22/2010, Date: 15/8/2010, Contract Amount: JD 594,528.250, Contractor: Bassam Farhan Contracting Company		
Expected Results	Submitting a sophisticated health services within an appropriate environment.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30

	Number of hospitals that have at least one specialist in emergency medicine	2	8	
	Number of hospital that have at least one Pediatrician specialist	0	2	
	Percentage of Children beds to the total of hospital beds	15%	15%	
Physical Progress	Status:	Date: 27/2/2013		
				
Drugs Cupboard – North Badia Health Center Store		Drugs Cupboard – North Badia Health Center Store		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	1,800,000	0	44,581	0
Medical Equipment and Furniture	814,575	0	13,171	0
Others	0	45,000	0	601,823
Total	2,614,575	45,000	57,752	601,823
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	659,575	0	57,752	601,823
2013	977,500	22,500		
2014	977,500	22,500		
Total	2,614,575	45,000	57,752	601,823

Project No: 4615/006	Project Title: Establishing Burns Clinic in Princess Basma Hospital		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Princess Basma Hospital-Irbid		
Duration	On-going		
Total Cost (JD)	1,430,000		
Eligible Cost (JD)	1,430,000		
Non-Eligible Cost (JD)	0		
Objectives	Upgrade the efficiency of health care services and improve the working environment by establishing burns and cosmetic surgery unit at the Princess Basma Hospital to serve the governorates of the north.		
Justifications	Providing services for treatment of burns and plastic surgery in the governorates of North and reduce the pressure on the burns department at Bashir Hospital.		
Components	Implementation of burns & plastic surgery unit / Besma hospital, Contract No.: 151/2008, Date: 22/1/2009, Contract Amount: JD 2,787,251.360, Contractor: Engineer Fathi Faraj-Allah Office for Construction		
Expected Results	Providing a sophisticated health care service within an appropriate environment.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total of hospital beds	15%	15%
Physical Progress	Status: Completed	Date: 26/2/2013	




Burns Unit-Princess Basma Hospital

Plastic Surgery Unit-Princess Basma Hospital





Financial Progress

Period: December 2012

Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	1,430,000	0	262,216	267,784
Total	1,430,000	0	262,216	267,784
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	530,000	0	262,216	267,784
2013	500,000	0		
2014	400,000	0		
Total	1,430,000	0	262,216	267,784



Project No: 4615/013	Project Title: Expanding Al Karak hospital	
Sector	Health	
Implementing Agency	Ministry of Health	
POC	Abeer Jamial Abu Lail	
Address	Al Karak Hospital-Karak	
Duration	Three years	
Total Cost (JD)	7,425,000	
Eligible Cost (JD)	7,425,000	
Non-Eligible Cost (JD)	0	
Objectives	Enhancing the health care services provided to Al Karak governorate.	
Justifications	Increasing number of beds to meet the increasing demand on health care. To go along with the recent development in medical technology.	
Components	<p>Construction of additional building with 2 floors to have extra 100 beds with all supporting services</p> <ol style="list-style-type: none">1. CPAP for homecare, Contract No:4/2012/1, Date: 27/2/2012, Contract Amount: JD 13,327.8, Contractor: Elite Drug Stores2. Water Treatment, Contract No: 16/2011/٧, Date: 11/4/2011, Contract Amount: JD 10,985, Contractor: Orient Water Treatment3. Dental Equipment for MOH health care, Contract No: 2011/2010/30/227/180, Date: 21/3/2011, Contract Amount: JD 353,510, Contractor: Jitico for Medical Supplies4. Gas Equipments for Al-Karak Hospital, Contract No: 155/280/30/2010/2011, Date: 15/3/2011, Contract Amount: JD 116,871, Contractor: Al Waha Medical Equip.5. Vacuum regular for Al-Karak Hospital, Contract No: 74/242/30/2011/2012, Date: 2/2/2012, Contract Amount: JD 19,600, Contractor: Unity Medical Supplies Est.6. Medical Furniture for Alkarak Hospital, Contract No: 49/240/30/2011/2012, Date: 17/1/2012, Contract Amount: JD 28,557, Contractor: Equilibrium Medical Supplies7. Endoscopy digital system for Al-Karak Hospital, Contract No: 75/242/30/2011/2012, Date: 2/2/2012, Contract Amount: JD 89,436, Contractor: Techo Medical Co. Ltd.8. Medical Furniture for Al-Karak Hospital, Contract No: 945/241/30/2011, Date: 9/1/2012, Contract Amount: JD 19,680.400, Contractor: Eagle Medical Supplies Est.9. Exam height mobile for Al-Karak Hospital, Contract No: 946/241/30/2011, Date: 4/1/2012, Contract Amount: JD 4,100, Contractor: Unity Medical Supplies Co.10. Medication Trolley & I.V. Rod stand double hook mobile, Bed side cabinet for Al-Karak Hospital, Contract No: 441 /279/30/2010/2011, Date:	

	9/8/2011, Contract Amount: JD 160,280, Contractor: Ahmad & Rafat Sadaqa Company Milano for Medical 11. O2 Regulator wall for Al-Karak Hospital, Contract No: 48/240/30/2011/2012, Date: 23/1/2012, Contract Amount: JD 8,382.682, Contractor: World Medical Supplies 12. Expansion & rehabilitation of Karak Government Hospital, Contract No.: 76/2007, Date: 4/12/2007, Contract Amount: JD 9,600,342.865, Contractor: Durret Al-Qasem Company 13. Radiology Equipment for Al-Karak Hospital, Contract No.: 77/244/30/2011/2012, Date: 7/6/2012, Contract Amount: JD 51,036, Contractor: Vision for Medical Equipment Company 14. Overseeing the implementation of expansion & rehabilitation of Karak Government Hospital, Contract No.: 83/2007, Date: 18/9/2007,, Contract Amount: JD 411,400, Contractor: Subuh Office for Consulting Engineers		
Expected Results	Enhanced Health care services		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total of hospital beds	15%	15%
Physical Progress	Status:	Date:	


				
Location: Al-Karak Hospital Description: Extension of existing building Date:25/2/2013		Location: Al-Karak Hospital Description: Patients' bedroom for two beds Date:25/2/2013		
				
Location: Al-Karak Hospital Description: Equipment to be distributed Date:25/2/2013		Location: Al-Karak Hospital Description: Medical furniture to be distributed Date:25/2/2013		
Financial Progress		Period: December 2012		
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Consultant Services	0	0	70,991	0
Building Construction	5,025,000	0	1,134,403	0
Medical Equipment	2,400,000	0	541,409	0
Equipment and Furniture	0	0	95,580	0
Total	7,425,000	0	1,842,384	0
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion




2012	1,825,000	0	1,842,384	0
2013	3,000,000	0		
2014	2,600,000	0		
Total	7,425,000	0	1,842,384	0

Project No: 4615/014	Project Title: Establishment of Northern Desert Hospital		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Northern Desert		
Duration	Three years		
Total Cost (JD)	11,081,642		
Eligible Cost (JD)	11,081,642		
Non-Eligible Cost (JD)	0		
Objectives	Enhancing the quality of health care services for inhabitants of Northern Desert and surroundings towns and villages.		
Justifications	<ul style="list-style-type: none">• Provide specialized Medical services to the area.• Reduce the number of patients transferred to referral hospitals.		
Components	Construction of hospital with 60 beds capacity, with all equipments and include all medical specialists and supporting services. <ol style="list-style-type: none">1. Supervision of implementation of Northern Badia Hospital, Contract No.: 168/2008, Date: 2/4/2009, Contract Amount: JD 238,980, Contractor: Corner Office Engineering2. Wheel Chair for North Badia Hospital, Contract No.: 627/86/30/2011, Date: 13/10/2011, Contract Amount: JD 2,222.500, Contractor: Eagle Medical Supplies Company3. Wall mounted O2 regular, Vacuum regulator for North Badia Hospital, Contract No.: 541/85/30/2011, Date: 18/9/2011, Contract Amount: JD 31,038, Contractor: Equilibrium Medical Supplies Company4. X-ray viewer North Badia Hospita, Contract No.: 595/83/30/2011, Date: 27/9/2011, Contract Amount: JD 2,000, Contractor: Arab Medical & Scientific Alliance5. Dermatology Cryosurgical unit for North Badia Hospital, Contract No.: 592/83/30/2011, Date: 28/9/2011, Contract Amount: JD 5,010.500, Contractor: Jordan Medical Corp.6. Ultrasound Scanner for North Badia Hospital, Contract No.: 897/88/30/2011, Date: 22/12/2011, Contract Amount: JD 31,500, Contractor: Medical System Jordanian Trading Est.7. Implementation of Northern Badia hospital, Contract No.: 167/2008, Date: 29/3/2009, Contract Amount: JD 13,812,463.4, Contractor: Al-Qurnen & Salameh Company/ Al-Quds for Construction		
Expected Results	Enhanced Health care services		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%


	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0	
	Number of accredited hospitals from the HCAC	5	14	
	The rate of infection in ministry hospitals	6.5%	4%	
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30	
	Number of hospitals that have at least one specialist in emergency medicine	2	8	
	Number of hospital that have at least one Pediatrician specialist	0	2	
	Percentage of Children beds to the total of hospital beds	15%	15%	
Physical Progress	Status: 75%	Date: 27/2/2013		
				
Northern Badia Hospital		Northern Badia Hospital		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Consultant Services	0	0	134,695	0
Building Construction	8,642,000	0	1,986,277	0
Medical Equipment	2,160,000	0	62,925	0
Vehicles	279,642	0	0	0
Others	0	0	0	897,745
Total	11,081,642	0	2,183,897	897,745

Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	3,081,642	0	2,183,897	897,745
2013	4,000,000	0		
2014	4,000,000	0		
Total	11,081,642	0	2,183,897	897,745

Project No: 4615/017	Project Title: Establishment of Al-Salt New Hospital		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Abu Lail		
Address	Salt/ AL-Balqa Governorate		
Duration	4 years		
Total Cost (JD)	21,750,000		
Eligible Cost (JD)	21,750,000		
Non-Eligible Cost (JD)	0		
Objectives	Enhancing the quality of health care services for inhabitants of Balqa' Governorate.		
Justifications	Meet the increasing needs of increasing number of patients, insufficient number of beds and support services in the existing building which there is disability to expand it.		
Components	1. Overseeing the implementation of Salt Government Hospital, Contract No.: 10/2010, Date: 31/8/2010, Contract Amount: 17,111.263, Contractor: Al Dar Al-Abeyyah Office 2. Implementation of Salt Government Hospital, Contract No.: 14/2010, Date: 1/7/2010, Contract Amount: JD 45,000,000, Contractor: Arab International Company for Engineering & contraction		
Expected Results	Enhanced Health care services		
Performance Indicators	Indicators	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total	15%	15%

	of hospital beds			
Physical Progress	Status: 49%		Date: November 2012	
				
North view of the hospital		Front view of the hospital		
				
		Perspective Image of the hospital		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Consultant Services	0	0	137,404	0
Building Construction	20,250,000	0	3,608,145	0
Medical Equipment and Furniture	1,500,000	0	0	0
Others	0	0	0	4,451
Total	21,750,000	0	3,745,549	4,451
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	3,750,000	0	3,745,549	4,451


2013	8,000,000	0		
2014	10,000,000	0		
Total	21,750,000	0	3,745,549	4,451

Project No: 4615/019	Project Title: Updating Labs Equipments and Blood Banks		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Ministry of Health-Amman		
Duration	On-going		
Total Cost (JD)	175,000		
Eligible Cost (JD)	140,000		
Non-Eligible Cost (JD)	35,000		
Objectives	Replacement of medical blood bank equipment.		
Justifications	Old technology Rising of maintenance cost		
Components	<u>Medical blood bank equipment</u> <ol style="list-style-type: none">1. Bio-mixer, bio-sealer, Contract No: 624/33/30/2011, Date: 10/1/2011, Contract Amount: JD 8,440, Contractor: Alwafi Group for Marketing & Int'l Trade Co. Ltd2. Equipment of Histopathological Lab, Contract No: 150/209/30/2010/2011, Date: 10/3/2010, Contract Amount: JD 8,950, Contractor: Alwafi Group for Marketing & Int'l Trade Co. Ltd3. Bio-mixer, Contract No: 283/293/30/2010/2011, Date: 12/6/2011, Contract Amount: JD 3,900, Contractor: Alwafi Group for Marketing & Int'l Trade Co. Ltd4. Corneal topography system, Contract No: 329/322/30/2010/2011, Date: 19/5/2011, Contract Amount: JD 21,755, Contractor: International Company for Medical Investment5. Microscope for Histopathological Lab, Contract No: 153/209/30/2010/2011, Date: 9/3/2011, Contract Amount: JD 9,200, Contractor: Unity Medical Supplies Est.		
Expected Results	Old technology to be updated.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%

	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30	
	Number of hospitals that have at least one specialist in emergency medicine	2	8	
	Number of hospital that have at least one Pediatrician specialist	0	2	
	Percentage of Children beds to the total of hospital beds	15%	15%	
Physical Progress	Status:	Date:		
Photo		Photo		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Medical Equipment	140,000	0	39,362	0
Others	0	35,000	0	35,638
Total	140,000	35,000	39,362	35,638
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	60,000	15,000	39,362	35,638
2013	40,000	10,000		
2014	40,000	10,000		
Total	140,000	35,000	39,362	35,638



Project No: 4615/026	Project Title: Hotel services for Hospitals		
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Hospitals and Health Centers		
Duration	On-going		
Total Cost (JD)	5,400,000		
Eligible Cost (JD)	1,052,500		
Non-Eligible Cost (JD)	4,347,500		
Objectives	Providing hotels services to hospitals and health centers including security infrastructure.		
Justifications	Improve the quality of services provided to include security, services and ration.		
Components	Equipment		
Expected Results	NA		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Occupancy percentage in the Ministry hospitals	67%	70%
	The rate of patient's accommodation in ministry hospitals (day)	3.1	3.0
	Number of accredited hospitals from the HCAC	5	14
	The rate of infection in ministry hospitals	6.5%	4%
	Number of hospitals that kidney dialysis units regularly working (3) shifts	2/30	6/30
	Number of hospitals that have at least one specialist in emergency medicine	2	8
	Number of hospital that have at least one Pediatrician specialist	0	2
	Percentage of Children beds to the total of hospital beds	15%	15%
	Percentage of the ministry facilities that covered by guard and security	84%	90%
Physical Progress	Status:	Date:	

Photo		Photo		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	1,052,500	0	0	0
Others	0	4,347,500	0	2,000,000
Total	1,052,500	4,347,500	0	2,000,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	500,000	1,500,000	0	2,000,000
2013	276,250	1,423,750		
2014	276,250	1,423,750		
Total	1,052,500	4,347,500	0	2,000,000




Project No: 4620/002		Project Title: Controlling Medicine Provision	
Sector	Health		
Implementing Agency	Ministry of Health		
POC	Abeer Jamial Abu Lail		
Address	Yajouz/ Zarqa		
Duration	On-going		
Total Cost (JD)	150,000		
Eligible Cost (JD)	50,000		
Non-Eligible Cost (JD)	100,000		
Objectives	Meet the needs of the Ministry.		
Justifications	Rationalizing consumption of medicines and consumables.		
Components	Insurance warehouses Tender in the area of Yajouz, north and south warehouses and insurance warehouse employees.		
Expected Results	Tender has been referral.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	The local purchase percentage of medicines (outside the central tenders) from the total of Ministry tenders	0.58%	0.45%
	The Percentage of annual corrupted medicines, vaccines and serums	0.0012	0.00083
	The number of times unavailability of Chronic diseases drugs (Diabetes, high blood pressure and High cholesterol) for more than one week during the year	4	0
	Percentage of generic medicines from the total purchasing medicines	60%	65%
	Percentage of children vaccines and serums to the total of vaccines and serums tenders	65.70%	66%
	Percentage of medicine expenditures from the total of Ministry expenditures	11.5%	10%
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	50,000	0	0	0
Others	0	100,000	0	50,000
Total	50,000	100,000	0	50,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	25,000	25,000	0	50,000
2013	12,500	37,500		
2014	12,500	37,500		
Total	50,000	100,000	0	50,000


Project No: 4705/001	Project Title: Project Management Program for Persons with Disabilities		
Sector	Social		
Implementing Agency	Ministry of Social Development		
POC	Ghadah Masaedeh		
Address	All Governorates		
Duration	On-going		
Total Cost (JD)	5,698,000		
Eligible Cost (JD)	152,000		
Non-Eligible Cost (JD)	5,546,000		
Objectives	Provide buildings, infrastructure and the necessary furniture for the care centers and transportation.		
Justifications	Establishing new buildings, expansion and maintenance the old buildings and equipping the new and old buildings, provide transportation for people with special needs.		
Components	Furnishing, establishing, equipping and purchase buses for the following centers: Tafila Center (Maintenance + buses + complete the establishment) Comprehensive Petra Center (Maintenance + processing + buses) Comprehensive Aqaba Center (buses + maintenance) Comprehensive Blue Center (buses + maintenance) Comprehensive Ajloun Center for Special Education (Establishment) Center for Persons with Disabilities / Ain Al-Basha (establishment) Disability centers at the level of the kingdom (Maintenance)		
Expected Results	Improve providing services to people with special needs and finding suitable buildings to provide this service.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of self-reliant handicapped persons after physical rehabilitation	1,795	2,222
	Number of handicapped Who have been vocationally rehabilitated for labour market	303	383
	Number of beneficiaries from the handicapped diagnoses centers	1,664	1,744
Physical Progress	Status:	Date:	



				
Location: Accommodation Center (Jerash) Description: Bed room for disabled persons Date:3/2/2013		Location: Accommodation Center (Jerash) Description: Crack in a ceiling of corridor Date:3/2/2013		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	102,000	0	0	0
Equipment and Furniture	50,000	0	0	0
Others	0	5,546,000	0	1,558,000
Total	152,000	5,546,000	0	1,558,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	62,000	1,496,000	0	1,558,000
2013	45,000	2,100,000		
2014	45,000	1,950,000		
Total	152,000	5,546,000	0	1,558,000

Project No: 4801/005	Project Title: Automation of the Ministry of Labor		
Sector	Labor		
Implementing Agency	Ministry of Labor		
POC	Mr. Wael Al-Thaher		
Address	Ministry of Labor in Amman and all the departments of the kingdom		
Duration	On-going		
Total Cost (JD)	540,000		
Eligible Cost (JD)	255,000		
Non-Eligible Cost (JD)	285,000		
Objectives	Operating and training sector and vocational and technical education. 1. Raise the readiness of infrastructure. 2. Develop systems and application software.		
Justifications	1. Keep abreast of developments in the field of information and communication technology. 2. Infrastructure development in line with the directives of the government of the electronic link between the relevant departments. 3. Human Resources Development. 4. Provide some services through the Internet. 5. Not be linked to employment policies and training of vocational and technical education.		
Components	<u>Supplying Laptops</u> 1. Contract No: 8/2012, Date: 6/9/2012, Contract Amount: JD 2,886, Contractor: Al Ateeq Company for Constructions Contracting <u>Supplying Servers</u> 2. Contract No: 191/2012, Date: 29/1/2012, Contract Amount: JD 63,505, Contractor: General Computers & Electronics Co.		
Expected Results	Develop systems and application software. Preparing infrastructure in the ministry.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of customer satisfaction of ministry services	70%	84%
	Percentage of employees that have upgrade their training efficiency from the total number of ministry employees	57%	76%
Physical Progress	Status: on-going	Date: 6/2/2013	


				
Location: Ministry of Labor (Amman) Description: Sound Systems		Location: Ministry of Labor (Amman) Description: Servers type Fujitsu		
				
Location: Ministry of Labor (Amman) Description: Sound Systems				
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	255,000	0	57,532	0
Others	0	285,000	0	82,468
Total	255,000	285,000	57,532	82,468
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	85,000	55,000	57,532	82,468
2013	85,000	115,000		

2014	85,000	115,000		
Total	255,000	285,000	57,532	82,468




Project No: 4805/002	Project Title: Restructuring the Education and Training Council		
Sector	Labor		
Implementing Agency	Ministry of Labor		
POC	Mr. Wael Al-Thaher		
Address	Ministry of Labor -Amman		
Duration	On-going		
Total Cost (JD)	185,000		
Eligible Cost (JD)	8,750		
Non-Eligible Cost (JD)	176,250		
Objectives	Raising the level of education and vocational and technical training and employment services for the development of human resources to meet the requirements of comprehensive development in the kingdom.		
Justifications	<ol style="list-style-type: none">1. The absence of an umbrella policy for the employment and training sector and vocational and technical education and multiplicity of agencies dealing with training and weak coordination between them.2. The sector's lack of an interested party accreditation and quality control.3. Weak link projects implemented by the Fund with the needs of the labor market.4. Lack of private sector involvement in the various stages of the training process (the formulation of policies, implementation, evaluation).5. Not be linked to employment policies and training of vocational and technical education.		
Components	<u>Supplying Laptops</u> <ol style="list-style-type: none">1. Contract No: 33/2012, Date: 30/10/2011, Contract Amount: JD 14,552.2, Contractor: Technical Services Company for Computers		
Expected Results	<ol style="list-style-type: none">1. Improve the sector's contribution to the Jordanian economy.2. Activating the role of the social partners and the private sector in all axes sector work: policy / implementation / monitoring and evaluation.3. Reduce the gap between supply and demand.4. Develop effective policies for regulating various axes sector work.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of licensed foreign labour from the total number of labours in the Jordanian labour market	18%	17.4
	Number of beneficiaries children from the specialized program that aimed to withdraw the children from the labour market, rehabilitated and reintegrated them	1,237	1,900

	Graduates number from the specialized program that aimed to withdraw the children from the labour market and transferred them to the vocational training Corporation	202	290	
	Number of covered children by field survey and create database for them	1,345	2,600	
	Number of holding workshops, meeting and celebration to aware about the dangers of children labour	448	490	
	Percentage of inspectors from the total of ministry employees	16.9%	25%	
Physical Progress	Status: on-going	Date: 6/2/2013 and 13/2/2013		
				
Location :Ministry Of Labor (Amman) Description: Laptop Dell Latitude E6320		Location: The Industrial Clusters Labor office (Sahab) Description: Laptop Dell Latitude E6320		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	8,750	0	2,890	0
Others	0	176,250	0	59,110
Total	8,750	176,250	2,890	59,110
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	5,000	57,000	2,890	59,110
2013	1,875	57,125		

2014	1,875	62,125		
Total	8,750	176,250	2,890	59,110

Project No: 4805/005	Project Title: Accreditation Center and Quality Assurance	
Sector	Labor	
Implementing Agency	Ministry of Labor	
POC	Mr. Wael Al-Thaher	
Address	Ministry of Labor- Amman	
Duration	On-going	
Total Cost (JD)	297,000	
Eligible Cost (JD)	43,500	
Non-Eligible Cost (JD)	253,500	
Objectives	<ol style="list-style-type: none">1. Adoption of quality standards and develop them in order to improve all aspects of the training process in line with the needs of local Jordanian labor market and future.2. Applying accreditation standards on all vocational training institutions in the country within the levels of education and vocational training.3. Develop and adjust the quality of the outputs of the vocational training institutions in the country in line with the qualitative and quantitative needs of the Jordanian labor market.4. Keep up with the technological development in the Jordanian and regional labor market through the modernization of training programs and plans, educational and training curricula training and the tests of Vacation professions of accredited institutions.5. Prepare a general framework for national qualifications for vocational education and training sector with cooperation with the concerned authorities to open the way for continuing education.6. Promote cooperation and coordination between the centers, institutions beside local, Arabic and international authorities which concern with the accreditation standards and licensing and quality control.7. Strengthening the role of the private sector and local partners to share in the preparation of the accreditation standards and licensing and quality control.	
Justifications	<ol style="list-style-type: none">1. There is neither interested party nor authority to adopt and adjust the quality of the education sector and vocational and technical training sector.2. Ensuring the quality level output of the training and vocational and technical education providers through accreditation and licensing.3. Strengthening the role of the private sector and the social partners in the active contribution to adjust the output of the training process through their participation in the preparation of the accreditation standards and quality control.4. Adoption of a standard reference for all training and vocational and technical education providers which become a base for licensing and accreditation and quality control which enhances the speed of delivery and transparency for all providers of training and vocational and technical education.5. Classification of workers in the Jordanian labor market for vocational work	

	practitioners and adjust their level of profession through the professional practice test.		
Components	<u>Buildings Maintenance</u> 1. Contract No: A/49/3577, Date: 24/4/2012, Contract Amount: JD 2,330.00, Contractor: Al-Jalad & Hamad Interior Decor <u>Supplying Computers</u> 2. Contract No: 33/2012, Date: 16/2/2012, Contract Amount: JD 33,245.60, Contractor: Matrix for Business Technology		
Expected Results	1. Adoption and licensing the providers of vocational and educational training within the licensing and accreditation standards. 2. Test and issuance of the professional licenses for workers in the Jordanian labor market. 3. Provide local qualifications for local sectors within the sector of vocational and educational training. 4. Evidence of professional standards for the professional and vocational sectors. 5. Computerized system for granting the licenses of professional and issuing them.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of licensed foreign labour from the total number of labours in the Jordanian labour market	18%	17.4
	Number of beneficiaries children from the specialized program that aimed to withdraw the children from the labour market, rehabilitated and reintegrated them	1,237	1,900
	Graduates number from the specialized program that aimed to withdraw the children from the labour market and transferred them to the vocational training Corporation	202	290
	Number of covered children by field survey and create database for them	1,345	2,600
	Number of holding workshops, meeting and celebration to aware about the dangers of children labour	448	490
	Percentage of inspectors from the total of ministry employees	16.9%	25%
Physical Progress	Status: on-going	Date: 6/2/2013	

				
Location: Ministry of Labor Description: Building Maintenance		Location: Ministry of Labor Description: Building Maintenance		
				
Location: Labor Office (Al-Hussien Industrial City)- Al Karak Governorate Description: Computers Acer version M2610G				
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	0	0	2,310	0
Equipment	43,500	0	5,722	0
Others	0	253,500	0	51,968
Total	43,500	253,500	8,032	51,968
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion

2012	40,000	20,000	8,032	51,968
2013	2,500	114,500		
2014	1,000	119,000		
Total	43,500	253,500	8,032	51,968

Project No: 4810/007	Project Title: Transferring Investment to Remote Areas		
Sector	Labor		
Implementing Agency	Ministry of Labor		
POC	Mr. Wael Al-Thaher		
Address	Ma'an /Mafrq /Barqa /Jerash		
Duration	On-going		
Total Cost (JD)	430,000		
Eligible Cost (JD)	430,000		
Non-Eligible Cost (JD)	0		
Objectives	Provide vocational trainings to poor families and promote their employment to income generation.		
Justifications	To narrow regional disparity of trainings & job opportunities. Income generation for poverty reduction.		
Components	Construction of three of Seven factories of goal. Training fees including transportation. Job placement services. 1. Contract No: 2009/118/ دأ ح, Date: 20/4/2009, Contract Amount: JD 1,883,756, Contractor: Al Haqq Trading Company		
Expected Results	Family members in poverty area have chance to have vocational trainings and to be placed to jobs for income generation.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of employed from the total of job seekers that registered in the ministry	36.5%	45%
	Number of enrolled to different training programs	2,286	5,800
	Number of unemployed who have high school degree or less from the total unemployed number	52%	46%
	Percentage of trainees aged (16-18) of the total trainees in vocational training Corporation	70%	80%
Physical Progress	Status:	Date:	



Location: Al-Areen Factory

Description: Facilities and equipment for 470 employees to work

Date:10/2/2013

Location: Al-Areen Factory

Description: Underwear production equipment

Date:10/2/2013

Financial Progress

Period: December 2012

Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Building Construction	430,000	0	143,936	86,064
Total	430,000	0	143,936	86,064

Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	230,000	0	143,936	86,064
2013	100,000	0		
2014	100,000	0		
Total	430,000	0	143,936	86,064





Project No: 4801/005	Project Title: Vocational Training	
Sector	Vocational Training and Employment	
Implementing Agency	Vocational Training Cooperation	
POC	Ahmad Musa Al Sawafin	
Address	All governorate	
Duration	On-going	
Total Cost (JD)	5,324,000	
Eligible Cost (JD)	1,172,000	
Non-Eligible Cost (JD)	4,152,000	
Objectives	Ensuring that vocational training programs are demand driven to meet the needs of the labor market in quantity and quality terms. Expanding appropriate training opportunities for the unemployed and low-income individuals with a view to equipping them with the skills required better in the labor market. Providing professional vocational and technical job opportunities.	
Justifications	The disparities unemployment rate between governorates and districts. Low Jordanian female participation in the workforce compared with developing and developed countries. The educational level of more than half of the unemployed in Jordan (56.9%) was below high school education.	
Components	<u>Training Equipment:</u> <u>Purchase of equipment for laboratories Communications</u> <div>1. Contract No.: 4/م ع/2012, Date: 29/8/2012, Contract Amount: JD 12,600, Contractor: International Engineer for Trading</div> <u>Purchase of equipment for welding and aluminum workshops</u> <div>2. Contract No.: 6/خ ع/2012, Date: 28/8/2012, Contract Amount: JD 1,418, Contractor: Deiranieh Trading and Agencies Company</div> <div>3. Contract No.: 6/خ ع/2012, Date: 27/8/2012, Contract Amount: JD 485, Contractor: Bata for Industrial Equipment Company</div> <div>4. Contract No.: 6/خ ع/2012, Date: 15/8/2012, Contract Amount: JD 10,944, Contractor: Al Noof for Industrial Equipment</div> <div>5. Contract No.:6/خ ع/2012, Date: 23/8/2012, Contract Amount: JD 8,535.950, Contractor: Newport Trading Agency - Hilti</div> <div>6. Contract No.: 6/خ ع/2012, Date: 28/8/2012, Contract Amount: JD 403.500, Contractor: Fawq Al Sahab Commercial Shops</div> <div>7. Contract No.: 6/خ ع/2012, Date: 22/8/2012, Contract Amount: JD 240, Contractor: Corner Foundation for Supply and Trading</div> <div>8. Contract No.: 6/خ ع/2012, Date: 28/8/2012, Contract Amount: JD 1,418, Contractor: Deiranieh Trading and Agencies Company</div> <div>9. Contract No.: 6/خ ع/2012, Date: 22/9/2012, Contract Amount: JD</div>	





	<p>4,856.800, Contractor: Wafik Tallawy and Sons Company</p> <p>10. Contract No.: 2/ع / 2012, Date: 15/8/2012, Contract Amount: JD 6,576, Contractor: Al Noof for Industrial Equipment</p> <p><u>Purchase of equipment for the workshops of vehicle mechanics</u></p> <p>11. Contract No.: 5/ع / 2012, Date: 28/8/2012, Contract Amount: JD 1,652, Contractor: Fawq Al Sahab Commercial Shops</p> <p>12. Contract No.: 8/ع / 2012, Date: 14/9/2012, Contract Amount: JD 3,540, Contractor: Jadara Electronics Company</p> <p>13. Contract No.: 5/ع / 2012, Date: 26/8/2012, Contract Amount: JD 3,487.500, Contractor: Ekloc and Brothers Company</p> <p>14. Contract No.: 5/ع / 2012, Date: 12/8/2012, Contract Amount: JD 1,093.650, Contractor: Wafik Tallawy and Sons Company</p> <p><u>Purchase of equipment for plumbing workshops</u></p> <p>15. Contract No.: 6/م / 2012, Date: 5/8/2012, Contract Amount: JD 1,774.400, Contractor: Bata for Industrial Equipment Company</p> <p>16. Contract No.: 6/م / 2012, Date: 9/8/2012, Contract Amount: JD 244.400, Contractor: Wafik Tallawy and Sons Company</p> <p>17. Contract No.: 6/م / 2012, Date: 9/8/2012, Contract Amount: JD 902, Contractor: Al Hamad for Import & Export Founder</p> <p>18. Contract No.: 6/م / 2012, Date: 9/9/2012, Contract Amount: JD 1,137.890, Contractor: Al Salous Founder of Electricity and Electronics</p> <p>19. Contract No.: 6/م / 2012, Date: 9/8/2012, Contract Amount: JD 952, Contractor: Newport Trading Agency - Hilti</p> <p><u>Purchase of equipment for Cosmetic workshops</u></p> <p>20. Contract No.: 8/م / 2012, Date: 5/8/2012, Contract Amount: JD 15,505, Contractor: Andola Stores for Saloons Supplies Company</p> <p>21. Contract No.: 8/م / 2012, Date: 9/8/2012, Contract Amount: JD 110, Contractor: Fawq Al Sahab Commercial Shops</p> <p><u>Purchase computers and accessories</u></p> <p>22. Contract No.: 14/م / 2012, Date: 2/12/2012, Contract Amount: JD 754, Contractor: Technical Services Computer Company</p> <p>23. Contract No.: 9/ع / 2012, Date: 14/6/2012, Contract Amount: JD 348, Contractor: United Electronics Company</p> <p>24. Contract No.: 9/ع / 2012, Date: 14/6/2012, Contract Amount: JD 2,160, Contractor: Company for Computers and Electronics</p> <p>25. Contract No.: 9/ع / 2012, Date: 12/8/2012, Contract Amount: JD 15,857.200, Contractor: Technical Services Computer Company</p> <p><u>Purchase air conditioners for computer labs</u></p> <p>26. Contract No.: 9/م / 2012, Date: 23/9/2012, Contract Amount: JD 5,500, Contractor: Al Rathath Company for Trade and Investment</p> <p>27. Contract No.: 14/م / 2012, Date: NA, Contract Amount: JD 3,664.44, Contractor: Target for Scientific Supplies Foundation</p> <p><u>Purchase PBX-mail for Vocational Training Institute / Qweismeh</u></p> <p>28. Contract No.: 11/م / 2012, Date: 6/9/2012, Contract Amount: JD 1,850, Contractor: Al Thonaeah for Communications and Trade</p> <p><u>Purchase of equipment for the workshops of general Mechanics and turnings</u></p>
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	<p>29. Contract No.: 4/م/ 2012, Date: 26/8/2012, Contract Amount: JD 400.400, Contractor: Al Markzia Company for Industrial Equipment</p> <p>30. Contract No.: 4/م/ 2012, Date: 29/8/2012, Contract Amount: JD 2,574.200, Contractor: Wafik Tallawy and Sons Company</p> <p><u>Purchase of equipment for electric vehicles workshops</u></p> <p>31. Contract No.: 3/م ع/ 2012, Date: 14/8/2012, Contract Amount: JD 7,750, Contractor: Jadara Electronics Company</p> <p>32. Contract No.: 3/م ع/ 2012, Date: 14/8/2012, Contract Amount: JD 4,040, Contractor: Ekloc and Brothers Company</p> <p>33. Contract No.: 3/م ع/ 2012, Date: 8/8/2012, Contract Amount: JD 1,528.850, Contractor: Wafik Tallawy and Sons Company</p> <p>34. Contract No.: 3/م ع/ 2012, Date: 6/8/2012, Contract Amount: JD 727.700, Contractor: Al Noof for Industrial Equipment</p> <p>35. Contract No.: 3/م ع/ 2012, Date: 8/8/2012, Contract Amount: JD 891.500, Contractor: Deiranieh Trading and Agencies Company</p> <p>36. Contract No.: 3/م ع/ 2012, Date: 6/8/2012, Contract Amount: JD 721.225, Contractor: Al Salous Founder of Electricity and Electronics</p> <p><u>Purchase of equipment for the workshops of overhaul and paint cars</u></p> <p>37. Contract No.: 2/م ع/ 2012, Date: 7/8/2012, Contract Amount: JD 705, Contractor: Bata for Industrial Equipment Company</p> <p>38. Contract No.: 2/م ع/ 2012, Date: 9/8/2012, Contract Amount: JD 1,048.500, Contractor: Fawq Al Sahab Commercial Shops</p> <p>39. Contract No.: 2/م ع/ 2012, Date: 14/8/2012, Contract Amount: JD 169.150, Contractor: Newport Trading Agency</p> <p><u>Purchase of equipment for bakery and confectionary workshops</u></p> <p>40. Contract No.: 7/خ ع / 2012, Date: 27/9/2012, Contract Amount: JD 522, Contractor: Sammour Founder for Food Service Equipment</p> <p>41. Contract No.: 7/خ ع / 2012, Date: 23/9/2012, Contract Amount: JD 2,068, Contractor: Jordan Foundation for Restaurants Equipment</p> <p><u>Purchase of equipment for the workshops of General Electric</u></p> <p>42. Contract No.: 5/م ع/ 2012, Date: 17/7/2012, Contract Amount: JD 4,517.985, Contractor: Al Salous Founder of Electricity and Electronics</p> <p><u>Purchase of general safety equipment</u></p> <p>43. Contract No.: 10/م ع/ 2012, Date: 1/8/2012, Contract Amount: JD 1,260.600, Contractor: Al Enma'a Al Ahliah Trade Founder</p> <p>44. Contract No.: 10/م ع/ 2012, Date: 12/8/2012, Contract Amount: JD 63.180, Contractor: Al Manara Jordan Shoes Industry Company</p> <p>45. Contract No.: 10/م ع/ 2012, Date: 6/8/2012, Contract Amount: JD 621.900, Contractor: Al Noof for Industrial Equipment</p> <p>46. Contract No.: 10/م ع/ 2012, Date: 8/8/2012, Contract Amount: JD 219.840, Contractor: Deiranieh Trading and Agencies Company</p> <p><u>Trainers Contracts:</u></p> <p>1. Assigned to do work (trained computer), Contract No.: 909/1/4, Date: 12/2/2012, Contract Amount: JD 2,041, Trainer: Alaa Mohamed Ibrahim Aledenat</p> <p>2. Assigned to do work (printer), Contract No.: 4112/1/4, Date: 14/6/2012, Contract Amount: JD 600, Trainer: Fatema Mohmoud Ali</p>
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	<p>Alfawaeer</p> <ol style="list-style-type: none"> 3. Assigned to do work (printer), Contract No.: 7272/1/4, Date: 2/10/2012, Contract Amount: JD 600, Trainer: Fatema Mohmoud Ali Alfawaeer 4. Assigned to do work (is registered Affairs trainees), Contract No.: 7272/1/4, Date: 2/10/2012, Contract Amount: JD 700, Trainer: Fatema Mohmoud Ali Alfawaeer 5. Training course (for Photoshop), Contract No.: 2508/3/10, Date: 16/4/2012, Contract Amount: JD 100, Trainer: Osama Anwer Rebhe 6. Training course (assistant chef), Contract No.: 2275/3/10, Date: 4/4/2012, Contract Amount: JD 750, Trainer: Ahmed Saleh Daasan 7. Training course (earthenware manually), Contract No.: 4831/3/10, Date: 8/7/2012, Contract Amount: JD 1,250, Trainer: Mai Mohammad Ahmed Khlifah 8. Training course(maintenance Jewelry GENERAL, Contract No.: 2276/3/10, Date: 4/4/2012, Contract Amount: JD 100, Trainer: Taha Alfaouri 9. Training course the antiques industry using material arazen, Contract No.: 2509/3/10, Date: 16/4/2012, Contract Amount: JD 300, Trainer: Khaled Alsauory 10. Training course (formation Alvemu and Alshaber and accessories), Contract No.: 4308/3/10, Date: 20/6/2012, Contract Amount: JD 300, Trainer: Nehan Waleed Ahmed Seyam 11. Training course (maintenance appliances of electrical household), Contract No.: 1492/3/10, Date: 7/3/2012, Contract Amount: JD 100, Trainer: Ziad Mohammad Ali Sakka Allah 12. Assigned to do work (printer), Contract No.: 5052/1/4, Date: 15/7/2012, Contract Amount: JD 570, Trainer: Tamara Khalil Hamdan Aloran 13. Assigned to do a job (coach Haircutting), Contract No.: 762/1/4 , Date: 2/2/2012, Contract Amount: JD 750, Trainer: Emad Mohmoud Issa Obeidat 14. Assigned to do a job (coach Haircutting), Contract No.: 6904/1/4, Date: 20/9/2012, Contract Amount: JD 825, Trainer: Emad Mohmoud Issa Obeidat 15. Assigned to do work (trained & Leisure), Contract No.: 2494/1/4,7172/1/4, Date: 16/4/2012, Contract Amount: JD 750, Trainer: Mariem Abdullah Ibrahim Albarq 16. Assigned to do work (trained sewing), Contract No.: 2623/1/4, Date: 19/4/2012, Contract Amount: JD 600, Trainer: Suad Abd alkareem Ali 17. Assigned to do work (trained sewing), Contract No.: 908/1/4, Date: 9/2/2012, Contract Amount: JD 2,000, Trainer: Khadejah Najy Asaad Abu Raheem 18. Assigned to do work (printer), Contract No.: 4054/1/4, Date: 12/6/2012, Contract Amount: JD 600, Trainer: Ghadeer Yehya Alhorany 19. Assigned to do work (printer/ a writer), Contract No.: 2282/1/4, Date : 4/4/2012, Contract Amount: JD 570, Trainer: Sameeh Younes Atiya Abu Khadeery
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	<p>20. Assigned to do a job (coach Haircutting), Contract No.: 2710/1/4, Date: 24/4/2012, Contract Amount: JD 750, Trainer: Emad Mohmoud Issa Obeidat</p> <p>21. Assigned to do work (guide a professional), Contract No.: 5253/1/4, Date: 19/7/2012, Contract Amount: JD 630, Trainer: Rana Ibrahim Abd Alraheem Albashabsheh</p> <p>22. Assigned to do work (parameter cultures of), Contract No.: 4981/1/4 , Date : 11/7/2012, Contract Amount: JD 570, Trainer: Fayroz Mefleh Masfoh Aljaafreh</p> <p>23. Implementation of the training program (problem straw and bamboo), Contract No.: 2190/3/10, Date: 5/4/2011, Contract Amount: JD 350, Trainer: Wardeh Jameel Ahmed Bani Nasser</p> <p>24. Contract session training (work Accessories beads), Contract No.: 3074/3/10, Date: 9/5/2012, Contract Amount: JD 350, Trainer: Wardeh Jameel Ahmed Bani Nasser</p> <p>25. Contract training session (the formation of Paintings mosaics), Contract No.: 1825/3/10, Date: 20/3/2012, Contract Amount: JD 100, Trainer: Ibtessam Al labadi</p> <p>26. Assigned to do work (data entry), Contract No.: 2274/3/9, Date : 15/3/2012, Contract Amount: JD 50, Trainer: Khetam Khalil Mohammad Al ful</p> <p>27. Assigned to do work (data entry), Contract No.: 2274/3/9, Date : 15/3/2012, Contract Amount: JD 50, Trainer: Nebal Nassir Saleem Albadawy</p> <p>28. Assigned to do work (decorating the face of the concerts), Contract No.: 4351/3/10, Date: 24/6/2012, Contract Amount: JD 50, Trainer: Dena husni Abd Alqader Alsaafeen</p> <p>29. Training course (textiles Makramah), Contract No.: 5183/3/10, Date: 18/7/2012, Contract Amount: JD 400, Trainer: Rabeah Helal Awad Algawabah</p> <p>30. Assigned to do work (printer), Contract No.: 2273/1/4, Date: 4/4/2012, Contract Amount: JD 950, Trainer: Fatema Mohmoud Ali Alfawaeer</p> <p>31. Assigned to do work (trained & Leisure), Contract No.: 2273/1/4, Date: 4/4/2012, Contract Amount: JD 950, Trainer: Amani Ibrahim Awamleh</p> <p>32. Training course (the production soaps from natural materials), Contract No.: 4953/3/10, Date: 10/7/2012, Contract Amount: JD 100, Trainer: Amal Adb Alrahman Almaaytah</p> <p>33. Assigned to do work (trained computer), Contract No.: 7464/1/4, Date: 8/10/2012, Contract Amount: JD 500, Trainer: Sabreen Abd Alwahab Almajali</p> <p>34. Assigned to do a job (teacher skills), Contract No.: 4130/1/4, Date: 14/6/2012, Contract Amount: JD 750, Trainer: Alaa Nayef Zaal AlMahadeen</p> <p>35. Assigned to do a job (teacher skills), Contract No.: 7270/1/4, Date: 2/10/2012, Contract Amount: JD 825, Trainer: Alaa Nayef Zaal AlMahadeen</p>
Expected Results	Participate in the reduction of the unemployment rate and in increasing employment.

Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Number of enrolled to different training programs	2,286	5,800
	Percentage of trainees aged (16-18) of the total trainees in vocational training Corporation	70%	80%
	Decrease the percentage of the institution trainees dropout	15%	11%
Physical Progress	Status:	Date:	
			
<p>Location: Special Training Institute for Metal Industrial (Sahab)</p> <p>Description: Welding course</p> <p>Date:11/2/2013</p>		<p>Location: Special Training Institute for Metal Industrial (Sahab)</p> <p>Description: Inverter for welding procured in 2012</p> <p>Date:11/2/2013</p>	
			
<p>Location: Marka Female Institute</p> <p>Description: Arabic sweets course</p> <p>Date:19/2/2013</p>		<p>Location: Marka Female Institute</p> <p>Description: Oven made in Italy procured in 2012</p> <p>Date:19/2/2013</p>	

				
Location: Marka Female Institute Description: Cooking shelf procured in 2013 Date:19/2/2013		Location: Marka Female Institute Description: Cooking shelves procured in 2012 Date:19/2/2013		
				
Location: Testing Training Institute Description: Building (not supported by the yen-loan project) Date:19/2/2013		Location: Testing Training Institute Description: Grading procured in 2012 Date:19/2/2013		
Financial Progress		Period: December 2012		
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	1,172,000	0	128,757	0
Trainers	0	0	13,872	0
Others	0	4,152,000	0	941,196
Total	1,172,000	4,152,000	142,629	941,371
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion



2012	271,000	813,000	142,629	941,371
2013	455,813	1,689,188		
2014	445,188	1,649,813		
Total	1,172,000	4,152,000	142,629	941,371

Project No: 4801/602	Project Title: Supporting Vocational Training Institutes	
Sector	Vocational Training and Employment	
Implementing Agency	Vocational Training Cooperation	
POC	Ahmad Musa Al Sawafin	
Address	All governorate	
Duration	On-going	
Total Cost (JD)	25,500,000	
Eligible Cost (JD)	2,297,635	
Non-Eligible Cost (JD)	23,202,365	
Objectives	Matching the outputs of the vocational and technical training system with labor market needs, locally and internationally, development of excellent training programs, modernizing training programs. Promoting the private sector's participation in training programs. Supporting specialized vocational training centers which respond to local labor market needs.	
Justifications	Introduce new training programs to match the needs of the labor market. Raise the vocational training system's efficiency and effectiveness to meet the labor market's needs and international standards through coordination between supply and demand in the Jordanian labor market.	
Components	<u>Purchase of raw material for the workshops of overhaul and paint cars</u> 1. Contract No.: 2012/م ع/ 2, Date: 8/8/2012, Contract Amount: JD 471.750, Contractor: Wafik Tallawy and Sons Company <u>Purchase of raw materials to the General electricity workshops</u> 2. Contract No.: 2012/م م/ 7, Date: 5/7/2012, Contract Amount: JD 97.500, Contractor: Deiranieh Trading and Agencies Company 3. Contract No.: 2012/م م/ 7, Date: 10/7/2012, Contract Amount: JD 1,278.425, Contractor: Philadelphia Company for General Supplies 4. Contract No.: 2012/م م/ 7, Date: 10/7/2012, Contract Amount: JD 883.335, Contractor: Al Hamad for Import & Export Founder 5. Contract No.: 2012/م م/ 7, Date: 10/7/2012, Contract Amount: JD 5,919.986, Contractor: First Specialized Cooling Systems Company 6. Contract No.: 2012/م م/ 7, Date: 10/7/2012, Contract Amount: JD 162.590, Contractor: Al Salous Founder of Electricity and Electronics <u>Purchase of raw materials for welding workshops</u> 7. Contract No.: 2012/م م/6, Date: 10/7/2012, Contract Amount: JD 458.300, Contractor: Deiranieh Trading and Agencies Company 8. Contract No.: 2012/م م/6, Date: 10/7/2012, Contract Amount: JD 2,722, Contractor: Algroom Trading Construction Materials and Iron Blacksmiths Company <u>Purchase of raw materials for air conditioning and refrigeration workshops</u>	



	<p>9. Contract No.: 2012/م ع/ 9, Date: 7/8/2012, Contract Amount: JD 1,676.200, Contractor: Nahr Al Khair for Conditioning Company</p> <p>10. Contract No.: 2012/م ع/ 9, Date: 12/8/2012, Contract Amount: JD 7,253.122, Contractor: First Specialized Cooling Systems Company</p> <p>11. Contract No.: 2012/م ع/ 9, Date: 8/8/2012, Contract Amount: JD 425.960, Contractor: Wafik Tallawy and Sons Company</p> <p><u>Purchase of raw materials for mechanics and turnings workshops</u></p> <p>12. Contract No.: 2012/م م/ 8, Date: 26/8/2012, Contract Amount: JD 1,167, Contractor: Al Enma'a Al Ahliyah Trade Founder</p> <p>13. Contract No.: 2012/م م/ 8, Date: 26/8/2012, Contract Amount: JD 1,818.100, Contractor: Almarkzia for Industrial Equipment Company</p> <p><u>Purchase of raw materials for aluminum workshops</u></p> <p>14. Contract No.: 2012/م م/ 3, Date: 10/7/2012, Contract Amount: JD 2,483.200, Contractor: Al Hamad for Import & Export Founder</p> <p>15. Contract No.: 2012/م م/ 3, Date: 10/7/2012, Contract Amount: JD 515.780, Contractor: Fawq Al Sahab Commercial Shops</p>		
Expected Results	Re-directing Vocational Training through governance and administrative development.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of customer satisfaction of ministry services	70%	84%
	Employment Percentage of graduates from institution in their specialist (increasing rate 2%)	49%	55%
Physical Progress	Status:	Date:	
			
Location: Special Training Institute for Metal Industrial (Sahab) Description: One of beneficiaries for raw material procurement Date:11/2/2013		Location: Special Training Institute for Metal Industrial (Sahab) Description: Sheeting metal course Date:11/2/2013	
Financial Progress	Period: December 2012		
Breakdown of Cost	Original		Actual

(By component)	JICA portion	GOJ portion	JICA portion	GOJ portion
Raw Materials for Training	2,297,635	0	24,708	0
Others	0	23,202,365	0	8,475,292
Total	2,297,635	23,202,365	24,708	8,475,292
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	722,500	7,777,500	24,708	8,475,292
2013	754,460	7,745,540		
2014	820,675	7,679,325		
Total	2,297,635	23,202,365	24,708	8,475,292

Project No: 4810/012	Project Title: Linking Municipalities, Civil Society Organizations and Social Partners		
Sector	Labor		
Implementing Agency	Ministry of Labor		
POC	Mr. Wael Al-Thaher		
Address	All governorates		
Duration	On-going		
Total Cost (JD)	60,000		
Eligible Cost (JD)	11,600		
Non-Eligible Cost (JD)	48,400		
Objectives	Increase the number of Jordanian workers. Facilitate services to beneficiaries in their areas of residence.		
Justifications	Reach to a larger number of job seekers in the areas that don't have employment offices. Take advantage from the widespread of municipalities.		
Components	Contract with municipalities, civil society organizations and social partners, electronic linking with municipalities on stages, Supplying (15) Rams, Contract No: A/49/7513, Date: 11/9/2012, Contract Amount: JD 477, Contractor: Arina for Offices Supplies & Computers		
Expected Results	Linking (40) Municipalities		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of employed from the total of job seekers that registered in the ministry	36.5%	45%
	Number of enrolled to different training programs	2,286	5,800
	Number of unemployed who have high school degree or less from the total unemployed number	52%	46%
	Percentage of trainees aged (16-18) of the total trainees in vocational training Corporation	70%	80%
Physical Progress	Status: on-going	Date: 6/6/2013	

				
Location: Ministry of Labor (Amman) Description: RAM DDR2 Kingston		Location: Ministry of Labor (Amman) Description: RAM DDR2 Kingston		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	11,600	0	410	0
Others	0	48,400	0	19,590
Total	11,600	48,400	410	19,590
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	5,500	14,500	410	19,590
2013	3,050	16,950		
2014	3,050	16,950		
Total	11,600	48,400	410	19,590

Project No: 4810/014	Project Title: Activate & Expand Services & Systems of Vocational Employment & Guidance		
Sector	Labor		
Implementing Agency	Ministry of Labor		
POC	Mr. Wael Al-Thaher		
Address	All governorates		
Duration	On-going		
Total Cost (JD)	425,000		
Eligible Cost (JD)	35,000		
Non-Eligible Cost (JD)	390,000		
Objectives	1. Provide services for building the abilities for professional guides in the Ministry of Labor. 2. Provide effective vocational guidance services for the unemployed. 3. Reduce unemployment percentage. 4. Provide updated data and information on the Jordanian labor market.		
Justifications	The need to provide statistical information and analysis for policy preparers, investors and academic institutions and job seekers to help them make their decisions.		
Components	<u>Supplying and installing UPS batteries</u> 1. Contract No: A/49/4770, Date: 5/6/2012, Contract Amount: JD 500, Contractor: Lake for Computer Services		
Expected Results	Family members in poverty area have chance to have vocational trainings and to be placed to jobs for income generation.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of employed from the total of job seekers that registered in the ministry	36.5%	45%
	Number of enrolled to different training programs	2,286	5,800
	Number of unemployed who have high school degree or less from the total unemployed number	52%	46%
	Percentage of trainees aged (16-18) of the total trainees in vocational training Corporation	70%	80%
Physical Progress	Status: on-going	Date: 6/2/2013	

				
Location: Ministry of Labor (Amman)		Location: Ministry of Labor (Amman)		
Description: UPS Batteries for UPS Power ware		Description: UPS Power ware		
Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	35,000	0	425	0
Others	0	390,000	0	124,575
Total	35,000	390,000	425	124,575
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	17,500	107,500	425	124,575
2013	8,750	141,250		
2014	8,750	141,250		
Total	35,000	390,000	425	124,575

Project No: 4810/015	Project Title: National System for E-operation		
Sector	Labor		
Implementing Agency	Ministry of Labor		
POC	Mr. Wael Al-Thaher		
Address	All governorates		
Duration	On-going		
Total Cost (JD)	151,000		
Eligible Cost (JD)	21,800		
Non-Eligible Cost (JD)	129,200		
Objectives	Promote e-governance of Ministry with other relevant Ministries & Agencies, as well as private sectors.		
Justifications	Networking among stakeholders is required for needs analysis of employment policy and industries demands, and to feed back to policy & linkage of public and private sectors.		
Components	To upgrade software of computer program so as to network among MOL, governorate offices, other ministries such as industry & trades and MOL officers working outside Jordan.		
Expected Results	Improvement of networking among stakeholders and expand linkage between public and private sectors.		
Performance Measurement Indicators for Program	Performance Measurement Indicator	2012	2015
	Percentage of employed from the total of job seekers that registered in the ministry	36.5%	45%
	Number of enrolled to different training programs	2,286	5,800
	Number of unemployed who have high school degree or less from the total unemployed number	52%	46%
	Percentage of trainees aged (16-18) of the total trainees in vocational training Corporation	70%	80%
Physical Progress	Status:	Date:	
Photo		Photo	

Financial Progress	Period: December 2012			
Breakdown of Cost (By component)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
Equipment	21,800	0	0	0
Others	0	129,200	0	65,000
Total	21,800	129,200	0	65,000
Breakdown of Cost (By Annual)	Original		Actual	
	JICA portion	GOJ portion	JICA portion	GOJ portion
2012	3,500	61,500	0	65,000
2013	9,150	33,850		
2014	9,150	33,850		
Total	21,800	129,200	0	65,000